# **DEPARTMENT OF AIRPORTS BOARD WORK SESSION** 14 December 2016 **AGENDA**



# Salt Lake City Department of Airports

#### SALT LAKE CITY DEPARTMENT OF AIRPORTS BOARD WORK SESSION AGENDA

14 December 2016 8:00 A.M.

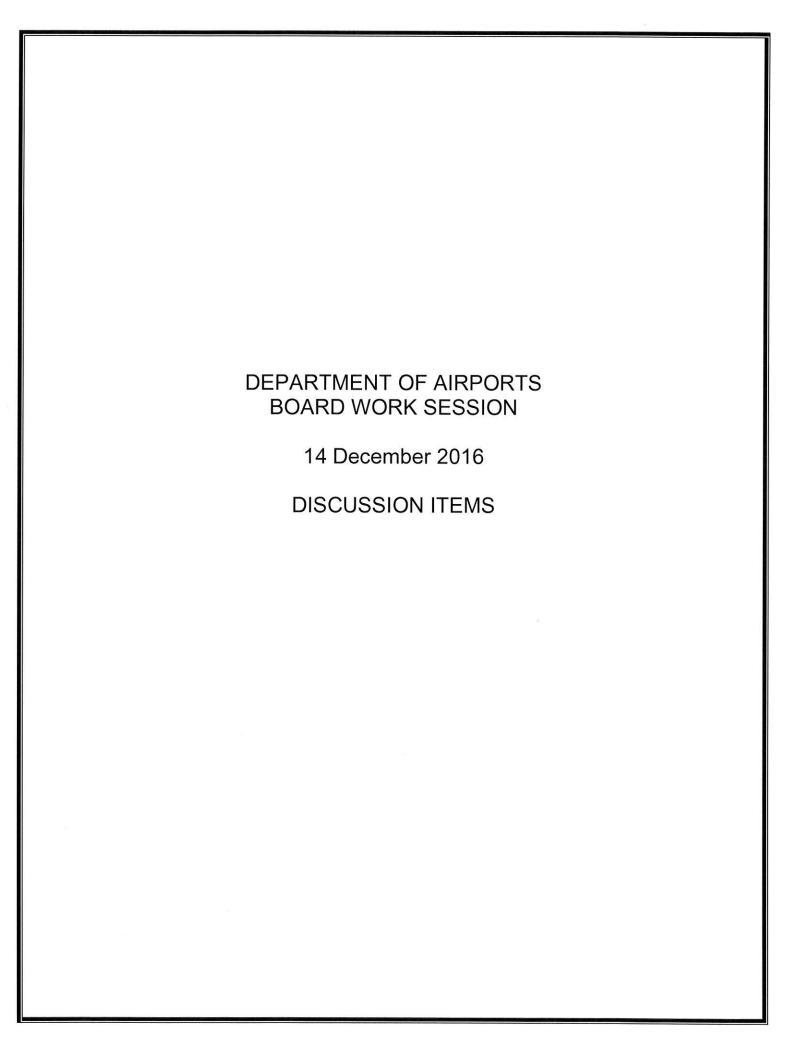
#### **DISCUSSION AGENDA**

A. Director's Report – Maureen Riley, Executive Director, SLCDA
 B. Terminal Redevelopment Program Update – Mike Williams, Terminal Redevelopment Program (TRP) Director, SLCDA
 C. Public Meetings Training - Marco Kunz, Senior City Attorney
 D. Powers and Duties of the Airport Board – Margaret Plane, City Attorney
 E. Ground Transportation Update – Nancy Volmer, Director of Public Relations, and Larry Bowers, Operations Manager, SLCDA
 F. Nominations for Board Chair and Vice-Chair

#### INFORMATION ITEMS

A. Financial Report – October 2016
B. Air Traffic Statistics – October 2016
C. Comparison of On-Time Operations – September 2016
D. Construction Status Report – December 2016
E. Media Clippings – December 2016

The next meeting will be held on **Wednesday**, **January 18**, at 8:00 a.m. Meetings are held in the Board Room located on the third level of the short-term parking garage. People with disabilities may make requests for reasonable accommodations no later than 48 hours in advance in order to attend this <u>Airport Board Meeting</u>. Accommodations may include alternate formats, interpreters, and other auxiliary aids. This is an accessible facility. For questions or additional information, please contact <u>LuJean Christensen</u> at <u>801-575-2096</u>.



#### SALT LAKE CITY AIRPORT BOARD

AGENDA:

DISCUSSION ITEM (A)

DATE:

14 December 2016

TO:

Airport Board

FROM:

Maureen Riley, Executive Director

SUBJECT:

**Executive Director's Report** 

Maureen Riley will present a monthly informational report to the Board, including:

1. TRP progress

2. Ground transportation update

Other discussion items may include:

- 1. Concessions and rental cars
- 2. Airport safety and security
- 3. Airport facilities and operations
- 4. General aviation
- 5. Passenger and airport users
- 6. Environmental matters
- 7. Financial condition
- 8. Legislative issues
- 9. Airlines
- 10. Communications and marketing

#### SALT LAKE CITY AIRPORT BOARD

AGENDA:

DISCUSSION ITEM (B)

DATE:

14 December 2016

TO:

Airport Board

FROM:

Maureen Riley, Executive Director

SUBJECT:

**Terminal Redevelopment Program Update** 

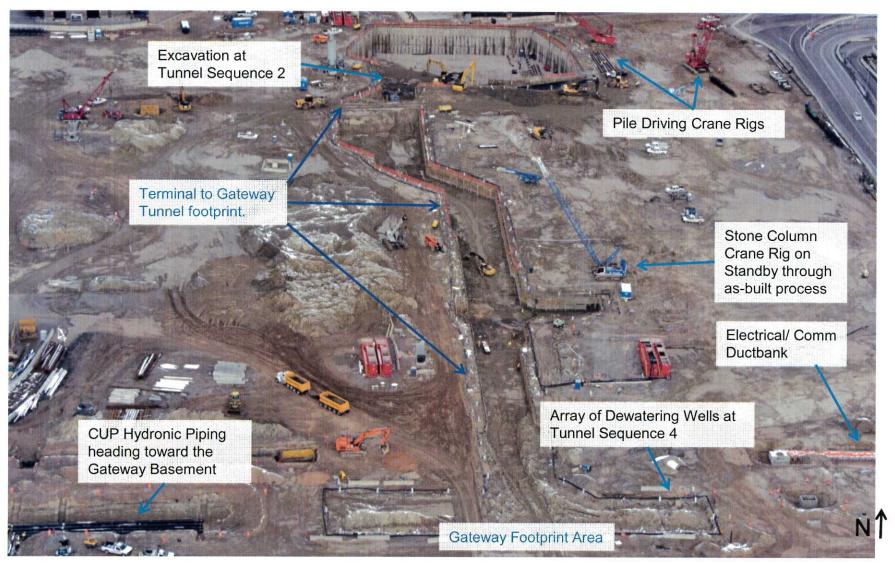
Mike Williams, Terminal Redevelopment Program (TRP) Director, will present an update on the SLC Terminal Redevelopment Program (presentation on file).

# SLC Terminal Redevelopment Program





### **Job Progress Aerials**



Terminal / Gateway Area



### **Job Progress Photos**



Driving Steel Piles for the Terminal Tunnel Deep Foundation.



Terminal Tunnel Sequence 2 Area



Foundation Piles are two 60' columns welded together driven to 120'



West Lift Station Wet Well poured and Waterproofed.

### Job Progress Aerials - CGMP-04 Enabling



Park and Wait Lot progress



Working in the Hole



The Reality of the Work



#### SALT LAKE CITY AIRPORT BOARD

AGENDA:

DISCUSSION ITEM (C)

DATE:

14 December 2016

TO:

Airport Board

FROM:

Marco Kunz, Senior City Attorney

SUBJECT:

**Public Meetings Training** 

Marco Kunz will present the "Open and Public Meetings Training" which is required by State law to the Board.



# Airport Advisory Board Training

2016



# UTAH OPEN AND PUBLIC MEETINGS ACT



Utah Code §§52-4-101 through 305

# WHAT DOES THE OPEN MEETINGS ACT DO?

Requires MEETINGS of a PUBLIC BODY to be open to the public, unless an EXCEPTION is available under the Act that allows the meeting to be CLOSED.

# **PUBLIC BODY**

The AIRPORT BOARD is a public body for purposes of the Act

# **MEETING**

- CONVENING
- At least a QUORUM
- To DISCUSS, RECEIVE COMMENTS, or ACT

# Which gatherings of the Airport Advisory Board are subject to the Act?

### Yes:

- Electronic Meetings
- Retreats, Workshops

### No:

- Chance meetings, group photos, ceremonial events
- No Quorum (Simple majority of all Board members specified by Ordinance)

# WHAT DOES THE ACT REQUIRE?

Minimal compliance in 3 Basic Areas:









# IS REQUIRED?

### **Annual Meeting Schedule:**

Scheduled meetings: date, time, and place

### **Each meeting:**

TIME: Not less than 24 hours

CONTENT: Agenda, Date, Time, Place

POSTED|PUBLISHED

### **Emergency Meetings:**

- Best notice practicable
- Attempt to notify all Board members
- MAJORITY of Board members must approve holding the meeting.



- 1. Reasonable Specificity Each topic
- 2. Matters Not on the Agenda

Public Comments - No final action

# **CLOSED MEETINGS**

# A meeting may be closed ONLY to discuss SPECIFIED TOPICS

- ♦ An INDIVIDUAL: character, professional competence, physical or mental health
- ♦ COLLECTIVE BARGAINING strategy;
- Pending or reasonably imminent LITIGATION;
- ♦ REAL PROPERTY purchase, exchange, lease (when it would disclose appraisal or value and prevent transaction) or sale;
- Deployment of SECURITY DEVICES
- ♦ CRIMINAL CONDUCT investigations

# **CLOSED MEETINGS**

## **Procedure**

- 1. Quorum present
- 2. <u>Two-thirds</u> of Board members <u>present</u> approve the closing.
- 3. Publicly announce and enter in the minutes:
  - (a) General reason for closing meeting
  - (b) Location of meeting
  - (c) Vote by name



# **OPEN MEETING RECORDS**

WRITTEN minutes & RECORDING
 (SITE VISIT : EITHER, IF NO VOTE TAKEN)

- Minutes must include:
  - --Date, Time, Place
  - -- Names of Board members present and absent
  - Substance of all matters proposed, discussed, or decided;
  - --Record of each vote
  - --Name of anyone who provided testimony/comments and summary of comments
  - --Other information a Board member requests
- OFFICIAL RECORD = WRITTEN MINUTES

# **CLOSED MEETING RECORDS**

- RECORDING required Written minutes optional
- MUST INCLUDE
  - --Date, time, and place of the meeting
  - --Names of all present and absent (unless disclosure would impair confidentiality necessary for original purpose of closing the meeting)
- NO RECORD REQUIRED if discussing
  - --Character, professional competence, or physical or mental health of an individual
  - --Deployment of security personnel, devices, or systems.

