



Advisory Board
Meeting

February 19, 2020

Agenda



ADVISORY BOARD MEETING AGENDA

19 February 2020

8:00 A.M.

CONSENT

- A. Minutes of the 15 January 2020 Meeting

DISCUSSION

- A. Director's Report – Brian Butler, Chief Financial Officer, SLCDA
- B. Airport Redevelopment Program (ARP) Update – Mike Williams, ARP Director, SLCDA
- C. Ground Transportation – Treber Andersen, Acting Director Airport Operations
- D. Public Meetings Act Online Training Discussion – Cyndy Miller

INFORMATION ITEMS

Financial Report – December 2019
Air Traffic Statistics – December 2019
Construction Report – January 2020

MEDIA CLIPPINGS

Media Clippings – January 2020

The next meeting will be held on **Wednesday, March 18, 2020**, at 8:00 a.m. Meetings are held in the Board Room located on the third level of the short-term parking garage, unless otherwise posted. People with disabilities may make requests for reasonable accommodations no later than 48 hours in advance in order to attend this [Airport Advisory Board Meeting](#). Accommodations may include alternate formats, interpreters, and other auxiliary aids. This is an accessible facility. For questions or additional information, please contact [Tina Nee](#) at [801-575-2042](tel:801-575-2042).



Advisory Board
Meeting

January 15, 2020

Minutes

SALT LAKE CITY DEPARTMENT OF AIRPORTS MINUTES OF ADVISORY BOARD MEETING

January 15, 2020

Members Present: Cyndy Miller, Chair
Dirk Burton
Larry Pinnock
Theresa Foxley
Steve Price
Roger Boyer
Karen Mayne
Arlyn Bradshaw
Shawn Milne

Absent: J.T. Martin

Mayor's Office: Rachel Otto

City Council Office: Russell Weeks

Department of Airports: Bill Wyatt, Executive Director
Tina Nee, Administration
Brian Butler, Chief Financial Officer
Richard Stratton, Battalion Fire Chief
Brady Frederickson, Planning Director
Eddie Clayson, Maintenance Director
Medardo Gomez, ORAT Director
Pete Higgins, Chief Operations Officer
Treber Andersen, Interim Director of Operations
Nancy Volmer, Director of Communications & Marketing
Mike Williams, ARP Program Director

Other: Lee Davidson, Salt Lake Tribune
Michael Parker, RS&H
Steven Derengowki, RS&H
Pete Maimen, RS&H
Jeff Mishler, RS&H
Mike Becker, RS&H
Brett Paxton, HNTB
Paul Coates, West Jordan City
Alan Campbell, AECOM
Mary Beth Thompson, SLC Corp.
Robert Bergman, SLC
Jared Esselman, UT Division of Aeronautics

Cyndy Miller called the meeting to order at 8:01 a.m.

AGENDA

A. Minutes

A motion was made by Larry Pinnock and seconded by Theresa Foxley to approve the minutes of November 20, 2019 as presented. All votes were affirmative; motion passed.

B. Director's Report

Bill Wyatt, Executive Director, updated the Airport Advisory Board regarding current events.

Mr. Wyatt indicated there are 243 days until opening. There is now a greater sense of urgency to get things done.

Mr. Wyatt explained there is Master Plan update today. The team is concluding the work of the last master plan right now. The big question is "what's next?" The work that has been done on this is outstanding.

Passenger volumes continue to set records. Mr. Wyatt is guessing another 5 – 6% year over year growth.

Mr. Wyatt indicated the budget is in the middle of development. Timing on the budget is always a little strange because of the necessary close work with the airlines both in forecasting and providing feedback on expenses. It will then come before this board for approval before it moves on to City Hall. There are some substantial increases that relate to more real estate to take care of. The Capital Improvement part of the budget is basically zero, but we are beginning to anticipate capital improvements that will require attention going forward.

Mr. Wyatt shared the resignation of John Buckner, the airport's director for 23 years of commercial properties and admin services. Recruitment is currently being performed to fill the position. Joel Nelson is the interim director.

James Rogers inquired to the article done on the USO Lounge. The board discussed the pros and cons of having an USO lounge and the necessity of having the USO approach the airport for the space.

Pinnock indicated that maybe Delta would be willing to make an exception for access to their Skyclub.

Cyndy Miller indicated Steve Price is chairing the Finance Subcommittee and Roger Boyer, J.T. Martin are members. The finance information could be shared with them before coming to this advisory board.

C. Airport Redevelopment Program (ARP) Update – Mike Williams, ARP Director, SLCDA

Mike Williams, Airport Redevelopment Program (ARP) Director, presented an update on the ARP (presentation on file). Main points included were:

- Safety and Schedule Stats
- Project statistics
- CGMP #5 – Terminal/South Concourse West/Gateway status
- CGMP #6 – Roadways/Parking Garage/Central Utility Plant status
- CGMP #7 – Baggage Handling System status
- CGMP #9A – SCW Apron Paving and Hydrant Fueling status
- CGMP #16 – NCP Phase 1
- CGMP #17 – NCP Baggage Handling System Phases 1 & 2 status
- CGMP #18 – NCP Apron Paving/ Hydrant Fueling
- Near term schedule
- Job progress photos

Roger Boyer asked for clarification on change orders and the “projected revision” numbers. Bill Wyatt and Mike Williams explained the process of the CGMP, budget refresh and how items are moved within the budget. Mr. Wyatt went on to explain how some of the information could not be made public until the City Council approved the budget increase and the visit to the rating agencies occurred.

Larry Pinnock inquired if there was parking available on the roof of the parking structure. Mike Williams indicated that no, there is not. All parking is covered.

Bill Wyatt indicated in August the airport is going back to NYC for bond sales. Sales should be concluded before the presidential election season and bond market becomes very volatile. Moody’s moved the airport from A1 stable to A1 Positive and indicated if the airport is able to buy out the next round of the project without significant changes or scope, they could see a potential for an upgrade in our ratings which will have a dramatic effect on the cost of borrowing and therefore the cost of the project.

D. Master Plan Update – Steve Domino, RS&H

Steve Domino, Senior Aviation Planner, presented an update on the Master Plan (presentation on file). Main points included were:

- Status Update
- Airfield Delay & Capacity
- Preliminary Airfield Alternatives
- Land Use Development
- Next Steps

Theresa Foxley asked as to why there such a low increase in the number of non-stop flights? Steve Domino replied based on forecasts on information received from the airlines. Bill Wyatt indicated we are already so well served; there just aren't that many new places to go.

Cyndy Miller clarified "today's reality" really means 2017.

Larry Pinnock asked to be reminded of the cost to the airlines for each minute of average delay. RS&H indicated it's about \$74 per minute. Over \$9 million annually.

Cyndy Miller would like to see the comparison of the average taxi delay now to what the projection would be. To take into consideration air quality, passenger time etc. and not just cost.

Cyndy Miller asked for an explanation of ADG. Steve Domino stated Aircraft Design Group takes into account aircraft approach speed as well as wing span, tail height and the FFA has its advisory circulars and classifies each aircraft into an ADG.

Theresa Foxley asked for an explanation of the difference between "aviation related" vs "general aviation." Steve Domino explained weather station, hotels anything that is dependent on the airport being here.

E. Public Meetings Act Online Training Discussion – Cyndy Miller

Cyndy Miller indicated the annual training on the Public Meetings Act will be performed online instead of at a board meeting. The deadline will be May 2020. More information to come.

F. Elections of Board Chair and Vice-Chair

Cyndy Miller called for a motion for a vote by acclamation of the nomination of herself to continue as Airport Advisory Board Chair and for Steve Price as Vice Chair. Upon a motion by Karen Mayne and seconded by Arlyn Bradshaw, the board confirmed the chair and vice chair for the upcoming year. All votes were affirmative.

Cyndy Miller adjourned the meeting at 9:36 a.m.

The next board meeting will be held February 19, 2020.

Cynthia Miller, Chair

Date

Erin Mendenhall, Mayor

Date



Advisory Board
Meeting

February 19, 2020

Discussion Items

AGENDA: DISCUSSION ITEM (A)
DATE: 19 February 2020
TO: Airport Advisory Board
FROM: Bill Wyatt, Executive Director
SUBJECT: **Director's Report**

Brian Butler, Chief Financial Officer, will present a monthly informational report to the Board, which may include:

1. ARP progress
2. Ground transportation update
3. Concessions and rental cars
4. Airport safety and security
5. Airport facilities and operations
6. General aviation
7. Passenger and airport users
8. Environmental matters
9. Financial condition
10. Legislative issues
11. Airlines
12. Communications and marketing

AGENDA: DISCUSSION ITEM (B)
DATE: 19 February 2020
TO: Airport Advisory Board
FROM: Bill Wyatt, Executive Director
SUBJECT: **Airport Redevelopment Program Update**

Mike Williams, Airport Redevelopment Program (ARP) Director, will present an update on the SLC Airport Redevelopment Program (presentation on file).

Airport Redevelopment Program

Status Update: 02-19-2020



Salt Lake City International Airport



Safety, Schedule Status, and Cost Summary

Safety (Numbers for the Current Month)

- **OSHA National Average**
 - Lost Time Rate 1.80 Recordable Rate 3.10
- **TRP Metrics**
 - 6,750,929 Total Manhours worked
 - Lost Time Rate 0.29 Recordable Rate 2.48
- **NCP Metrics**
 - 1,526,109 Total Manhours worked
 - Lost Time Rate 0.26 Recordable Rate 1.31

Schedule – Construction Activity on Critical Path

- Terminal Two-Bay Expansion Mechanical, Electrical, and Plumbing
- Terminal Level 1 Drywall & Terrazzo activities
- Parking Garage Helices Ramp Concrete
- Overall Program is on schedule

Airport Redevelopment Program Budget Summary Status

- Total ARP Budget: \$ 4,072,259,659
- ARP Budget Commitment: \$ 2,831,876,666
- ARP Estimate At Completion: \$ 4,072,259,659
- ARP Invoiced to date: \$ 2,139,030,856



Project Statistics

TRP/NCP Trade Staffing 01/31/2020				
Trade Workers 1,835				
8,277,038 Hours Worked to Date				
Contract Local/Non-Local Awarded Statistics				
Local Trades		Dollar Value	Trade Count	Percentage
Total Local (Wasatch Front) Contractors		\$1,059,074,695	102	67%
Total Out of State Contractors		\$531,383,212	21	33%
Total Contract Awards		\$1,590,457,907	123	100%
Contract Union/Merit Shop Awarded Statistics				
Union Trades		Dollar Value	Trade Count	Percentage
Total Union Contractors		\$610,937,898	31	38%
Total Merit Shop Contractors		\$979,520,009	92	62%
Total Contract Awards		\$1,590,457,907	123	100%

CGMP# 5 – Terminal/South Concourse West/Gateway

Project: CGMP# 5 - Terminal/Gateway/SCW				CGMP Original NTE: \$795.35M			
				CGMP Rev 1-7: \$176.4M NTE: \$971.7M			
				Projected Rev 8: \$10.8M NTE: \$982.6M			
Terminal/Gateway/South Concourse West - Foundations, Structure, Building Envelope and Build-out							
Monthly Schedule							
Activity		Target Date		Actual Date		Notes	
SCW Ceiling Tile in 'F' & 'G' Compl		01/21/2020		01/21/2020 A			
Start SCW Concessions Build-out		02/10/2020					
Start Gate Holdroom Millwork		02/17/2020					
Hammerhead Carpet Complete		02/14/2020					
Gateway Canopy Drywall Complete		02/28/2020					
Start West Ped Bridge Terrazzo		03/01/2020					
Concerns/Issues/Risks				Recent Milestones Achieved			
* Impact of Scope Change Changes.				* Completed First SCW Holdroom A22/A24			
* Shortage of Electrical Workers				* Started Food Court Millwork			
				* Started Checkpoint Security Ceiling Tile			
				* Started SLCDA Admin Breakroom Floor Carpet			

CGMP# 6 – Roadways/Parking Garage/Central Utility Plant

Project: CGMP# 6 - Parking Garage/Roadways			CGMP Original NTE: \$363.86M		
Central Plant/Project-Wide Special Systems			CGMP Rev 1-6: \$16.5M NTE: \$380.3M		
			Projected Rev 7: \$22.2M NTE: \$402.5M		
Parking Garage/Rental Car Ready Return/Elevated and At-Grade Roads/Central Utility Plant/Project-Wide IT and Special Systems					
Monthly Schedule					
Activity	Target Date	Actual Date	Notes		
Pour First West Helix Ramp	02/10/2020	02/10/2020 A			
Start SCW Comm Rm Equip Install	02/10/2020	02/10/2020 A			
Pour First East Helix Ramp	02/18/2020				
Start Parking Garage UPS Testing	02/24/2020				
Release Main Comm Rm for Equip	02/24/2020				
Start Rental Car Agency Build-out	03/01/2020				
Concerns/Issues/Risks			Recent Milestones Achieved		
			* Completed Parking Garage Helix Core Columns		
			* Completed First Parking Garage Helix Ramp Pour		
			* Continued Parking Garage Moving Walk Install		
			* Started Interior Handrail Installation		

CGMP# 7 – Baggage Handling System

Project: CGMP# 7 - Baggage Handling System including TSA Screening Area				CGMP Original NTE: \$86.09M CGMP Rev 1-4: \$26.55M NTE: \$112.64M			
Terminal/Gateway/South Concourse West and TSA Screening Area Complete Baggage Handling System							
Monthly Schedule							
Activity	Target Date	Actual Date	Notes				
Perform 600 Bag Volume Test	01/06/2020	01/03/2020 A					
East Ticket Counter Line Ready	01/15/2020	01/20/2020 A					
Curbside Induction Line Ready	01/23/2020	01/24/2020 A					
BHS Pre-ISAT Testing Start	02/10/2020	02/10/2020 A					
Gateway Induction Line Ready	02/15/2020		On Schedule				
BHS ISAT (Battelle) Testing	03/23/2020		On Schedule				
Concerns/Issues/Risks				Recent Milestones Achieved			
				* Completed Volume Tests with Bike Boxes			
				* Received Site Readiness Notice			
				* Started up East Ticket Counter Induction			
				* Started Pre-ISAT Testing			

CGMP# 9A – SCW Apron Paving and Hydrant Fueling

Project: CGMP# 9A - SCW Apron Paving and Hydrant Fueling				CGMP Original NTE: \$76.14M			
				CGMP Rev 1: \$1.62M NTE: \$77.76M			
				CGMP Rev Pending: \$2.60M NTE: \$80.36M			
Apron Paving and Hydrant Fueling that will Support South Concourse West Opening Day.							
Monthly Schedule							
Activity		Target Date		Actual Date		Notes	
Compl Concourse 'E' Apron Demo		02/03/2020		02/03/2020 A			
Compl Concourse 'E' Demo		02/07/2020		02/07/2020 A			
Start Intl Gate (A23/A25)Utilities		02/10/2020		02/10/2020 A			
Start Hydrant Fuel Pits		02/10/2020		02/05/2020 A			
Prep Apron Infill Areas		02/21/2020					
Compl Paving at Grease Traps		02/28/2020					
Concerns/Issues/Risks				Recent Milestones Achieved			
				* Completed Concourse 'E' Apron Demo			
				* Completed Concourse 'E' Building Demo			

