

DEPARTMENT OF AIRPORTS
BOARD MEETING

9 November 2016

AGENDA



Salt Lake City
Department of Airports

**SALT LAKE CITY DEPARTMENT OF AIRPORTS
BOARD MEETING AGENDA**
9 November 2016
8:00 A.M.

CONSENT AGENDA

- A. Minutes of the 19 October 2016 Meeting

DISCUSSION AGENDA

- B. Director's Report – Maureen Riley, Executive Director, SLCDA
- C. Terminal Redevelopment Program Update – Mike Williams, Terminal Redevelopment Program (TRP) Director, SLCDA
- D. Overview of Series 2017 Bonds – Ryan Tesch, Director of Finance, SLCDA
- E. Airport Leasing Strategy – John Buckner, Director of Commercial/Administration, SLCDA
- F. Public Meetings Training - Marco Kunz, Senior City Attorney

INFORMATION ITEMS

- A. Financial Report – September 2016
- B. Air Traffic Statistics – September 2016
- C. Construction Status Report – November 2016

The next meeting will be held on **Wednesday, January 2017**, at 8:00 a.m. Meetings are held in the Board Room located on the third level of the short-term parking garage. People with disabilities may make requests for reasonable accommodations no later than 48 hours in advance in order to attend this Airport Board Meeting. Accommodations may include alternate formats, interpreters, and other auxiliary aids. This is an accessible facility. For questions or additional information, please contact LuJean Christensen at 801-575-2096.

DEPARTMENT OF AIRPORTS
BOARD MEETING

9 November 2016

MINUTES

SALT LAKE CITY DEPARTMENT OF AIRPORTS MINUTES OF ADVISORY BOARD MEETING

19 October 2016

Members Present: Igor Best-Devereux - Chair
J.T. Martin, Vice - Chair
Robert Bergman
Mickey Gallivan
Natalie Gochnour
Sam Granato
Cyndy Miller
Senator Karen Mayne
Larry Pinnock

Mayor's Office: Mayor Jacqueline M. Biskupski

Department of Airports: Maureen Riley, Executive Director
Jasen Asay, Media Relations Manager
Mark Bretzing, Airport Police Lieutenant
John Buckner, Director of Administration & Commercial Services
Brian Butler, Airport Controller
Ed Cherry, Chief Information Officer
LuJean Christensen, Management Support Coordinator
Eddie Clayson, Director of Maintenance
Pete Higgins, Director of Operations
Sue Humphreys, Construction Project Manager
Marco Kunz, Attorney
Allen McCandless, Director of Planning
Ryan Tesch, Director of Finance
Nancy Volmer, Director of Public Relations & Marketing
Mike Williams, TRP Program Director

Chair Igor Best-Devereux called the meeting to order at 8:00 a.m.

AGENDA

A. Minutes

The motion was made by Mickey Gallivan and seconded by Cyndy Miller to approve the minutes of September 21, 2016 with the following amendments. Miller requested additional information be supplemented to the minutes to reflect the comments made by Maureen Riley regarding the bids and overages. The date by which the bids had to be rejected or accepted was September 30, 2016. Miller wanted it noted that the information regarding the overages was presented to the Board as informational only with no request for approval or rejection. Bergman requested a change on page 2 where it stated that Bergman asked if a topic of discussion should

be re-adopting an investment lease schedule. Bergman requested that it be placed on the agenda for discussion. Best-Devereux asked for a motion to approve the minutes with the addition of those two items. All votes were affirmative; motion passed.

Best-Devereux requested to reorder the agenda items and have the presentation of the Overview of Program Controls before the Year-End Financial Audit on the agenda.

B. Director's Report

Maureen Riley, Executive Director, updated the Airport Advisory Board regarding current events.

- Riley addressed a question that was raised at the last Board meeting regarding the effect of the TRP on the Cost per Enplaned Passenger (CPE) and how it relates to other airports with construction programs. The graph shows SLC with its construction program, along with several other airports. The completion dates of construction are in various years, but over the longer term as these programs come on-line, SLC remains competitive at \$9.11 in the year 2024. Denver is \$13.76 total, currently developing a terminal renovation that would incorporate a new approach to its checkpoint. Seattle will be at \$15.27 with a new terminal and gate facilities. Los Angeles will be at \$24.26 in the year 2024.
- Riley informed the Board that airport concessions will be undergoing refurbishment in the coming months. The amount of the mid-term investment is negotiated in the original agreement, and is expressed as dollar amount per square foot, which varies per location. The retail locations will be updated first, since they have the shorter term, usually 7 years. Food and beverage locations will follow, because their terms are generally for 10 years and the re-investment occurs at mid-point of the lease term. Both retail and food and beverage concessions have been booming, up overall about 8% year-over-year through August. Gross concession revenues in this period, including rental cars, is about \$297 million.
- Riley stated that the Samsung Galaxy Note 7 phones have been banned by the FAA, because of random fires and minor explosions. SLC has had only 5 or 6 Samsung phones intercepted by either the airlines or the TSA.
- The next Board meeting is scheduled for November 9. The next year's calendar of meeting dates will be published before year-end.

J.T. Martin asked if CLEAR™ was scheduled to come to SLC. Riley responded that there have been a couple of meetings with Delta concerning CLEAR™ and negotiations are currently underway.

Best-Devereux requested a progress update regarding ground transportation (GT) on specific actions discussed at the last meeting. Riley stated that Yellow Cab has a counter and has posted its metered rates. The long term solution for GT would be having the City Council adopt a change in the ordinance. Riley, as the Airport Director, has the right to issue a temporary waiver that sets up the fare zones around the Airport and the city. The waiver needs to be reissued every six months. Roughly 150,000 people used GT in a 6 week period at SLC, since September 1st. Since that time, the Airport has received 3 complaints regarding GT and those complaints related to fares outside the City over which we have no control. Miller asked if there had been further action on informing passengers either with the taxi starters or using leaflets, so people are aware

that they have to negotiate their fare outside the City. Riley answered that currently there are posted signs and the airport will continue to monitor the situation. Best-Devereux requested an update next month.

C. Terminal Redevelopment Program Update

Mike Williams, Terminal Redevelopment Program (TRP) Director, presented an update on the TRP (presentation on file). Main points included were:

- TRP Phase 1 overall status
- 90 day schedule overview
- Overall program construction and paving sequence
- CGMP #5 and CGMP #7 subcontractor awards
- Local subcontractor awards to date
- Capital program overall budget
- Overall site phasing
- Central utility plant piping
- Terminal tunnel excavation

Discussion ensued regarding the escalation of construction costs. Williams informed the Board that construction cost escalations are nationwide.

Martin asked if out-of-state contractors include their travel and lodging expenses as part of their bid. Williams answered that would be factored in as these are lump sum bids. Natalie Gochnour commented that larger out-of-state contractors, who will be here for years, will bring in people to live here and be part of our communities. Williams mentioned that the out-of-state contractors will look to partner with local firms to provide resources and trade workers.

Senator Karen Mayne asked if there is a credit for local companies that bid during the procurement and bidding process. Williams responded that awards are based on the lowest responsible bidder. It has always been a goal to maximize local participation, but some of the local contractors are not bidding because they are making other business decisions.

D. Overview of Program Controls

Ryan Tesch, Finance Director, and Pete Higgins, Operations Director, presented an overview of construction program controls at SLCDCA (presentation on file). Main points included were:

- Goals of program controls
- Project development that follows the budget process
- Three committees provide capital oversight
- Finance Oversight Committee (FOC) and Construction Committee (CC) work in tandem to control funding and scope
- FOC oversees program funding and budgeting decisions for capital items
- CC encumbers funds as approved by the FOC
- Change order management

- Process for determining funding eligibility
- Primary sources of funding, each with its own eligibility rules
- Program controls summary

Senator Mayne asked if the state procurement has any oversight over bidding and the procurement process. Higgins responded that the Airport complies with all the City procurement rules. Marco Kunz stated that the Airport has chosen to have our City procurement rules apply and under the state law the City has that authority.

Best-Devereux inquired if Division Directors regularly attend committee meetings. Higgins answered that responsibilities for each committee have been divided among the Division Directors. There are fixed members that serve on each committee. The CC has 5 assigned, FOC has 3 assigned and the DRC has 4 assigned. Riley stated that the FOC is by consensus, so everyone must agree for an item to move forward.

Natalie Gochnour left the meeting at 8:40 am.

Miller asked if at some point in the contract awards process for construction or purchasing supplies for the facility, there is a time for a public forum allowing for public comment. Riley answered that the procurement rules are governed by City ordinance. There is a process that does accept protests and appeals and the City recently has adopted a State process for those actions.

Mayor Biskupski stated that some of the economists are predicting another downturn in the economy and wondered if attention was being paid to the predictions. Biskupski wanted to know what thoughts Tesch had about the impact of a downturn on the TRP project and timeline. Tesch answered that currently in the robust economy, construction costs were escalating but financing was very affordable. If there was an economic downturn it could lower construction costs but impact interest rates. Miller stated that when the preliminary official statement for the bond issue is ready, it will show that the entire bond team is looking at the strength of the local economy, strength of local air service and the strength of the airlines on a national basis.

Best-Devereux thanked the airport staff for the explanation of controls related to the TRP project and expenditures generally. He expressed the opinion that the Board views robust financial controls to be critical. Regarding the recent increases in costs advised to the Board, Best-Devereux asked for an explanation of how these would have flowed through the FOC. Discussion ensued regarding the approval process; estimates and bidding process; governance and accountability; individual roles and responsibilities; if the process of governance is working and the timing on when the resolution documents would be presented to the City Council. Senator Mayne suggested that informational groups be offered that would allow Board members the time to discuss and have complicated issues presented to them. A working group session will be scheduled for Board members in December.

Senator Mayne left the meeting at 9:10 am.

J.T. Martin left the meeting at 9:15 am.

E. Year-End Financial Audit

Ryan Tesch, Director of Finance, gave a year-end financial presentation to the Board (presentation on file), which covered financial and operational highlights, budget comparisons, airline use agreement rates and charges, concession revenues, comparison of actual operating expenses and capital projects and equipment.

Tesch introduced Paul Skein, Eide Bailly LLP, who explained to the Board that the auditors looked at systems of internal controls and found no issues with the year-end financial statements.

The next Board meeting will be held the November 9, 2016.

Igor Best-Devereux adjourned the meeting at 9:50 a.m.

Igor Best-Devereux, Chair

Date

Jacqueline M. Biskupski, Mayor

Date

DEPARTMENT OF AIRPORTS
BOARD MEETING

9 November 2016

DISCUSSION ITEMS

SALT LAKE CITY AIRPORT BOARD

AGENDA: DISCUSSION ITEM (B)
DATE: 9 November 2016
TO: Airport Board
FROM: Maureen Riley, Executive Director
SUBJECT: **Executive Director's Report**

Maureen Riley will present a monthly informational report to the Board, including:

1. TRP progress
2. Ground transportation update

Other discussion items may include:

1. Concessions and rental cars
2. Airport safety and security
3. Airport facilities and operations
4. General aviation
5. Passenger and airport users
6. Environmental matters
7. Financial condition
8. Legislative issues
9. Airlines
10. Communications and marketing

SALT LAKE CITY AIRPORT BOARD

AGENDA: DISCUSSION ITEM (C)
DATE: 9 November 2016
TO: Airport Board
FROM: Maureen Riley, Executive Director
SUBJECT: **Terminal Redevelopment Program Update**

Mike Williams, Terminal Redevelopment Program (TRP) Director, will present an update on the SLC Terminal Redevelopment Program (presentation on file).

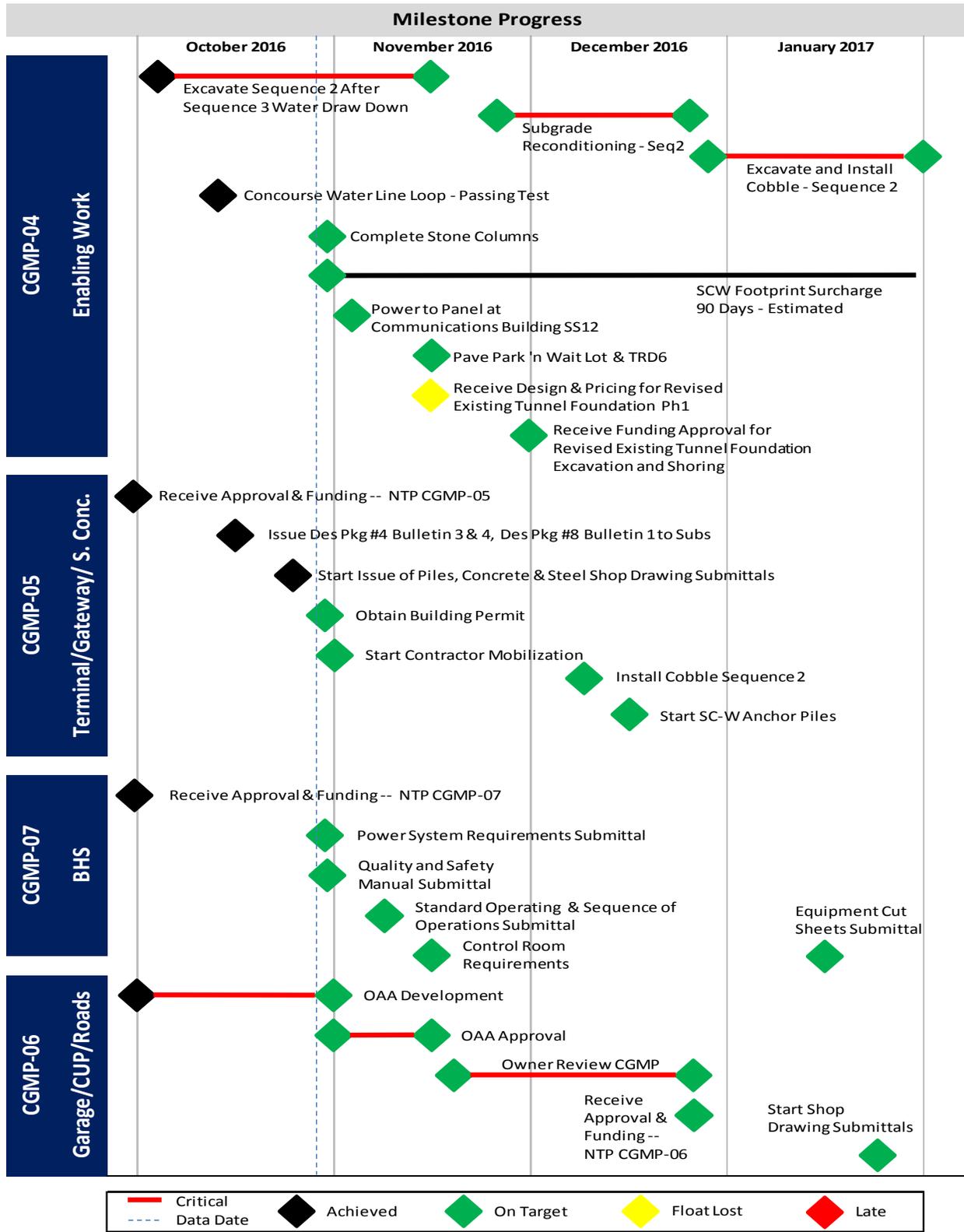
SLC Terminal Redevelopment Program Status Update: 11-09-16



Salt Lake City International Airport

THE NEW SLC
Terminal Redevelopment Program

Near Term Schedule Overview



CGMP# 3 – South Parking Lot/QTA/RSS

PROJECT: CGMP# 3 – South Parking
Lot/QTA/RSS/Civil Enabling Ph 1

BUDGET: \$94.00M EAC: \$88.99M

South Parking Lot Replacement Parking, Civil Enabling, East Lift Station and new Rental Car Quick Turn-Around (QTA) and Remote Service Sites (RSS)

CURRENT STATUS

SCHEDULE

BUDGET

SCHEDULE	RECENT MILESTONES ACHIEVED										
<table border="1"> <tr> <td>Substantial Completion</td> <td>Feb 2016 A</td> </tr> <tr> <td>Fully Operational</td> <td>Mar 2016 A</td> </tr> <tr> <td>Commission East Lift Station</td> <td>Nov 2016</td> </tr> <tr> <td>Complete Requested Tenant Projects</td> <td>Nov 2016</td> </tr> <tr> <td>CGMP-03 Closeout</td> <td>Nov 2016</td> </tr> </table>	Substantial Completion	Feb 2016 A	Fully Operational	Mar 2016 A	Commission East Lift Station	Nov 2016	Complete Requested Tenant Projects	Nov 2016	CGMP-03 Closeout	Nov 2016	<ul style="list-style-type: none"> Rocky Mountain Power completed permanent power to East Lift Station. Public Utilities Punch List items completed.
Substantial Completion	Feb 2016 A										
Fully Operational	Mar 2016 A										
Commission East Lift Station	Nov 2016										
Complete Requested Tenant Projects	Nov 2016										
CGMP-03 Closeout	Nov 2016										
CONCERNS/ISSUES/RISKS											
<ul style="list-style-type: none"> Additional Requested Tenant Build-out Scopes of Work delaying CGMP Close-out. Warranty work for Car Wash Floors 											



CGMP# 4 – Landside and Airside Enabling

PROJECT: CGMP# 4 – Landside and Airside Enabling BUDGET: \$81.09M EAC: \$81.09M

Terminal/South Concourse West/Roadways Airside and Landside Enabling and Central Utility Plant Hydronic Piping