    NOTE: Person presiding must sign sworn statement affirming sole purpose for closing meeting was to discuss protected matters.
- PROTECTED RECORDS under GRAMA

# **ELECTRONIC MEETINGS**

# Resolution Adopted



### **Notice**

- Public notice of the meeting in usual way; and
- Post written notice at the anchor location;
- Provide Board members:
  - --At least 24 hours notice
  - -- Description how to connect

### **Anchor Locations**

- One or more anchor locations for meeting, including Airport Board Room.
- Space for public

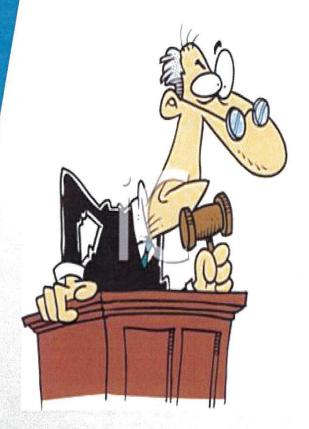


# PUBLIC COMMENT/PARTICIPATION



- At DISCRETION of Board Chair
- TIME LIMITS for each comment
- May limit to AGENDA
- No FINAL ACTION if not on agenda
- WILLFULLY DISRUPTS AND orderly conduct of meeting SERIOUSLY COMPROMISED
   --May REMOVE from meeting

### **VIOLATIONS**



### **CRIMINAL OFFENSE**

to knowingly violate the Open and Public Meetings Act

- Enforced by Attorney General and County Attorneys
- Private individuals can bring lawsuit
- Action can be voided, enjoined



# SALT LAKE CITY DEPARTMENT OF AIRPORTS





#### SALT LAKE CITY AIRPORT BOARD

AGENDA:

DISCUSSION ITEM (D)

DATE:

14 December 2016

TO:

Airport Board

FROM:

Maureen Riley, Executive Director

SUBJECT:

Powers and Duties of the Airport Board

Margaret Plane, City Attorney, will present a review of the powers and duties of the Airport Board.

#### SALT LAKE CITY AIRPORT BOARD

AGENDA:

DISCUSSION ITEM (E)

DATE:

14 December 2016

TO:

Airport Board

FROM:

Maureen Riley, Executive Director

SUBJECT:

**Ground Transportation Update** 

Nancy Volmer, Director of Public Relations and Marketing, and Larry Bowers, Operations Manager, will present a Ground Transportation update (presentation on file).



Salt Lake City
Department of Airports

# Ground Transportation Update

Airport Advisory Board Work Session December 14, 2016

# Ground Transportation Timeline

- October 25, 2011 Taxicab contracts issued to Ace and Total.
- October 28, 2011 Judge grants restraining order preventing City from implementing contracts.
- March 2012 –Utah Legislature passed HB104, limiting / removing City's ability to regulate vehicles to be used in ground transportation by age or mileage.
- December 2013 Judge lifts taxicab restraining order.
- Spring 2014 Lyft and UBER meet with City Council members to discuss entry into SLC market.

# Ground Transportation Timeline

- November 25, 2014 City Council eliminates ordinance restrictions for on demand transportation. As a result, Ace and Total ask for and are granted a release from their contracts.
- March 25, 2015 Utah Legislature passes bill regulating
   Transportation Network Companies. Bill places regulation under
   the State and prohibits other government agencies from regulation
   of TNC's.
- June 10, 2015 City / Airport sets "maximum rate fare zones" for transportation originating at the Airport. (rate restrictions continued December 2015 and again June 2016.
- **September 10, 2015** TNC operator "Lyft" is permitted to operate at the Airport.
- September 29, 2015 TNC operator "UBER" is permitted to operate at the Airport.

# Ground Transportation Staging Lot

#### **On-Demand Queue**

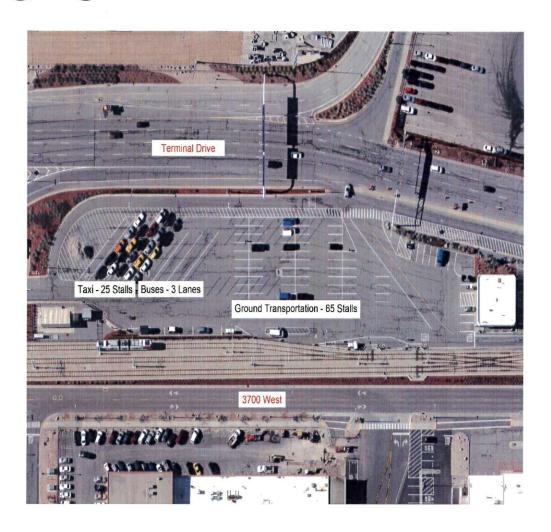
- -First in, first out
- -25 maximum parking spaces

#### **Pre-arranged Space**

- -73 spaces available
- -Proof of reservation required
- -Limited to 1 hour of wait time

### **Off-airport Staging Area**

-Privately operated



# Ground Transportation Recent Developments

#### **Problem**

- -One GT operator not complying with rules and regulations for Airport staging lot operation
- -Disrupted the process established by operators
- -Resulted in traffic circulation congestion and altercations

#### Responses

- -Airport Police issued traffic citations
- -GT staff managing lot issued some warnings; follow-up with citations if necessary
- -Airport GT sent reminder of staging lot regulations to operators



# Ground Transportation Construction Impact

#### **Future**

-Staging area moves to south end of Airport campus in March 2017



# Ground Transportation Market Conditions

### **Transportation Network Companies**

- Spring 2014 Uber and Lyft begin operating illegally throughout the city
- 2015 Legislative Session TNC Act passes, allowing legal operation
- As of Nov. 2016 has captured 40 percent of Airport market share





# Ground Transportation Market Conditions

#### **Rate Restrictions**

- 6/21/15 Notice of Rate Restrictions issued
- 12/18/15 Rate restrictions continued
- 6/15/16 Rate restrictions continued
- 12/12/16- Rate restrictions continued



## Ground Transportation Market Conditions

### **On-demand Providers**

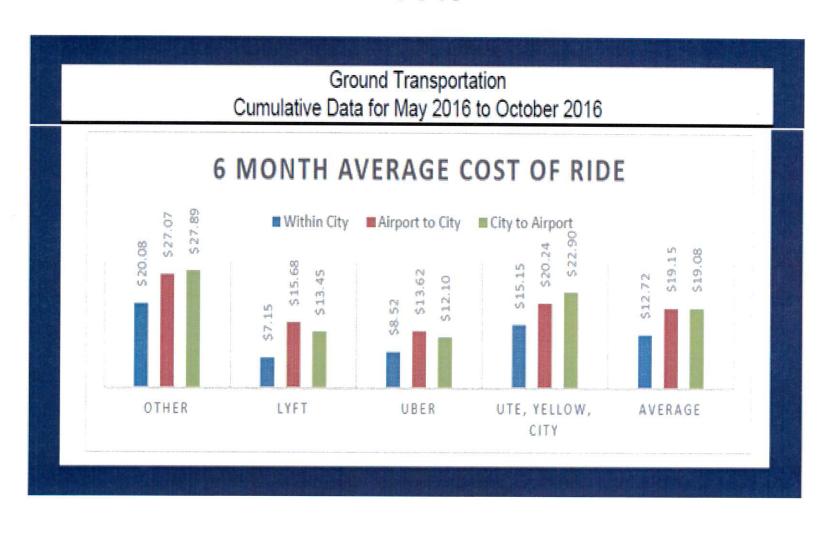
- Past: 3 cab companies;
   268 vehicles, plus ondemand providers
- Present: 530 registered GT companies; 2,070 vehicles.



# Ground Transportation Automated Vehicle Identification (AVI)

REVENUE	July		Aug		Sept		Oct		Nov	Dec	YTD	
AVI	\$ 172,172	81%	\$182,189	78%	\$ 160,722	77%	\$ 157,785	75%			\$ 1,563,162	74%
Uber	\$ 36,165	17%	\$45,364	19%	\$ 40,173	19%	\$ 43,806	21%			\$ 310,919	15%
Lyft	\$ 5,154	2%	\$5,704	2%	\$ 6,999	3%	\$ 7,488	4%			\$ 41,469	2%
Total	\$ 213,491		\$ 233,258		\$ 207,895		\$ 209,080		8		2,123,200	
TRIPS												
AVI	74351	68%	82,350	65%	69,577	63%	69,612	61%			669,660	62%
Uber	30316	28%	38,192	30%	33,918	31%	37,025	33%			261,259	24%
	4817	4%	5,704	5%	6,541	6%	6,998	6%			39,416	4%
Lyft							Section 18 and 18					1

# Ground Transportation Costs

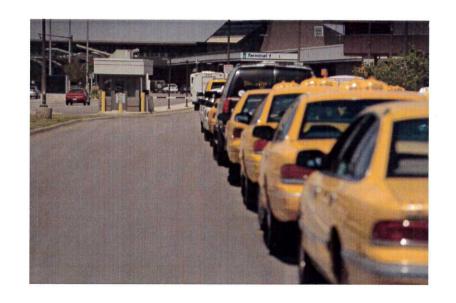


## **Customer Feedback**

### 2016

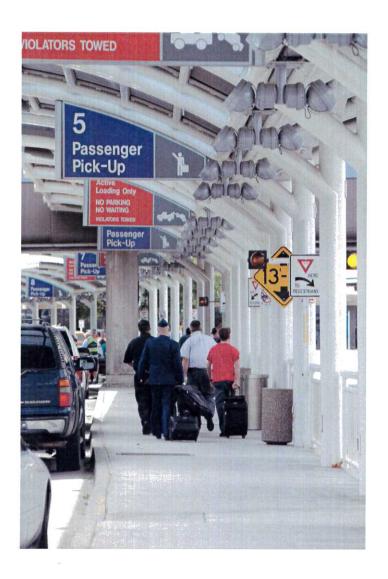
-51 complaints received from January through present

-Primarily fare-related outside of city limits



## **Ground Transportation**

• Questions?