CGMP# 16 – NCP Phase 1

Project: CGMP# 16 - North Concourse Phase 1				CGMP Original NTE: \$291.98M			
				CGMP Rev 1: \$8.14M NTE: \$300.12M			
				CGMP Rev Pending: (\$1.45M) NTE: \$298.67M			
North Concourse Phase 1 Building-out for 20 Gates and Mid-Concourse Tunnel Interior Finish-out							
Monthly Schedule							
Activity		Target Date		Actual Date		Notes	
First Public Restroom Complete		01/30/2020		01/30/2020 A			
Complete Terrazzo in Sector 'C'		01/31/2020		01/31/2020 A			
Start Hammerhead Carpet Prep		02/10/2020		02/10/2020 A			
NE Sanitary Lift Station Complete		02/24/2020					
Start Hammerhead Carpet		02/24/2020					
Exterior Metal Panels Complete		03/04/2020					
Concerns/Issues/Risks				Recent Milestones Achieved			
* Shortage of Electrical Workers				* First Public Restroom Complete			
				* Started Level 1 Ceiling Tile			
				* Started Mid-Concourse Tunnel Moving Walks Final Installation			

CGMP# 17 – NCP Baggage Handling System Ph 1 / Ph 2

Project: CGMP# 17 - Baggage Handling System				CGMP Original NTE: \$52.76M			
Phase 1 and Phase 2							
North Concourse Phase 1 and Phase 2 Baggage Handling System							
Monthly Schedule							
Activity		Target Date		Actual Date		Notes	
Start Elect Install Sector 'FN'		12/17/2019		12/17/2019 A			
Complete Elec Install Sector 'E'		12/24/2019		12/20/2019 A			
Permanent Power to BHS		01/14/2020		01/14/2020 A			
Mech/Elec Inspection Sector 'E'		01/24/2020		01/17/2020 A			
Compl Mech Install Sector 'FN'		02/20/2020				On Schedule	
Comple Elec Install Sector 'FN'		03/20/2020				On Schedule	
Concerns/Issues/Risks				Recent Milestones Achieved			
				* Continuing Conveyor Installation			
				* Continuing Bag Make-up Carrousel Installation			
				* Continue Electrical Wiring			

CGMP# 18 – NCP Apron Paving Phase 1

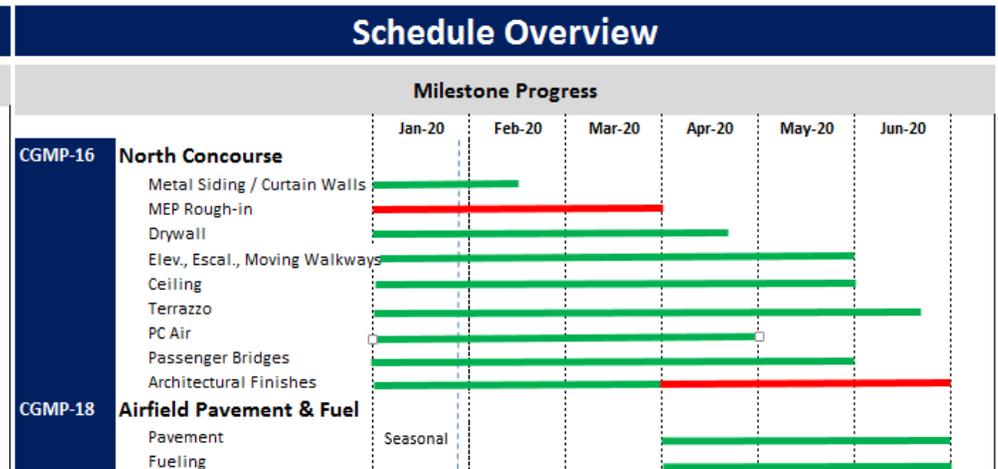
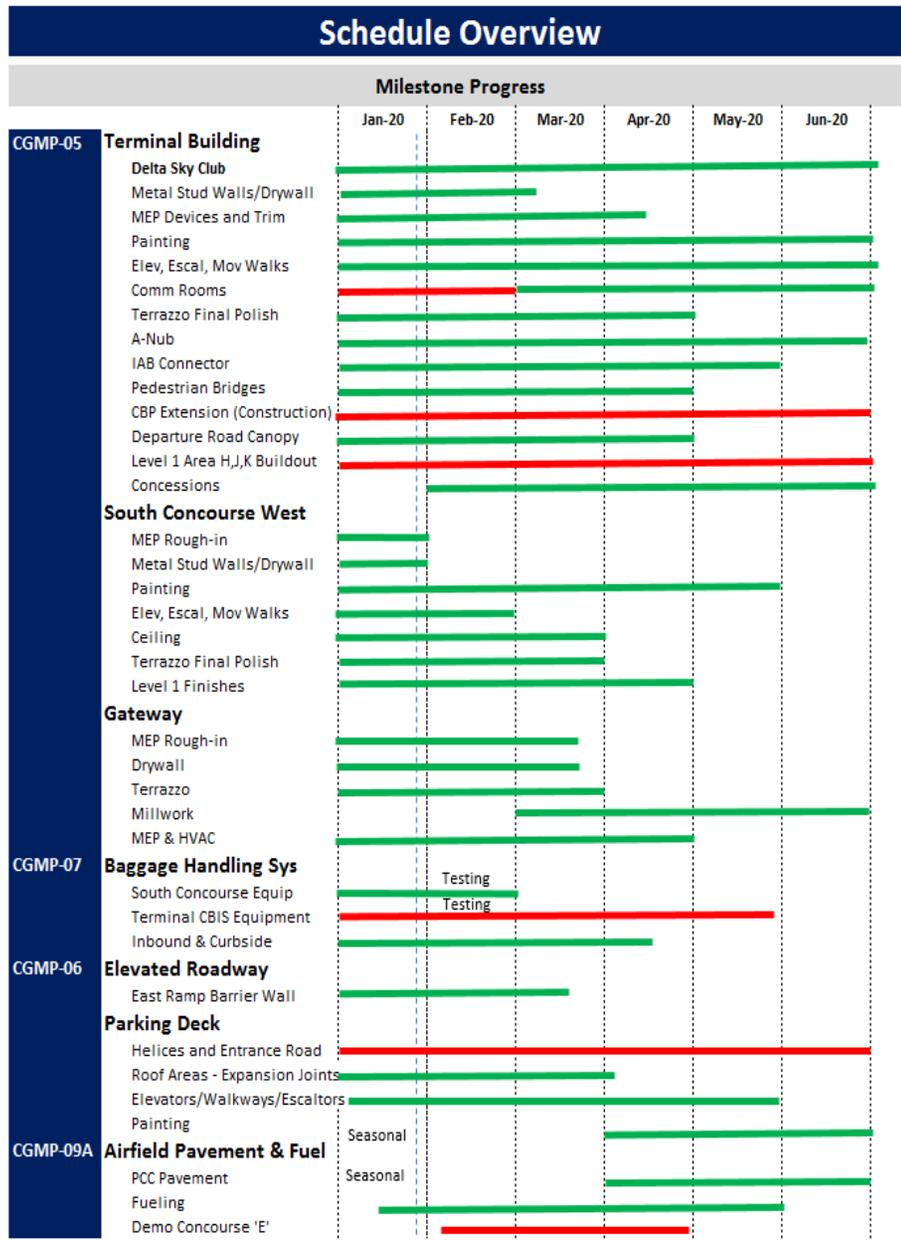
Project: CGMP# 18 - NCP Apron Paving and Hydrant Fueling				CGMP Original NTE: \$73.55M			
				CGMP Rev Pending: (\$3.24M) NTE: \$70.31M			
Apron Paving and Hydrant Fueling that will Support North Concourse Phase Opening Day.							
Monthly Schedule							
Activity	Target Date	Actual Date	Notes				
Complete 2019 Airfield Light Cans	12/06/2019	12/06/2019 A					
No East Sanitary Lift Stn Compl	12/17/2019	12/17/2019 A					
Compl Asphalt Paving NW Lift Stn	01/14/2020	01/14/2020 A					
Compl Asphalt Paving NE Lift Stn	01/20/2020	01/20/2020 A					
Restart Apron Paving Activities	03/16/2020		On Schedule				
Start Light Cans Area A4	04/02/2020		On Schedule				
Concerns/Issues/Risks				Recent Milestones Achieved			
				* Completed Asphalt Paving at Lift Stations			

Overall Airport Redevelopment Program Tracking Budget

Construction Budget January 2020	01.22.2020 Budget	Committed	Revisions	Revised Commitment	Paid to Date	Estimate at Completion
CGMP 01 HDJV Preconstruction Services	\$9,575,407	\$9,575,407	\$0	\$0	\$9,575,407	\$9,575,407
CGMP 02 HDJV General Conditions Services	\$139,951,933	\$133,551,933	\$0	\$0	\$70,043,632	\$139,951,933
CGMP 03 QTA/RSS Site Work, Utilities	\$88,721,326	\$88,721,327	\$0	\$0	\$88,721,327	\$88,721,326
CGMP 04 Landside/Airside Enabling	\$76,928,026	\$76,928,026	\$0	\$0	\$76,928,026	\$76,928,026
CGMP 05 Terminal/SCW/Gateway	\$982,556,731	\$971,729,773	\$0	\$0	\$818,345,285	\$982,556,731
CGMP 06 Parking Garage, Roadways, CUP	\$402,520,759	\$387,305,572	\$0	\$0	\$279,147,400	\$402,520,759
CGMP 07 TRP Baggage Handling System	\$112,641,755	\$112,641,755	\$0	\$0	\$82,260,967	\$112,641,755
CGMP 09 Taxilanes 20&21/Taxiways A&B	\$22,432,812	\$22,432,812	\$0	\$0	\$22,432,812	\$22,432,812
CGMP 09A Apron Paving & Fueling/SCW	\$80,365,458	\$77,759,058	\$0	\$0	\$45,802,946	\$80,365,458
CGMP 10 South Concourse East (SCE)/Central Tunnel Shell	\$405,207,572	\$38,784,509	\$0	\$0	\$223,945	\$405,207,572
CGMP 11 Apron Paving & Fueling SCE	\$230,030,028	\$0	\$0	\$0	\$0	\$230,030,028
CGMP 12 Existing Structure Demolition	\$28,914,775	\$0	\$0	\$0	\$0	\$28,914,775
CGMP 13 AOJV Preconstruction Services	\$16,235,519	\$16,235,518	\$0	\$0	\$12,161,391	\$16,235,519
CGMP 14 AOJV General Conditions Ph 1	\$93,384,788	\$47,006,676	\$0	\$0	\$34,927,431	\$93,384,788
CGMP 15 NCP Enabling Ph 1	\$19,622,149	\$19,622,149	\$0	\$0	\$19,622,149	\$19,622,149
CGMP 16 North Concourse & Mid-Tunnel Ph	\$298,672,058	\$298,672,058	\$0	\$0	\$222,834,687	\$298,672,058
CGMP 17 NCP Baggage Handling System	\$52,756,826	\$52,756,826	\$0	\$0	\$14,176,891	\$52,756,826
CGMP 18 NCP Apron Paving & Fueling Ph 1	\$70,314,274	\$70,314,273	\$0	\$0	\$44,815,607	\$70,314,274
CGMP 19 North Concourse & C-Tunnel Ph 2	\$262,438,048	\$28,647,982	\$0	\$0	\$174,227	\$262,438,048
CGMP 20 NCP Apron Paving & Jet Fuel Ph 2	\$57,340,098	\$0	\$0	\$0	\$0	\$57,340,098
CGMP 21 NCP FF&E/Furniture	\$0	\$0	\$0	\$0	\$0	\$0
Total Program Construction	\$3,450,610,342	\$2,452,685,655	\$0	\$0	\$1,842,194,130	\$3,450,610,342
ARP Soft Cost	\$495,978,204	\$361,198,679	\$0	\$0	\$290,441,595	\$495,978,204
ARP Owner Procurement	\$11,769,522	\$6,239,602	\$0	\$0	\$3,832,608	\$11,769,522
ARP Relocation Costs	\$15,793,849	\$1,258	\$0	\$0	\$1,258	\$15,793,849
ARP-Security Checkpoint Equipment	\$11,751,472	\$11,751,472	\$0	\$0	\$2,561,265	\$11,751,472
Total Program Soft Cost	\$535,293,047	\$379,191,011	\$0	\$0	\$296,836,726	\$535,293,047
ARP Owner Reserve	\$50,000,000	\$0	\$0	\$0	\$0	\$50,000,000
Reduntant Fuel Main	\$12,500,000	\$0	\$0	\$0	\$0	\$12,500,000
Taxilane X-X Construction	\$23,856,270	\$0	\$0	\$0	\$0	\$23,856,270
Total ARP Program Budget	\$4,072,259,659	\$2,831,876,666	\$0	\$0	\$2,139,030,856	\$4,072,259,659



Near Term ARP Schedule



Schedule Milestones

- February 02, 2020 – CGMP-06 Start Settlement Period on PG Entrance Road
- February 03, 2020 – CGMP-05 Delta IT Personnel On-site
- February 03, 2020 – CGMP-09A Start new Storm Drain Line in Area 6C (Conc 'E')
- February 03, 2020 – CGMP-05 TRP Concessions Construction Begins
- February 05, 2020 – CGMP-07 Brock Full Load TRP BHS Testing
- February 06, 2020 – CGMP-06 Parking Garage West Helix Ramp First Pour
- February 07, 2020 – CGMP-06 Parking Garage Dry-in
- February 10, 2020 – CGMP-06 Start Rough Grading on Lot 'E'
- February 14, 2020 – CGMP-06 Start Commissioning Parking Garage Generators
- February 17, 2020 – CGMP-07 Start Cage/TSA TRP BHS Testing
- February 25, 2020 – CGMP-16 North East Sanitary Sewer Lift Station Operational
- February 28, 2020 – CGMP-09A All PCC Paving for Grease Traps complete
- February 28, 2020 – CGMP-06 Parking Garage Temporary to Permanent Power
- February 28, 2020 – CGMP-09A Concourse 'E' Demo Complete
- March 03, 2020 – CGMP-07 Start Battelle Selected TRP BHS System Testing
- March 04, 2020 – CGMP-16 NCP Exterior Envelope Complete - Sector F

This month's schedule is based on the December 2019 construction update that indicates that the Overall Program is tracking on schedule.



