

EWRAPm 2023 **HMSHOST & HUDSON GROUP**

10/12/23





Upfront Alignment Around Goals and Intentions

- Support the airlines & traveling public
- Goals & Expectations: Understand what goals will be realized most directly





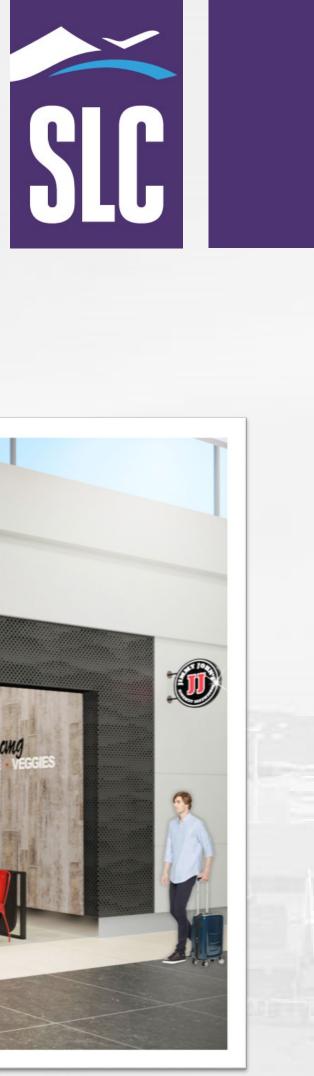
Goals & Expectations: Understand what is important to each stakeholder and how





Efficiency in Pursuit of Goals and Intentions Through Timely / On-Budget Delivery

- Well defined plan development / approval path
- Well documented and complete Tenant Design Criteria along with process for suggesting alternates to TDS approved approaches (i.e. flooring, lighting) with timely responses
- **Upfront identification of all Single-Source** required providers and the terms which they work under
- Dedicated airport and concession personnel resource for tracking and managing internal process on both sides of the isle





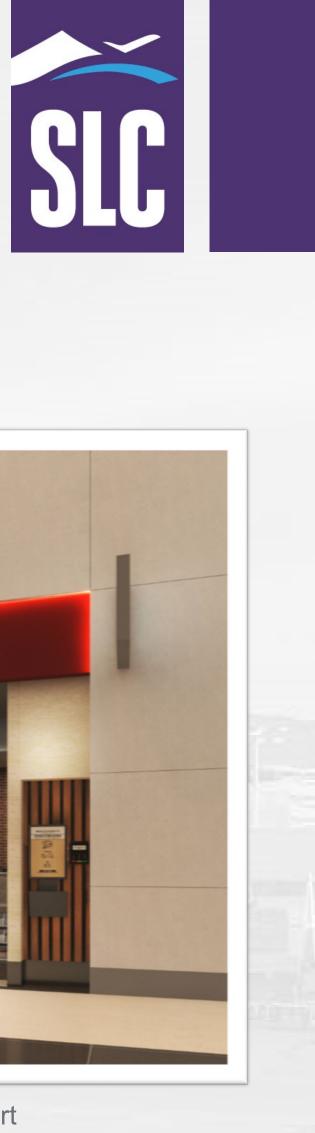
Jimmy John's at Salt Lake City International Airport





Efficiency in Pursuit of Goals and Intentions Through Timely / On-Budget Delivery

- Guidance and assistance in municipal • permitting and approvals (i.e. dedicated airport plan review and inspection teams)
- Established timelines for each review • setpoint with intention of honoring timelines
- Linear throughput a straight line is the shortest distance between two points



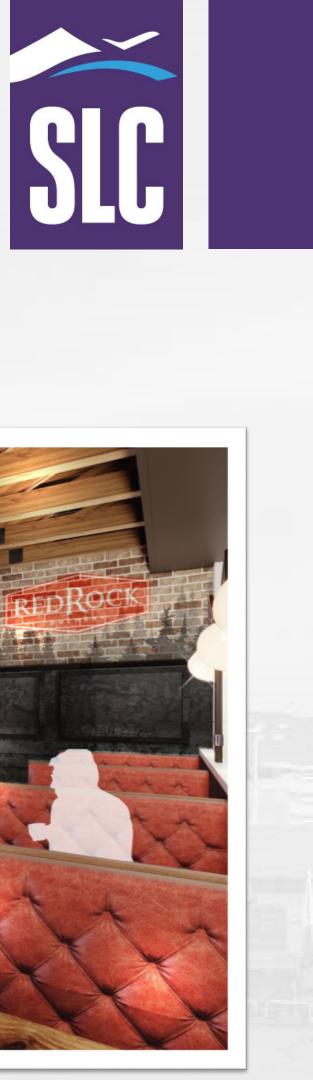






Delivery

- Reduce unnecessary meetings to free bandwidth for the physical delivery on both sides
- Prompt protocol for course of construction problem resolution
- Aviation support of concession delivery • needs involving any / all required Single-Source contractors (i.e. roofing, fire suppression, fire alarms, etc.)





Red Rock Brewery at Salt Lake City International Airport





A Mutual Commitment to Perpetual Process Improvement

- Aviation's open and willing consideration to the ever-changing landscape of the market for materials and processes
- **Post delivery Best Practices reviews** •
- Navigation of prevailing market forces (i.e. • supply chain disruptions)
- 11-month warranty inspections involving both teams with intention of witnessing performance of delivered space over time