#### SALT LAKE CITY AIRPORT BOARD

AGENDA:

DISCUSSION ITEM (F)

DATE:

14 December 2016

TO:

Airport Board

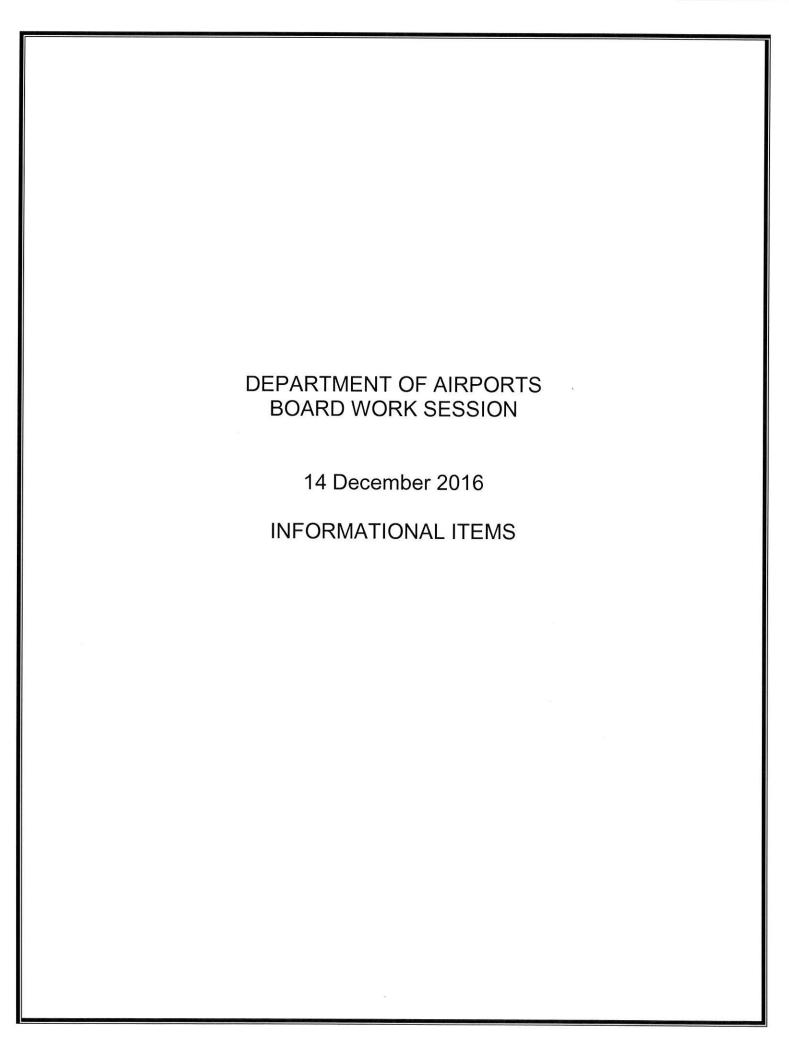
FROM:

Maureen Riley, Executive Director

SUBJECT:

Nominations for Board Chair and Vice-Chair

The Board will be asked to make nominations for a new Board Chair and Vice-Chair. Voting will be conducted at the January 2017 meeting.



(An Enterprise Fund of Salt Lake City Corporation)
Statements of Net Position (Unaudited)

October 31,	2016	2015		
ASSETS				
Current Assets				
Cash and cash equivalents				
Unrestricted	\$ 10,000,000	\$ 10,000,000		
Designated for future development	160,252,412	160,457,281		
Current investments	751,612	-		
Airline and rental fees receivable	18,960,276	14,903,103		
Other current assets	4,114,104	4,423,011		
Total current assets	194,078,405	189,783,396		
Noncurrent Assets				
Restricted cash and cash equivalents				
Construction projects	134,809,989	105,995,850		
Customer facility charges	354,525	60,743,071		
Operation and maintenance reserve fund	16,256,567	15,669,933		
Renewal and replacement reserve fund	5,000,000	5,000,000		
Noncurrent investments	44,199,230	44,950,842		
Total noncurrent assets and investments	200,620,311	232,359,696		
Capital assets				
Land	99,346,721	99,156,549		
Building and improvements	1,278,012,265	1,177,910,127		
Equipment	140,190,926	133,821,404		
Construction in progress	273,579,409	225,507,647		
Total capital assets - at cost	1,791,129,321	1,636,395,727		
Less accumulated depreciation	1,1,1,12,521	1,030,333,727		
Building and improvements	801,316,598	752,464,484		
Equipment	87,900,030	85,486,873		
Total accumulated depreciation	889,216,628	837,951,357		
Net capital assets	901,912,693	798,444,370		
Other assets				
Other receivables	1,189,506	802,632		
Other long-term assets	14,489	91,574		
Total other assets	1,203,995	894,206		
Total noncurrent assets	1,103,736,999	1,031,698,273		
Total Assets	\$ 1,297,815,404	\$ 1,221,481,668		
Deferred Outflows of Resources Pensions	10,181,182	3,566,982		
	10,101,102	3,300,702		
Total assets and deferred outlows of resources	\$ 1,307,996,586	\$ 1,225,048,650		

(An Enterprise Fund of Salt Lake City Corporation)
Statements of Net Position (Unaudited)

October 31,	2016	2015
LIABILITIES		
Current Liabilities		
Accounts payable	\$ 12,020,395	\$ 8,416,404
Accrued compensation	2,081,314	1,603,094
Net OPEB obligation		235,690
Other accrued liabilities	5,007,347	5,265,539
Deposits and advance rentals	7,926,687	3,811,870
Total current liabilities	27,035,743	19,332,596
Noncurrent Liabilities		
Noncurrent compensation liability	3,629,123	3,682,739
Net pension liability	25,465,134	20,232,458
Pollution remediation liability	172,671	189,487
Other long-term liabilities	3,560,398	2,212,842
Total noncurrent liabilities	32,827,326	26,317,527
Total Liabilities	 59,863,069	45,650,123
Deferred Inflows of Resources		
Pensions	1,937,268	2,128,856
NET POSITION		
Restricted for construction projects	134,809,989	105,995,850
Restricted for customer facility charges	354,525	60,743,071
Restricted for operation and maintenance reserve fund	16,256,567	15,669,933
Restricted for renewal and replacement reserve fund	5,000,000	5,000,000
Total Restricted	156,421,081	187,408,854
Net investment in capital assets	901,912,693	798,444,370
Unrestricted	187,862,475	191,416,448
Net Position	\$ 1,246,196,249	\$ 1,177,269,672
Total liabilities, deferred inflows of resources, and net position	\$ 1,307,996,586	\$ 1,225,048,650

(An Enterprise fund of Salt Lake City Corporation)

Statements of Revenues, Expenses, and Changes in Fund Net Position (Unaudited)

for the four month period ended October 31,	2016		2015
Operating Revenues			
Airfield	\$ 11,959,128	\$	10,643,983
Terminals	17,986,576		17,158,392
Landside	21,300,402		19,572,797
Auxiliary airports	570,063		250,563
General aviation	591,796		684,479
Support areas	2,495,636		2,378,768
Other	789,538		672,697
Operating revenues	55,693,140		51,361,679
Less airline revenue sharing	(3,942,504)		(3,166,904
Total operating revenues	51,750,636		48,194,775
Operating Expenses			
Airfield	8,545,051		8,197,466
Terminals	13,175,659		12,188,849
Landside	4,113,659		3,854,483
Auxiliary airports	931,975		482,899
General aviation	340,091		386,382
Support areas	442,310		336,001
Roads and grounds	2,416,522		2,373,579
Other	869,122		918,757
Total operating expenses before depreciation	30,834,389		28,738,416
Operating Income Before Depreciation	20,916,247		19,456,359
Depreciation Expense	21,797,954		20,635,292
Operating Loss	(881,707)		(1,178,933)
Non Operating Devenues (Europees)			
Non-Operating Revenues (Expenses) Passenger facility charges	14.070.247		14.006.561
Customer facility charges	14,870,347		14,086,561
Gain (Loss) on disposition of property and equipment	5,954,181		5,219,290
Interest income	38,225		157,347
Net increase (decrease) in the fair value of investments	815,970		609,876
Net non-operating income (expense)	(98,537)		20,073,073
	21,000,100		20,073,073
Capital Contributions  Contributions and grants, principally Airport Improvement Program	3,263,137		394,203
Total capital contributions	3,263,137		394,203
Total capital contributions	 3,203,137		394,203
Net Position			
Increase in net position	23,961,615		19,288,344
Net Position, beginning of period	1,222,234,634	4	1,157,981,328
Net Position, end of period	\$ 1,246,196,249	\$	1,177,269,672

(An Enterprise fund of Salt Lake City Corporation)

#### OPERATING REVENUES AND EXPENDITURES TO BUDGET (Unaudited)

	JULY - OCT 2016 ACTUALS	JULY - OCT 2016 BUDGET	SURPLUS/ DEFICIT	PERCENT DIFFERENT
Revenues:			X	3
Landing Fees	\$ 10,151,284	\$ 9,106,600	\$ 1,044,684	11.5%
Fuel Farm	176,029	176,000	29	0.0%
Aircraft Remain Overnight Fees	118,300	103,435	14,865	14.4%
Cargo Bldg. & Ramp Use Fee	532,816	531,330	1,486	0.3%
Security Charges to TSA	106,799	108,240	(1,441)	-1.3%
Extraordinary Service Charges	21,989	25,545	(3,556)	-13.9%
Passenger Loading Bridges	541,200	565,520	(24,320)	-4.3%
Tenant Telephone Fees	107,408	125,355	(17,947)	-14.3%
Terminal Rents	10,697,593	10,733,900	(36,307)	-0.3%
General Aviation Hangars	404,111	394,870	9,241	2.3%
FBO Hangars/Fuel Oil Royalty	99,420	202,595	(103,175)	-50.9%
Flight Kitchens	602,743	512,305	90,438	17.7%
Other Buildings & Office Space	1,814,935	1,801,310	13,625	0.8%
Food Service & Vending	3,608,656	3,406,170	202,486	5.9%
News/Gift Shop	2,010,091	1,935,495	74,596	3.9%
Car Rental	9,091,853	8,340,825	751,028	9.0%
Leased Site Areas	710,698	713,965	(3,267)	-0.5%
Auto Parking/Ground Transportation	12,190,069	12,479,720	(289,652)	-2.3%
Advertising	385,367	349,860	35,507	10.1%
State Aviation Fuel Tax	1,070,723	984,480	86,243	8.8%
Military	38,428	48,920	(10,492)	-21.4%
Glycol Recycling Sales	123,670	103,320	20,350	19.7%
ARFF Training	287,972	341,550	(53,578)	-15.7%
Other	800,987	385,310	415,677	107.9%
Less: Airline Revenue Sharing	(3,942,504)	(3,690,400)	(252,104)	6.83%
Total Operating Revenues	51,750,636	49,786,220	1,964,417	3.9%
Evnanceau				
Expenses: Salary & Wages	11,070,271	11 220 000	160 610	
Employee Benefits	11,079,271	11,239,890	160,619	1.4%
	5,526,449	5,605,715	79,266	1.4%
Maintenance Supplies	1,709,601	3,063,920	1,354,319	44.2%
Automotive Supplies	679,491	725,000	45,509	6.3%
Other Supplies	469,701	801,458	331,757	41.4%
Insurance Premiums Janitorial Service	1,300,892	455,000	(845,892)	-185.9%
	2,230,977	2,263,200	32,223	1.4%
Maintenance Contracts	645,361	544,800	(100,561)	-18.5%
Other Contractual Services	2,101,861	2,224,942	123,081	5.5%
Professional & Tech Service	813,532	1,187,800	374,268	31.5%
Utilities	2,227,680	2,448,000	220,320	9.0%
Administrative Service Fee	476,491	412,500	(63,991)	-15.5%
Aircraft Rescue Fire Fighting	1,566,866	1,444,400	(122,466)	-8.5%
Other Expenses	375,023	1,402,625	1,027,602	73.3%
Total Operating Expenses	31,203,195	33,819,250	2,616,055	7.7%
Capital Costs - E&M Division	368,807	368,807	0	0.0%
Total Operating Expense	30,834,389	33,450,443	2,616,054	7.8%
Operating Income	\$ 20,916,247	\$ 16,335,777	\$ 4,580,470	28.0%