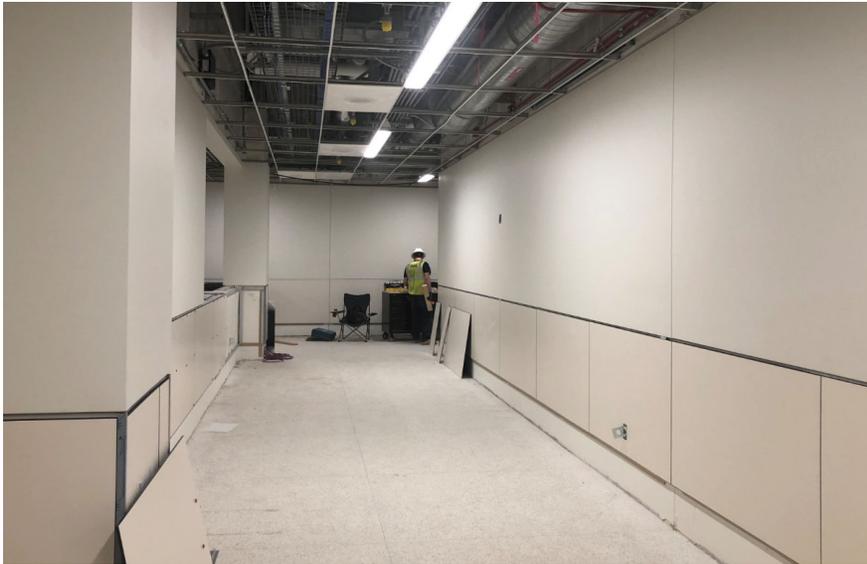
Job Progress Aerial Photo - Terminal



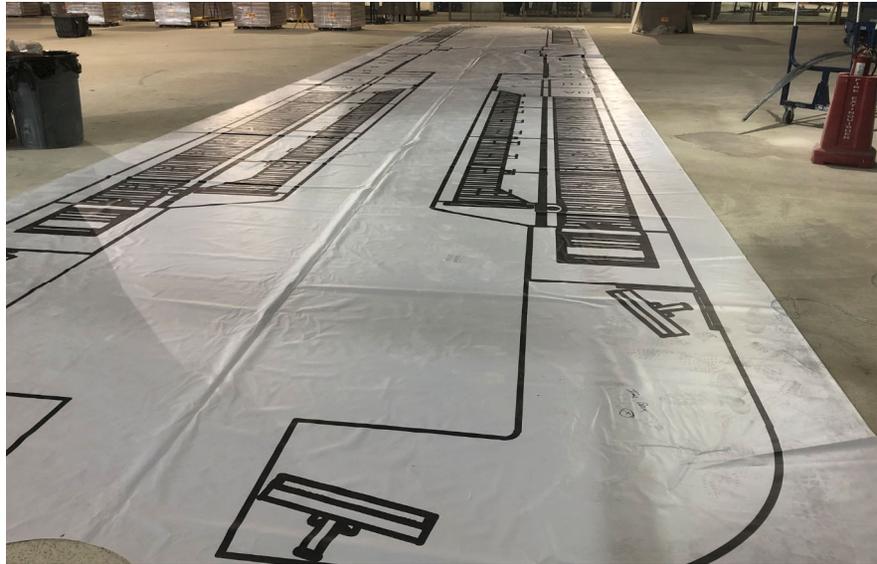
Terminal Complex Looking East, including the Elevated Roadway, Gateway, and Pedestrian Bridges



Job Progress Photos – Terminal and Pedestrian Bridges



Terminal Level 3 Area 'A' Sterile Corridor



Terminal TSA Passenger Screening Area Lane Template



East Pedestrian Bridge Terrazzo



Terminal East Mezzanine Level 4 Air Handler

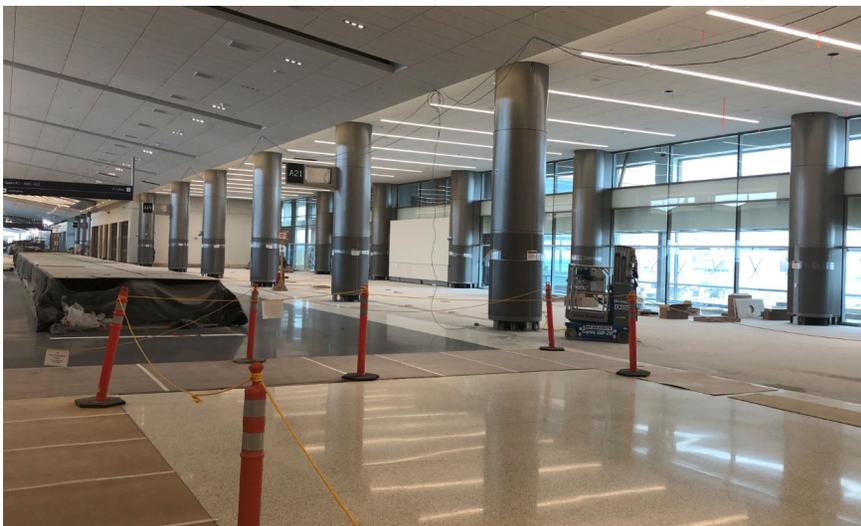
Job Progress Photos – South Concourse West



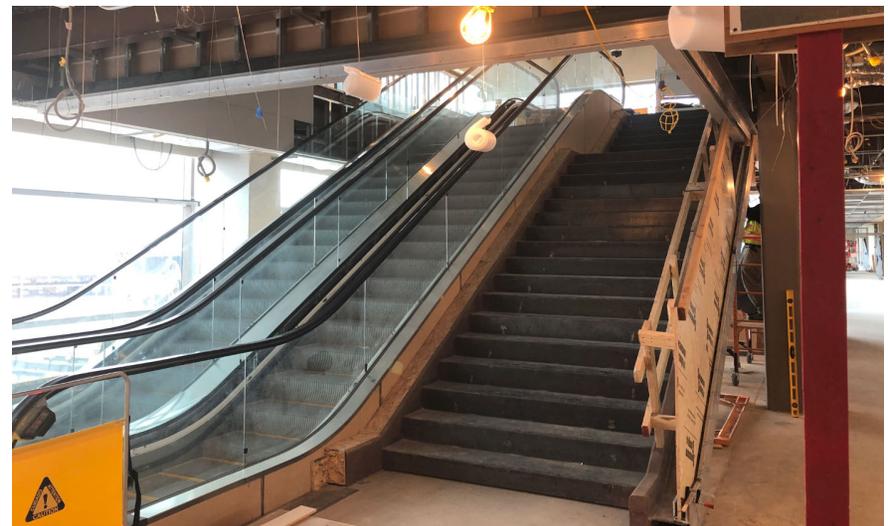
SCW Level 2 Restroom Node Painting



Demolition of Concourse 'E'



SCW Level 2 Gate Holdroom 19 & 21



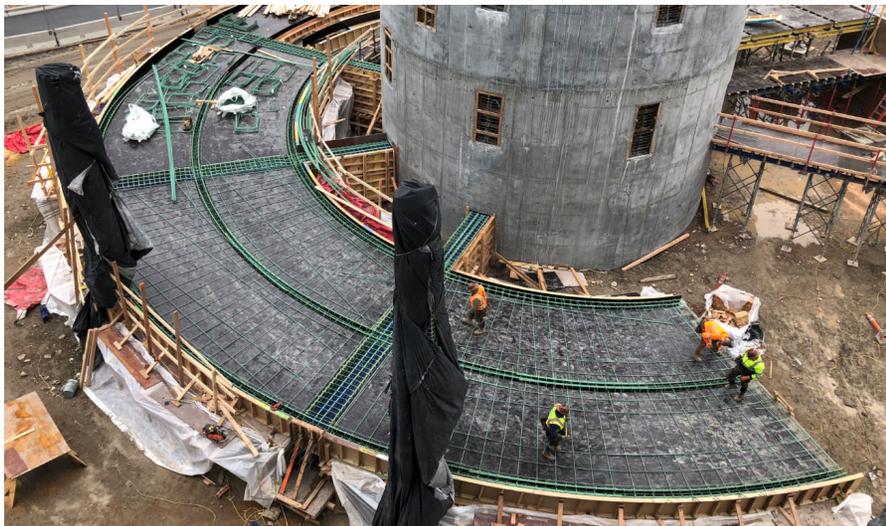
SCW Level 2 Sterile Corridor Stairs



Job Progress Photos – Parking Garage



Parking Garage Looking North



Garage West Helix Ramp Formwork



Parking Garage Entrance Road Ramp



Job Progress Photos – North Concourse Program



North Concourse Looking North



North Concourse Sector 'A'



North Concourse Sector 'F' Exterior Finishing



Job Progress Photos – North Concourse



North Concourse Level 2 Sector 'CN' Terrazzo Polishing



North Concourse Level 1 Restroom



North Concourse Level 1 PC Air Room



North Concourse Level 1 Fire Riser Room

AGENDA: DISCUSSION ITEM (C)
DATE: 19 February 2020
TO: Airport Advisory Board
FROM: Bill Wyatt, Executive Director
SUBJECT: Ground Transportation

Treber Andersen, Acting Director Airport Operations, will present an update on Ground Transportation Practices today vs. the New SLC (presentation on file).

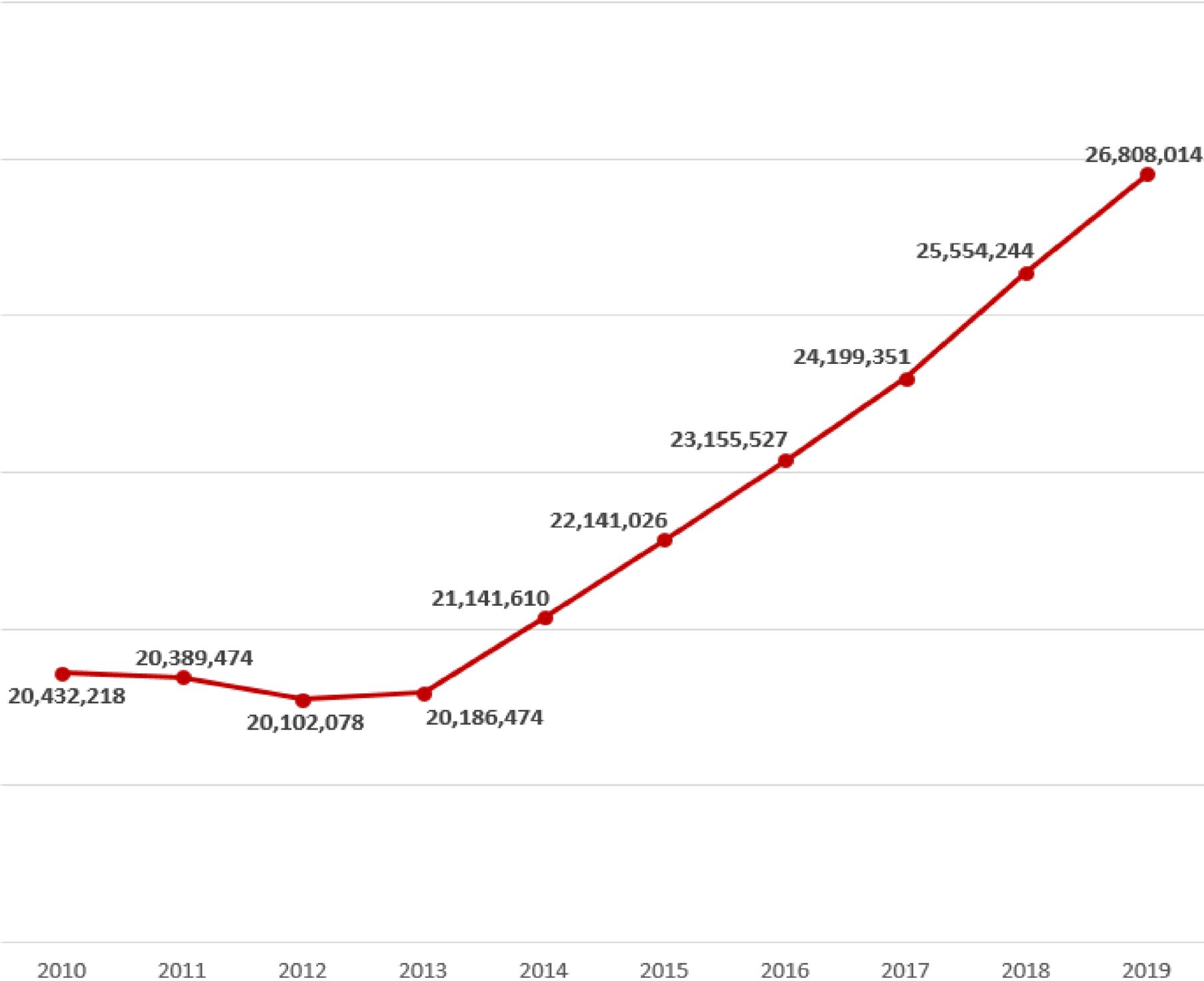


GROUND TRANSPORTATION TODAY VS TOMORROW

02/19/2020



Passenger Growth & Ground Transportation Operations



2,415,932
Ground Transportation
Vehicle Trips in 2019

33%
Terminal Front Traffic

18%
Average Increase Per
Year Since 2015

Ground Transportation Today



Ground Transportation

- 594 Companies
 - Transportation for Hire
 - Charter Bus
 - Hotel or Courtesy Shuttle
- 2,073 Registered Vehicles
- 2,418 Drivers

Ride Share

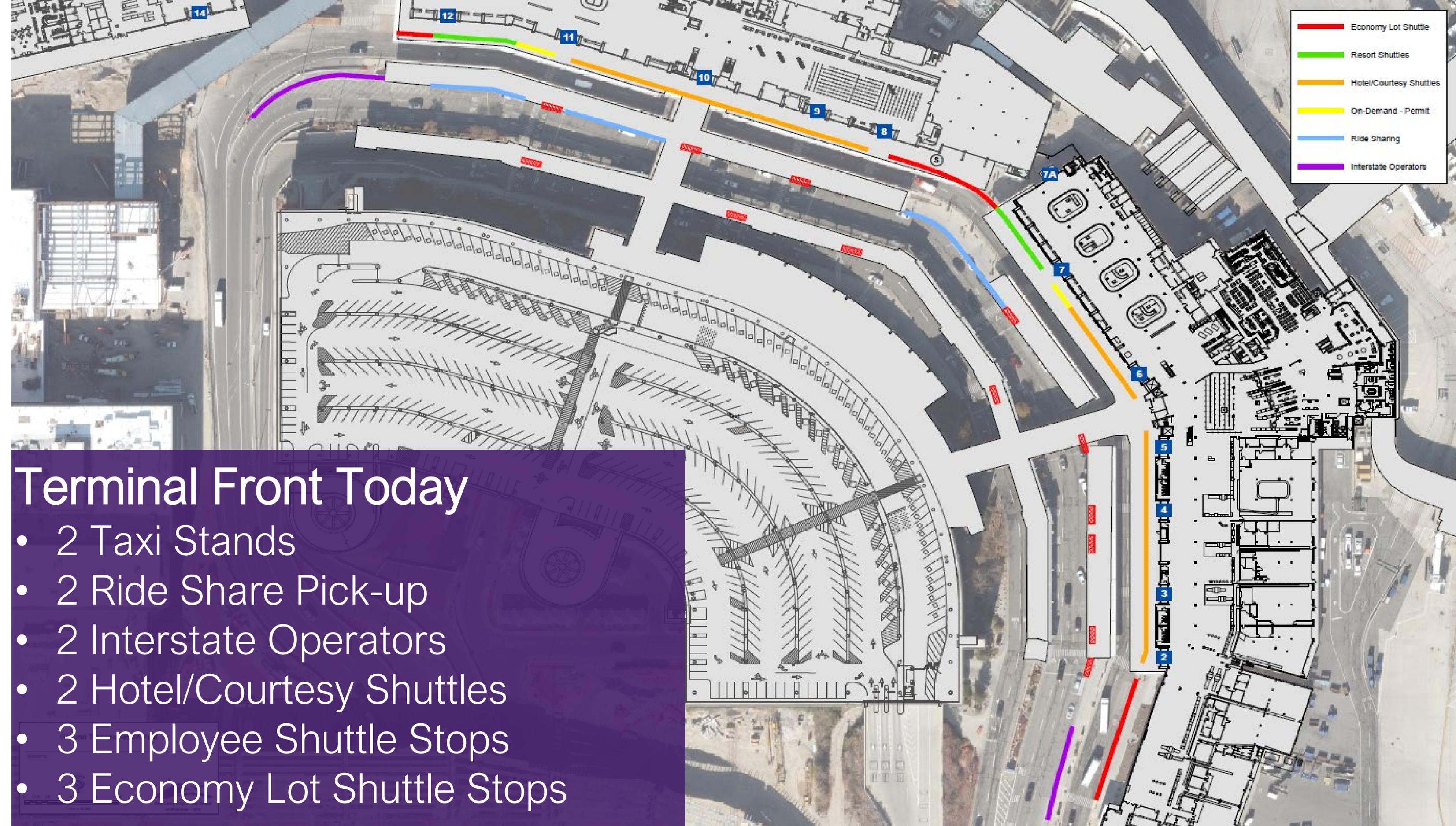
- 2 Companies
- 6,500+ Vehicles and Drivers