CURRENT STATUS

SCHEDULE

BUDGET

SCHEDULE	RECENT MILESTONES ACHIEVED												
<table border="1"> <tr> <td>Complete Seq2 Tunnel Excavation</td> <td>Dec 2016</td> </tr> <tr> <td>Complete West Concourse Surcharge</td> <td>Jan 2017</td> </tr> <tr> <td>Complete West Lift Station Pumps and Building</td> <td>Jan 2017</td> </tr> <tr> <td>Complete West Concourse Ductbank – South Ph 1</td> <td>Feb 2017</td> </tr> <tr> <td>Complete CUP Hydronic piping to Gateway</td> <td>Mar 2017</td> </tr> <tr> <td>Substantial Completion</td> <td>July 2017</td> </tr> </table>	Complete Seq2 Tunnel Excavation	Dec 2016	Complete West Concourse Surcharge	Jan 2017	Complete West Lift Station Pumps and Building	Jan 2017	Complete West Concourse Ductbank – South Ph 1	Feb 2017	Complete CUP Hydronic piping to Gateway	Mar 2017	Substantial Completion	July 2017	<ul style="list-style-type: none"> Started Terminal Tunnel Deep Excavation Completed Stone Columns placement (7,638 Stone Columns in this Phase) Started West Concourse Surcharge (90 Day Clock Started 10/28/2016)
Complete Seq2 Tunnel Excavation	Dec 2016												
Complete West Concourse Surcharge	Jan 2017												
Complete West Lift Station Pumps and Building	Jan 2017												
Complete West Concourse Ductbank – South Ph 1	Feb 2017												
Complete CUP Hydronic piping to Gateway	Mar 2017												
Substantial Completion	July 2017												
CONCERNS/ISSUES/RISKS													
<ul style="list-style-type: none"> Maintaining excavation schedule of Terminal Tunnel Shoring and Dewatering Plan for Existing SCW Mid-Concourse Tunnel Paving Park and Wait Lot this paving season 													



CGMP# 5 – Terminal/South Concourse West/Gateway

PROJECT: CGMP# 5 –
Terminal/Gateway/South
Concourse West

BUDGET: \$795.35M EAC: \$795.35M

Terminal/Gateway/South Concourse West – Foundations, Structure, Building Envelope and Build-out

CURRENT STATUS

SCHEDULE

BUDGET

SCHEDULE		RECENT MILESTONES ACHIEVED	
Start Driven Piles	Dec 2016	<ul style="list-style-type: none"> NTP Issued 9/30/2016 	
Complete Terminal Tunnel Backfill	Sep 2017		
Complete SCW Slab on Grade	Sep 2017		
Complete SCW Structural Steel	Nov 2017		
Terminal Foundations Complete	Feb 2018		
Complete Terminal Structural Steel	Jul 2019		
Complete Terminal Skin & Curtain Wall	Feb 2019		
Substantial Completion	Aug 2020		
CONCERNS/ISSUES/RISKS			
<ul style="list-style-type: none"> Drywall Scope of Work Redesign and Rebidding 			



CGMP# 6 – Roadways/Parking Garage/Central Utility Plant

PROJECT: CGMP# 6 – Parking
Garage/Roadways/Central Utility
Plant/Project-Wide Special Systems

BUDGET: \$380.69M EAC: \$380.69M

Parking Garage/Rental Car Ready Return/Elevated and At-Grade Roadways/Central Utility
Plant/Project-Wide IT and Special Systems

CURRENT STATUS

SCHEDULE

BUDGET

SCHEDULE	RECENT MILESTONES ACHIEVED																		
<table border="1"> <tr> <td>Issue NTP</td> <td>Dec 2016</td> </tr> <tr> <td>Start Elevated Roadway Bent Construction</td> <td>Apr 2017</td> </tr> <tr> <td>Complete CUP Chiller Installation</td> <td>Dec 2017</td> </tr> <tr> <td>CUP Operational</td> <td>Mar 2018</td> </tr> <tr> <td>Parking Garage Roofing Complete</td> <td>Aug 2019</td> </tr> <tr> <td>Parking Garage Helix Complete</td> <td>Oct 2019</td> </tr> <tr> <td>Elevated Roadway Spans Complete</td> <td>Oct 2019</td> </tr> <tr> <td>Parking Garage Structure Complete</td> <td>Nov 2019</td> </tr> <tr> <td>Substantial Completion</td> <td>Aug 2020</td> </tr> </table>	Issue NTP	Dec 2016	Start Elevated Roadway Bent Construction	Apr 2017	Complete CUP Chiller Installation	Dec 2017	CUP Operational	Mar 2018	Parking Garage Roofing Complete	Aug 2019	Parking Garage Helix Complete	Oct 2019	Elevated Roadway Spans Complete	Oct 2019	Parking Garage Structure Complete	Nov 2019	Substantial Completion	Aug 2020	<ul style="list-style-type: none"> • Final Bid Evaluations in process. • Recommendations to Award under review.
Issue NTP	Dec 2016																		
Start Elevated Roadway Bent Construction	Apr 2017																		
Complete CUP Chiller Installation	Dec 2017																		
CUP Operational	Mar 2018																		
Parking Garage Roofing Complete	Aug 2019																		
Parking Garage Helix Complete	Oct 2019																		
Elevated Roadway Spans Complete	Oct 2019																		
Parking Garage Structure Complete	Nov 2019																		
Substantial Completion	Aug 2020																		
CONCERNS/ISSUES/RISKS																			
<ul style="list-style-type: none"> • Potential for additional Rental Car Ready/Return Level requested changes. 																			



CGMP# 7 – Baggage Handling System

PROJECT: CGMP# 7 – Baggage Handling System including TSA Screening Area

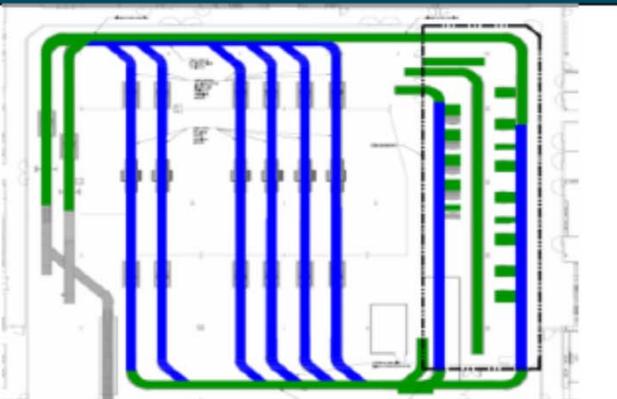
BUDGET: \$86.09M EAC: \$86.09M

Terminal/Gateway/South Concourse West and TSA Screening Area Complete Baggage Handling System

CURRENT STATUS

SCHEDULE

BUDGET

SCHEDULE	RECENT MILESTONES ACHIEVED										
<table border="1"> <tr> <td>Issue NTP</td> <td>Sep 2016 A</td> </tr> <tr> <td>Start Baggage Handling System Installation in Terminal</td> <td>Aug 2017</td> </tr> <tr> <td>Start Installation of TSA Provided Equipment</td> <td>Jun 2019</td> </tr> <tr> <td>Start TSA BHS Acceptance Testing</td> <td>Mar 2020</td> </tr> <tr> <td>Substantial Completion</td> <td>May 2020</td> </tr> </table>	Issue NTP	Sep 2016 A	Start Baggage Handling System Installation in Terminal	Aug 2017	Start Installation of TSA Provided Equipment	Jun 2019	Start TSA BHS Acceptance Testing	Mar 2020	Substantial Completion	May 2020	<ul style="list-style-type: none"> NTP issued 9/30/16 Conducted OTA Kick-off Meeting with TSA
Issue NTP	Sep 2016 A										
Start Baggage Handling System Installation in Terminal	Aug 2017										
Start Installation of TSA Provided Equipment	Jun 2019										
Start TSA BHS Acceptance Testing	Mar 2020										
Substantial Completion	May 2020										
CONCERNS/ISSUES/RISKS											
<ul style="list-style-type: none"> None 											

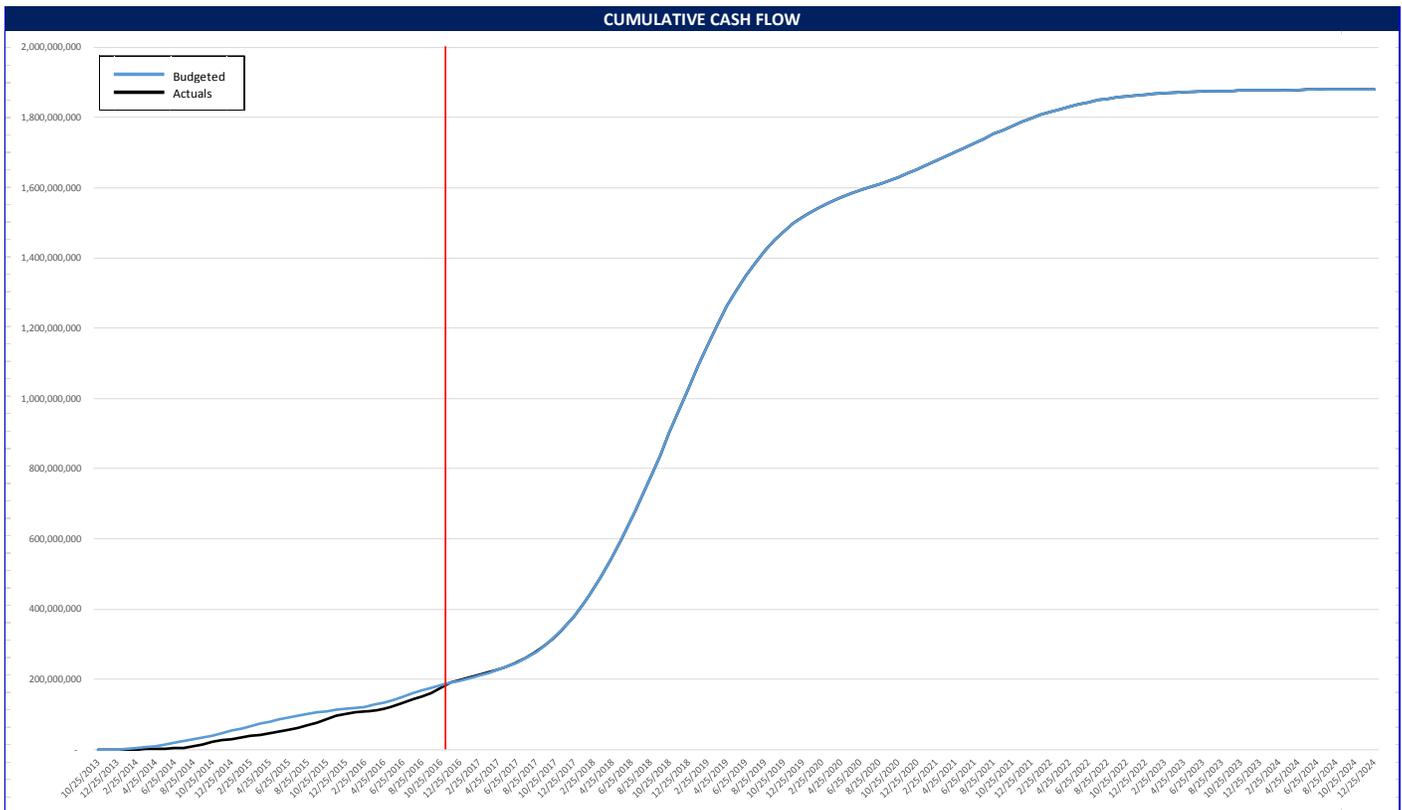
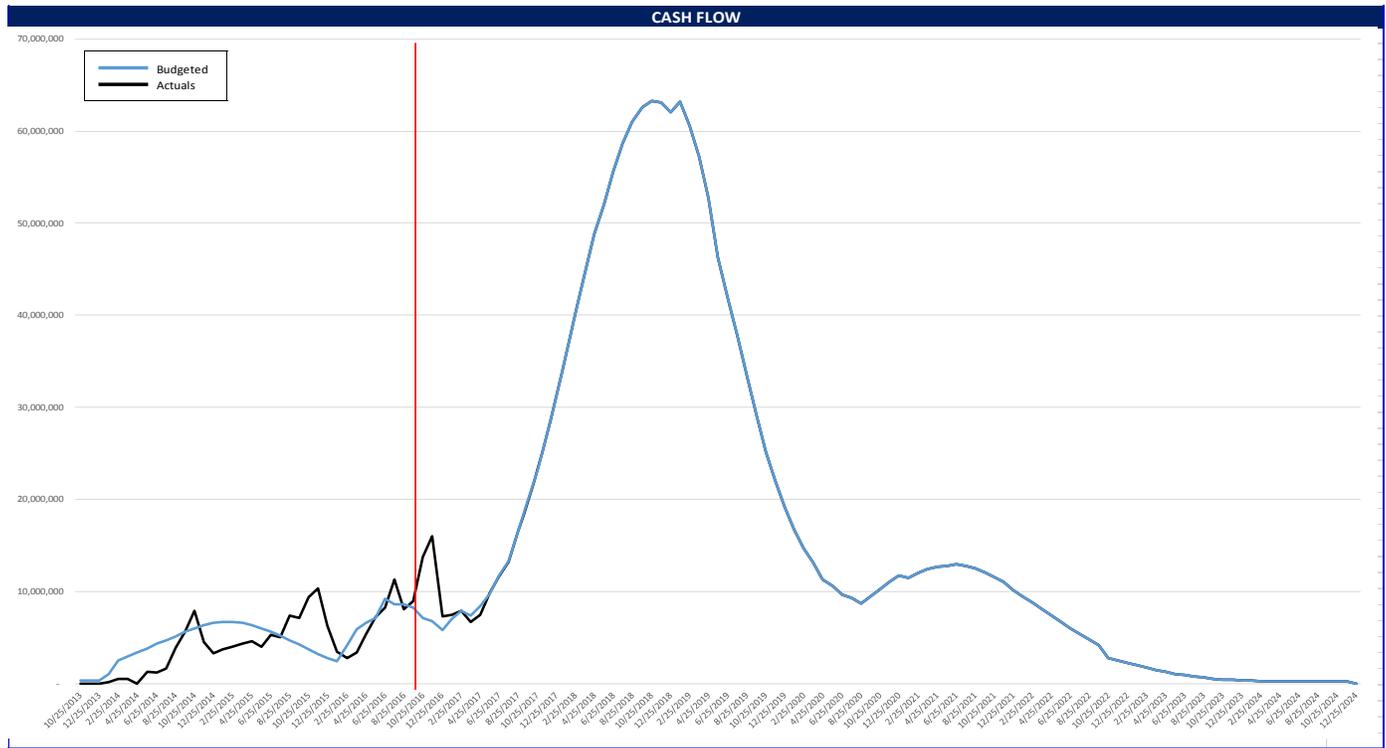


Capital Program Overall Budget

	Budget	Spent	Committed	Uncommitted	Pending	EAC
Construction Budget						
Preconstruction	\$ 10,748,596	\$ 9,622,403	\$ 10,748,596	\$ -	\$ -	\$ 10,748,596
General Conditions	\$ 91,179,758	\$ 19,563,522	\$ 80,052,452	\$ 11,127,306	\$ -	\$ 91,179,758
03 - QTA, RSS, SPL	\$ 94,000,000	\$ 88,396,888	\$ 94,000,000	\$ -	\$ -	\$ 88,994,182
04 - Enabling Work	\$ 81,096,442	\$ 43,076,476	\$ 81,096,442	\$ -	\$ -	\$ 81,096,442
05 - Terminal, SWC, Gateway	\$ 795,346,442	\$ -	\$ 795,346,442	\$ -	\$ -	\$ 795,346,442
06 - Parking Deck, Elevated Roadway	\$ 295,578,231	\$ -	\$ -	\$ 295,578,231	\$ 85,107,235	\$ 380,685,466
07 - BHS	\$ 86,085,766	\$ -	\$ 86,085,766	\$ -	\$ -	\$ 86,085,766
08 - Terminal, SWC, Gateway	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
09 - Apron Paving	\$ 40,720,850	\$ -	\$ -	\$ 40,720,850	\$ 16,550,556	\$ 57,271,406
10 - SCE	\$ 178,526,392	\$ -	\$ -	\$ 178,526,392	\$ 35,317,023	\$ 213,843,415
11 - Apron Paving SCE	\$ 51,007,837	\$ -	\$ -	\$ 51,007,837	\$ 25,297,059	\$ 76,304,896
Total Cost of Work	\$1,724,290,314	\$160,659,289	\$1,147,329,698	\$ 576,960,616	\$ 162,271,873	\$ 1,881,556,369
Soft Costs	\$ 251,316,222	\$ 120,965,924	\$ 150,216,311	\$ 101,099,911	\$ -	\$ 251,316,222
Owners Reserve	\$ 200,946,456	\$ -	\$ -	\$ 200,946,456	\$ -	\$ 43,680,401
TRP	\$2,176,552,992	\$281,625,213	\$1,297,546,009	\$ 879,006,983	\$ 162,271,873	\$ 2,176,552,992
North Concourse	\$ 737,000,000	\$ 539,155	\$ -	\$ 737,000,000	\$ -	\$ 737,000,000
CIP	\$ 225,402,000	\$ -	\$ -	\$ 225,402,000	\$ -	\$ 225,402,000
Total Program Budget	\$3,138,954,992	\$282,164,368	\$1,297,546,009	\$1,841,408,983	\$ 162,271,873	\$ 3,138,954,992