## (An Enterprise fund of Salt Lake City Corporation) OPERATING REVENUES AND EXPENDITURES TO PRIOR YEAR (Unaudited)

	JULY - OCTOBER 2016	JULY - OCTOBER 2015	SURPLUS/ (DEFICIT)	PERCENT CHANGE
Revenues:		\ <del></del>	Article Control of the Control of th	
Landing Fees	\$ 10,151,284	\$ 8,972,050	\$ 1,179,234	13.1%
Fuel Farm	176,029	176,030	(0)	0.0%
Aircraft Remain Overnight Fees	118,300	82,750	35,550	43.0%
Cargo Bldg. & Ramp Use Fee	532,816	527,728	5,088	1.0%
Security Charges to TSA	106,799	100,201	6,598	6.6%
Extraordinary Service Charges	21,989	24,909	(2,920)	-11.7%
Passenger Loading Bridges	541,200	759,244	(218,044)	-28.7%
Tenant Telephone Fees	107,408	123,926	(16,517)	-13.3%
Terminal Rents	10,697,593	10,042,228	655,365	6.5%
Executive Terminal	-	32,738	(32,738)	-100.0%
General Aviation Hangars	404,111	386,921	17,190	4.4%
FBO Hangars/Fuel Oil Royalty	99,420	165,866	(66,446)	-40.1%
Flight Kitchens	602,743	492,323	110,420	22.4%
Other Buildings & Office Space	1,814,935	1,804,703	10,231	0.6%
Food Service & Vending	3,608,656	3,359,037	249,619	7.4%
News/Gift Shops	2,010,091	1,906,226	103,864	5.4%
Car Rental	9,091,853	7,425,305	1,666,547	22.4%
Leased Site Areas	710,698	635,252	75,446	11.9%
Auto Parking/Ground Transportation	12,190,069	12,128,213	61,855	0.5%
Advertising	385,367	339,872	45,496	13.4%
State Aviation Fuel Tax	1,070,723	1,002,289	68,435	6.8%
Military	38,428	32,354	6,075	18.8%
Glycol Recycling Sales	123,670			
ARFF Training	287,972	68,148 315,159	55,522	81.5%
Other	800,987	59.744.755.459.451.574.534.534.	(27,187)	-8.6%
Less: Airline Revenue Sharing		458,206	342,781	74.8%
Operating Revenue	(3,942,504) 51,750,636	(3,166,904)	(775,600)	24.5%
operating Revenue	31,730,030	48,194,775	3,555,861	7.4%
Expenses:				
Salary & Wages	11,079,271	10,644,492	434,779	4.1%
Employee Benefits	5,526,449	5,154,164	372,285	7.2%
Maintenance Supplies	1,709,601	1,505,783	203,818	13.5%
Automotive Supplies	679,491	574,164	105,327	18.3%
Other Supplies	469,701	338,871	130,830	38.6%
Insurance Premiums	1,300,892	330,869	970,023	293.2%
Janitorial Service	2,230,977	2,174,330	56,647	2.6%
Maintenance Contracts	645,361	712,331	(66,971)	-9.4%
Other Contractual Services	2,101,861	1,025,911	1,075,950	
Professional & Tech Service	813,532			104.9%
Utilities	2,227,680	1,927,156	(1,113,623)	-57.8%
Administrative Service Fee		2,198,130	29,550	1.3%
	476,491	478,335	(1,844)	-0.4%
Aircraft Rescue Fire Fighting	1,566,866	1,435,308	131,559	9.2%
Other Expenses	375,023	613,442	(238,419)	-38.9%
Total Operating Expenses	31,203,195	29,113,285	2,089,910	7.2%
Capital Costs - E&M Division	368,807	374,869	(6,062)	-1.6%
Total Operating Expense	30,834,389	28,738,416	2,095,973	7.3%
Operating Income	\$ 20,916,247	\$ 19,456,359	\$ 1,459,888	7.5%



#### SALT LAKE CITY INTERNATIONAL AIRPORT AIR TRAFFIC STATISTICS AND ACTIVITY REPORT TEN MONTHS ENDED OCTOBER 2016

	OCTOBER 2016	CHANGE	YTD 2016	CHANGE	12 MO ROLLING Ending 10/2016	CHANGE
PASSENGERS						
DOMESTIC						
Enplaned	948,412	1.93%	9,427,674	3.45%	11,105,715	3.46%
Deplaned	932,165	1.34%	9,388,918	3.35%	11,096,268	3.34%
TOTAL DOMESTIC	1,880,577	1.64%	18,816,592	3.40%	22,201,983	3.40%
INTERNATIONAL						
Enplaned	33,402	56.67%	320,433	33.84%	356,750	33.95%
Deplaned	34,038	52.64%	329,884	33.56%	364,811	33.92%
TOTAL INTERNATIONAL	67,440	54.61%	. 650,317	33.70%	721,561	33.94%
TOTAL PASSENGERS	1,948,017	2.86%	19,466,909	4.19%	22,923,544	4.15%
LANDED WEIGHT	1 001 000 100	0.0001	40.000.400			
Air Carriers	1,094,982,136	6.63%	10,836,128,836		12,780,427,505	4.38%
Cargo Carriers	87,005,021	-1.11%	865,812,356		1,089,985,397	7.97%
TOTAL LANDED WEIGHT (LBS)	1,181,987,157	6.02%	11,701,941,192	5.24%	13,870,412,902	4.65%
MAIL						
Enplaned	1,725,411	-27.47%	17,188,644	-17.40%	20,489,573	-13.50%
Deplaned	1,132,238	-20.26%	7,831,464		9,956,091	-15.32%
- SP391339					0,000,001	10.0270
TOTAL MAIL (LBS)	2,857,649	-24.77%	25,020,108	-20.38%	30,445,664	-14.11%
CARCO						
CARGO	12 255 000	44.00%	425 007 070	4.050/	100 000 150	0.040/
Enplaned Deplaned	13,355,980 15,491,142	-11.29% 1.71%	135,267,972 151,624,654		166,388,150 183,648,375	-0.61%
Deplatied	15,491,142	1.7 1 70	131,024,034	9.2270	103,040,375	9.55%
TOTAL CARGO (LBS)	28,847,122	-4.75%	286,892,626	3.81%	350,036,525	4.47%
MAIL & CARCO						
MAIL & CARGO Enplaned	6,678	-11.29%	67 604	1 050/	00.404	0.040/
Deplaned	7,746	1.72%	67,634 75,812		83,194 91,824	-0.61% 9.55%
TOTAL MAIL & CARGO (TONS)	14,424	-4.75%	143,446	3.81%	175,018	4.47%
AIDCDAET ODEDATIONS						
AIRCRAFT OPERATIONS Passenger Aircraft	20,320	5.65%	204 220	4 100/	044 770	2.040/
All-Cargo Aircraft	1,610	-4.28%	204,238 16,236		241,776	3.24%
General Aviation	4,117	1.63%	42,655	-7.20%	19,800 50,126	6.60% -9.68%
Military	633	-38.42%	5,908	20.62%	7,146	36.22%
TOTAL AIRCRAFT OPERATIONS	26,680	2.64%	269,037	2.67%	318,848	1.70%