Ground Transportation vs. Ride Share Operations





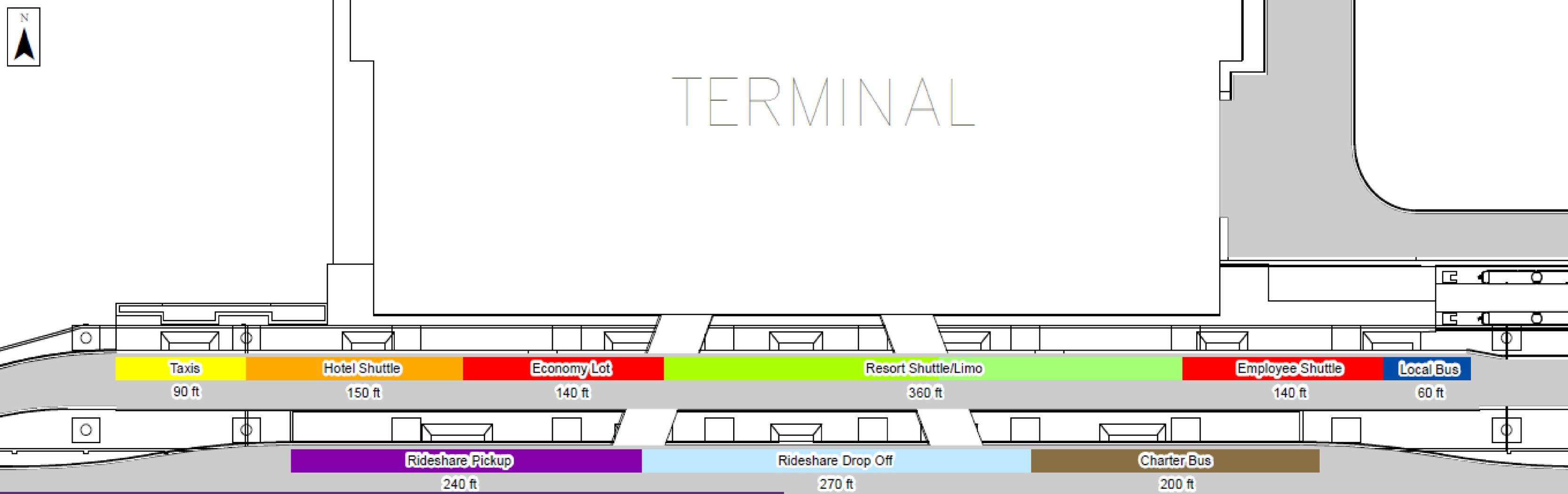
	Economy Lot Shuttle
	Resort Shuttles
	Hotel/Courtesy Shuttles
	On-Demand - Permit
	Ride Sharing
	Interstate Operators

Terminal Front Today

- 2 Taxi Stands
- 2 Ride Share Pick-up
- 2 Interstate Operators
- 2 Hotel/Courtesy Shuttles
- 3 Employee Shuttle Stops
- 3 Economy Lot Shuttle Stops



TERMINAL



Terminal Front Tomorrow

- 1 Taxi Stand
- 1 Ride Share Pick-up
- 1 Charter Bus (Interstate Operators)
- 1 Resort Shuttle/Limo (Courtesy Shuttles)
- 1 Employee Shuttle Stop
- 1 Economy Lot Shuttle Stop

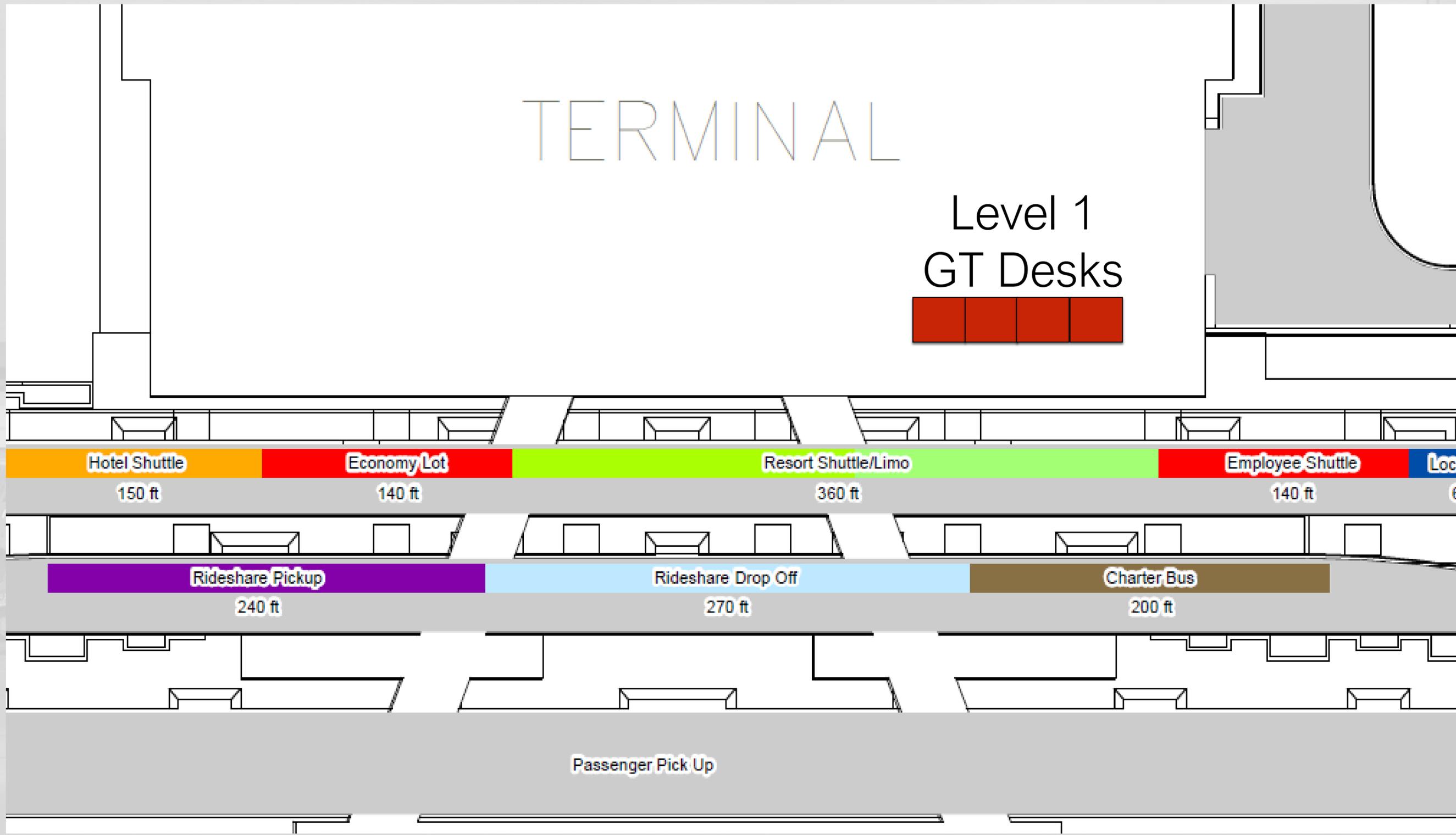
Passenger Pick Up

GATEWAY

Ground Transportation Desks Today



Ground Transportation Desks Tomorrow



Taxi Stands Today



Booths

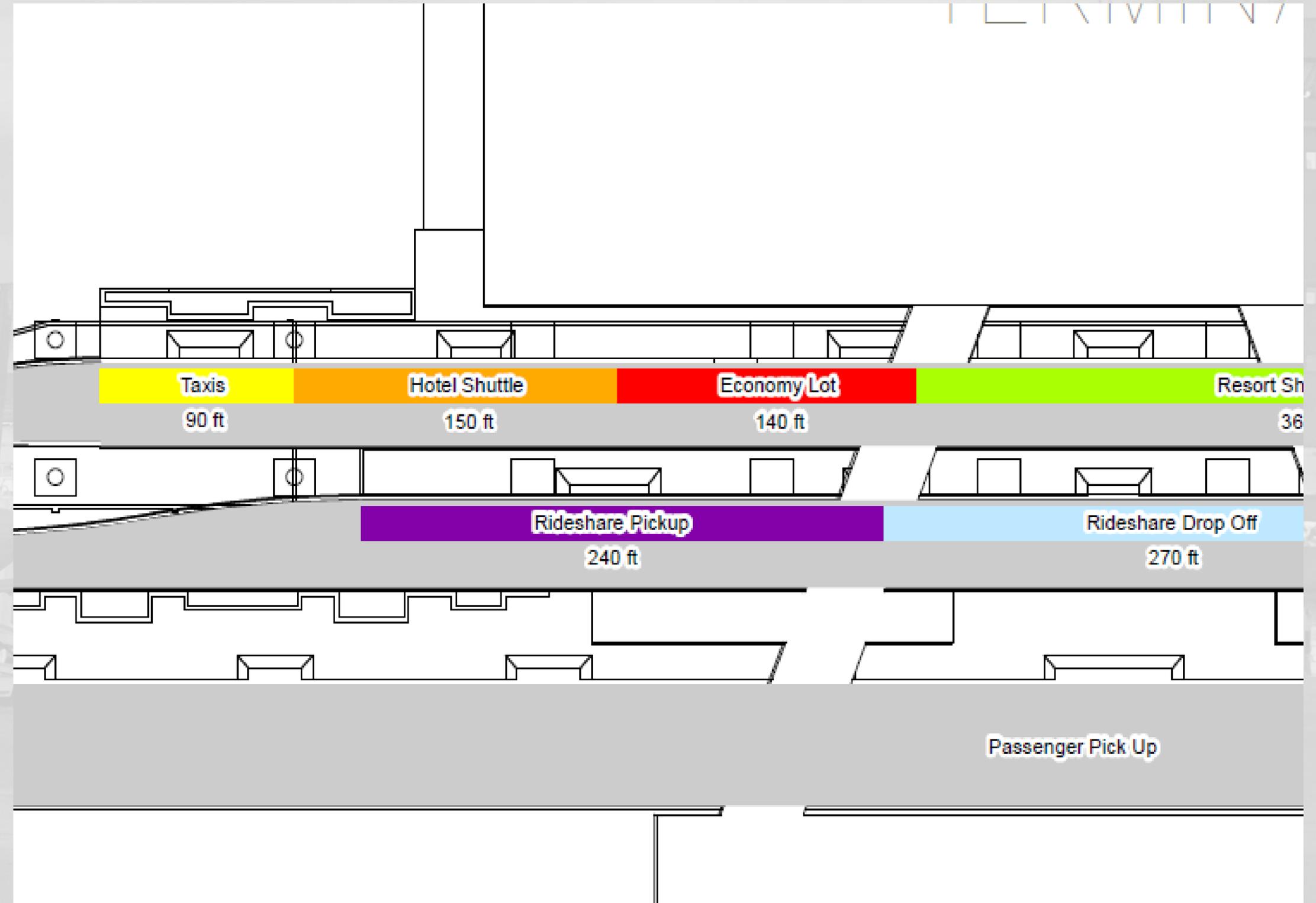
- Terminal 1
- Terminal 2



Taxi Stands Tomorrow

Booth

- West End of Terminal



Ride Share Today



Programs

- Re-match
- Pre-match



Ride Share Tomorrow



New Program

- Fast Match PIN System
 - Portland
 - Los Angeles
 - San Diego
 - Minneapolis
 - Chicago Midway
 - New York LaGuardia

The image shows two screenshots from the Uber app. The left screenshot displays a top-down view of a car and passengers with the text: "A new pickup experience Use a PIN to match with your Uber ride and get on your way". Below this are four steps: "Walk to the Uber pickup zone", "Join the line", "Give PIN to first available driver", and "Verify vehicle and driver details before you get into the vehicle". A "Got It" button is at the bottom. The right screenshot shows a map with a blue circle indicating the pickup zone and a callout that says "Get in line here". Below the map, it displays "Your UberX PIN" as 082948 and includes the instruction: "Give PIN to next available driver at pickup zone before you get into the car." and a link "How does this work?".

A new pickup experience
Use a PIN to match with your Uber ride and get on your way

- Walk to the Uber pickup zone
- Join the line
- Give PIN to first available driver
- Verify vehicle and driver details before you get into the vehicle

Got It

Meet at Portland International Airport, Lower Level, Arrivals -- Island 2

Cross the road outside of the baggage claim to Island 2 and look for the Uber pickup zone.

Get in line here

Your **UberX** PIN

0 8 2 9 4 8

Give PIN to next available driver at pickup zone before you get into the car.