TRP Phase 1 Cash Flow



Subcontract Awards

No.	Pkg	Trade	Company Name	City	State	OAA Amount
1	BP1	Earthwork/Sitework	Staker Parson Companies	Ogden	UT	\$10,750,000
2	BP1	Fencing	Custom Fence	Logan	UT	\$298,200
3	BP1	Site Concrete	Geneva Rock Products, Inc.	Murray	UT	\$1,012,330
4	BP1	Site Electrical	Taylor Electric	Salt Lake City	UT	\$2,804,976
Subtotal Bid Pack 1						\$14,865,506
1	BP2	Earthwork/Sitework	Staker Parson Companies	Ogden	UT	\$9,009,363
2	BP2	Deep Foundations	Hayward Baker	West Jordan	UT	\$2,903,106
3	BP2	Building Concrete	Ralph L. Wadsworth	Draper	UT	\$9,970,956
4	BP2	Fuel	Petro West	Bluffdale	UT	\$2,235,541
5	BP2	Mechanical/Plumbing	Harris Mechanical	Salt Lake City	UT	\$5,030,649
6	BP2	Electrical	Wasatch Electric	Salt Lake City	UT	\$6,420,240
7	BP2	Waterproofing/Traffic Coatings	Waterproofing West	Salt Lake City	UT	\$935,523
8	BP2	Masonry	Allens Masonry	Farmington	UT	\$2,429,988
9	BP2	Structural Steel	Mountain States Steel	Lindon	UT	\$906,550
10	BP2	Roofing	All Weather Waterproofing	Murray	UT	\$422,888
11	BP2	Hollow Metal Doors & Frames	Beacon Metals	Salt Lake City	UT	\$272,115
12	BP2	OH Coiling Doors	OH Door Company of Bountiful	Bountiful	UT	\$452,359
13	BP2	Gypsum Board & Acoustical Ceilings	DAW Construction Group	Draper	UT	\$489,603
14	BP2	Finish Flooring	Millcreek Tile	Salt Lake City	UT	\$189,137
15	BP2	Painting & Coatings	Pro Painting	Murray	UT	\$549,001
16	BP2	Specialties	Midwest	Salt Lake City	UT	\$126,752
17	BP2	Central Vacuum System	Harris Mechanical	Salt Lake City	UT	\$498,909
18	BP2	Car Wash	NS Corporation	Inglewood	CA	\$1,405,590
19	BP2	Elevators	Kone	West Valley City	UT	\$108,412
20	BP2	Fire Protection	Fire Engineering Company	Salt Lake City	UT	\$891,573
21	BP2	Site Concrete	Green Construction	Kaysville	UT	\$1,301,233
22	BP2	Fencing & Gates	American Fencing	Salt Lake City	UT	\$464,779
23	BP2	Landscaping	Intermountain Plantings	Bluffdale	UT	\$698,150
24	BP2	Lift Station	Staker Parson Companies	Ogden	UT	\$531,279
Subtotal Bid Pack 2						\$48,243,696
1	BP3	Sitework	Ames Construction, Inc.	Salt Lake City	UT	\$24,949,103
2	BP3	Concourse E / Hold Room GC	Creative Times, Inc.	Ogden	UT	\$612,913
3	BP3	Fencing	Custom Fence Company	Logan	UT	\$820,018
4	BP3	Direct Buried Hydronic Piping	J&S Mechanical Contractors, Inc.	Draper	UT	\$2,880,470
5	BP3	Shoring / Tunnel Ex / Stone Columns	Malcolm Drilling Company, Inc.	Salt Lake City	UT	\$16,737,347
6	BP3	Jet Fueling	Mecon Industries, Inc.	Lansing	IL	\$2,196,979
7	BP3	Landscaping	RBI, Inc.	Draper	UT	\$609,078
8	BP3	Site Electrical	Taylor Electric, Inc.	Salt Lake City	UT	\$11,979,673
Subtotal Bid Pack 3						\$60,785,581



Subcontract Awards

No.	Pkg	Trade	Company Name	City	State	OAA Amount
1	BP4.8	Terrazzo	Corradini	Fountain Valley	CA	\$15,316,954
2	BP4.8	Roofing & Skylights	Noorda Building Envelope Contractor	Salt Lake City	UT	\$11,537,459
3	BP4.8	Deep Foundations - (Steel Piles)	Ralph L. Wadsworth	Draper	UT	\$16,694,504
4	BP4.8	Interior Stone / Tile	Global Stone, Inc.	Vinyard	UT	\$2,156,462
5	BP4.8	Doors / Frames / Hardware	DH Pace Company, Inc.	Olathe	KS	\$3,023,472
6	BP4.8	Building Concrete (Turnkey)	Ralph L. Wadsworth	Draper	UT	\$34,117,609
7	BP4.8	Overhead Doors	OH Door Company of Bountiful	Woods Cross	UT	\$2,001,102
8	BP4.8	Carpet / Carpet Tile / Resilient Flooring	Wall 2 Wall Commercial Floor Coverings	Salt Lake City	UT	\$1,396,099
9	BP4.8	Passenger Boarding Bridges	John Bean Technologies	Ogden	UT	\$25,291,777
10	BP4.8	Sitework / Site Utilities	Ames Construction Inc.	Salt Lake City	UT	\$6,303,460
11	BP4.8	Waterproofing / Expansion Joints	Specialty Systems	Sandy	UT	\$6,448,403
12	BP4.8	Division 10 - Specialties	ISEC, Inc.	Englewood	CO	\$2,955,242
13	BP4.8	Millwork / Ornamental Metals	ISEC, Inc.	Englewood	CO	\$25,769,447
14	BP4.8	Structural & Misc Steel / Fireproofing	ADF International Inc.	Great Falls	MO	\$95,705,881
15	BP4.8	Mechanical (Plumbing & HVAC)	RK Mechanical	Denver	CO	\$112,172,261
16	BP4.8	Ceilings	Golder Acoustics, Inc.	Salt Lake City	UT	\$11,049,460
17	BP4.8	Conveying - Elevators, Escalators	Schindler Elevator Corp.	Boise	ID	\$17,144,954
18	BP4.8	Signage	Young Electric Sign Company	Salt Lake City	UT	\$1,976,447
19	BP4.8	Building Electrical	Ludvik Electric Company	Lakewood	CO	\$76,609,577
20	BP4.8	Painting / Wallcoverings / Epoxy Painting	SME Steel Coatings, Inc	Salt Lake City	UT	\$6,696,150
21	BP4.8	Fire Protection	Wesem Automatic Sprinkler Corporation	Salt Lake City	UT	\$12,084,669
22	BP4.8	Masonry	Allens Masonry	Salt Lake City	UT	\$5,712,687
23	BP4.8	Glass / Glazing / Metal Panels	Steel Encounters Inc.	Salt Lake City	UT	\$58,058,295
24	BP4.8	Drywall	TBD	TBD	TBD	\$0
Subtotal Bid Pack 4&8						\$550,222,371

Totals	\$ Value	Trade Count	%
Total Local (Wasatch Front) Contractors	\$321,816,797	49	48%
Total Out of State Contractors	\$352,300,357	11	52%
Total	\$674,117,154	60	100%



Salt Lake City International Airport

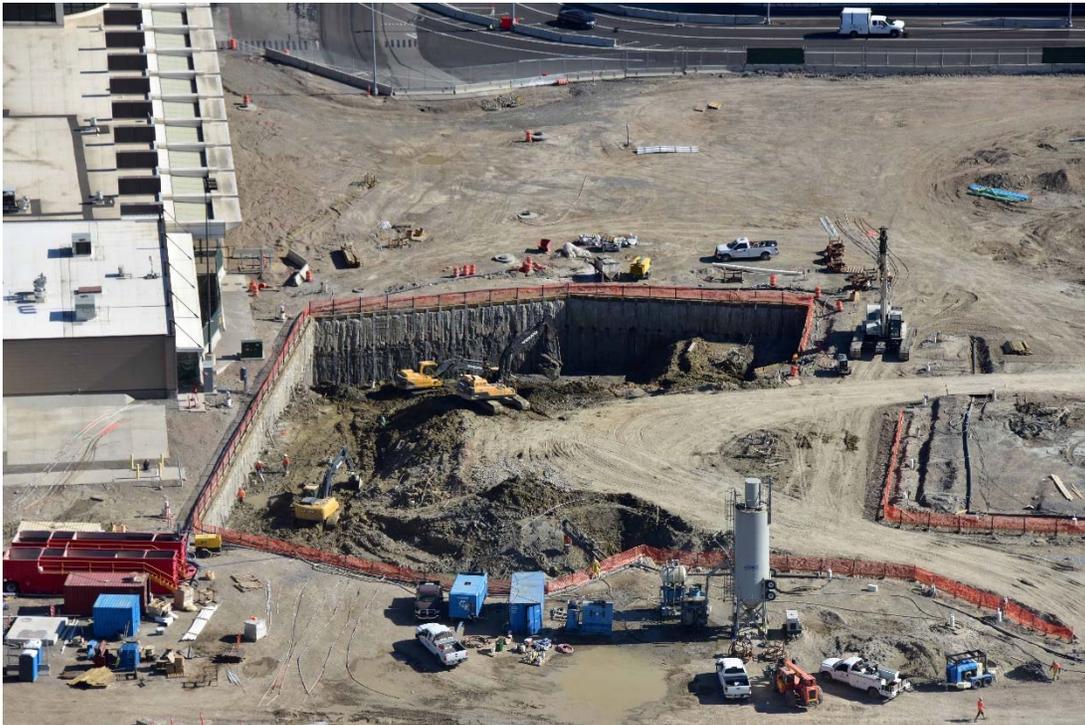
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Current Critical Path Activity



Overall and Close-up of Terminal Tunnel Excavation



Job Progress Photos – CGMP-04 Enabling



Excavation cutting back before digging down to the next depth.



Tying next run duct into vaults after a several hundred yard run.



Tunnel Excavation and Lagging Wall



Last of the Stone Column foundation installation.



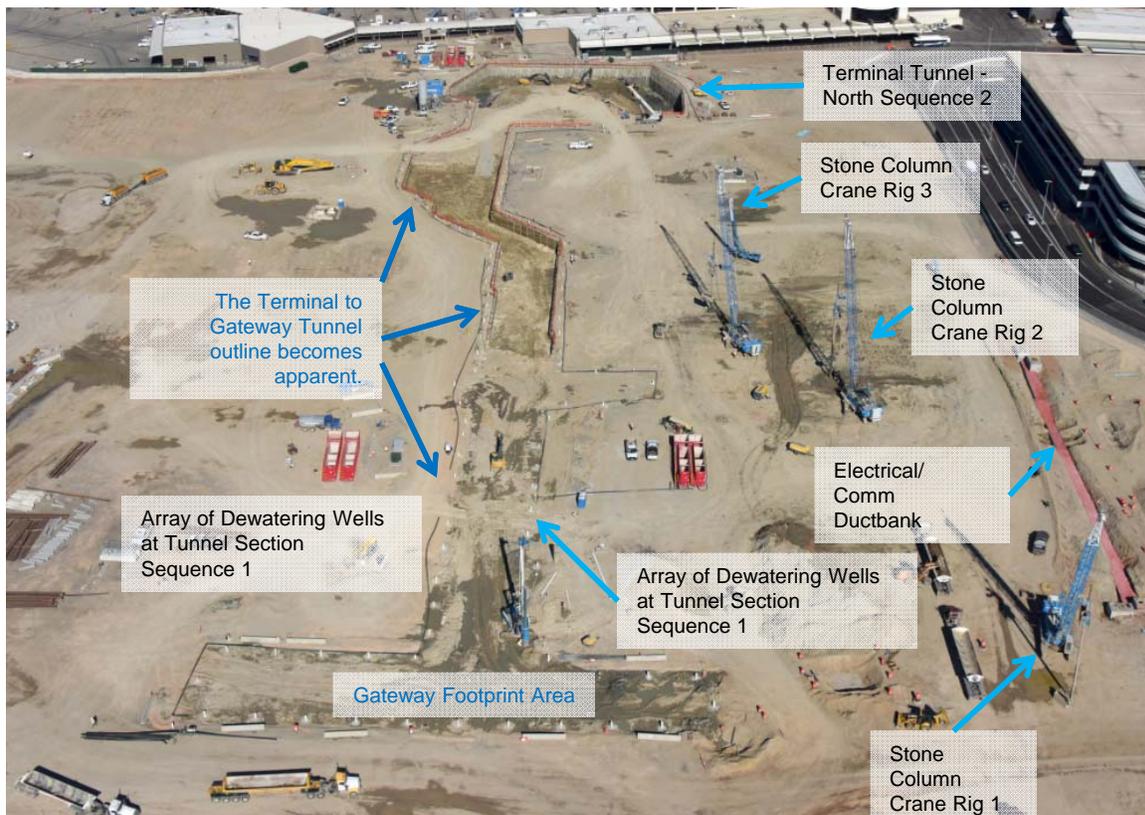
Install Wall Support Tie-Backs



Finishing the Gateway water meter vault base.



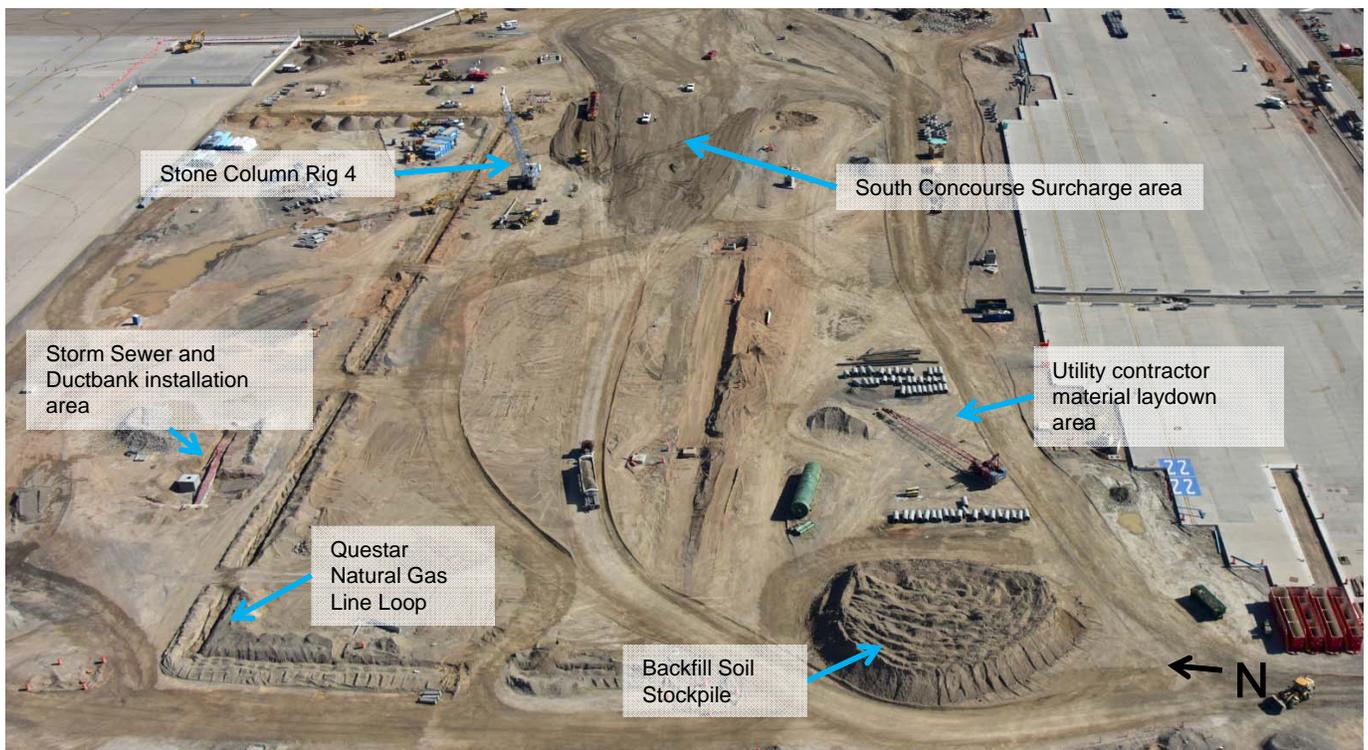
Job Progress Aerials – CGMP-04 Enabling



Terminal / Gateway Area



Job Progress Aerials – CGMP-04 Enabling



South Concourse West Area



SALT LAKE CITY AIRPORT BOARD

AGENDA: DISCUSSION ITEM (D)
DATE: 9 November 2016
TO: Airport Board
FROM: Maureen Riley, Executive Director
SUBJECT: **Overview of Series 2017 Bonds**

Ryan Tesch, Director of Finance, will present an overview of Series 2017 Bonds (presentation on file).