#### SALT LAKE CITY INTERNATIONAL AIRPORT PASSENGER TRAFFIC REPORT TEN MONTHS ENDED OCTOBER 2016

		i iioi iioi	LINDED OC	TOBER 20	10			
	OCTOBER	OCTOBER	%	YTD	YTD	%	12 MO ROLLING	%
ENPLANED PASSENGERS	2015	2016	CHANGE	2015	2016	CHANGE	Ending 10/2016	CHANGE
AIR CANADA	0	2,045	100.00%	0	11,716	100.00%	11,716	100.00%
ALASKA	20,584	24,081	16.99%	233,924	234,885	0.41%	270,730	-1.18%
Horizon Air / Alaska	5,517	3,743	-32.16%	41,828	51,723	23.66%	62,325	27.02%
Skywest / Alaska AMERICAN	6,466 29,371	5,622 43,606	-13.05% 48.47%	79,278 284,403	70,099 517,652	-11.58% 82.01%	83,497 559,960	-6.94% 75.39%
American Eagle/Republic	4,226	45,000	-100.00%	43,631	6,876	-84.24%	7,447	-85.04%
Compass	0	3,970	100.00%	0	50,696	100.00%	54,106	100.00%
Envoy Air	0	1,594	100.00%	0		100.00%	24,544	100.00%
American/Mesa Air	111 5,216	7.047	-100.00%	499	2,893	479.76%	3,323	145.78%
SkyWest (American) DELTA	474,966	7,947 504,490	52.36% 6.22%	55,788 4,580,391	39,847 4,860,300	-28.57% 6.11%	46,032 5,695,461	-27.01% 6.52%
SkyWest (Delta Connection)	177,685	186,542	4.98%	1,806,760	1,827,165	1.13%	2,194,721	1.04%
Compass (Delta Connection)	18,226	2,402	-86.82%	161,087	114,232	-29.09%	136,217	-28.49%
FRONTIER	18,040	21,346	18.33%	165,327	191,840	16.04%	222,021	2.49%
JETBLUE KLM ROYAL DUTCH AIRLINES	17,419 0	20,994 2,483	20.52%	177,712 0	213,954	20.39%	247,561	18.43%
SOUTHWEST	104,622	104,975	0.34%	1.002.293	13,431 1,040,613	100.00% 3.82%	13,431 1,219,994	100.00% 3.33%
UNITED	17,588	17,175	-2.35%	156,596	188,491	20.37%	226,916	36.69%
Express Jet	0	0	0.00%	2,451	446	-81.80%	596	-94.10%
Mesa Airlines (United Express)	65	0	-100.00%	5,936	2,012	-66.11%	2,314	-61.02%
Republic Airways (United)	1,016	3,186	213.58%	19,886	11,028	-44.54%	12,425	-43.11%
Shuttle America (United Express) SkyWest (United Express)	1,776 23,868	24.744	-100.00%	14,219	9,194	-35.34%	10,565	-48.70%
Trans States	23,666	24,744 0	3.67% 0.00%	244,851 0	260,151 3,291	6.25% 100.00%	305,433 3,291	5.48% 100.00%
US AIRWAYS	24,041	ő	-100.00%	255,821	0,231	-100.00%	42,571	-85.79%
Mesa (US Airways Express)	0	0	0.00%	0	0	0.00%	0	0.00%
SkyWest (US Airways Express)	703	0	-100.00%	15,854	0	-100.00%	0	-100.00%
Charters	243	869	257.61%	4,433	4,569	3.07%	5,268	-11.04%
TOTAL ENPLANED PASSENGERS	951,749	981,814	3.16%	9,352,968	9,748,107	4.22%	11,462,465	4.20%
AeroMexico	0	0	0.00%	0	5	100.00%	5	100.00%
AIR CANADA	0	2,090	100.00%	0	12,185	100.00%	12,185	100.00%
ALASKA AIR	19,539	22,222	13.73%	226,130	228,632	1.11%	264,545	-0.59%
Horizon Air / Alaska Skywest / Alaska	5,377 6.443	3,426 5,612	-36.28% -12.90%	41,102 79,944	49,930 71,228	21.48% -10.90%	60,527	24.74% -6.11%
AMERICAN	30,371	41,933	38.07%	290,637	512,749	76.42%	85,198 556,112	69.41%
American Eagle/Republic	4,120	0	-100.00%	43,706		-84.03%	7,459	-85.37%
Compass	0	3,603	100.00%	0	49,057	100.00%	52,384	100.00%
Envoy Air (American)	0	1,462	100.00%	0	19,510	100.00%	23,387	100.00%
American/Mesa Air	151 5,022	8,053	-100.00% 60.35%	446 55.064	3,210	619.73%	3,714	177.99%
SkyWest (American) DELTA	472,296	499,230	5.70%	55,064 4,577,810	38,913 4,853,061	-29.33% 6.01%	44,836 5,703,764	-28.42% 6.44%
SkyWest (Delta Connection)	177,807	186,666	4.98%	1,805,493	1,829,776	1.34%	2,202,436	1.29%
Compass (Delta Connection)	18,040	2,377	-86.82%	158,465	112,419	-29.06%	134,744	-28.86%
FRONTIER	17,961	20,470	13.97%	170,686	191,366	12.12%	222,399	-0.24%
JETBLUE KLM ROYAL DUTCH AIRLINES	17,368 0	21,306 2,925	22.67% 100.00%	179,020 0	213,288 15,864	19.14%	247,796	17.58%
SOUTHWEST	102,296	101,420	-0.86%	997,929	1,037,768	100.00% 3.99%	15,864 1,220,927	100.00% 3.37%
UNITED	16,100	15,862	-1.48%	151,842	184,261	21.35%	224,265	39.10%
Express Jet	0	0	0.00%	2,582	452	-82.49%	595	-94.15%
Mesa Airlines / United Express	57	0	-100.00%	6,651	2,053	-69.13%	2,338	-64.85%
Republic Airways (United)	1,251	3,273 0	161.63% -100.00%	22,180	11,667	-47.40%	13,530	-44.91%
Shuttle America (United Express) SkyWest (United Express)	1,807 23,006	23,075	0.30%	13,964 238,987	9,405 255,481	-32.65% 6.90%	10,807 297,482	-46.77% 4.77%
Trans States	0	0	0.00%	0	3,274	100.00%	3,274	100.00%
US AIRWAYS	22,130	0	-100.00%	247,948	0	-100.00%	43,343	-85.16%
Mesa (US Airways Express)	0	0	0.00%	0	0	0.00%	0	0.00%
SkyWest (US Airways Express) Charters	799 241	0 1,198	-100.00% 397.10%	15,263	0	-100.00%	0	-100.00%
TOTAL DEPLANED PASSENGERS	942,182			5,574	6,266 9,718,802	12.41%	7,163	1.59%
TOTAL PASSENGERS*		966,203	2.55%	9,331,423		4.15%	11,461,079	4.10%
	1,893,931	1,948,017	2.00/6	10,004,331	13,400,309	4.19%	22,923,544	4.15%
INTERNATIONAL - ENPLANED AIR CANADA	0	2,045	100.00%	0	11,716	100.00%	44 740	100.000
DELTA	15.070	22,225	47.48%	166,927	219,297	31.37%	11,716 244,666	100.00% 35.01%
SkyWest (Delta Connection)	4,227	6,649	57.30%	45,404	64,930	43.01%	74,506	34.50%
Compass	2,023	0	-100.00%	25,846	11,059	-57.21%	12,263	-55.05%
FRONTIER KLM ROYAL DUTCH AIRLINES	0	0	0.00%	1,231	0	-100.00%	0	-100.00%
Charters	0	2,483	100.00% 0.00%	0	13,431 0	100.00%	13,431 168	100.00%
TOTAL ENPLANED INTERNATIONAL	21,320	33,402	56.67%	239,408	320,433	33.84%	356,750	33.95%
AeroMexico	0	2,090	0.00%	0	12.105	100.00%	5	100.00%
AIR CANADA DELTA	15.947	2,090	100.00% 41.01%	0 175,687	12,185 221,521	100.00% 26.09%	12,185 245,988	100.00% 30.15%
SkyWest (Delta Connection)	4,703	6,536	38.98%	46,729	70,256	50.35%	79,358	42.01%
Compass	1,650	0	-100.00%	23,320	10,053	-56.89%	11,243	-54.75%
FRONTIER	0	0	0.00%	1,255	0	-100.00%	0	-100.00%
KLM ROYAL DUTCH AIRLINES Charters	0	2,925 0	100.00% 0.00%	0	15,864 0	100.00%	15,864	100.00%
						-100.00%		16700.00%
TOTAL DEPLANED INTERNATIONAL  TOTAL INTERNATIONAL PASSENGERS	22,300 43,620	34,038 67,440	52.64% 54.61%	246,992 486,400	329,884 650 317	33.56%	364,811	33.92%
TOTAL INTERNATIONAL PASSENGERS	43,020	37,440	34.01 /6	400,400	650,317	33.70%	721,561	33.94%

<sup>\*</sup>Includes International

#### SALT LAKE CITY INTERNATIONAL AIRPORT TEN MONTHS ENDED OCTOBER 2016

**Based on Total Enplanements** 

				M.A	ARKET SH	ARE					
	OCTOBER 2015	MARKET SHARE	OCTOBER 2016	MARKET SHARE	YTD 2015	MARKET SHARE	YTD 2016	MARKET SHARE	12 MO ROLLING Ending 10/2015	12 MO ROLLING Ending 10/2016	MARKE SHARI
AIR CANADA	0	0.00%	2,045	0.21%	0	0.00%	11,716	0.12%	0	11,716	0.109
ALASKA	32,567	3.42%	33,446	3.41%	355,030	3.80%	356,707	3.66%	412,751	416,552	3.63%
MERICAN	38,924	4.09%	57,117	5.82%	384,321	4.11%	638,967	6.55%	433,476	695,412	6.07
DELTA	670,877	70.49%	693,434	70.63%	6,548,238	70.01%	6,801,697	69.77%	7,709,408	8,026,399	70.029
RONTIER	18,040	1.90%	21,346	2.17%	165,327	1.77%	191,840	1.97%	216,628	222,021	1.949
ETBLUE	17,419	1.83%	20,994	2.14%	177,712	1.90%	213,954	2.19%	209,028	247,561	2.169
(LM ROYAL DUTCH	0	0.00%	2,483	0.25%	0	0.00%	13,431	0.14%	0	13,431	0.129
OUTHWEST	104,622	10.99%	104,975	10.69%	1,002,293	10.72%	1,040,613	10.68%	1,180,633	1,219,994	10.649
INITED	44,313	4.66%	45,105	4.59%	443,939	4.75%	474,613	4.87%	514,067	561,540	4.90%
IS AIRWAYS	24,744	2.60%	0	0.00%	271,675	2.90%	0	0.00%	318,425	42,571	0.379
Charters	243	0.03%	869	0.09%	4,433	0.05%	4,569	0.05%	5,922	5,268	0.05%
OTAL ENPLANEMENTS	951,749	100%	981,814	100%	9,352,968	100%	9,748,107	100%	11,000,338	11,462,465	100%
				PERCE	ENT CHAN	IGE YOY					
	OCTOBER	OCTOBER	PERCENT		YTD	YTD	PERCENT		12 MO ROLLING	12 MO ROLLING	PERCEN <sup>1</sup>
	2015	2016	CHANGE		2015	2016	CHANGE		Ending 10/2015	Ending 10/2016	CHANGE
IR CANADA	0	2,045	100.00%		0	11,716	100.00%		0	11,716	100.00%
LASKA	32,567	33,446	2.70%		355,030	356,707	0.47%		412,751	416,552	0.92%
MERICAN	38,924	57,117	46.74%		384,321	638,967	66.26%		433,476	695,412	60.439
DELTA	670,877	693,434	3.36%		6,548,238	6,801,697	3.87%		7,709,408	8,026,399	4.119
RONTIER	18,040	21,346	18.33%		165,327	191,840	16.04%		216,628	222,021	2.499
ETBLUE	17,419	20,994	20.52%		177,712	213,954	20.39%		209,028	247,561	18.43%
LM ROYAL DUTCH	0	2,483	100.00%		0	13,431	100.00%		0	13,431	100.00%
OUTHWEST	104 622	104 075	0.240/		4 000 000	1 0 10 0 10	0.000/		a secondal	10,101	