[How does this work?](#)

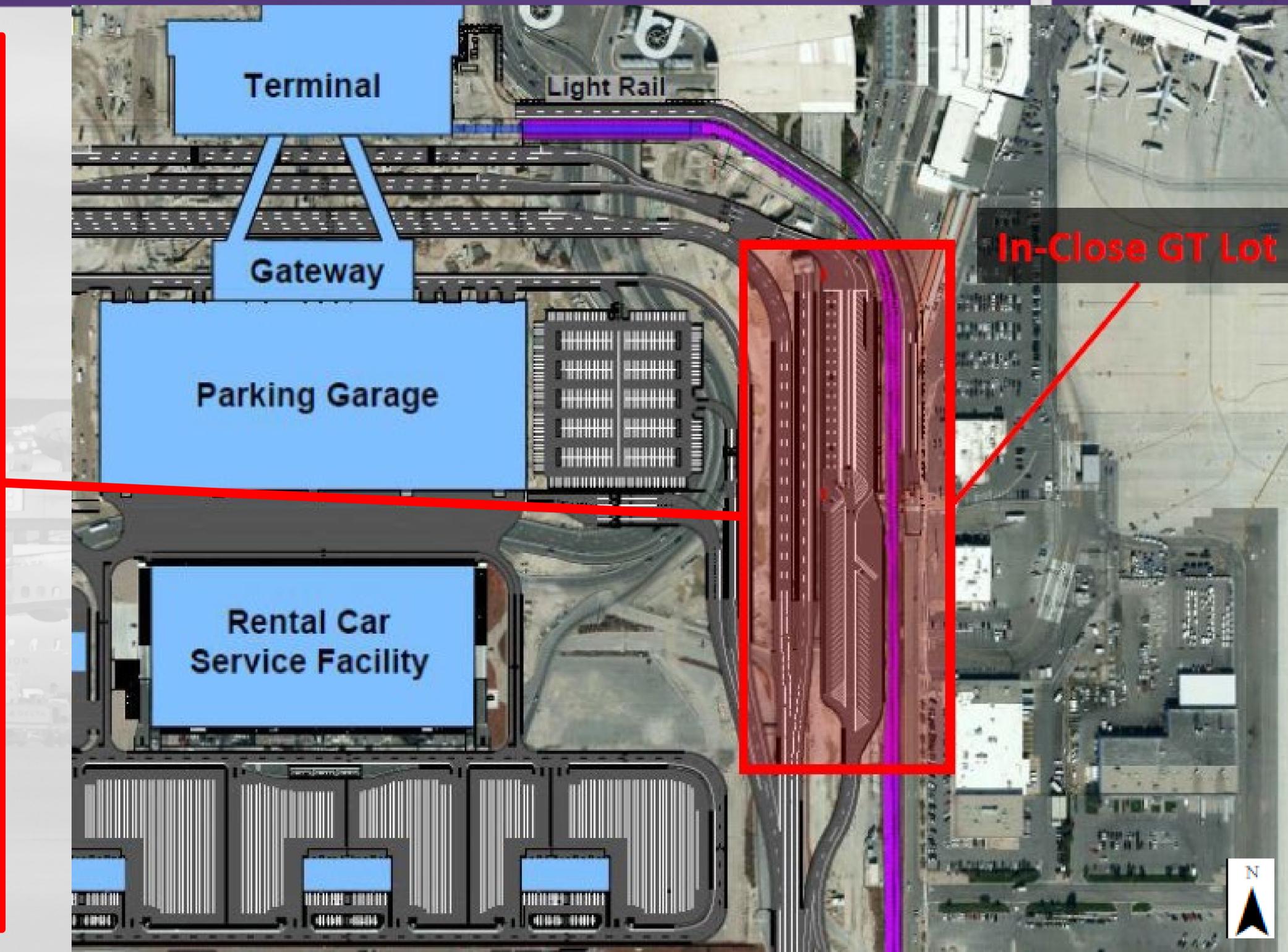
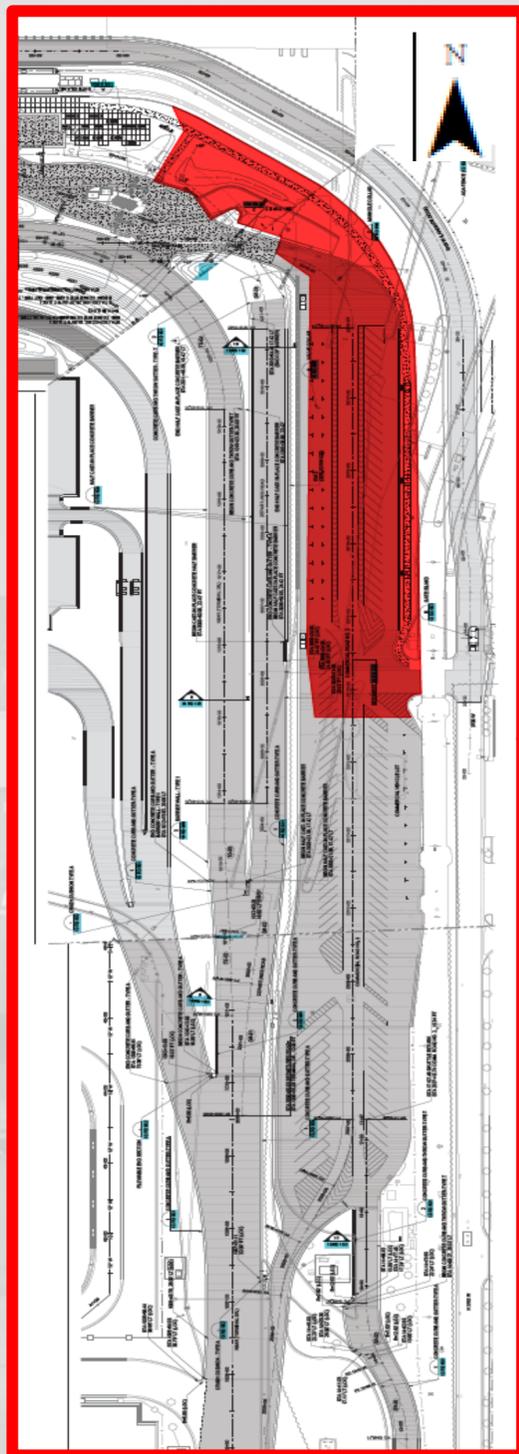
Ground Transportation Staging Today

- 75 Vehicle Stalls
- 3 Charter Bus Stalls



Ground Transportation Staging Tomorrow

- 110 Vehicle Stalls
- 12 Charter Bus Stalls



Ride Share Staging Today



- Similar Staging for Both Companies



Ride Share Staging Tomorrow +

- Reconfigure the Lot to 100+ Stalls
- FIFO





AGENDA: DISCUSSION ITEM (D)
DATE: 19 February 2020
TO: Airport Advisory Board
FROM: Bill Wyatt, Executive Director
SUBJECT: **Public Meeting Act On-Line Training**

The Board will discuss performing the annual Public Meetings Act Training and going to an on-line format.



Advisory Board
Meeting

February 19, 2020

Information

SALT LAKE CITY DEPARTMENT OF AIRPORTS
(An Enterprise Fund of Salt Lake City Corporation)
Statements of Net Position (Unaudited)
(Amounts in Thousands)

<i>As of December 31,</i>	2019	2018
ASSETS		
Current Assets		
Cash and cash equivalents	\$ 117,435	\$ 382,914
Restricted cash and cash equivalents	410,857	95,946
Restricted investments	412,427	380,586
Investments	15,382	15,902
Airline and rental fees receivable	17,118	17,298
Other assets	4,395	3,287
Total current assets	977,614	895,933
Noncurrent Assets		
Restricted cash and cash equivalents	17,205	696,945
Restricted investments	53,220	58,173
Investments	31,089	29,166
Other assets	1,573	1,973
Total noncurrent assets and investments	103,087	786,257
Capital assets		
Land	105,129	105,129
Building and improvements	1,415,726	1,419,580
Equipment	152,311	148,699
Construction in progress	1,981,227	1,242,020
Total capital assets - at cost	3,654,393	2,915,428
Less accumulated depreciation	1,066,533	1,017,730
Net capital assets	2,587,860	1,897,698
Total noncurrent assets	2,690,947	2,683,955
Total Assets	3,668,561	3,579,888
Deferred Outflows of Resources	7,002	6,741
Total Assets and Deferred Outflows of Resources	\$ 3,675,563	\$ 3,586,629

SALT LAKE CITY DEPARTMENT OF AIRPORTS
(An Enterprise Fund of Salt Lake City Corporation)
Statements of Net Position (Unaudited)
(Amounts in Thousands)

<i>As of December 31,</i>	2019	2018
LIABILITIES		
Current Liabilities		
Accounts payable	\$ 46,259	\$ 51,618
Accrued compensation	1,225	1,226
Interest payable	46,389	32,159
Other accrued liabilities	9,606	3,813
Total current liabilities	103,479	88,816
Noncurrent Liabilities		
Revenue bonds payable	2,043,972	2,051,276
Noncurrent compensation liability	3,556	3,936
Net pension liability	17,737	20,449
Other accrued liabilities	60,845	35,966
Total noncurrent liabilities	2,126,110	2,111,627
Total Liabilities	2,229,589	2,200,443
Deferred Inflows of Resources	5,387	10,813
NET POSITION		
Net investment in capital assets	1,272,728	505,602
Restricted for		
Capital projects	72,093	40,928
Debt service	265,310	238,319
Unrestricted	(169,544)	590,524
Net Position	1,440,587	1,375,373
Total Liabilities, Deferred Inflows of Resources, and Net Position	\$ 3,675,563	\$ 3,586,629

SALT LAKE CITY DEPARTMENT OF AIRPORTS

(An Enterprise fund of Salt Lake City Corporation)

Statements of Revenues, Expenses, and Changes in Fund Net Position (Unaudited)

(Amounts in Thousands)

<i>for the Six month period ended December,</i>	2019	2018
Operating Revenues		
Airline revenue	\$ 44,212	\$ 38,221
Terminal concessions	10,595	10,039
Landside concessions	36,776	35,285
Lease revenue	3,393	3,278
General aviation	1,538	1,504
State aviation tax	1,519	1,502
Other revenue	2,112	238
Operating revenues	100,145	90,067
Less airline revenue sharing	(7,315)	(6,627)
Total operating revenues	92,830	83,440
Operating Expenses		
Salaries and benefits	24,185	26,879
Materials and supplies	5,149	5,348
Maintenance contracts	5,713	5,309
Charges and services	5,090	4,880
Utilities	3,180	3,264
Inter-governmental	7,481	2,794
Other expenses	2,153	1,913
Total operating expenses before depreciation	52,951	50,387
Operating Income Before Depreciation	39,879	33,053
Depreciation Expense	33,090	31,988
Operating Income	6,789	1,065
Non-Operating Revenues (Expenses)		
Passenger facility charges	25,149	24,104
Customer facility charges	7,735	7,480
Interest income	12,169	14,153
Interest expense	(43,018)	(29,678)
Bond issuance costs	-	(3,130)
Other revenue (expenses), net	1,662	4,308
Net non-operating income	3,697	17,237
Capital Contributions		
Contributions and grants	12,949	2,428
Total capital contributions	12,949	2,428
Net Position		
Increase in net position	23,435	20,730
Net Position, beginning of period	1,417,152	1,354,644
Net Position, end of period	\$ 1,440,587	\$ 1,375,373

SALT LAKE CITY DEPARTMENT OF AIRPORTS

(An Enterprise fund of Salt Lake City Corporation)

OPERATING REVENUES AND EXPENDITURES TO BUDGET (Unaudited)

(Amounts in Thousands)

	Jul 2019 - Dec 2019 ACTUALS	Jul 2019 - Dec 2019 BUDGET	SURPLUS/ DEFICIT	PERCENT CHANGE
Revenues				
Landing Fees	\$ 21,140	\$ 20,216	\$ 924	4.6%
Fuel Farm	269	269	-	0.0%
Aircraft Remain Overnight Fees	119	123	(4)	-2.9%
Cargo Bldg. & Ramp Use Fee	831	755	76	10.1%
Security Charges to TSA	389	167	222	132.9%
Extraordinary Service Charges	21	34	(13)	-37.6%
Passenger Boarding Bridges	1,011	897	114	12.7%
Tenant Telephone Fees	140	157	(17)	-11.0%
Terminal Rents	19,696	18,550	1,146	6.2%
General Aviation Hangars	649	628	21	3.4%
FBO Hangars/Fuel Oil Royalty	216	201	15	7.6%
Flight Kitchens	931	1,058	(127)	-12.0%
Other Buildings & Office Space	2,765	2,806	(41)	-1.5%
Food Service & Vending	6,480	6,201	279	4.5%
News/Gift Shop	3,569	3,529	40	1.1%
Car Rental	14,596	14,482	114	0.8%
Leased Site Areas	1,412	1,360	52	3.8%
Auto Parking/Ground Transportation	22,157	21,491	666	3.1%
Advertising	546	538	8	1.6%
State Aviation Fuel Tax	1,519	1,615	(96)	-6.0%
Military	75	77	(2)	-3.2%
Glycol Recycling Sales	199	169	30	17.5%
Auxiliary Airport Fuel Sales	672	675	(3)	-0.4%
Other	743	1,015	(272)	-26.8%
Less: Airline Revenue Sharing	(7,315)	(6,500)	(815)	12.54%
Total Operating Revenues	92,830	90,513	2,317	2.6%
Expenses				
Salary & Wages	17,066	17,017	(49)	-0.3%
Employee Benefits	7,752	7,921	169	2.1%
Maintenance Supplies	3,314	4,223	909	21.5%
Automotive Supplies	1,328	1,415	87	6.2%
Other Supplies	507	1,062	555	52.3%
Insurance Premiums	1,478	1,414	(64)	-4.6%
Janitorial Service	4,495	5,161	666	12.9%
Maintenance Contracts	1,218	1,043	(175)	-16.8%
Other Contractual Services	3,733	4,650	917	19.7%
Professional & Tech Services	1,356	2,771	1,415	51.1%
Utilities	3,180	3,529	349	9.9%
Administrative Service Fee	777	897	120	13.4%
Aircraft Rescue Fire Fighting	2,554	2,554	0	0.0%
Police Services	4,150	4,150	(0)	0.0%
Other Expenses	675	1,539	864	56.1%
Contingency Reserve	-	500	500	100.0%
Operating Expenses Before Capitalized Salaries	53,583	59,846	6,264	10.5%
Capitalized Salaries	632	632	-	0.0%
Total Operating Expenses	52,951	59,214	6,264	10.6%
Operating Income	\$ 39,879	\$ 31,299	\$ 8,581	27.4%

SALT LAKE CITY DEPARTMENT OF AIRPORTS

(An Enterprise fund of Salt Lake City Corporation)

OPERATING REVENUES AND EXPENDITURES TO PRIOR YEAR (Unaudited)

(Amounts in Thousands)