Salt Lake City International Airport



Overview of Series 2017 Bonds

November 9, 2016

Financing Team

- **Airport**
- **Airport Consultant**
- **Bond Counsel**
- **Disclosure Counsel**
- **Financial Advisor**
- **Senior Underwriters**
- **Co-Managing Underwriters**
- **Trustee**
- **Underwriter's Counsel**



Airport

- **Selects and manages the financing team**
- **Prepares offering documents in consultation with the financing team**
- **Executes the bond purchase agreement with the senior manager**
- **Pays principal and interest on the bonds**
- **Submits continuing disclosures to the Municipal Securities Rulemaking Board (MSRB)**



Airport Consultant - Trillion

- Prepares the feasibility report that evaluates the ability of the Airport to repay revenue bonds
- Assesses the economic environment, air service trends, airport facilities, financial framework
- Develops a financial model that forecasts passenger traffic and airline rates and charges
- Key member of the financing team



Bond Counsel – Kutak Rock LLP

- Drafts bond resolution, indenture, and loan agreement
- Reviews applicable law to confirm the issuer's authority to issue the bonds and its conformity with other legal requirements
- Provides guidance in structuring issues related to tax law
- Interprets arbitrage regulations and tax law



Exterior plaza

Disclosure Counsel – Foley & Lardner LLP



South concourse west utilities

- Drafts the official statement
- Provides advice on disclosure obligations
- Common practice in municipal and complex bond issues
- Performs due diligence
- Provides advice to meet continuing disclosure requirements under MSRB's* Electronic Municipal Market Access (EMMA)

* Municipal Securities Rulemaking Board

Financial Advisor – Public Financial Management (PFM)

- **Acts in a fiduciary capacity for the Airport**
- **Advises on the method of sale, taking into account market conditions and near-term activity in the municipal market**
- **Assists in developing the plan of finance and related transaction timetable**
- **Prepares preliminary refunding analysis**
- **Evaluates market conditions and pricing performance of senior manager and co-managers' distribution of bonds**



Aircraft apron

Senior Underwriter – Citigroup Global Markets

- **Manages the affairs of the underwriting syndicate formed in connection with a new issue**
- **Assists in determining timing to sell bonds based on market conditions**
- **Manages the pricing process**
- **Executes the bond purchase agreement with the Airport on behalf of the syndicate**
- **Provides proceeds at closing and obtains funds from investors**



QTA and RSS

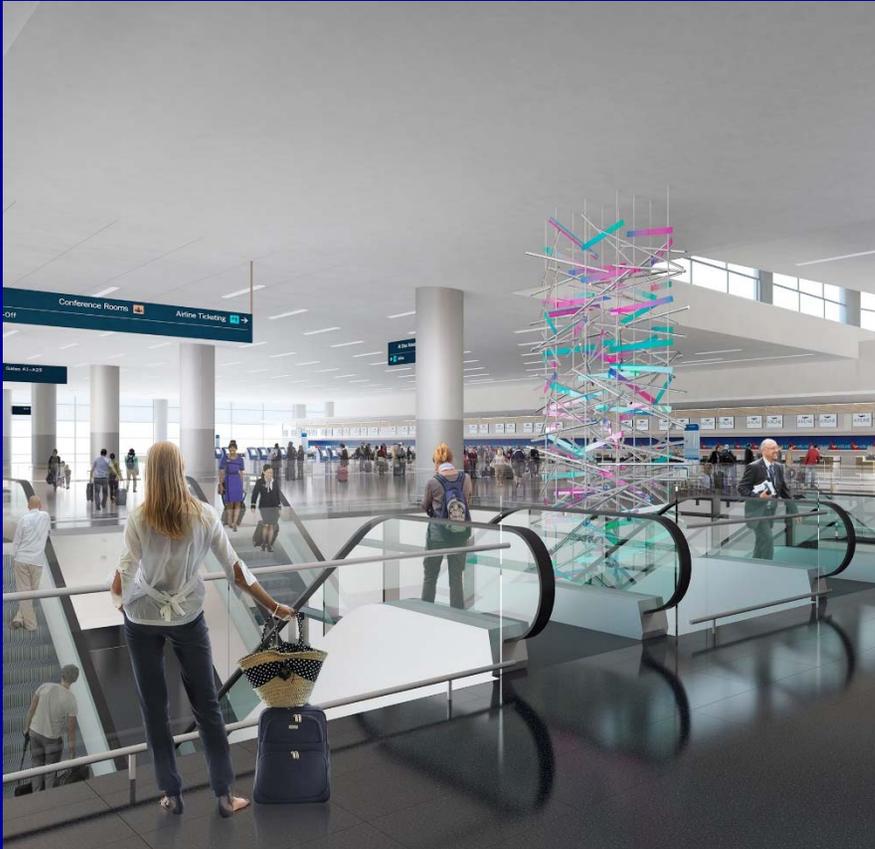
***Co-Managing Underwriters – Goldman, Sachs & Co.,
RBC Capital Markets, LLC, Bank of America/Merrill Lynch,
and Morgan Stanley/Zion's Bank***

- Under the direction of the senior manager, purchases an initial bond issue from the Airport and offers it for resale to investors
- Shares the risks of underwriting the issue with the senior manager
- Distributes bonds to investors



Terminal Level 2

Trustee – Wilmington Trust

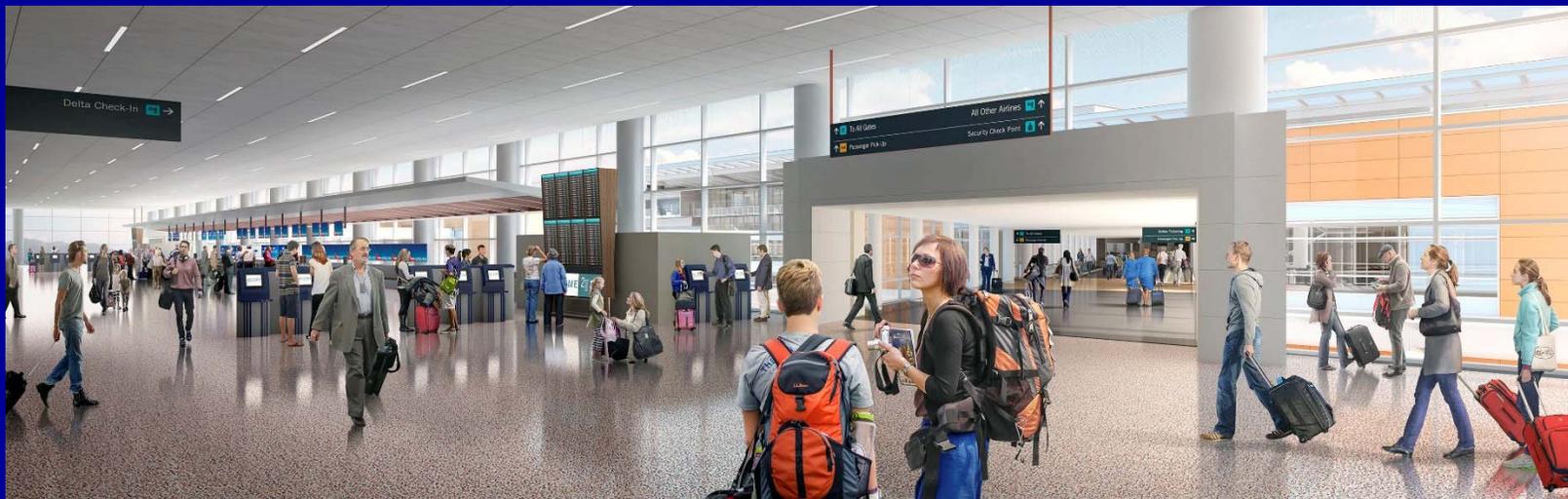


Terminal Level 3

- Acts in a fiduciary role for the benefit of bondholders in enforcing the terms of the trust indenture
- Transmits principal and interest payments to bondholders
- Maintains records on behalf of the Airport that identify the registered owners of the bonds

Underwriter's Counsel – Ballard Spahr

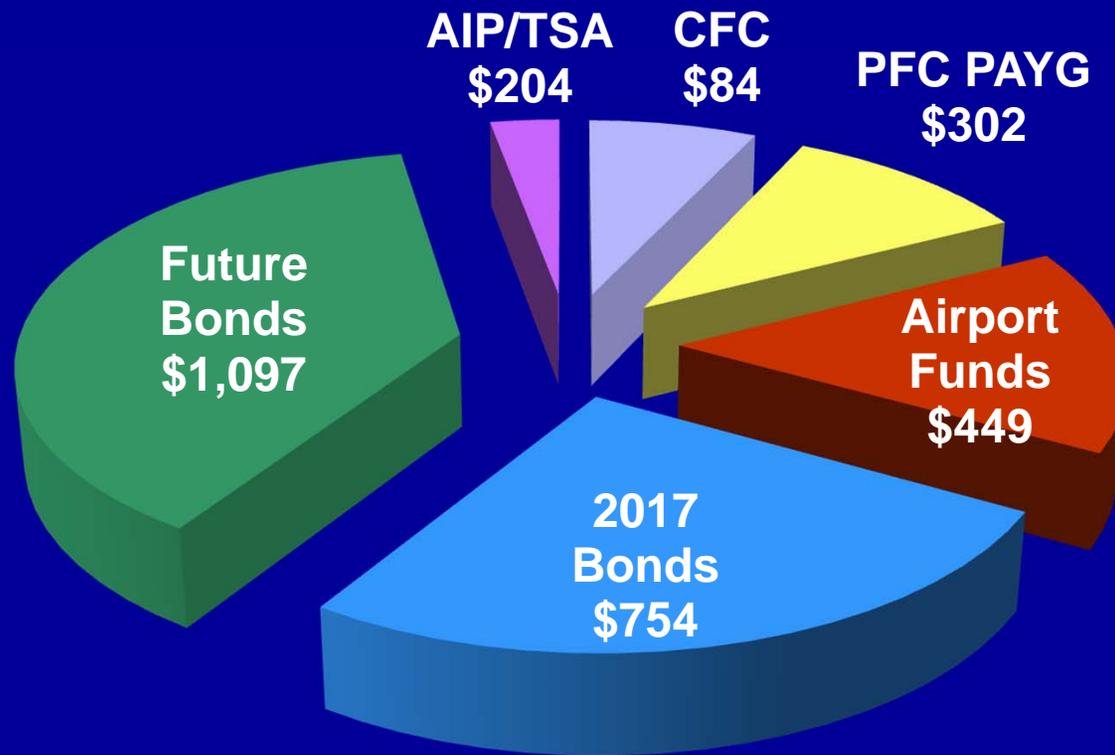
- Drafts bond purchase agreement, blue sky memorandum and agreement among underwriters
- Advises underwriters on state and federal securities laws
- Assists underwriters in undertaking due diligence review and provides legal opinion that, based on such review, official statement does not contain misleading information or omit material information



Gateway Center

The Plan of Finance for the Airport rebuild totals \$2.9 billion.

(2014-2024)



In millions

The Series 2017 Bonds will be sold in early February 2017.

Sources and Uses of Bond Proceeds

Sources of Funds

Bond Par Amount	\$900,485,000
Premium	<u>72,087,737</u>
Total Sources of Funds	<u>\$972,572,737</u>

Uses of Funds

Project Fund Deposit	\$754,407,219
Capitalized Interest	147,401,833
Costs of Issuance	<u>4,514,684</u>
Total Uses of Funds	<u>\$972,572,737</u>

Issuance Date 3/1/2017; Call Date 7/1/2027; Final Maturity 7/1/2047

Salt Lake City International Airport

Forecast signatory airline cost per enplaned passenger (CPE) remains affordable.

(2014-2024) In thousands

	<u>Actual</u> <u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Signatory Airline Rents	\$26,692	\$30,224	\$32,332	\$34,198	\$34,086	\$53,205	\$70,973	\$80,587	\$90,667
Signatory Landing Fees	24,211	24,158	28,788	29,280	29,838	30,570	30,448	31,690	34,211
Less: Revenue Share	<u>(10,941)</u>	<u>(11,825)</u>	<u>(12,085)</u>	<u>(12,299)</u>	<u>(12,494)</u>	<u>(11,367)</u>	<u>(7,728)</u>	<u>(9,664)</u>	<u>(7,730)</u>
Signatory Revenue Req'd	\$39,962	\$42,557	\$49,035	\$51,179	\$51,430	\$72,408	\$93,693	\$102,613	\$117,148
Enplaned PAX	10,848	11,561	11,754	11,909	12,048	12,182	12,311	12,441	12,572
CPE	\$3.69	\$3.68	\$4.17	\$4.30	\$4.27	\$5.94	\$7.61	\$8.25	\$9.32

Salt Lake City International Airport

The forecast debt service coverage ratio is above the minimum of 1.25.

(2014-2024) In thousands

	<u>Actual 2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenues	\$143,236	\$144,248	\$153,751	\$158,703	\$162,062	\$202,898	\$227,709	\$242,097	\$260,425
O&M and Capital Outlay	<u>93,561</u>	<u>98,561</u>	<u>102,503</u>	<u>106,603</u>	<u>110,867</u>	<u>124,426</u>	<u>129,403</u>	<u>141,268</u>	<u>146,919</u>
Net Revenues	\$49,675	\$45,687	\$51,248	\$52,100	\$51,195	\$78,472	\$98,306	\$100,839	\$113,506
Plus: Rolling Coverage	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>100</u>	<u>7,685</u>	<u>15,880</u>	<u>16,504</u>	<u>20,661</u>
Total Revenues*	\$49,675	\$45,687	\$51,248	\$52,100	\$51,295	\$86,157	\$114,186	\$117,332	\$134,166
Debt Service	0	0	0	0	\$402	\$30,739	\$63,522	\$66,016	\$82,642
Debt Service Coverage	N/A	N/A	N/A	N/A	127.6	2.80	1.80	1.78	1.62

*Total revenues available for payment of debt service = Net Revenues + Rolling Coverage

Series 2017 Bonds Timetable

City Council Transaction Briefing	December 6
City Council Adopts Resolution	December 13
City Council Public Hearing & TEFRA Hearing	January 3
Bond Pricing	February 8
Bond Closing	February 22

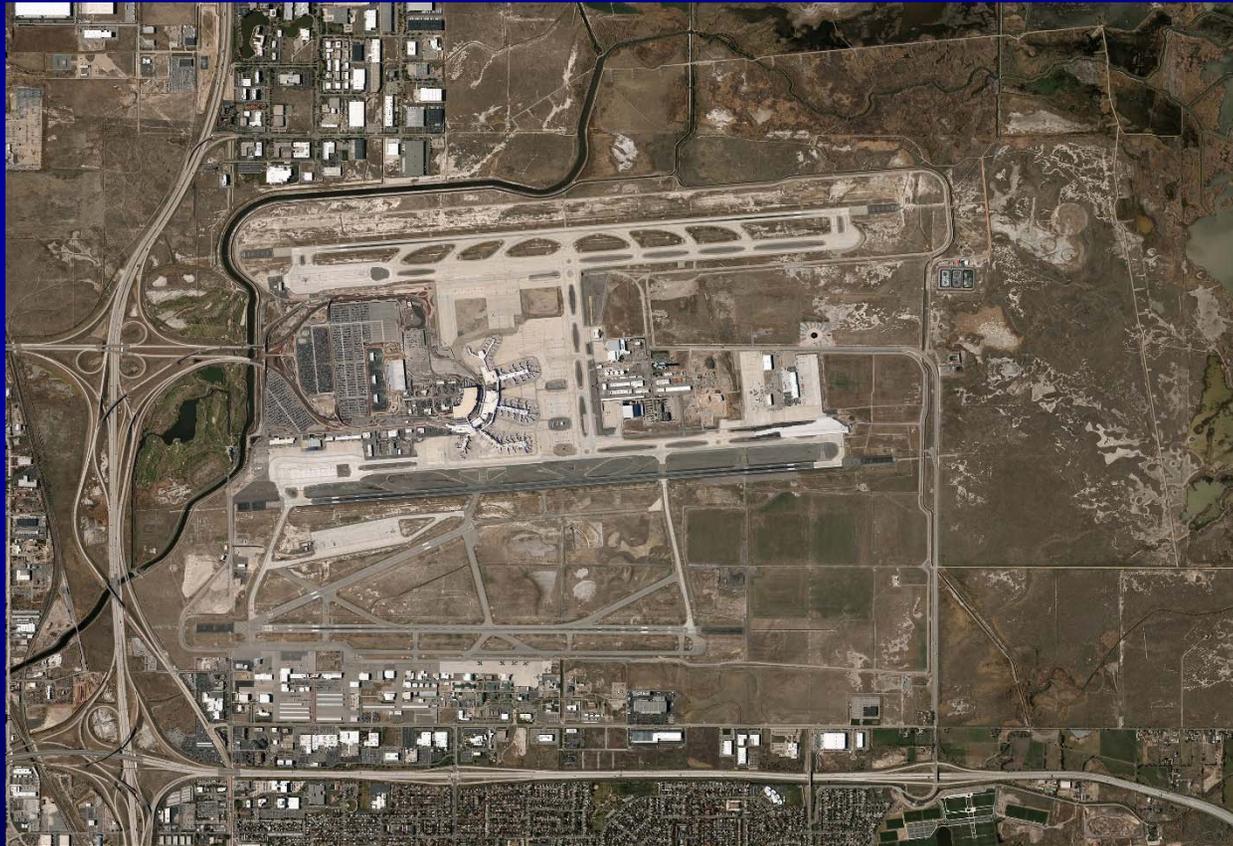


SALT LAKE CITY AIRPORT BOARD

AGENDA: DISCUSSION ITEM (F)
DATE: 9 November 2016
TO: Airport Board
FROM: Maureen Riley, Executive Director
SUBJECT: **Airport Leasing Strategy**

John Buckner, Director of Commercial/Administration, will present an overview of the leasing strategy for the Airport (presentation on file).

Salt Lake City Department of Airports Leasing Strategy



Regulatory Framework

- Federal Aviation Administration (FAA) Regulations
- Airport Rules and Regulations
- Salt Lake City Code – Title 16
- City Procurement Rules (RFP's, RFQ's, etc.)