1,002,293

443,939

271,675

9,352,968

4,433

1,040,613

9,748,107

474,613

4,569

0

3.82%

6.91%

3.07%

4.22%

-100.00%

1,180,633

514,067

318,425

11,000,338

5,922

1,219,994

11,462,465

561,540

42,571

5,268

3.33%

9.23%

-86.63%

-11.04%

4.20%

SOUTHWEST

**US AIRWAYS** 

TOTAL ENPLANEMENTS

UNITED

Charters

104,622

44,313

24,744

951,749

243

104,975

45,105

981,814

0

869

0.34%

1.79%

3.16%

-100.00%

257.61%

#### SALT LAKE CITY INTERNATIONAL AIRPORT LANDING ACTIVITY TEN MONTHS ENDED OCTOBER 2016

	OCTOBER 2015	OCTOBER 2016	CHANGE	YTD 2015	YTD	01141105	12 MO ROLLING	%
TOTAL NUMBER OF LANDINGS	2015	2016	CHANGE	2015	2016	CHANGE	Ending 10/2016	CHANGE
SCHEDULED CARRIERS	98							
AEROMEXICO AIR CANADA	0	0 32	0.00% 100.00%	0	1 158	100.00%	1	100.00%
ALASKA	188	219	16.49%	1,922	1,969	100.00% 2.45%	158 2,327	100.00% -0.73%
Horizon Air / Alaska	93	62	-33.33%	826	856	3.63%	1,037	3.18%
Skywest / Alaska AMERICAN	121 151	93 315	-23.14% 108.61%	1,304 2,071	1,207	-7.44%	1,449	-2.49%
Compass	0	58	100.01%	2,071	3,803 725	83.63% 100.00%	4,138 772	75.41% 100.00%
American Eagle/Republic	57	0	-100.00%	623	99	-84.11%	106	-85.56%
American/Mesa Air Envoy Air (American)	2	0 27	-100.00% 100.00%	7	52 359	642.86%	59	195.00%
SkyWest (American)	108	149	37.96%	1,217	784	100.00% -35.58%	426 916	100.00% -34.15%
DELTA	3,228	3,626	12.33%	31,889	34,811	9.16%	40,847	9.06%
SkyWest (Delta Connection) Compass (Delta Connection)	3,380 260	3,472 34	2.72% -86.92%	34,522 2,291	34,933 1,759	1.19% -23.22%	41,950	0.23%
FRONTIER	120	146	21.67%	1,179	1,363	15.61%	2,084 1,593	-24.49% 2.31%
JETBLUE	129	158	22.48%	1,334	1,510	13.19%	1,766	11.21%
KLM ROYAL DUTCH AIRLINES SOUTHWEST	0 854	13 841	100.00% -1.52%	0 8,147	69	100.00%	69	100.00%
UNITED	138	132	-4.35%	1,233	8,135 1,439	-0.15% 16.71%	9,692 1,765	-0.24% 34.94%
Express Jet	0	0	0.00%	54	14	-74.07%	17	-92.17%
Mesa / United Express Republic Airways Holdings	1 20	0 52	-100.00% 160.00%	92 330	28	-69.57%	32	-65.22%
SkyWest (United Express)	391	388	-0.77%	4,107	179 4,103	-45.76% -0.10%	207 4,866	-43.75% -1.50%
Shuttle America (United Express)	28	0	-100.00%	214	140	-34.58%	161	-49.21%
Trans States US AIRWAYS	0 177	0	0.00%	0	71	100.00%	71	100.00%
Mesa (US Airways Express)	0	0	-100.00% 0.00%	1,827 0	0	-100.00% 0.00%	333 0	-84.90% 0.00%
SkyWest (US Airways)	16	0	-100.00%	349	0	-100.00%	0	-100.00%
SUBTOTAL SCHEDULED CARRIERS:	9,462	9,817	3.75%	95,538	98,567	3.17%	116,842	2.37%
CHARTER CARRIERS								
ALLEGIANT AIR BIGHORN AIRWAYS	0	4 0	100.00% 0.00%	8	10	25.00%	12	9.09%
BOMBARDIER BUSINESS JETS	10	17	70.00%	104	3 182	-50.00% 75.00%	3 225	-50.00% 92.31%
BOUTIQUE AIR	0	136	100.00%	0	913	100.00%	913	100.00%
D&D AVIATION DELTA PRIVATE JETS	1 5	0 14	-100.00%	40	56	40.00%	68	58.14%
EXECUTIVE JET MANAGEMENT	5	8	180.00% 60.00%	119 99	141 86	18.49% -13.13%	166 103	18.57% -12.71%
FLIGHT OPTIONS	2	12	500.00%	190	117	-38.42%	144	-36.28%
KEYLIME AIR NETJETS	8 53	7 79	-12.50%	154	21	-86.36%	28	-85.49%
SIERRA PACIFIC	0	0	49.06% 0.00%	891 3	1,023 7	14.81% 133.33%	1,213 7	14.98% 133.33%
SUNSET AVIATION	1	0	-100.00%	27	22	-18.52%	24	-17.24%
SWIFT AIR XOJET	1 11	1 14	0.00%	14	21	50.00%	25	56.25%
OTHER CHARTER	58	51	27.27% -12.07%	130 684	153 797	17.69% 16.52%	178 937	11.25% 11.55%
SUBTOTAL CHARTER CARRIERS:	155	343	121.29%	2,469	3,552	43.86%	4,046	36.83%
CARGO CARRIERS								
ABX AIR (DHL)	0	0	0.00%	2	1	-50.00%	1	-75.00%
AERO CHARTER & TRANSPORT AIR TRANSPORT INTERNATIONAL	22 22	21 0	-4.55% -100.00%	212 220	209	-1.42%	251	-0.79%
AIRNET SYSTEMS	0	ő	0.00%	0	1	-99.55% 0.00%	2	-99.24% 0.00%
AMERIFLIGHT	374	300	-19.79%	3,443	3,276	-4.85%	3,986	-4.53%
CORPORATE AIR (BILLINGS) EMPIRE	113 18	100 17	-11.50% -5.56%	1,040 174	1,059	1.83%	1,278	2.57%
FEDEX EXPRESS	132	136	3.03%	1,236	171 1,400	-1.72% 13.27%	1,750	-1.44% 13.34%
SOUTHERN AIR	0	45	100.00%	0	465	100.00%	560	100.00%
UPS WESTERN AIR EXPRESS	113 45	97 45	-14.16% 0.00%	938 300	909	-3.09%	1,169	0.26%
OTHER CARGO	2	44	2100.00%	20	345 282	15.00% 1310.00%	414 284	1.47% 1134.78%
SUBTOTAL CARGO CARRIERS:	841	805	-4.28%	7,585	8,118	7.03%	9,900	6.58%
TOTAL LANDINGS -	10,458	10,965	4.85%	105,592	110,237	4.40%	130,788	3.49%
TOTAL LANDING WEIGHT			***				100,100	3.4370
SCHEDULED CARRIERS								
AEROMEXICO	0	0	0.00%	0	94,798	100.00%	94.798	100.00%
AIR CANADA	0	3,104,000	100.00%	0	15,326,000	100.00%	15,326,000	100.00%
ALASKA Horizon Air / Alaska	25,463,200	32,094,400	26.04%	259,158,300	277,017,000	6.89%	324,585,400	2.88%
Skywest / Alaska	5,742,750 8,592,377	3,828,500 6,971,001	-33.33% -18.87%	51,005,500 88,273,594	52,858,000 84,846,210	3.63% -3.88%	64,034,750	3.18%
AMERICAN	20,946,000	45,973,600	119.49%	283,066,900	551,320,134	94.77%	101,270,318 596,666,134	0.80% 86.84%
Compass	4 272 540	4,347,100	100.00%	0	54,338,750	100.00%	57,861,400	100.00%
American Eagle/Republic Envoy Air (American)	4,272,549 0	0 1,816,900	-100.00% 100.00%	46,697,413 0	7,420,050 24,035,120	-84.11% 100.00%	7,944,749 28,524,120	-85.56%
American/Mesa Air	147,000	0	-100.00%	514,500	3,822,000	642.86%	4,336,500	100.00% 195.00%
SkyWest (American)	5,076,000	9,343,000	84.06%	57,199,000	44,008,000	-23.06%	50,212,000	-23.20%

#### SALT LAKE CITY INTERNATIONAL AIRPORT LANDING ACTIVITY TEN MONTHS ENDED OCTOBER 2016

			.o LINDLE	OCTORE	R 2016			
	OCTOBER							
DELTA	2015	2016		YTD	YTD		10.110.00	aur-
SkyWest (Delta Connection)	515,714,7	700 558,677,96	CHANGE	-0.0	2016	CHANGE	12 MO ROLLIN	
Compace (Delta Connection)	198,257,0			-,,,	945 5,422,845,62	20 6.68%	Ending 10/201	6 CHAN
Compass (Delta Connection) FRONTIER	19,488,7				000 2,082,099,49	0.0070	0,009,240,00	80 6
JETBLUE	16,600,6	2,000,20	00.017	6 172,055.7			2,503,685,09	91 2
KINDOW	18,343,80	-0,201,40		6 163,192,8	186,809,44		156.038 48	36 -24
KLM ROYAL DUTCH AIRLINES	10,043,00	-,,00		6 189,724,1	,,		218.050 96	32 1.
SOUTHWEST	107.040.04	0 5,213,00		6		- 10.1076	251 124 05	
UNITED	107,912,00		0 3.12%	6 1,036,770,0	27,009,000		27,669,00	
Express Jet	19,348,38		0 -0.84%		, , , , , , , , , , , ,		1,252,968,00	
Mesa / United Express		0		, , , , , ,			252,848,40	
Republic Airways Holdings	75,00			2,000,3		-72.78%	700,47	
SkyWest (United Express)	1,240,00	0 3,768,150		0,007,7		-69.55%	700,47	
Shuttle America (United Express)	24,368,39	9 26,715,787	0,0070		00 12,802,275	-37.43%	2,400,000	
Trans States	2,024,73	6 0	0.0070	-50,002,00	61 273,679,728	7.92%	14,548,587	
US AIRWAYS		0	. 00.00 /0		10,123,680	-34.58%	321,413,849	
Mesa /US A:-	27,917,464	. 0	0.00 /6		0 3.033.387		11,642,232	-49.2
Mesa (US Airways Express)	- 10 17,40		100.00 /6	292,522,86	64 0		3,033,387	100.0
SkyWest (US Airways)			0.0070		^	.00.0076	50,329,200	
SUBTOTAL SCHEDULED CARRIER	752,000		100.00%	16,429,50	0	0.00%	0	
CHARTER CARRIERS	1,022,282,735	1,086,795,990	6.31%	10.239 867 73	0 10,748,145,568	100.00%		0.0
ALLEGIANT AIR				,200,007,73	2 10,748,145,568	4.96%	12,676,636,471	100.0
PICHOPA ATT	0	1					,010,030,47	4.2
BIGHORN AIRWAYS	0	U	0.00%	1,175,000	1,746,000	79-2004 (FOX		
BOUTIQUE AIR		0	0.00%	53,120	1,7 40,000	48.60%	2,084,000	30.7
BUSINESS JET SOLUTIONS	0	1,548,990	100.00%	00,720	21,020	-48.57%	27,320	-48.5
D&D AVIATION	0	0	0.00%	935,550	3,703,010	100.00%	9,765,010	
DELTA PRIVATE JETS	15,300	0	-100.00%	601,820	U	-100.00%	0	100.0
EXECUTIVE JET MANAGEMENT	122,950	369,750	200.73%		040,030	39.68%	1,023,970	-100.00
FLIGHT OPTIONS	307,000	28,466	-90.73%	3,137,885		16.30%		58.09
KEYLIME AIR	47,500	282,545	494.83%	4,401,265		-10.45%	4,176,065	12.26
NETJETS	241,932	222,068	500 000 000 000 000 000 000 000 000 000	4,434,070		-43.71%	4,631,000	-8.20
SIERRA PACIFIC	1,605,290	2,113,120	-8.21%	4,388,998		-84.82%	3,163,500	-40.99
SUN COUNTRY	0		31.63%	23,447,595	29,466,208		888,275	-83.69
SWIFT AIR	146,300	0	0.00%	311,000	743,000	25.67%	34,580,788	25.86
XOJET	121,000	0	-100.00%	146,300	1,024,100	138.91%	743,000	138.91
	355,650	121,000	0.00%	1,292,925		600.00%	1,024,100	133.33
OTHER CHARTER		451,050	26.82%	4,221,750	2,541,000	96.53%	3,025,000	97.08
SUBTOTAL CHARTER CARRIERS	1,694,117	3,049,157	79.99%	19,950,474	4,950,600	17.26%	5,761,200	
ARGO CARRIERS	4,657,039	8,186,146	75.78%	68,497,752	26,126,478	30.96%	32,897,806	10.81
ABY AID (BUILD			15,55	00,431,732	87,983,268	28.45%	103,791,034	37.06
ABX AIR (DHL)	0						105,751,034	26.07
AERO CHARTER & TRANSPORT	150,700	0	0.00%	544,000	200 000			
AIR TRANSPORT INTERNATIONAL		143,850	-4.55%	1,452,200	320,000	-41.18%	320,000	-71.989
AIRNET SYSTEMS	0	0	0.00%	47,224,000	1,431,650	-1.42%	1,719,350	
ALPINE AVIATION	0	0	0.00%	47,224,000	18,000	-99.96%	301,000	-0.79%
AMERIFLIGHT	0	338,100	100.00%		0	0.00%		-99.46%
CORPORATE AIR (BILLINGS)	4,875,700	3,938,794	-19.22%	0	869,400	100.00%	0	0.00%
EMPIRE (BILLINGS)	960,500	850,000	-11.50%	44,909,100	42,911,294	-4.45%	869,400	100.00%
FEDEX EXPRESS	650,790	614,635		8,840,000	9,001,500	1.83%	52,323,094	-3.78%
SOUTHERN AIR INC	43,091,000	45,430,800	-5.56%	6,290,970	6,118,770	-2.74%	10,863,000	2.57%
JPS	0		5.43%	408,958,100	459,962,200		7,348,040	-1.93%
	33,333,040	5,526,172	100.00%	0	56,981,255	12.47%	576,197,500	12.53%
VESTERN AIR EXPRESS	518,600	28,883,600	-13.35%	287,023,520		100.00%	68,618,306	100.00%
OTHER CARGO		574,000	10.68%	2,279,500	280,862,960	-2.15%	363,146,060	1.01%
SUBTOTAL CARGO CARRIERS:	4,397,800	705,070	-83.97%	2,945,734	4,451,700	95.29%	5,341,700	
	87,978,130	87,005,021			2,883,627	-2.11%	2,937,947	33.18%
TOTAL LANDINGS -				810,467,124	865,812,356	0.000	1,089,985,397	2.37%
	1,114,917,904 1,1	181,987,157	6.02% 11.	110 000 000		- voneseen	.,000,300,397	7.96%
			J.UZ /0 11,	118,832,608 1	1,701,941,192	5.24% 1:	3,870,412,902	
								4.65%