	Jul 2019 - Dec 2019	Jul 2018 - Dec 2018	DOLLAR CHANGE	PERCENT CHANGE
Revenues				
Landing Fees	\$ 21,140	\$ 17,507	\$ 3,633	20.7%
Fuel Farm	269	269	0	0.0%
Aircraft Remain Overnight Fees	119	125	(6)	-5.0%
Cargo Bldg. & Ramp Use Fee	831	786	45	5.7%
Security Charges to TSA	389	358	31	8.7%
Extraordinary Service Charges	21	22	(1)	-3.0%
Passenger Boarding Bridges	1,011	813	198	24.3%
Tenant Telephone Fees	140	157	(17)	-11.0%
Terminal Rents	19,696	17,679	2,017	11.4%
General Aviation Hangars	649	622	27	4.3%
FBO Hangars/Fuel Oil Royalty	216	205	11	5.2%
Flight Kitchens	931	1,048	(117)	-11.2%
Other Buildings & Office Space	2,765	2,670	95	3.6%
Food Service & Vending	6,480	6,090	390	6.4%
News/Gift Shops	3,569	3,387	182	5.4%
Car Rental	14,596	14,485	111	0.8%
Leased Site Areas	1,412	1,339	73	5.5%
Auto Parking/Ground Transportation	22,157	20,778	1,379	6.6%
Advertising	546	562	(16)	-2.8%
State Aviation Fuel Tax	1,519	1,502	17	1.1%
Military	75	77	(2)	-2.0%
Glycol Recycling Sales	199	98	101	102.8%
Auxiliary Airport Fuel Sales	672	677	(5)	-0.7%
Other	743	(1,189)	1,932	-162.5%
Less: Airline Revenue Sharing	(7,315)	(6,627)	(688)	10.4%
Operating Revenues	92,830	83,440	9,389	11.3%
Expenses				
Salary & Wages	\$ 17,066	\$ 18,747	\$ (1,681)	-9.0%
Employee Benefits	7,752	8,784	(1,032)	-11.8%
Maintenance Supplies	3,314	2,903	411	14.1%
Automotive Supplies	1,328	1,334	(6)	-0.4%
Other Supplies	507	1,110	(603)	-54.3%
Insurance Premiums	1,478	1,277	201	15.7%
Janitorial Service	4,495	4,336	159	3.7%
Maintenance Contracts	1,218	973	245	25.2%
Other Contractual Services	3,733	3,543	190	5.4%
Professional & Tech Service	1,356	1,337	19	1.5%
Utilities	3,180	3,264	(84)	-2.6%
Administrative Service Fee	777	660	116	17.6%
Aircraft Rescue Fire Fighting	2,554	2,134	420	19.7%
Police Services	4,150	-	4,150	0.0%
Other Expenses	675	636	39	6.2%
Operating Expenses Before Capitalized Salaries	53,583	51,038	2,544	5.0%
Capitalized Salaries	632	651	(19)	-2.9%
Total Operating Expenses	52,951	50,387	2,563	5.1%
Operating Income	\$ 39,879	\$ 33,053	\$ 6,826	20.7%



**SALT LAKE CITY INTERNATIONAL AIRPORT
AIR TRAFFIC STATISTICS AND ACTIVITY REPORT
TWELVE MONTHS ENDED DECEMBER 2019**

	December 2019	CHANGE	YTD 2019	CHANGE	12 MO ROLLING Ending 12/2019	CHANGE
PASSENGERS						
<i>DOMESTIC</i>						
Enplaned	1,059,526	9.87%	12,844,909	4.85%	12,844,909	4.85%
Deplaned	1,093,955	8.51%	12,847,244	5.03%	12,847,244	5.03%
TOTAL DOMESTIC	2,153,481	9.18%	25,692,153	4.94%	25,692,153	4.94%
<i>INTERNATIONAL</i>						
Enplaned	38,506	7.26%	549,334	7.74%	549,334	7.74%
Deplaned	37,550	9.37%	566,527	6.98%	566,527	6.98%
TOTAL INTERNATIONAL	76,056	8.29%	1,115,861	7.35%	1,115,861	7.35%
TOTAL PASSENGERS	2,229,537	9.15%	26,808,014	5.04%	26,808,014	5.04%
LANDED WEIGHT						
Air Carriers	1,224,908,586	6.87%	14,520,934,505	3.20%	14,520,934,505	3.20%
Cargo Carriers	151,892,895	12.02%	1,208,275,526	0.35%	1,208,275,526	0.35%
TOTAL LANDED WEIGHT (LBS)	1,376,801,481	7.42%	15,729,210,031	2.98%	15,729,210,031	2.98%
MAIL						
Enplaned	1,549,333	15.41%	26,741,168	0.66%	26,741,168	0.66%
Deplaned	1,148,550	0.45%	14,839,618	2.56%	14,839,618	2.56%
TOTAL MAIL (LBS)	2,697,883	8.53%	41,580,786	1.33%	41,580,786	1.33%
CARGO						
Enplaned	20,771,922	10.95%	196,746,619	8.27%	196,746,619	8.27%
Deplaned	20,523,076	-0.52%	205,268,056	-2.39%	205,268,056	-2.39%
TOTAL CARGO (LBS)	41,294,998	4.94%	402,014,675	2.55%	402,014,675	2.55%
MAIL & CARGO						
Enplaned	10,386	10.95%	98,373	8.27%	98,373	8.27%
Deplaned	10,262	-0.51%	102,634	-2.39%	102,634	-2.39%
TOTAL MAIL & CARGO (TONS)	20,648	4.94%	201,007	2.55%	201,007	2.55%
AIRCRAFT OPERATIONS						
Passenger Aircraft	21,610	2.87%	256,460	1.46%	256,460	1.46%
All-Cargo Aircraft	2,096	2.34%	20,384	-1.74%	20,384	-1.74%
General Aviation	5,014	13.41%	63,713	11.10%	63,713	11.10%
Military	139	-51.57%	4,068	-36.63%	4,068	-36.63%
TOTAL AIRCRAFT OPERATIONS	28,859	3.94%	344,625	2.18%	344,625	2.18%

**SALT LAKE CITY INTERNATIONAL AIRPORT
PASSENGER TRAFFIC REPORT
TWELVE MONTHS ENDED DECEMBER 2019**

	December 2018	December 2019	% CHANGE	YTD 2018	YTD 2019	% CHANGE	12 MO ROLLING Ending 12/2019	% CHANGE
ENPLANED PASSENGERS								
AEROMEXICO	4,252	3,916	-7.9%	44,082	49,685	12.7%	49,685	12.7%
ALASKA	14,068	8,724	-38.0%	236,963	163,784	-30.9%	163,784	-30.9%
Horizon Air / Alaska	-	1,054	100.0%	7,174	7,763	8.2%	7,763	8.2%
Skywest / Alaska	12,936	14,983	15.8%	119,741	154,890	29.4%	154,890	29.4%
AMERICAN	44,073	54,849	24.5%	623,165	619,661	-0.6%	619,661	-0.6%
Compass	1,704	2,901	70.2%	23,458	24,966	6.4%	24,966	6.4%
Envoy Air	71	-	-100.0%	71	-	-100.0%	-	-100.0%
American/Mesa Air	-	-	0.0%	3,272	6,283	92.0%	6,283	92.0%
SkyWest (American)	8,857	6,104	-31.1%	105,873	81,777	-22.8%	81,777	-22.8%
DELTA	492,792	598,884	21.5%	6,630,148	7,264,163	9.6%	7,264,163	9.6%
SkyWest (Delta Connection)	186,597	202,599	8.6%	1,942,976	2,065,187	6.3%	2,065,187	6.3%
Compass (Delta Connection)	37,457	1,165	-96.9%	393,600	387,588	-1.5%	387,588	-1.5%
FRONTIER	16,931	21,710	28.2%	277,655	245,216	-11.7%	245,216	-11.7%
JETBLUE	27,468	31,767	15.7%	367,173	381,114	3.8%	381,114	3.8%
KLM ROYAL DUTCH AIRLINES	-	-	0.0%	21,316	20,282	-4.9%	20,282	-4.9%
SOUTHWEST	99,162	95,949	-3.2%	1,304,109	1,298,247	-0.4%	1,298,247	-0.4%
UNITED	21,788	16,901	-22.4%	286,082	225,645	-21.1%	225,645	-21.1%
GoJet Airlines	586	119	-79.7%	13,023	15,916	22.2%	15,916	22.2%
Express Jet	-	274	100.0%	418	6,230	1390.4%	6,230	1390.4%
Mesa Airlines (United Express)	3,191	3,413	7.0%	38,110	22,065	-42.1%	22,065	-42.1%
Republic Airways (United)	2,811	1,853	-34.1%	17,574	56,401	220.9%	56,401	220.9%
SkyWest (United Express)	25,374	30,736	21.1%	302,021	296,045	-2.0%	296,045	-2.0%
Trans States	-	-	0.0%	-	-	0.0%	0	0.0%
Charters	141	131	-7.1%	2,304	1,335	-42.1%	1,335	-42.1%
West Coast Charters	-	0	0.0%	2	0	-100.0%	0	-100.0%
TOTAL ENPLANED PASSENGERS	1,000,259	1,098,032	9.8%	12,760,308	13,394,243	5.0%	13,394,243	5.0%
DEPLANED PASSENGERS								
AeroMexico	4,044	4,113	1.7%	43,683	50,355	15.3%	50,355	15.3%
ALASKA AIR	14,212	8,958	-37.0%	229,767	155,139	-32.5%	155,139	-32.5%
Horizon Air / Alaska	-	1,091	100.0%	7,524	7,934	5.4%	7,934	5.4%
Skywest / Alaska	13,760	15,417	12.0%	120,034	156,976	30.8%	156,976	30.8%
AMERICAN	51,229	56,188	9.7%	629,666	640,646	1.7%	640,646	1.7%
Compass	1,835	3,188	73.7%	23,001	25,468	10.7%	25,468	10.7%
Envoy Air (American)	71	-	-100.0%	71	-	-100.0%	0	-100.0%
American/Mesa Air	-	-	0.0%	3,052	5,399	76.9%	5,399	76.9%
SkyWest (American)	10,518	6,923	-34.2%	108,441	87,498	-19.3%	87,498	-19.3%
DELTA	512,473	621,292	21.2%	6,635,496	7,275,877	9.7%	7,275,877	9.7%
SkyWest (Delta Connection)	188,004	204,283	8.7%	1,937,581	2,070,125	6.8%	2,070,125	6.8%
Compass (Delta Connection)	37,194	1,348	-96.4%	383,710	373,930	-2.5%	373,930	-2.5%
FRONTIER	17,442	21,975	26.0%	277,588	245,441	-11.6%	245,441	-11.6%
JETBLUE	29,481	33,544	13.8%	368,737	379,080	2.8%	379,080	2.8%
KLM ROYAL DUTCH AIRLINES	-	-	0.0%	38,587	35,450	-8.1%	35,450	-8.1%
SOUTHWEST	104,155	97,593	-6.3%	1,301,711	1,287,529	-1.1%	1,287,529	-1.1%
UNITED	25,289	17,063	-32.5%	286,923	222,440	-22.5%	222,440	-22.5%
GoJet Airlines	584	128	-78.1%	13,958	15,895	13.9%	15,895	13.9%
Express Jet	-	265	100.0%	419	5,850	1296.2%	5,850	1296.2%
Mesa Airlines / United Express	3,311	3,536	6.8%	38,088	21,422	-43.8%	21,422	-43.8%
Republic Airways (United)	2,853	2,114	-25.9%	18,369	58,451	218.2%	58,451	218.2%
SkyWest (United Express)	25,763	32,352	25.6%	292,848	291,409	-0.5%	291,409	-0.5%
Trans States	-	-	0.0%	-	-	0.0%	0	0.0%
Charters	230	134	-41.7%	2,306	1,457	-36.8%	1,457	-36.8%
West Coast Charters	-	-	0.0%	2	-	-100.0%	-	-100.0%
TOTAL DEPLANED PASSENGERS	1,042,448	1,131,505	8.5%	12,761,560	13,413,771	5.1%	13,413,771	5.1%
TOTAL PASSENGERS*	2,042,707	2,229,537	9.1%	25,521,868	26,808,014	5.0%	26,808,014	5.0%
INTERNATIONAL - ENPLANED								
AEROMEXICO	4,252	3,916	-7.9%	44,082	49,685	12.7%	49,685	12.7%
DELTA	26,710	29,228	9.4%	381,390	413,713	8.5%	413,713	8.5%
SkyWest (Delta Connection)	3,765	4,931	31.0%	21,661	24,035	11.0%	24,035	11.0%
Compass	1,174	431	-63.3%	41,406	41,616	0.5%	41,616	0.5%
KLM ROYAL DUTCH AIRLINES	-	-	0.0%	21,316	20,282	-4.9%	20,282	-4.9%
Charters	-	-	0.0%	-	-	0.0%	-	0.0%
TOTAL ENPLANED INTERNATIONAL	35,901	38,506	7.3%	509,855	549,331	7.7%	549,331	7.7%
DEPLANED INTERNATIONAL								
AEROMEXICO	4,044	4,113	1.7%	43,683	50,355	15.3%	50,355	15.3%
DELTA	25,484	28,186	10.6%	384,872	411,496	6.9%	411,496	6.9%
SkyWest (Delta Connection)	3,636	4,662	28.2%	21,332	28,280	32.6%	28,280	32.6%
Compass	1,169	589	-49.6%	41,113	40,939	-0.4%	40,939	-0.4%
KLM ROYAL DUTCH AIRLINES	-	-	0.0%	38,587	35,450	-8.1%	35,450	-8.1%
Charters	-	-	0.0%	-	-	0.0%	-	0.0%
TOTAL DEPLANED INTERNATIONAL	34,333	37,550	9.4%	529,587	566,520	7.0%	566,520	7.0%
TOTAL INTERNATIONAL PASSENGERS	70,234	76,056	8.3%	1,039,442	1,115,851	7.4%	1,115,851	7.4%

*Includes International

**SALT LAKE CITY INTERNATIONAL AIRPORT
TWELVE MONTHS ENDED DECEMBER 2019
Based on Total Enplanements**

MARKET SHARE

	December 2018	MARKET SHARE	December 2019	MARKET SHARE	YTD 2018	MARKET SHARE	YTD 2019	MARKET SHARE	12 MO ROLLING Ending 12/2018	12 MO ROLLING Ending 12/2019	MARKET SHARE
AEROMEXICO	4,252	0.43%	3,916	0.36%	44,082	0.35%	49,685	0.37%	44,082	49,685	0.37%
ALASKA	27,004	2.70%	24,761	2.26%	363,878	2.85%	326,437	2.44%	363,878	326,437	2.44%
AMERICAN	54,705	5.47%	63,854	5.82%	755,839	5.92%	732,687	5.47%	755,839	732,687	5.47%
DELTA	716,846	71.67%	802,648	73.10%	8,966,724	70.27%	9,716,938	72.55%	8,966,724	9,716,938	72.55%
FRONTIER	16,931	1.69%	21,710	1.98%	277,655	2.18%	245,216	1.83%	277,655	245,216	1.83%
JETBLUE	27,468	2.75%	31,767	2.89%	367,173	2.88%	381,114	2.85%	367,173	381,114	2.85%
KLM ROYAL DUTCH	-	0.00%	-	0.00%	21,316	0.17%	20,282	0.15%	21,316	20,282	0.15%
SOUTHWEST	99,162	9.91%	95,949	8.74%	1,304,109	10.22%	1,298,247	9.69%	1,304,109	1,298,247	9.69%
UNITED	53,750	5.37%	53,296	4.85%	657,228	5.15%	622,302	4.65%	657,228	622,302	4.65%
Charters	141	0.01%	131	0.01%	2,304	0.02%	1,335	0.01%	2,304	1,335	0.01%
TOTAL ENPLANEMENTS	1,000,259	100%	1,098,032	100%	12,760,308	100%	13,394,243	100%	12,760,308	13,394,243	100%