FAA Regulations

- Mandatory compliance with all Federal Regulations and Grant Assurances
- Access to Airports must be fair and reasonable without discrimination
- City cannot grant exclusive rights through a contractual agreement
- Airports should be as self-sustaining as possible
- Goal: Prevent a monopoly and promote competition

Airport Rules and Regulations

- Applies to all Airport users
- Provides day-to-day operational standards for items such as:
 - Safety and security
 - Trash removal
 - Signage
 - Emergency operations
 - Motor vehicle operations (includes ground service equipment vehicles)
 - Aircraft fueling and handling
 - Fuel flowage fees
 - Noise abatement

Salt Lake City Code – Title 16

- Sets forth minimum standards for commercial aeronautical activities, including:
 - Solicitation and Freedom of Expression
 - General Flight Regulations
 - Conduct of Aviation Business
 - Fixed Base Operations (FBOs)

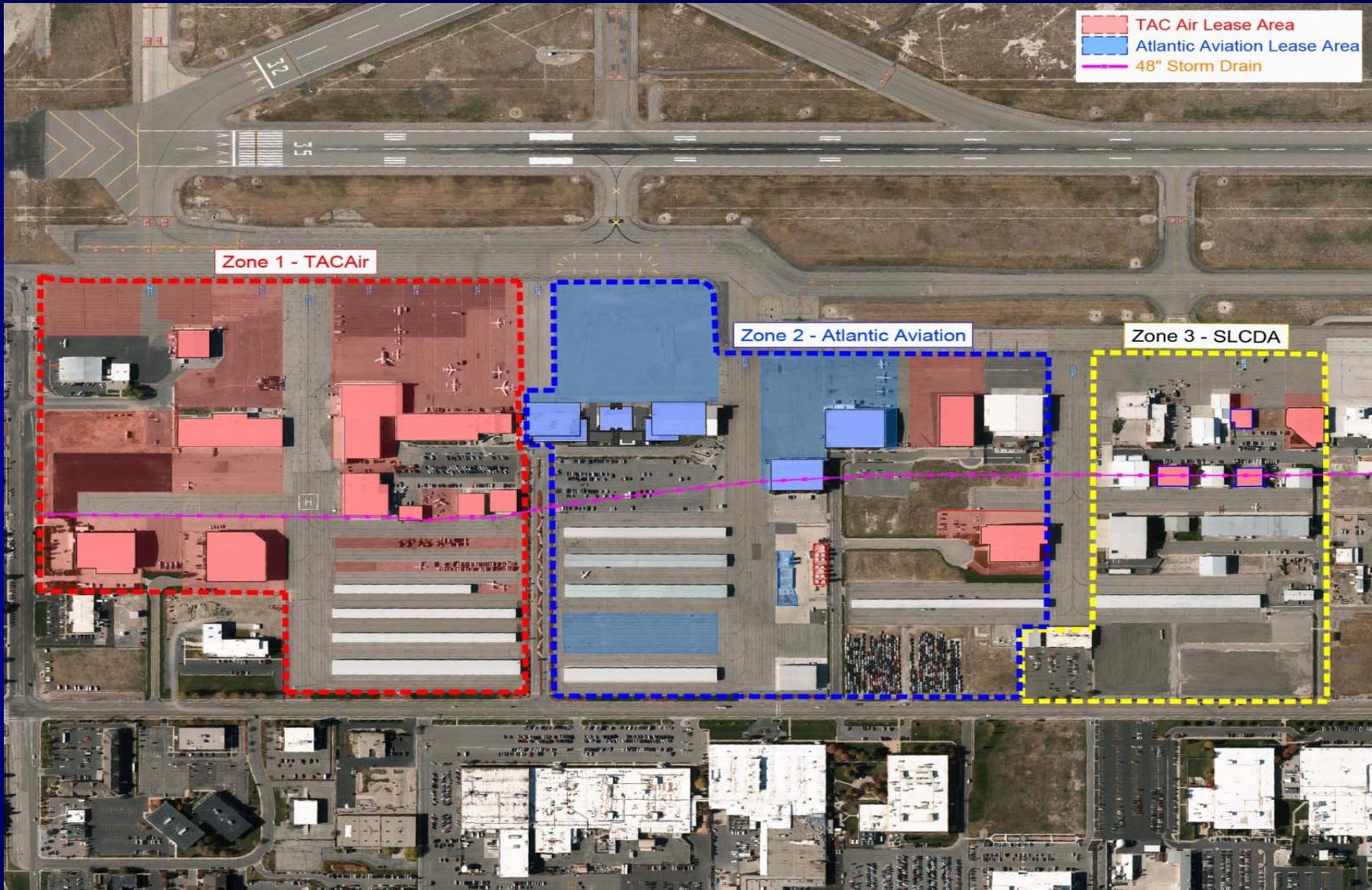
Best and Highest Use

- Use of Master Plan
- MAI Certified Appraisal Services
- Comparable facilities
- Commercial Real Estate professionals
- SLCDA property purchases
- Financial analysis - capital vs. operating lease

2014 FBO Study

- Completed in May 2014
- Evaluated and rejected greenfield site development
- Analyzed development costs, safety issues, operational concerns
- Assessed existing facilities
- Recommended 3 distinct zones for general aviation activity and specific lease swaps

General Aviation Zones



Aeronautical vs Non-aeronautical

- Defined in FAA regulations and sets for the basis for lease rates
- Aeronautical is defined as activity needing access to the airfield with negotiated lease rates
- Non-aeronautical is defined as activity not requiring access to airfield with lease rates based on fair market value

Historic Use of Lease Schedule

- Historically used to set lease term based on investment
- Encourages leases in perpetuity
- Ignores other key business terms and relative value
- Not uniformly applied

Recent Results of Lease Negotiations

<u>Tenant</u>	<u>Term</u>	<u>Investment</u>	<u>Key Business Provisions</u>
Atlantic Aviation	27	\$25.5M	<ul style="list-style-type: none">➤ New Fixed Base Operator (FBO) to the Salt Lake City Market➤ Invest \$25.5M in the next 5 years in new facilities and infrastructure➤ Consolidated campus
FedEx	29	\$10M	<ul style="list-style-type: none">➤ New 70,000 sq. ft. sort facility➤ Relocated Cargo operations from the South end of the Airport Campus to the North Cargo area➤ Third-Party development deal with Preferred Realty
TAC Air	22	\$4M	<ul style="list-style-type: none">➤ Consolidated lease term of 22 years➤ Consolidated campus➤ Additional \$4M investment in facilities and infrastructure

Atlantic Aviation



FedEx



TAC Air





Thank You.

SALT LAKE CITY AIRPORT BOARD

AGENDA: DISCUSSION ITEM (F)
DATE: 9 November 2016
TO: Airport Board
FROM: Marco Kunz, Senior City Attorney
SUBJECT: **Public Meetings Training**

Marco Kunz will present the "Open and Public Meetings Training" which is required by State law to the Board.

SALT LAKE CITY DEPARTMENT OF
AIRPORTS

Airport Advisory Board Training

2016



Salt Lake City
International Airport

UTAH OPEN AND PUBLIC MEETINGS ACT



Utah Code
§§52-4-101 through 305

WHAT DOES THE OPEN MEETINGS ACT DO?

Requires **MEETINGS** of a **PUBLIC BODY** to be open to the public, unless an **EXCEPTION** is available under the Act that allows the meeting to be **CLOSED**.

PUBLIC BODY

The **AIRPORT BOARD** is a public body for purposes of the Act

MEETING

- **CONVENING**
- At least a **QUORUM**
- To **DISCUSS, RECEIVE COMMENTS,**
or **ACT**

Which gatherings of the Airport Advisory Board are subject to the Act?

Yes:

- Electronic Meetings
- Retreats, Workshops

No:

- Chance meetings, group photos, ceremonial events
- No Quorum (Simple majority of all Board members specified by Ordinance)

WHAT DOES THE ACT REQUIRE?

Minimal compliance in 3 Basic Areas:



NOTICE



WHAT **PUBLIC NOTICE** IS REQUIRED?

Annual Meeting Schedule:

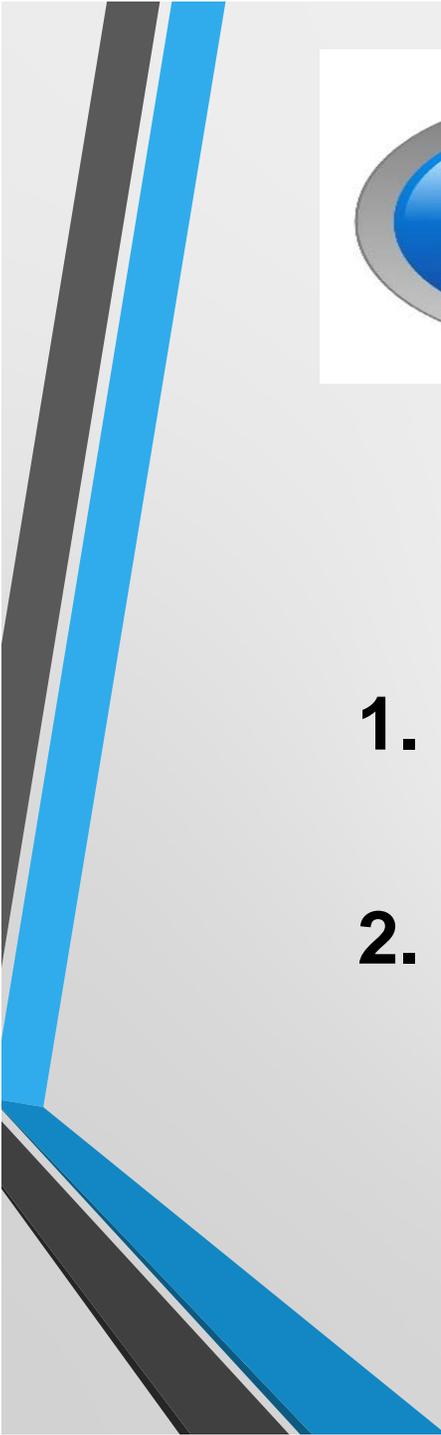
- Scheduled meetings: **date, time, and place**

Each meeting:

- **TIME:** Not less than 24 hours
- **CONTENT:** Agenda, Date, Time, Place
- **POSTED|PUBLISHED**

Emergency Meetings:

- Best notice practicable
- Attempt to notify all Board members
- MAJORITY of Board members must approve holding the meeting.



Agenda

1. Reasonable Specificity – Each topic

2. Matters Not on the Agenda

Public Comments – No final action

CLOSED MEETINGS

A meeting may be closed **ONLY** to discuss
SPECIFIED TOPICS

- ◇ An INDIVIDUAL: character, professional competence, physical or mental health
- ◇ COLLECTIVE BARGAINING strategy;
- ◇ Pending or reasonably imminent LITIGATION;
- ◇ REAL PROPERTY purchase, exchange, lease (when it would disclose appraisal or value and prevent transaction) or sale;
- ◇ Deployment of SECURITY DEVICES
- ◇ CRIMINAL CONDUCT investigations



CLOSED MEETINGS

Procedure

1. Quorum present
2. Two-thirds of Board members present approve the closing.
3. Publicly announce and enter in the minutes:
 - (a) General reason for closing meeting
 - (b) Location of meeting
 - (c) Vote by name



OPEN MEETING RECORDS

- **WRITTEN** minutes & **RECORDING**
(SITE VISIT : EITHER, IF NO VOTE TAKEN)
- Minutes must include:
 - Date, Time, Place
 - Names of Board members present and absent
 - Substance of all matters proposed, discussed, or decided;
 - Record of each vote
 - Name of anyone who provided testimony/comments and summary of comments
 - Other information a Board member requests
- **OFFICIAL RECORD = WRITTEN MINUTES**



CLOSED MEETING RECORDS

- **RECORDING** required - Written minutes optional
- **MUST INCLUDE**
 - Date, time, and place of the meeting
 - Names of all present and absent
(unless disclosure would impair confidentiality necessary for original purpose of closing the meeting)
- **NO RECORD REQUIRED** if discussing
 - Character, professional competence, or physical or mental health of an individual
 - Deployment of security personnel, devices, or systems.
NOTE: Person presiding must sign sworn statement affirming sole purpose for closing meeting was to discuss protected matters.
- **PROTECTED RECORDS** under GRAMA

CONFIDENTIAL

ELECTRONIC MEETINGS

Resolution Adopted ✓

Notice

- Public notice of the meeting in usual way; and
- Post written notice at the anchor location;
- Provide Board members:
 - At least 24 hours notice
 - Description how to connect

Anchor Locations

- One or more anchor locations for meeting, including Airport Board Room.
- Space for public



PUBLIC COMMENT/PARTICIPATION



- At **DISCRETION** of Board Chair
- **TIME LIMITS** for each comment
- May limit to **AGENDA**
- No **FINAL ACTION** if not on agenda
- **WILLFULLY DISRUPTS AND**
orderly conduct of meeting **SERIOUSLY COMPROMISED**
--May REMOVE from meeting

VIOLATIONS



CRIMINAL OFFENSE

to knowingly violate the Open and Public Meetings Act

- Enforced by Attorney General and County Attorneys
- Private individuals can bring lawsuit
- Action can be voided, enjoined



SALT LAKE CITY DEPARTMENT OF AIRPORTS



Salt Lake City
International Airport

DEPARTMENT OF AIRPORTS
BOARD MEETING

9 November 2016

INFORMATIONAL ITEMS

SALT LAKE CITY DEPARTMENT OF AIRPORTS

(An Enterprise Fund of Salt Lake City Corporation)

Statements of Net Position

<i>September 30,</i>	Unaudited	
	2016	2015
ASSETS		
Current Assets		
Cash and cash equivalents		
Unrestricted	\$ 10,000,000	\$ 10,000,000
Designated for future development	166,460,391	138,833,084
Current investments	751,612	-
Airline and rental fees receivable	16,795,939	18,458,397
Other current assets	3,965,483	3,696,953
Total current assets	197,973,425	170,988,434
Noncurrent Assets		
Restricted cash and cash equivalents		
Construction projects	131,216,967	130,787,040
Customer facility charges	6,383,461	60,036,143
Operation and maintenance reserve fund	16,256,567	15,669,933
Renewal and replacement reserve fund	5,000,000	5,000,000
Noncurrent investments	44,368,808	44,950,842
Total noncurrent assets and investments	203,225,803	256,443,957
Capital assets		
Land	99,346,721	99,156,549
Building and improvements	1,278,012,265	1,178,350,742
Equipment	140,190,926	133,380,789
Construction in progress	249,767,000	206,467,885
Total capital assets - at cost	1,767,316,912	1,617,355,964
Less accumulated depreciation		
Building and improvements	796,405,798	748,111,696
Equipment	87,361,342	84,680,838
Total accumulated depreciation	883,767,140	832,792,534
Net capital assets	883,549,772	784,563,430
Other assets		
Other receivables	1,089,946	802,632
Other long-term assets	14,489	88,868
Total other assets	1,104,435	891,500
Total noncurrent assets	1,087,880,010	1,041,898,888
Total Assets	\$ 1,285,853,435	\$ 1,212,887,322
Deferred Outflows of Resources		
Pensions	10,181,182	3,566,982
Total assets and deferred outflows of resources	\$ 1,296,034,617	\$ 1,216,454,304

SALT LAKE CITY DEPARTMENT OF AIRPORTS
(An Enterprise Fund of Salt Lake City Corporation)
Statements of Net Position

<i>September 30,</i>	Unaudited	
	2016	2015
LIABILITIES		
Current Liabilities		
Accounts payable	\$ 11,870,007	\$ 5,755,354
Accrued compensation	1,699,574	1,354,174
Other accrued liabilities	4,123,761	4,006,972
Deposits and advance rentals	4,172,116	3,778,388
Total current liabilities	21,865,458	14,894,888
Noncurrent Liabilities		
Noncurrent compensation liability	3,629,123	3,682,739
Net OPEB obligation	-	235,690
Net pension liability	25,465,134	20,232,458
Pollution remediation liability	175,927	189,487
Other long-term liabilities	3,694,865	1,927,323
Total noncurrent liabilities	32,965,049	26,267,697
Total Liabilities	54,830,507	41,162,585
Deferred Inflows of Resources		
Pensions	1,937,268	2,128,856
NET POSITION		
Restricted for construction projects	131,216,967	130,787,040
Restricted for customer facility charges	6,383,461	60,036,143
Restricted for operation and maintenance reserve fund	16,256,567	15,669,933
Restricted for renewal and replacement reserve fund	5,000,000	5,000,000
Total Restricted	158,856,995	211,493,115
Net investment in capital assets	883,549,772	784,563,430
Unrestricted	196,860,075	177,106,318
Net Position	1,239,266,842	1,173,162,863
Total liabilities, deferred inflows of resources, and net position	\$ 1,296,034,617	\$ 1,216,454,304

SALT LAKE CITY DEPARTMENT OF AIRPORTS
(An Enterprise fund of Salt Lake City Corporation)
Statements of Revenues, Expenses, and Changes in Fund Net Position

	Unaudited	
<i>for the three month period ended September 30,</i>	2016	2015
Operating Revenues		
Airfield	\$ 8,707,683	\$ 7,920,840
Terminals	13,554,920	13,004,980
Landside	15,940,458	14,751,086
Auxiliary airports	435,077	183,150
General aviation	513,118	521,243
Support areas	1,879,690	1,789,789
Other	617,127	542,382
Operating revenues	41,648,073	38,713,470
Less airline revenue sharing	(2,956,878)	(2,375,178)
Total operating revenues	38,691,195	36,338,292
Operating Expenses		
Airfield	6,456,490	6,046,482
Terminals	9,988,630	9,259,161
Landside	3,192,415	2,907,834
Auxiliary airports	700,077	380,555
General aviation	264,932	294,220
Support areas	339,023	240,658
Roads and grounds	1,851,933	1,863,762
Other	681,580	663,166
Total operating expenses before depreciation	23,475,080	21,655,839
Operating Income Before Depreciation	15,216,115	14,682,454
Depreciation Expense	16,348,466	15,476,469
Operating Loss	(1,132,351)	(794,015)
Non-Operating Revenues (Expenses)		
Passenger facility charges	11,106,198	10,463,525
Customer facility charges	4,664,136	4,528,910
Gain (Loss) on disposition of property and equipment	-	157,347
Interest income	604,277	431,565
Net increase (decrease) in the fair value of investments	(109,507)	-
Net non-operating income (expense)	16,265,104	15,581,347
Capital Contributions		
Contributions and grants, principally Airport Improvement Program	1,486,096	394,203
Total capital contributions	1,486,096	394,203
Net Position		
Increase in net position	16,618,849	15,181,535
Net Position, beginning of period	1,222,647,993	1,157,981,328
Net Position, end of period	\$ 1,239,266,842	\$ 1,173,162,863

SALT LAKE CITY DEPARTMENT OF AIRPORTS
(An Enterprise fund of Salt Lake City Corporation)
OPERATING REVENUES AND EXPENDITURES TO BUDGET