#### SALT LAKE CITY INTERNATIONAL AIRPORT CARGO ACTIVITY REPORT TEN MONTHS ENDED OCTOBER 2016

ENDIANED CARGO	OCTOBER 2015	OCTOBER 2016	CHANGE	YTD 2015	YTD 2016	CHANGE	12 MO ROLLING Ending 10/2016	% CHANGE
ENPLANED CARGO PASSENGER CARRIERS								
ALASKA	13,561	16,298	20.18%	147,580	118,633	-19.61%	133,494	-27.57%
Horizon Air / Alaska	24	37	54.17%	2,480	1,325	-46.57%	1,516	-62.48%
Skywest / Alaska	1,037	1,183	14.08%	5,838	10,792	84.86%	12,972	71.25%
AMERICAN	32,653	44,272	35.58%	158,719	376,554	137.25%	482,652	177.45%
American Eagle/Republic	14,130	0	-100.00%	14,550	273	-98.12%	273	-98.15%
Compass	0	0	0.00%	0	1	100.00%	1,831	100.00%
Envoy Air (American) Mesa	0	126 0	100.00% 0.00%	0	604 8	100.00% 100.00%	1,308 8	100.00% 100.00%
SkyWest (American)	3,290	200	-93.92%	3,465	2,311	-33.30%	5,911	70.59%
DELTA	882,953	846,699	-4.11%	8,927,269	7,331,645	-17.87%	9,020,870	-19.45%
SkyWest (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
Compass (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
FRONTIER	0	0	0.00%	0	0	0.00%	0	0.00%
KLM ROYAL DUTCH SOUTHWEST	0 462,673	90,721 318,588	100.00%	0 3,465,245	346,267	100.00%	346,267	100.00%
UNITED	7,478	27,650	-31.14% 269.75%	55,551	3,615,061 96,977	4.32% 74.57%	4,369,106 115,321	6.99% 87.47%
Express Jet	0,470	0 27,030	0.00%	00,001	0	0.00%	0	0.00%
SkyWest (Continental Express)	0	0	0.00%	0	0	0.00%	0	0.00%
US AIRWAYS	12,897	0	-100.00%	159,606	0	-100.00%	21,320	-88.76%
Mesa (US Airways Express)	0	0	0.00%	0	0	0.00%	0	0.00%
SkyWest (US Airways)	0	0	0.00%	271	0	-100.00%	0	-100.00%
Others CARGO CARRIERS	0	0	0.00%	50	20,200	40300.00%	20,200	40300.00%
ABX AIR (DHL)	0	0	0.00%	20,655	16,001	-22.53%	16,001	-70.62%
ASTAR (DHL)	0	0	0.00%	20,033	10,001	0.00%	0	0.00%
CAPITOL CARGO INT'L (DHL)	Ō	Ō	0.00%	Ö	Ö	0.00%	0	0.00%
FEDEX EXPRESS*	8,433,423	7,338,413	-12.98%	75,739,608	76,207,561	0.62%	93,379,110	2.48%
GEM AIR	0	18,695	100.00%	0	153,241	100.00%	153,241	100.00%
SOUTHERN AIR	0	344,462	100.00%	0	3,635,393	100.00%	4,287,447	100.00%
UPS	3,780,643	3,541,772	-6.32%	36,428,346	35,912,497	-1.42%	44,885,839	-1.24%
MISC CARGO	1,411,569	766,864	-45.67%	12,403,594	7,422,628	-40.16%	9,133,463	-38.56%
TOTAL ENPLANED CARGO	15,056,331	13,355,980	-11.29%	137,532,827	135,267,972	-1.65%	166,388,150	-0.61%
DEPLANED CARGO								
PASSENGER CARRIERS	2020-2006		100000000000000000000000000000000000000					
ALASKA	18,049	21,483	19.03%	228,014	211,806	-7.11%	242,379	-10.56%
Horizon Air / Alaska Skywest / Alaska	332 2,568	626 1,376	88.55% -46.42%	10,424 18,808	2,905 19,720	-72.13% 4.85%	3,696 23,391	-68.42%
AMERICAN	16,814	31,128	85.13%	150,346	323,083	114.89%	371,952	14.25% 124.07%
American Eagle/Republic	270	0	-100.00%	3,841	1,570	-59.13%	1,581	-73.76%
Compass	0	0	0.00%	0	694	100.00%	694	100.00%
Envoy Air (American)	0	0	0.00%	0	72	100.00%	249	100.00%
SkyWest (American)	0	872	100.00%	738	3,504	374.80%	3,504	374.80%
DELTA	1,346,925	1,303,799	-3.20%	11,969,421	11,133,373	-6.98%	13,458,481	-0.57%
SkyWest (Delta Connection) Mesaba Airlines (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
Compass (Delta Connection)	0	0	0.00%	0	0	0.00% 0.00%	0	0.00%
FRONTIER	0	ő	0.00%	ő	0	0.00%	0	0.00%
KLM ROYAL DUTCH	0	122,827	100.00%	0	491,488	100.00%	491,488	100.00%
SOUTHWEST	439,288	378,616	-13.81%	4,514,746	4,091,253	-9.38%	4,918,581	-11.36%
UNITED	22,772	27,052	18.80%	179,260	260,124	45.11%	319,579	59.35%
Express Jet	0	0	0.00%	0	0	0.00%	0	0.00%
SkyWest	0	0	0.00%	0	0	0.00%	0	0.00%
US AIRWAYS Mesa (US Airways Express)	10,053 0	0	-100.00% 0.00%	134,948	0	-100.00% 0.00%	13,795 0	-91.14% 0.00%
Skywest (US Airways)	201	0	-100.00%	2,898	0	-100.00%	0	-100.00%
KITTY HAWK CHARTERS	0	0	0.00%	0	0	0.00%	0	0.00%
Others	0	0	0.00%	0	0	0.00%	0	-100.00%
CARGO CARRIERS								
ABX AIR (DHL)	0	0	0.00%	46,096	1,069	-97.68%	1,069	-98.69%
ASTAR (DHL)	0	0	0.00%	0	0	0.00%	0	0.00%
CAPITOL CARGO INT'L (DHL)	7 162 166	7 005 004	0.00%	0	0	0.00%	0	0.00%
FEDEX EXPRESS* GEM AIR	7,162,166 0	7,695,804 14,145	7.45% 100.00%	63,668,300	76,786,932 137,693	20.60%	91,944,876	19.25%
SOUTHERN AIR	0	486,474	100.00%	0	4,621,655	100.00% 100.00%	137,693 5,691,585	100.00% 100.00%
UPS	5,207,446	5,011,394	-3.76%	48,576,980	49,780,306	2.48%	61,450,489	3.40%
MISC CARGO	1,003,913	395,546	-60.60%	9,326,181	3,757,407	-59.71%	4,573,293	-58.78%
TOTAL DEPLANED CARGO	15,230,797	15,491,142	1.71%	138,831,001	151,624,654	9.22%	183,648,375	9.55%
TOTAL CARGO	30,287,128	28,847,122	-4.75%	276,363,828	286,892,626	3.81%	350,036,525	4.47%
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<sup>\*</sup>FEDEX EXPRESS includes mail



#### Salt Lake City Department of Airports

#### **COMPARISON OF ON TIME OPERATIONS**

September 2016

**ARRIVALS** 

**DEPARTURES** 

He was the		STEP STANDS	0/ 0-		(Inches)				
	Airport	Flights	% On Time	Rank		Airport	Flights	% On Time	Rank
ATL	HARTSFIELD-JACKSON ATLANTA INTL	31,482	90.5	1	SLC	SALT LAKE CITY INTL	8,866	91.8	1
SLC	SALT LAKE CITY INTL	8,867	90.5	2	SEA	SEATTLE-TACOMA INTL	10,997	89.7	2
DTW	DETROIT METRO WAYNE CNTY	10,247	90.2	3	DTW	DETROIT METRO WAYNE CNTY	10,211	89.6	3
MDW	CHICAGO MIDWAY	7,277	88.9	4	PDX	PORTLAND INTERNATIONAL	4,913	89.5	4
IAH	HOUSTON GEORGE BUSH	10,775	88.2	5	PHX	PHOENIX SKY HARBOR INTL	11,963	89.5	5
PHX	PHOENIX SKY HARBOR INTL	11,965	88.1	6	MSP	MINNEAPOLIS-ST. PAUL INTL	10,600	88.7	6
BWI	BALTIMORE/WASHINGTON INTL	7,835	87.9	7	ATL	HARTSFIELD-JACKSON ATLANTA INTL	31,503	88.0	7
DEN	DENVER INTL	19,265	87.1	8	IAH	HOUSTON GEORGE BUSH	10,780	87.7	8
PDX	PORTLAND INTL	4,909	87.0	9	BWI	BALTIMORE/WASHINGTON INTL	7,833	87.4	9
MSP	MINNEAPOLIS-ST. PAUL INTL	10,593	86.9	10	IAD	WASHINGTON DULLES	2,899	87.4	10
SEA	SEATTLE-TACOMA INTL	11,002	86.9	11	CVG	CINCINNATI NORTHERN INT. KY	1,093	86.7	11
SAN	SAN DIEGO LINDBERGH FIELD	6,437	86.4	12	MDW	CHICAGO MIDWAY	7,279	86.3	12
STL	ST. LOUIS LAMBERT INTL	4,569	86.2	13	STL	ST. LOUIS LAMBERT INTL	4,569	86.2	13
CLT	CHARLOTTE DOUGLAS	9,181	86.0	14	TPA	TAMPA INTERNATIONAL	4,627	86.1	14
CVG	CINCINNATI NORTHERN INT. KY	1,093	86.0	15	DCA	RONALD REAGAN NATIONAL	6,395	86.0	15
IAD	WASHINGTON DULLES	2,892	86.0	16	SAN	SAN DIEGO LINDBERGH FIELD	6,433	85.8	16
LAS	LAS VEGAS MCCARRAN INTL	12,581	85.0	17	CLT	CHARLOTTE DOUGLAS	9,183	85.5	17
DFW	2.122.1011111201011112	16,086	84.5	18	DEN	DENVER INTERNATIONAL	19,268	85.4	18
ORD	CHICAGO O HARE	20,398	83.2	19	LAS	LAS VEGAS MCCARRAN INTL	12,575	84.8	19
TPA	TAMPA INTL	4,625	83.1	20	DFW	DALLAS-FT. WORTH REGIONAL	16,089	84.7	20
DCA	RONALD REAGAN NATIONAL	6,396	82.1	21	SFO	SAN FRANCISCO INTL	14,425	84.4	21
SFO	SAN FRANCISCO INTL	14,434	82.1	22	JFK	NEW YORK JFK INTL	7,666	83.4	22
MIA	MIAMI INTL	5,106	81.8	23	PHL	PHILADELPHIA INTL	5,904	83.3	23
FLL	FT. LAUDERDALE	5,633	81.5	24	LGA	NEW YORK LAGUARDIA	8,156	82.6	24
JFK	NEW YORK JFK INTL	7,663	81.5	25	ORD	CHICAGO O HARE	20,406	82.3	25
MCO	ORLANDO INTL	8,819	81.4	26	BOS	BOSTON LOGAN INTERNATIONAL	10,084	81.9	26
PHL	PHILADELPHIA INTL	5,897	81.3	27	FLL	FT. LAUDERDALE	5,630	81.7	27
LAX	LOS ANGELES INTL	17,528	80.4	28	MCO	ORLANDO INTL	8,824	81.7	28
	NEWARK LIBERTY INTERNATIONAL	9,724	78.3	29	MIA	MIAMI INTL	5,107	81.4	29
LGA	NEW YORK LAGUARDIA	8,153	77.3	30	LAX	LOS ANGELES INTL	17,527	81.1	30
	BOSTON LOGAN INTL	10,083	75.3	31		NEWARK LIBERTY INTERNATIONAL	9,730	80.7	31
AVERAGES		10,049	84.57		AVER	AGES	10,050	85.53	