PERCENT CHANGE YOY

	December 2018	December 2019	PERCENT CHANGE	YTD 2018	YTD 2019	PERCENT CHANGE	12 MO ROLLING Ending 12/2018	12 MO ROLLING Ending 12/2019	PERCENT CHANGE
AEROMEXICO	4,252	3,916	100.00%	44,082	49,685	100.00%	44,082	49,685	100.00%
ALASKA	27,004	24,761	-8.31%	363,878	326,437	-10.29%	363,878	326,437	-10.29%
AMERICAN	54,705	63,854	16.72%	755,839	732,687	-3.06%	755,839	732,687	-3.06%
DELTA	716,846	802,648	11.97%	8,966,724	9,716,938	8.37%	8,966,724	9,716,938	8.37%
FRONTIER	16,931	21,710	28.23%	277,655	245,216	-11.68%	277,655	245,216	-11.68%
JETBLUE	27,468	31,767	15.65%	367,173	381,114	3.80%	367,173	381,114	3.80%
KLM ROYAL DUTCH	-	-	0.00%	21,316	20,282	0.00%	21,316	20,282	-4.85%
SOUTHWEST	99,162	95,949	-3.24%	1,304,109	1,298,247	-0.45%	1,304,109	1,298,247	-0.45%
UNITED	53,750	53,296	-0.84%	657,228	622,302	-5.31%	657,228	622,302	-5.31%
Charters	141	131	-7.09%	2,304	1,335	-42.06%	2,304	1,335	-42.06%
TOTAL ENPLANEMENTS	1,000,259	1,098,032	9.8%	12,760,308	13,394,243	5.0%	12,760,308	13,394,243	5.0%

**SALT LAKE CITY INTERNATIONAL AIRPORT
LANDING ACTIVITY
TWELVE MONTHS ENDED DECEMBER 2019**

	December 2018	December 2019	CHANGE	YTD 2018	YTD 2019	CHANGE	12 MO ROLLING Ending 12/2019	% CHANGE
TOTAL NUMBER OF LANDINGS								
SCHEDULED CARRIERS								
AEROMEXICO	31	31	0.0%	364	364	0.0%	364	0.0%
ALASKA	100	62	-38.0%	1,811	1,184	-34.6%	1,184	-34.6%
Horizon Air / Alaska	-	15	100.0%	140	114	-18.6%	114	-18.6%
Skywest / Alaska	207	228	10.1%	1,891	2,332	23.3%	2,332	23.3%
AMERICAN	355	383	7.9%	4,781	4,401	-7.9%	4,401	-7.9%
Compass	31	46	48.4%	377	369	-2.1%	369	-2.1%
American/Mesa Air	-	-	0.0%	47	85	80.9%	85	80.9%
Envoy Air (American)	1	1	0.0%	2	1	-50.0%	1	-50.0%
SkyWest (American)	172	110	-36.0%	1,764	1,379	-21.8%	1,379	-21.8%
DELTA	3,578	4,207	17.6%	47,356	50,376	6.4%	50,376	6.4%
SkyWest (Delta Connection)	3,404	3,615	6.2%	35,934	36,947	2.8%	36,947	2.8%
Compass (Delta Connection)	548	19	-96.5%	5,734	5,614	-2.1%	5,614	-2.1%
FRONTIER	111	138	24.3%	1,591	1,486	-6.6%	1,486	-6.6%
JETBLUE	215	246	14.4%	2,736	2,813	2.8%	2,813	2.8%
KLM ROYAL DUTCH AIRLINES	-	-	0.0%	93	86	-7.5%	86	-7.5%
SOUTHWEST	859	746	-13.2%	10,970	10,641	-3.0%	10,641	-3.0%
UNITED	185	130	-29.7%	2,243	1,735	-22.6%	1,735	-22.6%
GoJet	9	2	-77.8%	212	307	44.8%	307	44.8%
Express Jet	-	4	100.0%	10	95	850.0%	95	850.0%
Mesa / United Express	49	48	-2.0%	546	307	-43.8%	307	-43.8%
Republic Airways Holdings	43	30	-30.2%	268	867	223.5%	867	223.5%
SkyWest (United Express)	403	506	25.6%	4,603	4,583	-0.4%	4,583	-0.4%
Trans States	-	-	0.0%	-	-	0.0%	-	0.0%
SUBTOTAL SCHEDULED CARRIERS:	10,301	10,567	2.6%	123,473	126,086	2.1%	126,086	2.1%
CHARTER CARRIERS								
ALLEGIAN AIR	-	1	100.0%	6	9	50.0%	9	50.0%
BOMBARDIER BUSINESS JETS	49	53	8.2%	226	434	92.0%	434	92.0%
BOUTIQUE AIR	-	-	0.0%	205	-	-100.0%	-	-100.0%
DELTA PRIVATE JETS	-	-	0.0%	185	-	-100.0%	-	-100.0%
EXECUTIVE JET MANAGEMENT	-	-	0.0%	81	-	-100.0%	-	-100.0%
FLIGHT OPTIONS	-	-	0.0%	38	-	-100.0%	-	-100.0%
KALITTA CHARTERS	-	7	100.0%	34	69	102.9%	69	102.9%
KEYLIME AIR	3	-	-100.0%	11	14	27.3%	14	27.3%
NETJETS	133	166	24.8%	1,307	1,518	16.1%	1,518	16.1%
SUNSET AVIATION	-	-	0.0%	31	-	-100.0%	-	-100.0%
SWIFT AIR	-	-	0.0%	5	-	-100.0%	-	-100.0%
VIRGIN AMERICA	-	-	0.0%	1	-	-100.0%	-	-100.0%
XOJET	17	18	5.9%	108	149	38.0%	149	38.0%
OTHER CHARTER	1	-	-100.0%	675	6	-99.1%	6	-99.1%
SUBTOTAL CHARTER CARRIERS:	203	245	20.7%	2,913	2,199	-24.5%	2,199	-24.5%
CARGO CARRIERS								
ABX AIR	1	-	-100.0%	0	1	100.0%	1	100.0%
AERO CHARTER & TRANSPORT	-	-	0.0%	157	-	-100.0%	-	-100.0%
AIR TRANSPORT INTERNATIONAL	-	-	0.0%	4	-	-100.0%	-	-100.0%
ALPINE AVIATION	176	185	5.1%	1,781	2,187	22.8%	2,187	22.8%
AMERIFLIGHT	192	187	-2.6%	2,355	1,858	-21.1%	1,858	-21.1%
CORPORATE AIR (BILLINGS)	130	141	8.5%	1,461	1,545	5.7%	1,545	5.7%
EMPIRE	16	15	-6.3%	207	189	-8.7%	189	-8.7%
FEDERAL EXPRESS	186	189	1.6%	1,662	1,741	4.8%	1,741	4.8%
GEM AIR	97	84	-13.4%	693	665	-4.0%	665	-4.0%
SOUTHERN AIR	44	18	-59.1%	512	334	-34.8%	334	-34.8%
UPS	163	219	34.4%	1,367	1,530	11.9%	1,530	11.9%
WESTERN AIR EXPRESS	15	3	-80.0%	100	63	-37.0%	63	-37.0%
OTHER CARGO	4	-	-100.0%	72	24	-66.7%	24	-66.7%
SUBTOTAL CARGO CARRIERS:	1,024	1,041	1.7%	10,371	10,137	-2.3%	10,137	-2.3%
TOTAL LANDINGS	11,528	11,853	2.8%	136,757	138,422	1.2%	138,422	1.2%
TOTAL LANDED WEIGHT								
SCHEDULED CARRIERS								
AEROMEXICO	2,945,000	2,945,000	0.0%	35,005,583	34,580,000	-1.2%	34,580,000	-1.2%
ALASKA	14,792,298	9,390,400	-36.5%	273,824,088	176,511,538	-35.5%	176,511,538	-35.5%
Horizon Air / Alaska	-	1,124,355	100.0%	8,645,000	8,545,098	-1.2%	8,545,098	-1.2%
Skywest / Alaska	15,516,099	17,090,196	10.1%	141,296,375	174,799,724	23.7%	174,799,724	23.7%
AMERICAN	52,189,788	56,641,926	8.5%	700,791,216	643,967,654	-8.1%	643,967,654	-8.1%
Compass	2,323,450	3,447,700	48.4%	28,256,150	27,656,550	-2.1%	27,656,550	-2.1%
Envoy Air (American)	74,950	74,950	0.0%	149,900	74,950	-50.0%	74,950	-50.0%
American/Mesa Air	-	-	0.0%	3,484,900	6,306,700	81.0%	6,306,700	81.0%
SkyWest (American)	11,524,000	7,370,000	-36.0%	118,108,000	92,393,000	-21.8%	92,393,000	-21.8%
DELTA	562,063,319	667,852,357	18.8%	7,188,519,370	7,779,552,255	8.2%	7,779,552,255	8.2%
SkyWest (Delta Connection)	216,060,155	237,264,373	9.8%	2,227,674,909	2,360,156,209	5.9%	2,360,156,209	5.9%
Compass (Delta Connection)	41,196,996	1,428,363	-96.5%	431,064,918	422,043,678	-2.1%	422,043,678	-2.1%
FRONTIER	15,874,958	20,541,430	29.4%	247,545,904	220,905,864	-10.8%	220,905,864	-10.8%

**SALT LAKE CITY INTERNATIONAL AIRPORT
LANDING ACTIVITY
TWELVE MONTHS ENDED DECEMBER 2019**

	December 2018	December 2019	CHANGE	YTD 2018	YTD 2019	CHANGE	12 MO ROLLING Ending 12/2019	% CHANGE
JETBLUE	30,573,000	34,981,200	14.4%	389,059,200	400,008,600	2.8%	400,008,600	2.8%
KLM ROYAL DUTCH AIRLINES	-	-	0.0%	39,703,438	36,684,163	-7.6%	36,684,163	-7.6%
SOUTHWEST	112,442,400	97,664,000	-13.1%	1,432,703,200	1,391,014,400	-2.9%	1,391,014,400	-2.9%
UNITED	26,382,200	18,504,880	-29.9%	321,780,280	244,559,520	-24.0%	244,559,520	-24.0%
GoJet	603,000	134,000	-77.8%	15,828,000	20,569,000	30.0%	20,569,000	30.0%
Express Jet	-	300,000	100.0%	440,920	7,103,100	1511.0%	7,103,100	1511.0%
Mesa / United Express	3,675,000	3,600,000	-2.0%	40,950,000	23,025,000	-43.8%	23,025,000	-43.8%
Republic Airways Holdings	3,157,026	2,190,520	-30.6%	19,673,211	63,385,436	222.2%	63,385,436	222.2%
SkyWest (United Express)	28,285,089	34,587,380	22.3%	322,504,042	318,986,409	-1.1%	318,986,409	-1.1%
Trans States	-	-	0.0%	-	-	0.0%	-	0.0%
SUBTOTAL SCHEDULED CARRIERS:	1,139,678,728	1,217,133,030	6.8%	13,987,008,604	14,452,828,848	3.3%	14,452,828,848	3.3%
CHARTER CARRIERS								
ALLEGIAN AIR	-	142,198	100.0%	822,929	1,218,046	48.0%	1,218,046	48.0%
BOMBARDIER	1,649,413	1,872,465	13.5%	8,689,411	14,760,773	69.9%	14,760,773	69.9%
BOUTIQUE AIR	-	-	0.0%	2,685,810	-	-100.0%	-	-100.0%
DELTA PRIVATE JETS	-	-	0.0%	4,347,950	-	-100.0%	-	-100.0%
EXECUTIVE JET MANAGEMENT	-	-	0.0%	3,448,785	-	-100.0%	-	-100.0%
FLIGHT OPTIONS	-	-	0.0%	664,790	-	-100.0%	-	-100.0%
KALITTA CHARTERS	-	324,500	100.0%	643,120	1,592,820	147.7%	1,592,820	147.7%
KEYLIME AIR	95,172	-	-100.0%	348,964	438,206	25.6%	438,206	25.6%
MIAMI AIR	146,300	-	-100.0%	292,600	731,500	150.0%	731,500	150.0%
NETJETS	4,000,126	5,082,793	27.1%	38,272,257	45,613,032	19.2%	45,613,032	19.2%
SIERRA PACIFIC	-	-	0.0%	985,000	110,000	-88.8%	110,000	-88.8%
SUN COUNTRY	-	-	0.0%	877,800	-	-100.0%	-	-100.0%
SWIFT AIR	-	-	0.0%	598,000	-	-100.0%	-	-100.0%
VIRGIN AMERICA	-	-	0.0%	142,198	-	-100.0%	-	-100.0%
XOJET	556,200	678,100	21.9%	3,528,000	4,952,800	40.4%	4,952,800	40.4%
OTHER CHARTER	-	-	0.0%	17,334,099	-	-100.0%	-	-100.0%
SUBTOTAL CHARTER CARRIERS:	6,447,211	8,100,056	25.6%	83,681,713	69,417,177	-17.0%	69,417,177	-17.0%
CARGO CARRIERS								
ABX AIR INC	283,000	-	-100.0%	283,000	283,000	-	283,000	0.0%
AERO CHARTER & TRANSPORT	-	-	0.0%	1,074,950	-	-100.0%	-	-100.0%
AIR TRANSPORT INTERNATIONAL	-	-	0.0%	73,500	-	-100.0%	-	-100.0%
ALPINE AVIATION	2,474,800	2,604,100	5.2%	25,388,600	30,759,500	21.2%	30,759,500	21.2%
AMERIFLIGHT	2,784,680	2,701,050	-3.0%	34,707,264	26,802,590	-22.8%	26,802,590	-22.8%
AMERISTAR	-	-	0.0%	27,300	121,500	345.1%	121,500	345.1%
ATLAS AIR	1,250,000	-	-100.0%	17,084,000	5,030,000	-70.6%	5,030,000	-70.6%
CORPORATE AIR (BILLINGS)	1,105,000	1,198,500	8.5%	12,418,500	13,132,500	5.7%	13,132,500	5.7%
EMPIRE	753,088	695,107	-7.7%	7,652,119	7,263,986	-5.1%	7,263,986	-5.1%
FEDEX EXPRESS	63,137,200	64,353,200	1.9%	572,470,400	604,239,400	5.5%	604,239,400	5.5%
GEM AIR	776,500	694,500	-10.6%	5,718,800	5,619,500	-1.7%	5,619,500	-1.7%
KALITTA AIR	-	-	0.0%	-	1,304,000	100.0%	1,304,000	100.0%
SOUTHERN AIR INC	5,408,071	2,183,798	-59.6%	62,450,628	40,906,830	-34.5%	40,906,830	-34.5%
UPS	57,423,720	77,099,140	34.3%	463,016,520	470,682,200	1.7%	470,682,200	1.7%
WESTERN AIR EXPRESS	195,000	39,000	-80.0%	1,286,400	819,000	-36.3%	819,000	-36.3%
OTHER CARGO	-	-	0.0%	390,408	-	-100.0%	(380,000)	-197.3%
SUBTOTAL CARGO CARRIERS:	135,591,059	151,568,395	11.8%	1,204,042,389	1,206,964,006	0.2%	1,206,584,006	0.2%
TOTAL LANDED WEIGHT	1,281,716,998	1,376,801,481	7.4%	15,274,732,706	15,729,210,031	3.0%	15,729,210,031	3.0%