	JULY - SEP 2016 ACTUALS	JULY - SEP 2016 BUDGET	SURPLUS/ DEFICIT	PERCENT DIFFERENT
Revenues:				
Landing Fees	\$ 7,465,273	\$ 6,874,000	\$ 591,273	8.6%
Fuel Farm	132,022	132,000	22	0.0%
Aircraft Remain Overnight Fees	82,500	77,185	5,315	6.9%
Cargo Bldg. & Ramp Use Fee	399,598	397,120	2,478	0.6%
Security Charges to TSA	79,519	80,960	(1,441)	-1.8%
Extraordinary Service Charges	16,864	18,815	(1,951)	-10.4%
Passenger Loading Bridges	412,721	430,355	(17,634)	-4.1%
Tenant Telephone Fees	81,755	94,515	(12,760)	-13.5%
Terminal Rents	8,020,537	8,073,620	(53,083)	-0.7%
General Aviation Hangars	311,525	302,310	9,215	3.0%
FBO Hangars/Fuel Oil Royalty	71,993	152,865	(80,872)	-52.9%
Flight Kitchens	459,674	392,710	66,964	17.1%
Other Buildings & Office Space	1,368,746	1,358,485	10,261	0.8%
Food Service & Vending	2,742,575	2,564,320	178,255	7.0%
News/Gift Shop	1,516,296	1,469,960	46,336	3.2%
Car Rental	7,094,701	6,662,245	432,456	6.5%
Leased Site Areas	530,894	540,385	(9,491)	-1.8%
Auto Parking/Ground Transportation	8,831,896	9,039,425	(207,529)	-2.3%
Advertising	301,883	294,415	7,468	2.5%
State Aviation Fuel Tax	747,375	751,130	(3,755)	-0.5%
Military	18,394	36,690	(18,296)	-49.9%
Glycol Recycling Sales	96,195	77,490	18,705	24.1%
ARFF Training	160,957	124,490	36,467	29.3%
Other	704,181	273,845	430,336	157.1%
Less: Airline Revenue Sharing	(2,956,878)	(2,767,800)	(189,078)	6.83%
Total Operating Revenues	38,691,195	37,451,535	1,239,661	3.3%
Expenses:				
Salary & Wages	8,299,496	8,421,261	121,765	1.4%
Employee Benefits	4,278,453	4,392,993	114,540	2.6%
Maintenance Supplies	1,229,468	2,501,395	1,271,927	50.8%
Automotive Supplies	531,004	541,500	10,496	1.9%
Other Supplies	357,106	674,058	316,952	47.0%
Insurance Premiums	1,300,892	341,500	(959,392)	-280.9%
Janitorial Service	1,673,185	1,697,400	24,215	1.4%
Maintenance Contracts	551,778	418,600	(133,178)	-31.8%
Other Contractual Services	1,553,560	1,670,042	116,482	7.0%
Professional & Tech Service	706,914	755,900	48,986	6.5%
Utilities	1,742,442	1,836,900	94,458	5.1%
Administrative Service Fee	357,368	50,000	(307,368)	-614.7%
Aircraft Rescue Fire Fighting	1,063,178	1,083,500	20,322	1.9%
Other Expenses	105,223	1,229,825	1,124,602	91.4%
Total Operating Expenses	23,750,067	25,614,874	1,864,807	7.3%
Capital Costs - E&M Division	274,988	274,988	0	0.0%
Total Operating Expense	23,475,080	25,339,886	1,864,806	7.4%
Operating Income	\$ 15,216,115	\$ 12,111,649	\$ 3,104,466	25.6%

SALT LAKE CITY DEPARTMENT OF AIRPORTS

(An Enterprise fund of Salt Lake City Corporation)

OPERATING REVENUES AND EXPENDITURES TO PRIOR YEAR

	JULY - SEPTEMBER 2016	JULY - SEPTEMBER 2015	SURPLUS/ (DEFICIT)	PERCENT CHANGE
Revenues:				
Landing Fees	\$ 7,465,273	\$ 6,793,767	\$ 671,506	9.9%
Fuel Farm	132,022	132,022	(0)	0.0%
Aircraft Remain Overnight Fees	82,500	61,750	20,750	33.6%
Cargo Bldg. & Ramp Use Fee	399,598	393,664	5,934	1.5%
Security Charges to TSA	79,519	72,921	6,598	9.0%
Extraordinary Service Charges	16,864	18,283	(1,419)	-7.8%
Passenger Loading Bridges	412,721	630,607	(217,886)	-34.6%
Tenant Telephone Fees	81,755	94,283	(12,528)	-13.3%
Terminal Rents	8,020,537	7,588,168	432,369	5.7%
Executive Terminal	-	32,738	(32,738)	-100.0%
General Aviation Hangars	311,525	296,275	15,250	5.1%
FBO Hangars/Fuel Oil Royalty	71,993	133,014	(61,021)	-45.9%
Flight Kitchens	459,674	377,536	82,138	21.8%
Other Buildings & Office Space	1,368,746	1,363,439	5,307	0.4%
Food Service & Vending	2,742,575	2,527,673	214,902	8.5%
News/Gift Shops	1,516,296	1,433,692	82,604	5.8%
Car Rental	7,094,701	5,937,277	1,157,424	19.5%
Leased Site Areas	530,894	471,832	59,062	12.5%
Auto Parking/Ground Transportation	8,831,896	8,801,449	30,447	0.3%
Advertising	301,883	254,233	47,650	18.7%
State Aviation Fuel Tax	747,375	767,930	(20,555)	-2.7%
Military	18,394	-	18,394	100.0%
Glycol Recycling Sales	96,195	21,338	74,857	350.8%
ARFF Training	160,957	123,254	37,703	30.6%
Other	704,181	386,325	317,856	82.3%
Less: Airline Revenue Sharing	(2,956,878)	(2,375,178)	(581,700)	24.5%
Operating Revenue	38,691,195	36,338,292	2,352,903	6.5%
Expenses:				
Salary & Wages	8,299,496	8,076,067	223,429	2.8%
Employee Benefits	4,278,453	4,044,116	234,337	5.8%
Maintenance Supplies	1,229,468	975,741	253,727	26.0%
Automotive Supplies	531,004	430,078	100,926	23.5%
Other Supplies	357,106	244,358	112,748	46.1%
Insurance Premiums	1,300,892	330,869	970,023	293.2%
Janitorial Service	1,673,185	1,628,654	44,531	2.7%
Maintenance Contracts	551,778	628,189	(76,411)	-12.2%
Other Contractual Services	1,553,560	724,293	829,267	114.5%
Professional & Tech Service	706,914	1,352,986	(646,072)	-47.8%
Utilities	1,742,442	1,732,418	10,025	0.6%
Administrative Service Fee	357,368	358,751	(1,383)	-0.4%
Aircraft Rescue Fire Fighting	1,063,178	1,060,883	2,295	0.2%
Other Expenses	105,223	359,413	(254,190)	-70.7%
Total Operating Expenses	23,750,067	21,946,815	1,803,252	8.2%
Capital Costs - E&M Division	274,988	290,976	(15,988)	-5.5%
Total Operating Expense	23,475,080	21,655,839	1,819,242	8.4%
Operating Income	\$ 15,216,115	\$ 14,682,454	\$ 533,661	3.6%



**SALT LAKE CITY INTERNATIONAL AIRPORT
AIR TRAFFIC STATISTICS AND ACTIVITY REPORT
NINE MONTHS ENDED SEPTEMBER 2016**

	SEPTEMBER 2016	CHANGE	YTD 2016	CHANGE	12 MO ROLLING Ending 09/2016	CHANGE
PASSENGERS						
<i>DOMESTIC</i>						
Enplaned	922,565	5.00%	8,479,262	3.62%	11,087,732	3.72%
Deplaned	921,542	5.69%	8,456,753	3.58%	11,083,985	3.62%
TOTAL DOMESTIC	1,844,107	5.34%	16,936,015	3.60%	22,171,717	3.67%
<i>INTERNATIONAL</i>						
Enplaned	37,184	61.10%	287,031	31.61%	344,668	32.98%
Deplaned	36,053	57.51%	295,846	31.67%	353,073	33.91%
TOTAL INTERNATIONAL	73,237	59.31%	582,877	31.64%	697,741	33.45%
TOTAL PASSENGERS	1,917,344	6.72%	17,518,892	4.34%	22,869,458	4.38%
LANDED WEIGHT						
Air Carriers	1,067,822,053	7.23%	9,741,793,840	4.96%	12,713,032,283	3.76%
Cargo Carriers	89,165,698	9.32%	778,749,335	7.81%	1,090,900,506	8.37%
TOTAL LANDED WEIGHT (LBS)	1,156,987,751	7.39%	10,520,543,175	5.16%	13,803,932,789	4.11%
MAIL						
Enplaned	1,628,340	-23.30%	15,463,233	-16.10%	21,142,991	-8.56%
Deplaned	942,201	-10.38%	6,699,226	-27.14%	10,243,787	-8.18%
TOTAL MAIL (LBS)	2,570,541	-19.02%	22,162,459	-19.78%	31,386,778	-8.44%
CARGO						
Enplaned	13,614,618	-5.43%	121,911,992	-0.46%	168,088,501	0.40%
Deplaned	15,785,721	9.26%	136,133,512	10.14%	183,388,030	9.78%
TOTAL CARGO (LBS)	29,400,339	1.93%	258,045,504	4.86%	351,476,531	5.08%
MAIL & CARGO						
Enplaned	6,807	-5.43%	60,956	-0.46%	84,044	0.40%
Deplaned	7,893	9.26%	68,067	10.14%	91,694	9.78%
TOTAL MAIL & CARGO (TONS)	14,700	1.93%	129,023	4.86%	175,738	5.08%
AIRCRAFT OPERATIONS						
Passenger Aircraft	19,994	7.52%	183,934	4.04%	240,706	2.43%
All-Cargo Aircraft	1,636	9.21%	14,608	8.34%	19,854	7.63%
General Aviation	3,597	-17.33%	38,556	-8.01%	50,078	-12.93%
Military	823	-4.86%	5,275	36.30%	7,541	70.77%
TOTAL AIRCRAFT OPERATIONS	26,050	2.92%	242,373	2.68%	318,179	0.89%

**SALT LAKE CITY INTERNATIONAL AIRPORT
PASSENGER TRAFFIC REPORT
NINE MONTHS ENDED SEPTEMBER 2016**

	SEPTEMBER 2015	SEPTEMBER 2016	% CHANGE	YTD 2015	YTD 2016	% CHANGE	12 MO ROLLING Ending 09/2016	% CHANGE
ENPLANED PASSENGERS								
AIR CANADA	0	2,082	100.00%	0	9,671	100.00%	9,671	100.00%
ALASKA	20,846	24,082	15.52%	213,340	210,804	-1.19%	267,233	-2.65%
Horizon Air / Alaska	5,034	3,979	-20.96%	36,311	47,980	32.14%	64,099	35.74%
Skywest / Alaska	6,367	5,444	-14.50%	72,812	64,477	-11.45%	84,341	-4.86%
AMERICAN	23,312	46,854	100.99%	255,032	474,046	85.88%	545,725	77.17%
American Eagle/Republic	3,981	442	-88.90%	39,405	6,876	-82.55%	11,673	-76.09%
Compass	0	3,977	100.00%	0	46,726	100.00%	50,136	100.00%
Envoy Air	0	0	0.00%	0	19,409	100.00%	22,950	100.00%
American/Mesa Air	0	0	0.00%	388	2,893	645.62%	3,434	176.71%
SkyWest (American)	4,636	4,164	-10.18%	50,572	31,900	-36.92%	43,301	-30.06%
DELTA	449,547	482,579	7.35%	4,105,425	4,355,810	6.10%	5,665,937	6.57%
SkyWest (Delta Connection)	166,323	183,328	10.22%	1,629,075	1,640,623	0.71%	2,185,864	-0.01%
Compass (Delta Connection)	18,285	11,934	-34.73%	142,861	111,830	-21.72%	152,041	-17.77%
FRONTIER	13,845	19,782	42.88%	147,287	170,494	15.76%	218,715	-0.68%
JETBLUE	16,723	20,268	21.20%	160,293	192,960	20.38%	243,986	18.20%
KLM ROYAL DUTCH AIRLINES	0	2,510	100.00%	0	10,948	100.00%	10,948	100.00%
SOUTHWEST	101,621	103,798	2.14%	897,671	935,638	4.23%	1,219,641	4.28%
UNITED	17,275	15,316	-11.34%	139,008	171,316	23.24%	227,329	46.94%
Express Jet	0	0	0.00%	2,451	446	-81.80%	596	-95.47%
Mesa Airlines (United Express)	373	0	-100.00%	5,871	2,012	-65.73%	2,379	-59.48%
Republic Airways (United)	722	2,942	307.48%	18,870	7,842	-58.44%	10,255	-50.76%
Shuttle America (United Express)	1,866	265	-85.80%	12,443	9,194	-26.11%	12,341	-42.18%
SkyWest (United Express)	22,848	25,281	10.65%	220,983	235,407	6.53%	304,557	4.34%
Trans States	0	0	0.00%	0	3,291	100.00%	3,291	100.00%
US AIRWAYS	26,514	0	-100.00%	231,780	0	-100.00%	66,612	-77.85%
Mesa (US Airways Express)	0	0	0.00%	0	0	0.00%	0	0.00%
SkyWest (US Airways Express)	1,352	0	-100.00%	15,151	0	-100.00%	703	-96.56%
Charters	283	722	155.12%	4,190	3,700	-11.69%	4,642	-30.80%
TOTAL ENPLANED PASSENGERS	901,753	959,749	6.43%	8,401,219	8,766,293	4.35%	11,432,400	4.41%
DEPLANED PASSENGERS								
AeroMexico	0	0	0.00%	0	5	100.00%	5	100.00%
AIR CANADA	0	2,315	100.00%	0	10,095	100.00%	10,095	100.00%
ALASKA AIR	21,204	23,823	12.35%	206,591	206,410	-0.09%	261,862	-2.99%
Horizon Air / Alaska	5,020	4,005	-20.22%	35,725	46,504	30.17%	62,478	33.97%
Skywest / Alaska	6,792	5,692	-16.20%	73,501	65,616	-10.73%	86,029	-4.31%
AMERICAN	23,455	46,228	97.09%	260,266	470,816	80.90%	544,550	71.85%
American Eagle/Republic	3,883	427	-89.00%	39,586	6,982	-82.36%	11,579	-76.92%
Compass	0	3,839	100.00%	0	45,454	100.00%	48,781	100.00%
Envoy Air (American)	0	0	0.00%	0	18,048	100.00%	21,925	100.00%
American/Mesa Air	0	0	0.00%	295	3,210	988.14%	3,865	226.16%
SkyWest (American)	4,616	4,062	-12.00%	50,042	30,860	-38.33%	41,805	-31.97%
DELTA	444,864	481,562	8.25%	4,105,514	4,353,831	6.05%	5,676,830	6.57%
SkyWest (Delta Connection)	168,140	183,147	8.93%	1,627,686	1,643,110	0.95%	2,193,577	0.25%
Compass (Delta Connection)	17,823	11,908	-33.19%	140,425	110,042	-21.64%	150,407	-18.81%
FRONTIER	14,189	19,768	39.32%	152,725	170,896	11.90%	219,890	-2.30%
JETBLUE	15,751	19,854	26.05%	161,652	191,982	18.76%	243,858	17.45%
KLM ROYAL DUTCH AIRLINES	0	2,930	100.00%	0	12,939	100.00%	12,939	100.00%
SOUTHWEST	100,786	104,417	3.60%	895,633	936,348	4.55%	1,221,803	4.42%
UNITED	15,753	14,699	-6.69%	135,742	168,399	24.06%	224,503	47.85%
Express Jet	0	0	0.00%	2,582	452	-82.49%	595	-95.44%
Mesa Airlines / United Express	374	0	-100.00%	6,594	2,053	-68.87%	2,395	-63.68%
Republic Airways (United)	890	3,069	244.83%	20,929	8,394	-59.89%	11,508	-50.63%
Shuttle America (United Express)	1,772	315	-82.22%	12,157	9,405	-22.64%	12,614	-40.34%
SkyWest (United Express)	22,281	24,754	11.10%	215,981	232,406	7.60%	297,413	4.18%
Trans States	0	0	0.00%	0	3,274	100.00%	3,274	100.00%
US AIRWAYS	25,252	0	-100.00%	225,818	0	-100.00%	65,473	-77.60%
Mesa (US Airways Express)	0	0	0.00%	0	0	0.00%	0	0.00%
SkyWest (US Airways Express)	1,371	0	-100.00%	14,464	0	-100.00%	799	-96.00%
Charters	618	781	26.38%	5,333	5,068	-4.97%	6,206	-20.86%
TOTAL DEPLANED PASSENGERS	894,834	957,595	7.01%	8,389,241	8,752,599	4.33%	11,437,058	4.35%
TOTAL PASSENGERS*	1,796,587	1,917,344	6.72%	16,790,460	17,518,892	4.34%	22,869,458	4.38%
INTERNATIONAL - ENPLANED								
AIR CANADA	0	2,082	100.00%	0	9,671	100.00%	9,671	100.00%
DELTA	15,963	23,886	49.63%	151,857	197,072	29.77%	237,511	37.04%
SkyWest (Delta Connection)	5,408	8,706	60.98%	41,177	58,281	41.54%	72,084	23.89%
Compass	1,710	0	-100.00%	23,823	11,059	-53.58%	14,286	-43.44%
FRONTIER	0	0	0.00%	1,231	0	-100.00%	0	-100.00%
KLM ROYAL DUTCH AIRLINES	0	2,510	100.00%	0	10,948	100.00%	10,948	100.00%
Charters	0	0	0.00%	0	0	0.00%	168	100.00%
TOTAL ENPLANED INTERNATIONAL	23,081	37,184	61.10%	218,088	287,031	31.61%	344,668	32.98%
INTERNATIONAL - DEPLANED								
AeroMexico	0	0	0.00%	0	5	100.00%	5	100.00%
AIR CANADA	0	2,315	100.00%	0	10,095	100.00%	10,095	100.00%
DELTA	15,882	22,730	43.12%	159,740	199,034	24.60%	239,448	32.87%
SkyWest (Delta Connection)	5,772	8,078	39.95%	42,026	63,720	51.62%	77,525	34.66%
Compass	1,235	0	-100.00%	21,670	10,053	-53.61%	12,893	-44.41%
FRONTIER	0	0	0.00%	1,255	0	-100.00%	0	-100.00%
KLM ROYAL DUTCH AIRLINES	0	2,930	100.00%	0	12,939	100.00%	12,939	100.00%
Charters	0	0	0.00%	1	0	-100.00%	168	16700.00%
TOTAL DEPLANED INTERNATIONAL	22,889	36,053	57.51%	224,692	295,846	31.67%	353,073	33.91%
TOTAL INTERNATIONAL PASSENGERS	45,970	73,237	59.31%	442,780	582,877	31.64%	697,741	33.45%

*Includes International

SALT LAKE CITY INTERNATIONAL AIRPORT
NINE MONTHS ENDED SEPTEMBER 2016
Based on Total Enplanements