## ON TIME ARRIVAL PERFORMANCE AT SLC By Carrier

	Air Carrier	Flights	% On Time
AS	ALASKA	210	94.8%
00	SKYWEST	3,863	93.2%
DL	DELTA	3,248	90.9%
AA	AMERICAN	340	85.0%
WN	SOUTHWEST	811	85.0%
UA	UNITED	110	80.0%
B6	JETBLUE	140	75.7%
F9	FRONTIER	145	66.2%
		8,867	90.5%

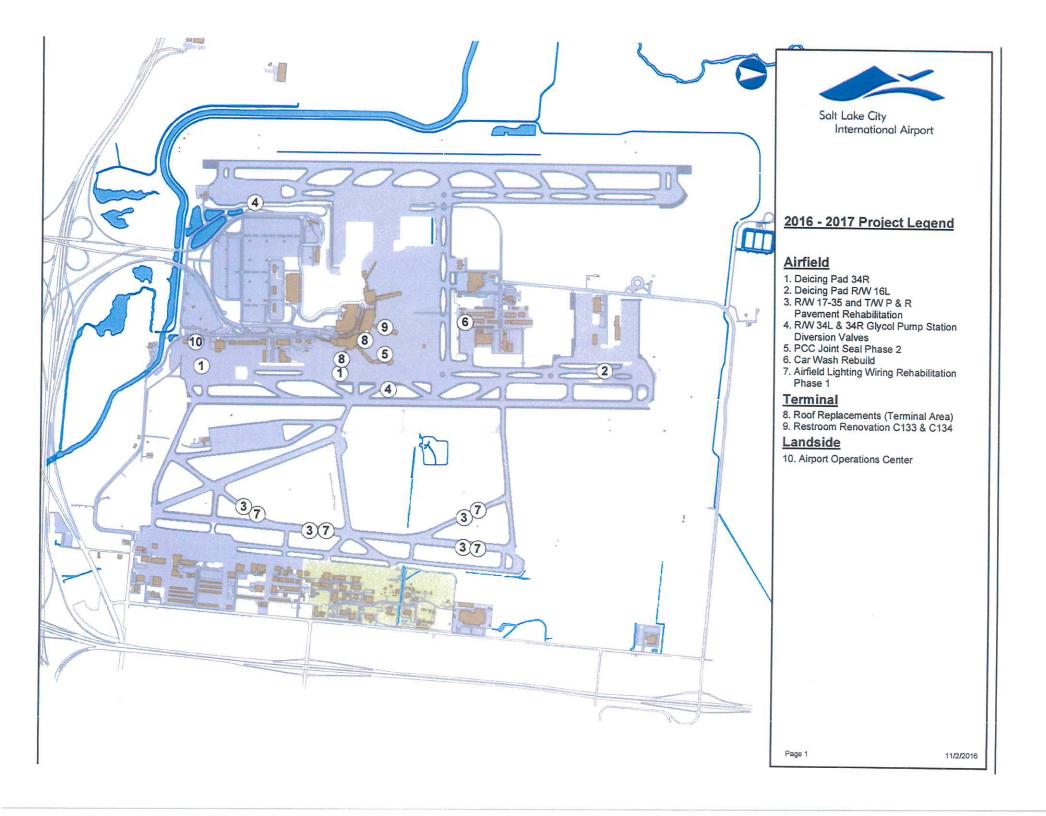
Source: DOT Air Travel Consumer Report

#### **DESIGN AND CONSTRUCTION REPORT**

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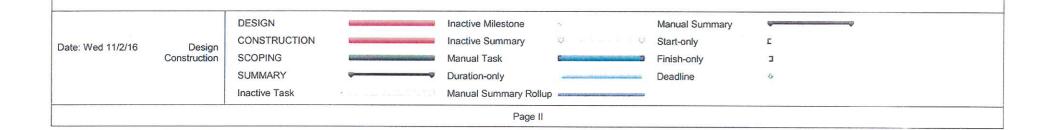
- Area Map of Project Locations Project Schedule Construction Analysis Design and Construction Report I.
- II.
- III.
- IV.

SALT LAKE CITY DEPARTMENT OF AIRPORTS December 7, 2016



#### SALT LAKE CITY INTERNATIONAL AIRPORT CONSTRUCTION PROGRAM 2016/2017 Construction Schedule





## SALT LAKE CITY DEPARTMENT OF AIRPORTS CONSTRUCTION PROJECT STATUS 2016 - 2017

					Α	PPROVED			
						CHANGE	% OF COST		
#	PROJECT NAME	ENGINEER'S		BID		RDERS TO	<b>INCREASE TO</b>		
		ESTIMATE		AMOUNT		DATE	DATE	STATUS	CONTRACTOR
	CONSTRUCTION								
1	Deicing Pad 34R	\$ 32,636,278	\$	30,713,449	\$	1,839,542	5.99%	sub. comp.	Wadsworth Brothers Const.
2	Deicing Pad R/W 16L	\$ 27,398,981	\$	29,645,774	\$	12,652		on schedule	Granite Construction
3	R/W 17-35 & T/W's P & R Pavement Rehabilitation	\$ 11,525,000	\$	9,871,843	\$	16,872	0.17%	on schedule	Staker Parsons Company
4	R/W 34L & 34R Glycol Diversion Valves	\$ 522,671	\$	708,056				on schedule	VanCon, Inc.
5	Concourse B PCC Joint Seal & Repair Phase 2	\$ 383,848	\$	339,225				complete	Granite Construction
6	Car Wash Rebuild	\$ 357,000	\$	486,588				on schedule	Paulsen Construction
7	Airfield Lighting Wiring Rehabilitation Phase 1	\$ 592,358	\$	478,074				on schedule	Royal Electric Company
8	Roof Replacements (Terminal Area)	\$ 249,000	\$	295,000	\$	1,945	0.66%	on schedule	Conwest, Inc.
9	Restroom Renovations C133 & C134	\$ 276,829	\$	268,800		•		on schedule	AIS Mechanical, Inc.
10	Airport Operations Center	\$ 15,000,000	\$	16,515,000	\$	296,159	1.79%	on schedule	Big D Construciton
	Sub Total	\$ 88,941,965	\$	89,321,809	\$	2,167,170	2.43%		
	DESIGN/BID/AWARD								
11	SVRA R/W 16-34 & T/W A Pavement Rehabilitation	\$ 3,381,136	\$	2,946,149				award	Geneva Rock Products
	Sub Total	\$ 3,381,136	\$	2,946,149					
_	Total	\$ 92,323,101	\$	92,267,958					

#### DESIGN AND CONSTRUCTION REPORT

#### **DESIGN/BID/AWARD**

(11) SVRA R/W 16-34 & T/W A Pavement Rehabilitation - The apparent low bidder for this project is Geneva Rock Products. Contract documents are currently being executed. Construction for this project will begin in the Spring of 2017.

#### **CONSTRUCTION**

- (1) **Deicing Pad 34R** The Contractor is currently working on punch list items and warranty work.
- Deicing Pad R/W 16L The Contractor is continuing to work on Phase 3 of the project, T/W H and H12. Placement of PCC pavement is now complete as well as work to construct the shoulders. Grading of the infields and cleaning of the jobsite is currently taking place. The electrical sub-contractor is on-site installing in-pavement light bases.
- (3) Runway 17-35 and Taxiways P & R Pavement Rehabilitation The Contractor has placed new asphalt on R/W 17-35 and T/W's K1, K4 through K9, N, P and R up to the hold short lines. R/W 17-35 is temporarily closed to complete pavement surface grooving on all full strength runway and taxiway pavement surfaces and install runway and taxiway light fixtures.
- (4) Runway 34L & 34R Glycol Diversion Valves The Contractor has completed installing the vaults and is currently back filling and working on electrical components on the project.
- (5) Concourse B PCC Joint Seal and Repair Phase 2 Substantial completion for this project was issued on November 1, 2016. The Contractor is currently working on punch list items.
- (6) Car Wash Rebuild Demolition for this project is scheduled to begin on November 7, 2016. The new car wash equipment is anticipated to be on site November 22, 2016.
- (7) **Airfield Lighting Wiring Rehabilitation Phase 1** A notice to proceed was issued to the Contractor on September 6, 2016. Installation of new wire for the airfield lighting system on Runway 14-32 and Taxiway K is currently taking place.
- (8) Roof Replacements (Terminal Area) Construction for this project is on-going and approximately 95% complete.
- (9) Restroom Renovation C133 & C134 The Contractor is currently preparing submittals for review by SLCDA. Demolition for this project will begin on November 28, 2016.
- (10) **Airport Operations Center -** The Overhead fire sprinklers and mechanical ductwork is on-going. The Contractor is installing metal stud walls. Electrical rough-in work and the new roof installation has started.



### December 2016 Media Clippings

## **Advisory Board Meeting**

https://www.slcairport.com/assets/pdfDocuments/MediaPacketDec2016.pdf