**SALT LAKE CITY INTERNATIONAL AIRPORT
CARGO ACTIVITY REPORT
TWELVE MONTHS ENDED DECEMBER 2019**

	December 2018	December 2019	CHANGE	YTD 2018	YTD 2019	CHANGE	12 MO ROLLING Ending 12/2019	% CHANGE
ENPLANED CARGO								
PASSENGER CARRIERS								
ALASKA	10,618	20,048	88.81%	241,174	266,387	10.45%	266,387	10.45%
Horizon Air / Alaska	-	158	100.00%	249	1,337	436.95%	1,337	436.95%
Skywest / Alaska	-	1,456	100.00%	-	18,241	100.00%	18,241	100.00%
AMERICAN	21,852	19,155	-12.34%	460,805	366,141	-20.54%	366,141	-20.54%
American Eagle/Republic	-	-	0.00%	-	-	0.00%	-	0.00%
Compass	-	300	100.00%	-	344	100.00%	344	100.00%
Envoy Air (American)	-	-	0.00%	-	-	0.00%	-	0.00%
Mesa	-	-	0.00%	36	-	-100.00%	-	-100.00%
SkyWest (American)	-	856	100.00%	-	8,770	100.00%	8,770	100.00%
DELTA	841,828	774,925	-7.95%	11,288,392	7,601,960	-32.66%	7,601,960	-32.66%
KLM ROYAL DUTCH	-	-	0.00%	971,393	1,041,237	7.19%	1,041,237	7.19%
SOUTHWEST	268,243	232,215	-13.43%	3,495,715	3,778,736	8.10%	3,778,736	8.10%
UNITED	6,222	16,399	163.56%	117,628	78,265	-33.46%	78,265	-33.46%
Others	-	39,240	100.00%	-	40,340	100.00%	40,340	100.00%
CARGO CARRIERS								
FEDEX EXPRESS*	9,094,252	10,684,258	17.48%	97,374,983	106,886,479	9.77%	106,886,479	9.77%
GEM AIR	93,249	97,252	4.29%	691,853	734,652	6.19%	734,652	6.19%
SOUTHERN AIR	421,929	6,421	-98.48%	4,903,836	1,662,630	-66.10%	1,662,630	-66.10%
UPS	6,590,142	7,827,755	18.78%	47,315,865	62,266,672	31.60%	62,266,672	31.60%
MISC CARGO	1,374,037	1,051,484	-23.47%	14,855,425	11,994,428	-19.26%	11,994,428	-19.26%
ABX AIR	5,781	-	-100.00%	5,781	-	-100.00%	-	-100.00%
TOTAL ENPLANED CARGO	18,722,372	20,771,922	10.95%	181,717,354	196,746,619	8.27%	196,746,619	8.27%
DEPLANED CARGO								
PASSENGER CARRIERS								
ALASKA	10,975	10,931	-0.40%	277,589	283,647	2.18%	283,647	2.18%
Horizon Air / Alaska	-	90	100.00%	3,176	5,830	83.56%	5,830	83.56%
Skywest / Alaska	-	9,459	100.00%	1,386	50,654	3554.69%	50,654	3554.69%
AMERICAN	27,891	20,610	-26.11%	378,690	276,872	-26.89%	276,872	-26.89%
American Eagle/Republic	-	-	0.00%	-	-	0.00%	-	0.00%
Compass	-	70	100.00%	88	436	395.45%	436	395.45%
Envoy Air (American)	-	-	0.00%	-	-	0.00%	-	0.00%
SkyWest (American)	1,438	556	-61.34%	7,101	5,466	-23.02%	5,466	-23.02%
DELTA	1,274,188	936,507	-26.50%	16,366,378	10,682,616	-34.73%	10,682,616	-34.73%
KLM ROYAL DUTCH	-	-	0.00%	1,310,703	1,253,539	-4.36%	1,253,539	-4.36%
SOUTHWEST	433,566	390,667	-9.89%	4,449,858	4,988,933	12.11%	4,988,933	12.11%
UNITED	55,796	46,834	-16.06%	426,546	426,371	-0.04%	426,371	-0.04%
Others	-	67,058	100.00%	1,480	103,947	6923.45%	103,947	6923.45%
CARGO CARRIERS								
FEDEX EXPRESS*	9,488,323	9,079,163	-4.31%	103,612,981	99,573,753	-3.90%	99,573,753	-3.90%
GEM AIR	17,177	12,866	-25.10%	229,086	261,870	14.31%	261,870	14.31%
SOUTHERN AIR	501,675	192,976	-61.53%	5,764,123	2,892,533	-49.82%	2,892,533	-49.82%
UPS	7,804,873	9,380,464	20.19%	70,213,802	79,713,386	13.53%	79,713,386	13.53%
MISC CARGO	1,014,192	374,825	-63.04%	7,257,656	4,748,203	-34.58%	4,748,203	-34.58%
ABX AIR	43,498	-	-100.00%	43,498	5,745	-86.79%	5,745	-86.79%
TOTAL DEPLANED CARGO	20,630,094	20,523,076	-0.52%	210,300,643	205,268,056	-2.39%	205,268,056	-2.39%
TOTAL CARGO	39,352,466	41,294,998	4.94%	392,017,997	402,014,675	2.55%	402,014,675	2.55%

*FEDEX EXPRESS includes mail



Salt Lake City
Department of Airports

COMPARISON OF ON TIME OPERATIONS
November 2019

ARRIVALS

Airport	Flights	% On Time	Rank
ATL HARTSFIELD-JACKSON ATLANTA INTL	31,255	90.9	1
MIA MIAMI INTL	7,106	88.2	2
SLC SALT LAKE CITY INTL	9,204	88.0	3
TPA TAMPA INTL	6,520	88.0	4
BWI BALTIMORE/WASHINGTON INTL	8,936	87.9	5
JFK NEW YORK JFK INTL	9,958	87.7	6
IAH HOUSTON GEORGE BUSH	14,894	87.1	7
CLT CHARLOTTE DOUGLAS	21,439	87.0	8
PHL PHILADELPHIA INTL	12,658	86.6	9
MCO ORLANDO INTL	12,077	86.5	10
MDW CHICAGO MIDWAY	6,610	86.5	11
PDX PORTLAND INTL	6,869	86.2	12
DCA RONALD REAGAN NATIONAL	11,517	85.2	13
DTW DETROIT METRO WAYNE CNTY	14,158	85.2	14
MSP MINNEAPOLIS-ST. PAUL INTL	12,515	85.2	15
IAD WASHINGTON DULLES	7,790	84.7	16
FLL FT. LAUDERDALE	8,521	84.2	17
DAL DALLAS - LOVE	6,116	84.1	18
LAX LOS ANGELES INTL	19,647	84.0	19
LAS LAS VEGAS MCCARRAN INTL	13,592	83.9	20
DFW DALLAS-FT. WORTH REGIONAL	25,029	83.7	21
PHX PHOENIX SKY HARBOR INTL	14,359	83.4	22
SAN SAN DIEGO LINDBERGH FIELD	7,823	82.8	23
LGA NEW YORK LAGUARDIA	13,574	82.7	24
SEA SEATTLE-TACOMA INTL	15,269	81.6	25
ORD CHICAGO O HARE	32,966	81.5	26
DEN DENVER INTL	23,057	81.3	27
BOS BOSTON LOGAN INTL	12,747	80.6	28
SFO SAN FRANCISCO INTL	13,937	79.9	29
EWR NEWARK LIBERTY INTERNATIONAL	12,994	72.8	30
AVERAGES	13,771	84.6	

DEPARTURES

Airport	Flights	% On Time	Rank
ATL HARTSFIELD-JACKSON ATLANTA INTL	31,201	89.9	1
SLC SALT LAKE CITY INTL	9,048	89.7	2
JFK NEW YORK JFK INTL	9,959	89.1	3
IAD WASHINGTON DULLES	5,963	88.8	4
PDX PORTLAND INTERNATIONAL	5,094	88.6	5
MIA MIAMI INTL	7,109	88.5	6
TPA TAMPA INTERNATIONAL	6,516	88.5	7
IAH HOUSTON GEORGE BUSH	14,886	88.2	8
PHL PHILADELPHIA INTL	9,674	87.2	9
DCA RONALD REAGAN NATIONAL	11,019	86.1	10
MSP MINNEAPOLIS-ST. PAUL INTL	12,495	86.0	11
DTW DETROIT METRO WAYNE CNTY	13,290	85.0	12
MCO ORLANDO INTL	12,075	84.9	13
LGA NEW YORK LAGUARDIA	13,553	84.8	14
CLT CHARLOTTE DOUGLAS	19,645	84.6	15
SEA SEATTLE-TACOMA INTL	11,457	84.6	16
FLL FT. LAUDERDALE	8,515	84.3	17
SAN SAN DIEGO LINDBERGH FIELD	7,353	84.3	18
LAX LOS ANGELES INTL	17,501	84.0	19
BOS BOSTON LOGAN INTERNATIONAL	12,606	83.9	20
PHX PHOENIX SKY HARBOR INTL	14,105	83.9	21
LAS LAS VEGAS MCCARRAN INTL	13,217	83.5	22
DFW DALLAS-FT. WORTH REGIONAL	25,023	83.2	23
ORD CHICAGO O HARE	27,411	83.2	24
BWI BALTIMORE/WASHINGTON INTL	8,859	82.1	25
SFO SAN FRANCISCO INTL	13,548	81.3	26
DEN DENVER INTERNATIONAL	20,553	80.5	27
EWR NEWARK LIBERTY INTERNATIONAL	11,135	79.1	28
MDW CHICAGO MIDWAY	6,572	78.8	29
DAL DALLAS - LOVE	6,014	78.7	30
AVERAGES	12,847	84.8	

ON TIME ARRIVAL PERFORMANCE AT SLC

By Carrier

Air Carrier	Flights	% On Time
AA AMERICAN	437	85.4%
AS ALASKA	283	89.8%
B6 JETBLUE	230	87.4%
DL DELTA	6,828	89.5%
F9 FRONTIER	139	77.0%
UA UNITED	567	84.0%
WN SOUTHWEST	720	80.0%
	9,204	88.0%

Source: DOT Air Travel Consumer Report

DESIGN AND CONSTRUCTION REPORT

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SALT LAKE CITY DEPARTMENT OF AIRPORTS
February 13, 2020



Salt Lake City
International Airport

2019 - 2020 Project Legend

Airfield

1. Central Screening Warehouse
2. Taxiway K Pavement Rehabilitation
3. Fire Station 11 Roof Replacement and Solar Panel Installation
4. Fire Station 12 Roof Replacement and Solar Panel Installation
5. Airfield Lighting Wiring Phase 4
6. Pump House No. 1 Reconstruction

SALT LAKE CITY INTERNATIONAL AIRPORT
CONSTRUCTION PROGRAM
2019/2020 Construction Schedule

ID	Task Name	Start	Finish												
				Jul '19	Aug '19	Sep '19	Oct '19	Nov '19	Dec '19	Jan '20	Feb '20	Mar '20	Apr '20	Ma	
1	Airfield	Sun 2/17/19	Thu 9/24/20												
2	(1) Central Screening Warehouse	Sun 2/17/19	Fri 2/28/20												
3	(2) Taxiway K Pavement Rehabilitation	Mon 7/22/19	Fri 8/21/20												
4	(3) Fire Station 11 Roof Replacement and Solar Panel Installation	Thu 10/3/19	Mon 3/30/20												
5	(4) Fire Station 12 Roof Replacement and Solar Panel Installation	Thu 10/3/19	Mon 3/30/20												
6	(5) Airfield Lighting Wiring Phase 4	Fri 5/1/20	Thu 9/24/20												
7	(6) Pump House No. 1 Reconstruction	Wed 2/5/20	Thu 8/27/20												

Project: Microsoft Project - 3-13-2 Date: Wed 2/12/20	DESIGN		Inactive Milestone		Manual Summary	
	CONSTRUCTION		Inactive Summary		Start-only	
	SCOPING		Manual Task		Finish-only	
	SUMMARY		Duration-only		Deadline	
	Inactive Task		Manual Summary Rollup			

**SALT LAKE CITY DEPARTMENT OF AIRPORTS
CONSTRUCTION PROJECT STATUS 2019 - 2020**

#	PROJECT NAME	ENGINEER'S ESTIMATE	BID AMOUNT	APPROVED CHANGE ORDERS TO DATE	% OF COST INCREASE TO DATE	STATUS	CONTRACTOR
CONSTRUCTION							
1	Central Screening Warehouse	\$ 4,771,730	\$ 4,237,990	\$ 118,770	2.80%	on schedule	Paulsen Construction
2	Taxiway K Pavement Rehabilitation	\$ 5,587,395	\$ 4,769,400			behind schedule	Staker Parson Companies
3	Fire Station 11 Roof Replacement and Solar Panel Installation	\$ 473,295	\$ 380,150			on schedule	Heritage Roofing
4	Fire Station 12 Roof Replacement and Solar Panel Installation	\$ 635,772	\$ 437,850			on schedule	Heritage Roofing
6	Pump House No. 1 Reconstruction	\$ 1,331,479	\$ 1,980,000			on schedule	Pine Tree Construction
	Sub-Total	\$ 12,799,671	\$ 11,805,390	\$ 118,770	1.11%		
BID/AWARD							
5	Airfield Lighting Wiring Phase 4	\$ 2,597,232	\$ 2,198,198			award	Royal Electric Company
	Total	\$ 15,396,903	\$ 14,003,588	\$ 118,770	0.92%		
Budget amount, Engineer's estimate, and Bid amount is based on construction cost only.							

DESIGN AND CONSTRUCTION REPORT

BID/AWARD

- (5) **Airfield Lighting Wiring Phase 4** - The bid opening for this project was held on December 12, 2019. The apparent low bidder is Royal Electric Company. Contract documents have been executed. Construction is anticipated to begin on May 1, 2020.

CONSTRUCTION

- (1) **Central Screening Warehouse** - This project is nearing completion. The Contractor is currently working on punch list items that are scheduled to be completed the week of February 17, 2020.
- (2) **Taxiway K Pavement Rehabilitation** - This project is in winter shutdown. Construction will resume in the spring of 2020.
- (3) **Fire Station 11 Roof Replacement and Solar Panel Installation** - The roofing submittals have been approved. The solar panel submittals are being prepared and field verified. Construction will begin after the completion of the Fire Station 12 Roof Replacement and Solar Panel Installation project is completed.
- (4) **Fire Station 12 Roof Replacement and Solar Panel Installation** - Due to the consecutive snow days in January, the roof membrane installation is only about 45% completed. The solar panel submittals are 90% completed and the Electrical Contractors are in the badging process.
- (6) **Pump House No. 1 Reconstruction** - A notice to proceed was issued to the Contractor on February 5, 2019. Submittals are currently being reviewed by SLCDA.



Advisory Board
Meeting

February 19, 2020

Media Clippings

<https://www.slcairport.com/assets/pdfDocuments/AABoard/MediaClippingsFeb2020.pdf>

Compiled by the Communication & Marketing Dept.