MARKET SHARE

	SEPTEMBER 2015	MARKET SHARE	SEPTEMBER 2016	MARKET SHARE	YTD 2015	MARKET SHARE	YTD 2016	MARKET SHARE	12 MO ROLLING Ending 09/2015	12 MO ROLLING Ending 09/2016	MARKET SHARE
AIR CANADA	0	0.00%	2,082	0.22%	0	0.00%	9,671	0.11%	0	9,671	0.08%
ALASKA	32,247	3.58%	33,505	3.49%	322,463	3.84%	323,261	3.69%	410,385	415,673	3.64%
AMERICAN	31,929	3.54%	55,437	5.78%	345,397	4.11%	581,850	6.64%	420,001	677,219	5.92%
DELTA	634,155	70.32%	677,841	70.63%	5,877,361	69.96%	6,108,263	69.68%	7,687,466	8,003,842	70.01%
FRONTIER	13,845	1.54%	19,782	2.06%	147,287	1.75%	170,494	1.94%	220,210	218,715	1.91%
JETBLUE	16,723	1.85%	20,268	2.11%	160,293	1.91%	192,960	2.20%	206,423	243,986	2.13%
KLM ROYAL DUTCH	0	0.00%	2,510	0.26%	0	0.00%	10,948	0.12%	0	10,948	0.10%
SOUTHWEST	101,621	11.27%	103,798	10.82%	897,671	10.69%	935,638	10.67%	1,169,572	1,219,641	10.67%
UNITED	43,084	4.78%	43,804	4.56%	399,626	4.76%	429,508	4.90%	507,793	560,748	4.90%
US AIRWAYS	27,866	3.09%	0	0.00%	246,931	2.94%	0	0.00%	321,180	67,315	0.59%
Charters	283	0.03%	722	0.08%	4,190	0.05%	3,700	0.04%	6,708	4,642	0.04%
TOTAL ENPLANEMENTS	901,753	100%	959,749	100%	8,401,219	100%	8,766,293	100%	10,949,738	11,432,400	100%

PERCENT CHANGE YOY

	SEPTEMBER 2015	SEPTEMBER 2016	PERCENT CHANGE	YTD 2015	YTD 2016	PERCENT CHANGE	12 MO ROLLING Ending 09/2015	12 MO ROLLING Ending 09/2016	PERCENT CHANGE
AIR CANADA	0	2,082	100.00%	0	9,671	100.00%	0	9,671	100.00%
ALASKA	32,247	33,505	3.90%	322,463	323,261	0.25%	410,385	415,673	1.29%
AMERICAN	31,929	55,437	73.63%	345,397	581,850	68.46%	420,001	677,219	61.24%
DELTA	634,155	677,841	6.89%	5,877,361	6,108,263	3.93%	7,687,466	8,003,842	4.12%
FRONTIER	13,845	19,782	42.88%	147,287	170,494	15.76%	220,210	218,715	-0.68%
JETBLUE	16,723	20,268	21.20%	160,293	192,960	20.38%	206,423	243,986	18.20%
KLM ROYAL DUTCH	0	2,510	100.00%	0	10,948	100.00%	0	10,948	100.00%
SOUTHWEST	101,621	103,798	2.14%	897,671	935,638	4.23%	1,169,572	1,219,641	4.28%
UNITED	43,084	43,804	1.67%	399,626	429,508	7.48%	507,793	560,748	10.43%
US AIRWAYS	27,866	0	-100.00%	246,931	0	-100.00%	321,180	67,315	-79.04%
Charters	283	722	155.12%	4,190	3,700	-11.69%	6,708	4,642	-30.80%
TOTAL ENPLANEMENTS	901,753	959,749	6.43%	8,401,219	8,766,293	4.35%	10,949,738	11,432,400	4.41%

**SALT LAKE CITY INTERNATIONAL AIRPORT
LANDING ACTIVITY
NINE MONTHS ENDED SEPTEMBER 2016**

	SEPTEMBER 2015	SEPTEMBER 2016	CHANGE	YTD 2015	YTD 2016	CHANGE	12 MO ROLLING Ending 09/2016	% CHANGE
TOTAL NUMBER OF LANDINGS								
SCHEDULED CARRIERS								
AEROMEXICO	0	0	0.00%	0	1	100.00%	1	100.00%
AIR CANADA	0	30	100.00%	0	126	100.00%	126	100.00%
ALASKA	191	213	11.52%	1,734	1,750	0.92%	2,296	-3.24%
Horizon Air / Alaska	88	65	-26.14%	733	794	8.32%	1,068	6.37%
Skywest / Alaska	120	88	-26.67%	1,183	1,114	-5.83%	1,477	1.30%
AMERICAN	164	340	107.32%	1,920	3,488	81.67%	3,974	68.68%
Compass	0	60	100.00%	0	667	100.00%	714	100.00%
American Eagle/Republic	55	6	-89.09%	566	99	-82.51%	163	-77.70%
American/Mesa Air	0	0	0.00%	5	52	940.00%	61	238.89%
Envoy Air (American)	0	0	0.00%	0	332	100.00%	399	100.00%
SkyWest (American)	99	89	-10.10%	1,109	635	-42.74%	875	-36.36%
DELTA	3,123	3,405	9.03%	28,661	31,185	8.81%	40,449	8.22%
SkyWest (Delta Connection)	3,208	3,475	8.32%	31,142	31,461	1.02%	41,858	-0.96%
Compass (Delta Connection)	258	179	-30.62%	2,031	1,725	-15.07%	2,310	-14.79%
FRONTIER	94	145	54.26%	1,059	1,217	14.92%	1,567	-2.18%
JETBLUE	122	140	14.75%	1,205	1,352	12.20%	1,737	10.57%
KLM ROYAL DUTCH AIRLINES	0	13	100.00%	0	56	100.00%	56	100.00%
SOUTHWEST	815	812	-0.37%	7,293	7,294	0.01%	9,705	0.21%
UNITED	130	114	-12.31%	1,095	1,307	19.36%	1,771	45.16%
Express Jet	0	0	0.00%	54	14	-74.07%	17	-93.95%
Mesa / United Express	5	0	-100.00%	91	28	-69.23%	33	-63.74%
Republic Airways Holdings	13	47	261.54%	310	127	-59.03%	175	-49.71%
SkyWest (United Express)	372	391	5.11%	3,716	3,715	-0.03%	4,869	-2.85%
Shuttle America (United Express)	27	5	-81.48%	186	140	-24.73%	189	-42.55%
Trans States	0	0	0.00%	0	71	100.00%	71	100.00%
US AIRWAYS	185	0	-100.00%	1,650	0	-100.00%	510	-77.21%
Mesa (US Airways Express)	0	0	0.00%	0	0	0.00%	0	0.00%
SkyWest (US Airways)	29	0	-100.00%	333	0	-100.00%	16	-96.57%
SUBTOTAL SCHEDULED CARRIERS:	9,098	9,617	5.70%	86,076	88,750	3.11%	116,487	1.73%
CHARTER CARRIERS								
ALLEGIAN AIR	0	0	0.00%	8	6	-25.00%	8	-46.67%
BIGHORN AIRWAYS	0	0	0.00%	6	3	-50.00%	3	-50.00%
BOMBARDIER BUSINESS JETS	13	13	0.00%	94	165	75.53%	218	83.19%
BOUTIQUE AIR	0	134	100.00%	0	777	100.00%	777	100.00%
D&D AVIATION	6	1	-83.33%	39	56	43.59%	69	53.33%
DELTA PRIVATE JETS	7	16	128.57%	114	127	11.40%	157	10.56%
EXECUTIVE JET MANAGEMENT	3	2	-33.33%	94	78	-17.02%	100	-17.36%
FLIGHT OPTIONS	15	9	-40.00%	188	105	-44.15%	134	-42.49%
KEYLIME AIR	13	3	-76.92%	146	14	-90.41%	29	-85.85%
NETJETS	74	86	16.22%	838	944	12.65%	1,187	13.26%
SIERRA PACIFIC	0	2	100.00%	3	7	133.33%	7	133.33%
SUNSET AVIATION	1	0	-100.00%	26	22	-15.38%	25	-19.35%
SWIFT AIR	1	0	-100.00%	13	28	115.38%	33	120.00%
XOJET	11	17	54.55%	119	139	16.81%	175	12.18%
OTHER CHARTER	59	97	64.41%	626	746	19.17%	944	12.11%
SUBTOTAL CHARTER CARRIERS:	203	380	87.19%	2,314	3,217	39.02%	3,866	29.69%
CARGO CARRIERS								
ABX AIR (DHL)	0	0	0.00%	2	1	-50.00%	1	-80.00%
AERO CHARTER & TRANSPORT	21	21	0.00%	190	188	-1.05%	252	-0.79%
AIR TRANSPORT INTERNATIONAL	23	1	-95.65%	198	1	-99.49%	24	-90.87%
AIRNET SYSTEMS	0	0	0.00%	0	0	0.00%	0	-100.00%
AMERIFLIGHT	333	293	-12.01%	3,069	2,976	-3.03%	4,060	-2.26%
CORPORATE AIR (BILLINGS)	106	106	0.00%	927	959	3.45%	1,291	3.78%
EMPIRE	17	17	0.00%	156	154	-1.28%	206	-1.44%
FEDEX EXPRESS	129	144	11.63%	1,104	1,264	14.49%	1,746	13.67%
SOUTHERN AIR	0	47	100.00%	0	420	100.00%	515	100.00%
UPS	93	97	4.30%	825	812	-1.58%	1,185	3.40%
WESTERN AIR EXPRESS	24	43	79.17%	255	291	14.12%	405	3.85%
OTHER CARGO	0	49	100.00%	18	238	1222.22%	242	868.00%
SUBTOTAL CARGO CARRIERS:	746	818	9.65%	6,744	7,304	8.30%	9,927	7.59%
TOTAL LANDINGS	10,047	10,815	7.64%	95,134	99,271	4.35%	130,280	2.81%
TOTAL LANDING WEIGHT								
SCHEDULED CARRIERS								
AEROMEXICO	0	0	0.00%	0	94,798	100.00%	94,798	100.00%
AIR CANADA	0	2,910,000	100.00%	0	12,222,000	100.00%	12,222,000	100.00%
ALASKA	26,741,100	30,879,300	15.48%	233,695,100	244,922,600	4.80%	317,954,200	-0.76%
Horizon Air / Alaska	5,434,000	4,013,750	-26.14%	45,262,750	49,029,500	8.32%	65,949,000	6.37%
Skywest / Alaska	8,517,420	6,596,216	-22.56%	79,681,217	77,875,209	-2.27%	102,891,694	4.90%
AMERICAN	23,399,500	49,080,900	109.75%	262,120,900	505,346,534	92.79%	571,638,534	80.42%
Compass	0	4,497,000	100.00%	0	49,991,650	100.00%	53,514,300	100.00%
American Eagle/Republic	4,122,250	449,700	-89.09%	42,424,864	7,420,050	-82.51%	12,217,298	-77.70%
Envoy Air (American)	0	0	0.00%	0	22,218,220	100.00%	26,707,220	100.00%
American/Mesa Air	0	0	0.00%	367,500	3,822,000	940.00%	4,483,500	238.89%
SkyWest (American)	4,653,000	5,223,000	12.25%	52,123,000	34,665,000	-33.49%	45,945,000	-28.91%

**SALT LAKE CITY INTERNATIONAL AIRPORT
LANDING ACTIVITY
NINE MONTHS ENDED SEPTEMBER 2016**

	SEPTEMBER 2015	SEPTEMBER 2016	CHANGE	YTD 2015	YTD 2016	CHANGE	12 MO ROLLING Ending 09/2016	% CHANGE
DELTA	500,983,400	533,881,700	6.57%	4,567,531,245	4,864,167,660	6.49%	6,316,285,320	5.63%
SkyWest (Delta Connection)	187,797,800	209,337,028	11.47%	1,828,766,000	1,872,872,628	2.41%	2,492,715,228	1.05%
Compass (Delta Connection)	19,384,202	13,370,703	-31.02%	152,567,054	129,132,919	-15.36%	172,976,900	-15.08%
FRONTIER	13,091,172	19,870,064	51.78%	146,592,166	166,578,014	13.63%	214,420,208	-3.00%
JETBLUE	17,348,400	19,908,000	14.75%	171,380,318	192,253,256	12.18%	247,000,256	10.55%
KLM ROYAL DUTCH AIRLINES	0	5,213,000	100.00%	0	22,456,000	100.00%	22,456,000	100.00%
SOUTHWEST	102,840,000	107,348,000	4.38%	928,858,000	946,294,000	1.88%	1,249,600,000	1.24%
UNITED	18,457,620	16,592,100	-10.11%	154,824,858	188,084,220	21.48%	253,010,380	46.41%
Express Jet	0	0	0.00%	2,380,968	648,196	-72.78%	780,472	-93.70%
Mesa / United Express	375,000	0	-100.00%	6,822,463	2,100,000	-69.22%	2,475,000	-63.72%
Republic Airways Holdings	806,000	3,398,664	321.67%	19,220,000	9,034,116	-53.00%	12,020,428	-44.29%
SkyWest (United Express)	23,459,485	26,988,615	15.04%	229,233,662	246,963,941	7.73%	319,066,461	4.32%
Shuttle America (United Express)	1,952,424	361,560	-81.48%	13,450,032	10,123,680	-24.73%	13,666,968	-42.55%
Trans States	0	0	0.00%	0	3,033,387	100.00%	3,033,387	100.00%
US AIRWAYS	29,559,100	0	-100.00%	264,605,400	0	-100.00%	78,246,664	-78.07%
Mesa (US Airways Express)	0	0	0.00%	0	0	0.00%	0	0.00%
SkyWest (US Airways)	1,389,500	0	-100.00%	15,677,500	0	-100.00%	752,000	-96.58%
SUBTOTAL SCHEDULED CARRIERS:	990,311,373	1,059,919,300	7.03%	9,217,584,997	9,661,349,578	4.81%	12,612,123,216	3.64%
CHARTER CARRIERS								
ALLEGiant AIR	418,500	0	-100.00%	1,175,000	954,000	-18.81%	1,292,000	-39.95%
BIGHORN AIRWAYS	0	0	0.00%	53,120	27,320	-48.57%	27,320	-48.57%
BOUTIQUE AIR	0	1,524,090	100.00%	0	8,216,020	100.00%	8,216,020	100.00%
BUSINESS JET SOLUTIONS	0	0	0.00%	935,550	0	-100.00%	0	-100.00%
D&D AVIATION	91,800	15,700	-82.90%	586,520	840,650	43.33%	1,039,270	53.21%
DELTA PRIVATE JETS	248,700	395,865	59.17%	3,014,935	3,279,565	8.78%	3,929,265	3.75%
EXECUTIVE JET MANAGEMENT	132,400	68,000	-48.64%	4,094,265	3,587,185	-12.39%	4,583,700	-9.68%
FLIGHT OPTIONS	324,155	191,930	-40.79%	4,386,570	2,213,350	-49.54%	2,928,455	-47.23%
KEYLIME AIR	350,740	95,172	-72.87%	4,147,066	444,139	-89.29%	908,139	-84.32%
NETJETS	1,914,280	2,263,405	18.24%	21,842,305	27,353,088	25.23%	34,072,958	26.44%
SIERRA PACIFIC	0	212,000	100.00%	311,000	743,000	138.91%	743,000	138.91%
SUN COUNTRY	0	0	0.00%	0	1,024,100	100.00%	1,170,400	300.00%
SWIFT AIR	40,785	0	-100.00%	1,171,925	3,067,140	161.72%	3,672,140	159.71%
XOJET	361,500	552,300	52.78%	3,866,100	4,499,550	16.38%	5,665,800	11.75%
OTHER CHARTER	1,633,258	2,584,291	58.23%	18,256,357	24,195,155	32.53%	32,660,600	35.73%
SUBTOTAL CHARTER CARRIERS:	5,516,118	7,902,753	43.27%	63,840,713	80,444,262	26.01%	100,909,067	21.80%
CARGO CARRIERS								
ABX AIR (DHL)	0	0	0.00%	544,000	320,000	-41.18%	320,000	-77.54%
AERO CHARTER & TRANSPORT	0	143,850	100.00%	1,301,500	1,287,800	-1.05%	1,726,200	-0.79%
AIR TRANSPORT INTERNATIONAL	0	0	0.00%	42,868,000	18,000	-99.96%	4,657,000	-91.70%
AIRNET SYSTEMS	0	0	0.00%	0	0	0.00%	0	-100.00%
AMERIFLIGHT	4,364,000	3,852,200	-11.73%	40,033,400	38,972,500	-2.65%	53,260,000	-1.50%
CORPORATE AIR (BILLINGS)	901,000	901,000	0.00%	7,879,500	8,151,500	3.45%	10,973,500	3.78%
EMPIRE	614,635	614,635	0.00%	5,640,180	5,504,135	-2.41%	7,384,195	-1.92%
FEDEX EXPRESS	41,885,300	47,446,400	13.28%	365,867,100	414,531,400	13.30%	573,857,700	11.70%
SOUTHERN AIR INC	0	5,707,293	100.00%	0	51,455,083	100.00%	63,092,134	100.00%
UPS	28,457,200	29,327,440	3.06%	253,690,480	251,979,360	-0.67%	367,595,500	3.54%
WESTERN AIR EXPRESS	302,500	551,500	82.31%	2,210,900	3,819,700	72.77%	5,228,300	42.11%
OTHER CARGO	5,005,850	621,380	-87.59%	2,453,934	2,709,857	10.43%	2,805,977	-3.29%
SUBTOTAL CARGO CARRIERS:	81,530,485	89,165,698	9.36%	722,488,994	778,749,335	7.79%	1,090,900,506	8.36%
TOTAL LANDINGS	1,077,357,976	1,156,987,751	7.39%	10,003,914,704	10,520,543,175	5.16%	13,803,932,789	4.11%

**SALT LAKE CITY INTERNATIONAL AIRPORT
CARGO ACTIVITY REPORT
NINE MONTHS ENDED SEPTEMBER 2016**

	SEPTEMBER 2015	SEPTEMBER 2016	CHANGE	YTD 2015	YTD 2016	CHANGE	12 MO ROLLING Ending 09/2016	% CHANGE
ENPLANED CARGO								
PASSENGER CARRIERS								
ALASKA	9,869	14,553	47.46%	134,019	102,335	-23.64%	130,757	-29.19%
Horizon Air / Alaska	52	101	94.23%	2,456	1,288	-47.56%	1,503	-63.91%
Skywest / Alaska	897	292	-67.45%	4,801	9,609	100.15%	12,826	67.73%
AMERICAN	36,280	35,348	-2.57%	126,066	332,282	163.58%	471,033	229.12%
American Eagle/Republic	0	273	100.00%	420	273	-35.00%	14,403	2157.52%
Compass	0	0	0.00%	0	1	100.00%	1,831	100.00%
Envoy Air (American)	0	0	0.00%	0	478	100.00%	1,182	100.00%
Mesa	0	0	0.00%	0	8	100.00%	8	100.00%
SkyWest (American)	0	12	100.00%	175	2,111	1106.29%	9,001	5043.43%
DELTA	768,280	610,153	-20.58%	8,044,316	6,484,946	-19.38%	9,057,124	-20.56%
SkyWest (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
Compass (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
FRONTIER	0	0	0.00%	0	0	0.00%	0	0.00%
KLM ROYAL DUTCH	0	62,205	100.00%	0	255,546	100.00%	255,546	100.00%
SOUTHWEST	469,475	316,558	-32.57%	3,002,572	3,296,473	9.79%	4,513,191	15.11%
UNITED	6,212	13,792	122.02%	48,073	69,327	44.21%	95,149	54.66%
Express Jet	0	0	0.00%	0	0	0.00%	0	0.00%
SkyWest (Continental Express)	0	0	0.00%	0	0	0.00%	0	0.00%
US AIRWAYS	16,285	0	-100.00%	146,709	0	-100.00%	34,217	-82.79%
Mesa (US Airways Express)	0	0	0.00%	0	0	0.00%	0	0.00%
SkyWest (US Airways)	0	0	0.00%	271	0	-100.00%	0	-100.00%
Others	0	0	0.00%	50	20,200	40300.00%	20,200	40300.00%
CARGO CARRIERS								
ABX AIR (DHL)	0	0	0.00%	20,655	16,001	-22.53%	16,001	-76.98%
ASTAR (DHL)	0	0	0.00%	0	0	0.00%	0	0.00%
CAPITOL CARGO INT'L (DHL)	0	0	0.00%	0	0	0.00%	0	0.00%
FEDEX EXPRESS*	7,980,250	7,509,874	-5.89%	67,306,185	68,869,148	2.32%	94,474,120	3.98%
GEM AIR	0	22,609	100.00%	0	134,546	100.00%	134,546	100.00%
SOUTHERN AIR	0	477,070	100.00%	0	3,290,931	100.00%	3,942,985	100.00%
UPS	3,688,942	3,667,654	-0.58%	32,647,703	32,370,725	-0.85%	45,124,710	-1.66%
MISC CARGO	1,419,225	884,124	-37.70%	10,992,025	6,655,764	-39.45%	9,778,168	-33.43%
TOTAL ENPLANED CARGO	14,395,767	13,614,618	-5.43%	122,476,496	121,911,992	-0.46%	168,088,501	0.40%
DEPLANED CARGO								
PASSENGER CARRIERS								
ALASKA	21,538	27,567	27.99%	209,965	190,323	-9.35%	238,945	-10.70%
Horizon Air / Alaska	11	680	6081.82%	10,092	2,279	-77.42%	3,402	-73.42%
Skywest / Alaska	2,053	189	-90.79%	16,240	18,344	12.96%	24,583	35.82%
AMERICAN	27,324	30,730	12.47%	133,532	291,955	118.64%	357,638	127.50%
American Eagle/Republic	358	0	-100.00%	3,571	1,570	-56.03%	1,851	-69.26%
Compass	0	0	0.00%	0	694	100.00%	694	100.00%
Envoy Air (American)	0	0	0.00%	0	72	100.00%	249	100.00%
SkyWest (American)	228	822	260.53%	738	2,632	256.64%	2,632	256.64%
DELTA	1,258,709	1,030,798	-18.11%	10,622,496	9,829,574	-7.46%	13,501,607	-2.22%
SkyWest (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
Mesaba Airlines (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
Compass (Delta Connection)	0	0	0.00%	0	0	0.00%	0	0.00%
FRONTIER	0	0	0.00%	0	0	0.00%	0	0.00%
KLM ROYAL DUTCH	0	87,911	100.00%	0	368,661	100.00%	368,661	100.00%
SOUTHWEST	459,960	396,804	-13.73%	4,075,458	3,712,637	-8.90%	4,979,253	-12.39%
UNITED	16,589	32,962	98.70%	156,488	233,072	48.94%	315,299	58.16%
Express Jet	0	0	0.00%	0	0	0.00%	0	0.00%
SkyWest	0	0	0.00%	0	0	0.00%	0	0.00%
US AIRWAYS	7,961	0	-100.00%	124,895	0	-100.00%	23,848	-85.35%
Mesa (US Airways Express)	0	0	0.00%	0	0	0.00%	0	0.00%
Skywest (US Airways)	0	0	0.00%	2,697	0	-100.00%	201	-94.91%
KITTY HAWK CHARTERS	0	0	0.00%	0	0	0.00%	0	0.00%
Others	0	0	0.00%	0	0	0.00%	0	-100.00%
CARGO CARRIERS								
ABX AIR (DHL)	0	0	0.00%	46,096	1,069	-97.68%	1,069	-98.69%
ASTAR (DHL)	0	0	0.00%	0	0	0.00%	0	0.00%
CAPITOL CARGO INT'L (DHL)	0	0	0.00%	0	0	0.00%	0	0.00%
FEDEX EXPRESS*	6,829,830	8,120,289	18.89%	56,506,134	69,091,128	22.27%	91,411,238	20.06%
GEM AIR	0	16,386	100.00%	0	123,548	100.00%	123,548	100.00%
SOUTHERN AIR	0	378,639	100.00%	0	4,135,181	100.00%	5,205,111	100.00%
UPS	4,844,656	5,240,618	8.17%	43,369,534	44,768,912	3.23%	61,646,541	3.59%
MISC CARGO	978,203	421,326	-56.93%	8,322,268	3,361,861	-59.60%	5,181,660	-52.88%
TOTAL DEPLANED CARGO	14,447,420	15,785,721	9.26%	123,600,204	136,133,512	10.14%	183,388,030	9.78%
TOTAL CARGO	28,843,187	29,400,339	1.93%	246,076,700	258,045,504	4.86%	351,476,531	5.08%

*FEDEX EXPRESS includes mail

DESIGN AND CONSTRUCTION REPORT

TABLE OF CONTENTS

- I. Area Map of Project Locations
- II. Project Schedule
- III. Construction Analysis
- IV. Design and Construction Report



Salt Lake City
International Airport

2016 - 2017 Project Legend

Airfield

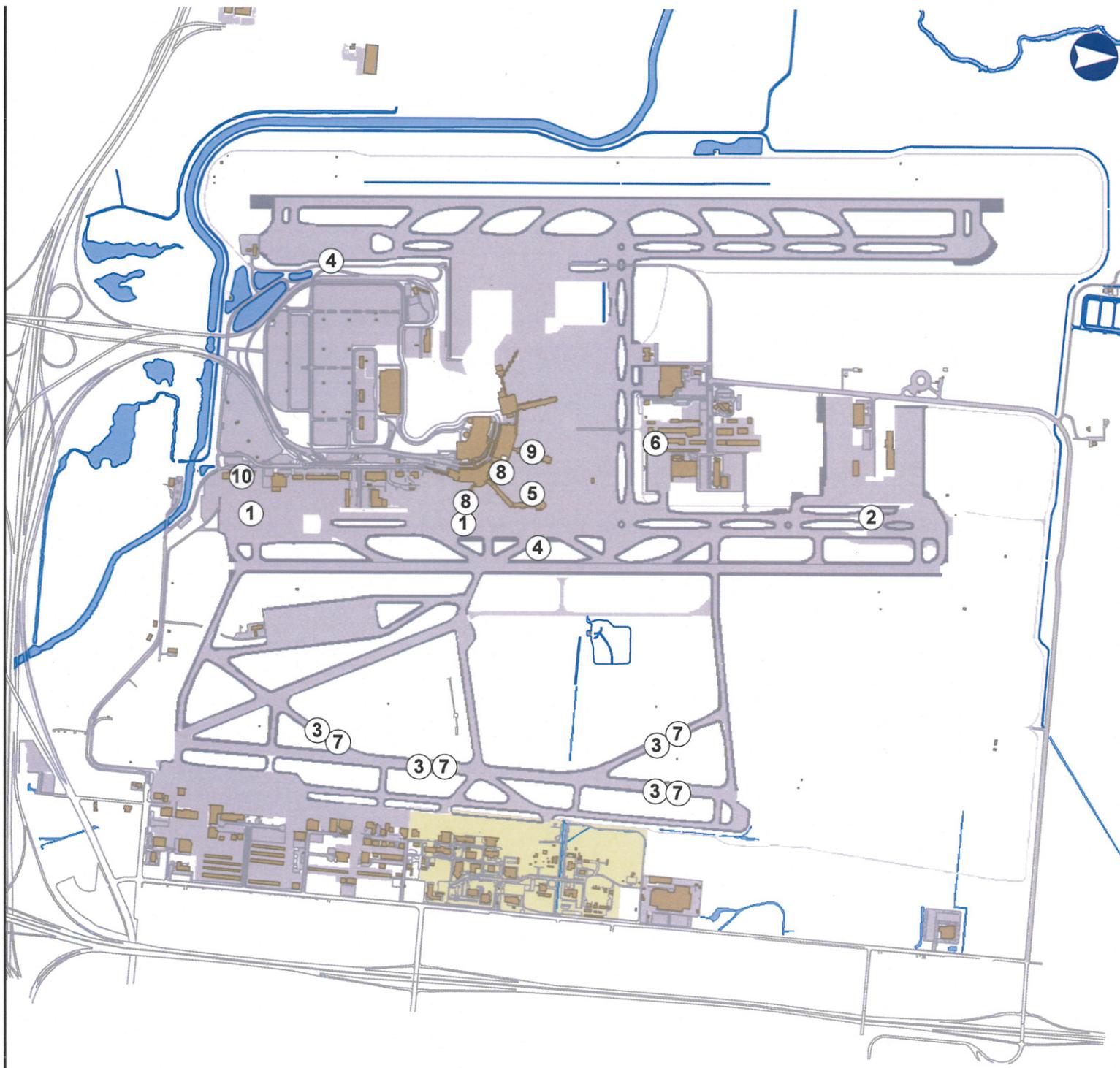
1. Deicing Pad 34R
2. Deicing Pad R/W 16L
3. R/W 17-35 and T/W P & R
Pavement Rehabilitation
4. R/W 34L & 34R Glycol Pump Station
Diversion Valves
5. PCC Joint Seal Phase 2
6. Car Wash Rebuild
7. Airfield Lighting Wiring Rehabilitation
Phase 1

Terminal

8. Roof Replacements (Terminal Area)
9. Restroom Renovation C133 & C134

Landside

10. Airport Operations Center



SALT LAKE CITY INTERNATIONAL AIRPORT
CONSTRUCTION PROGRAM
2016/2017 Construction Schedule

ID	Task Name	Start	Finish	2016											
				Oct '16	Nov '16	Dec '16	Jan '17	Feb '17	Mar '17	Apr '17	May '17	Jun '17	Jul '17	Aug '17	
1	Airfield	Thu 10/18/12	Wed 12/28/16	→											
2	(1) Deicing Pad 34R	Thu 10/18/12	Mon 8/29/16	→											
3	(2) Deicing Pad R/W 16L	Mon 10/6/14	Fri 11/25/16	→											
4	(3) R/W 17-35 & T/W's P & R Pavement Rehabilitation	Mon 8/1/16	Wed 11/9/16	→											
5	(4) R/W 34L & 34R Glycol Diversion Valves	Wed 6/1/16	Mon 10/31/16	→											
6	(5) Concourse B PCC Joint Seal & Repair Phase 2	Mon 8/29/16	Tue 11/1/16	→											
7	(6) Car Wash Rebuild	Tue 10/4/16	Wed 12/28/16	→											
8	(7) Airfield Lighting Wiring Rehabilitation - Phase 1	Tue 9/6/16	Sat 11/26/16	→											
9	Terminal	Tue 8/30/16	Wed 1/25/17	→											
10	(8) Roof Replacements (Terminal Area)	Tue 8/30/16	Mon 11/7/16	→											
11	(9) Restroom Renovation C133 & C134	Wed 10/19/16	Wed 1/25/17	→											
12	Landside	Wed 6/1/16	Tue 8/1/17	→											
13	(10) Airport Operations Center	Wed 6/1/16	Tue 8/1/17	→											
14	South Valley Regional Airport	Mon 3/20/17	Fri 6/9/17	→											
15	(11) SVRA R/W 16-34 & T/W A Pavement Rehabilitation	Mon 3/20/17	Fri 6/9/17	→											

Date: Wed 11/2/16	Design	DESIGN		Inactive Milestone		Manual Summary	
	Construction	CONSTRUCTION		Inactive Summary		Start-only	
	Scoping	SCOPING		Manual Task		Finish-only	
	Summary	SUMMARY		Duration-only		Deadline	
	Inactive Task	Inactive Task		Manual Summary Rollup			

**SALT LAKE CITY DEPARTMENT OF AIRPORTS
CONSTRUCTION PROJECT STATUS 2016 - 2017**

#	PROJECT NAME	ENGINEER'S ESTIMATE	BID AMOUNT	APPROVED CHANGE ORDERS TO DATE	% OF COST INCREASE TO DATE	STATUS	CONTRACTOR
CONSTRUCTION							
1	Deicing Pad 34R	\$ 32,636,278	\$ 30,713,449	\$ 1,839,542	5.99%	sub. comp.	Wadsworth Brothers Const.
2	Deicing Pad R/W 16L	\$ 27,398,981	\$ 29,645,774	\$ 12,652	0.04%	on schedule	Granite Construction
3	R/W 17-35 & T/W's P & R Pavement Rehabilitation	\$ 11,525,000	\$ 9,871,843	\$ 16,872	0.17%	on schedule	Staker Parsons Company
4	R/W 34L & 34R Glycol Diversion Valves	\$ 522,671	\$ 708,056			on schedule	VanCon, Inc.
5	Concourse B PCC Joint Seal & Repair Phase 2	\$ 383,848	\$ 339,225			complete	Granite Construction
6	Car Wash Rebuild	\$ 357,000	\$ 486,588			on schedule	Paulsen Construction
7	Airfield Lighting Wiring Rehabilitation Phase 1	\$ 592,358	\$ 478,074			on schedule	Royal Electric Company
8	Roof Replacements (Terminal Area)	\$ 249,000	\$ 295,000	\$ 1,945	0.66%	on schedule	Conwest, Inc.
9	Restroom Renovations C133 & C134	\$ 276,829	\$ 268,800			on schedule	AIS Mechanical, Inc.
10	Airport Operations Center	\$ 15,000,000	\$ 16,515,000	\$ 296,159	1.79%	on schedule	Big D Constructiton
	Sub Total	\$ 88,941,965	\$ 89,321,809	\$ 2,167,170	2.43%		
DESIGN/BID/AWARD							
11	SVRA R/W 16-34 & T/W A Pavement Rehabilitation	\$ 3,381,136	\$ 2,946,149			award	Geneva Rock Products
	Sub Total	\$ 3,381,136	\$ 2,946,149				
	Total	\$ 92,323,101	\$ 92,267,958				
Budget amount, Engineer's estimate, and Bid amount is based on construction cost only.							

DESIGN AND CONSTRUCTION REPORT

DESIGN/BID/AWARD

- (11) **SVRA R/W 16-34 & T/W A Pavement Rehabilitation** - The apparent low bidder for this project is Geneva Rock Products. Contract documents are currently being executed. Construction for this project will begin in the Spring of 2017.

CONSTRUCTION

- (1) **Deicing Pad 34R** - The Contractor is currently working on punch list items and warranty work.
- (2) **Deicing Pad R/W 16L** - The Contractor is continuing to work on Phase 3 of the project, T/W H and H12. Placement of PCC pavement is now complete as well as work to construct the shoulders. Grading of the infields and cleaning of the jobsite is currently taking place. The electrical sub-contractor is on-site installing in-pavement light bases.
- (3) **Runway 17-35 and Taxiways P & R Pavement Rehabilitation** - The Contractor has placed new asphalt on R/W 17-35 and T/W's K1, K4 through K9, N, P and R up to the hold short lines. R/W 17-35 is temporarily closed to complete pavement surface grooving on all full strength runway and taxiway pavement surfaces and install runway and taxiway light fixtures.
- (4) **Runway 34L & 34R Glycol Diversion Valves** - The Contractor has completed installing the vaults and is currently back filling and working on electrical components on the project.
- (5) **Concourse B PCC Joint Seal and Repair Phase 2** - Substantial completion for this project was issued on November 1, 2016. The Contractor is currently working on punch list items.
- (6) **Car Wash Rebuild** - Demolition for this project is scheduled to begin on November 7, 2016. The new car wash equipment is anticipated to be on site November 22, 2016.
- (7) **Airfield Lighting Wiring Rehabilitation - Phase 1** - A notice to proceed was issued to the Contractor on September 6, 2016. Installation of new wire for the airfield lighting system on Runway 14-32 and Taxiway K is currently taking place.
- (8) **Roof Replacements (Terminal Area)** - Construction for this project is on-going and approximately 95% complete.
- (9) **Restroom Renovation C133 & C134** - The Contractor is currently preparing submittals for review by SLCDA. Demolition for this project will begin on November 28, 2016.
- (10) **Airport Operations Center** - The Overhead fire sprinklers and mechanical ductwork is on-going. The Contractor is installing metal stud walls. Electrical rough-in work and the new roof installation has started.



**November 2016
Media Clippings**

Advisory Board Meeting

<https://www.slairport.com/assets/pdfDocuments/MediaPacketNov2016.pdf>