



Advisory Board
Meeting

September 18, 2024

Agenda



Advisory Board Meeting

September 18, 2024

Pursuant to City Code 2.14.060(A) and Utah Code section 52-4-207(2), the Airport Advisory Board adopted a rule permitting electronic meetings for this Board, regardless of whether a quorum is present at an anchor location, so long as such meetings comply with the Open and Public Meetings Act.

To access the meeting please visit:

<https://saltlakecity.webex.com/saltlakecity/j.php?MTID=m89787bddb29c3c3b578e67e02e69cf9d>



ADVISORY BOARD MEETING AGENDA

18 September 2024

9:00 A.M.

CONSENT

- A. Minutes of the 07 August 2024 Meeting

DISCUSSION

- A. Director's Report – Bill Wyatt, Executive Director, SLCDCA
- B. Airport Redevelopment Program (ARP) Update – Mike Williams, ARP Director, SLCDCA
- C. Aviation Industry & Air Service Update, Nate Lavin, Air Service and Business Development Manager, SLCDCA

MEDIA CLIPPINGS

Media Clippings – September 2024

INFORMATION ITEMS

Air Traffic Statistics – July 2024
Construction Report – September 2024

The next meeting will be held on **Wednesday, October 16, 2024**, at 9:00 a.m. Meetings are usually held in the Board Room, located on the third level of the airport terminal and via Web-ex unless otherwise posted. People with disabilities may make requests for reasonable accommodation no later than 48 hours in advance in order to attend this Airport Advisory Board Meeting. Accommodations may include alternate formats, interpreters, and other auxiliary aids. This is an accessible facility. For questions or additional information, please contact Brett Christensen at 801-575-2042.



Advisory Board
Meeting

September 18, 2024

Minutes

SALT LAKE CITY DEPARTMENT OF AIRPORTS MINUTES OF ADVISORY BOARD MEETING

August 07, 2024

Members Present: Theresa Foxley*
John Bradshaw
Steve Price
Hoang Nguyen
Craig Smith
Roger Boyer
Dirk Burton
Luz Escamilla
Nathan Raferty*

Department of Airports: Bill Wyatt, Executive Director
Brett Christensen, Administration
Melissa Trnavskis, Director of Engineering
Brian Butler, Chief Financial Officer
Shane Andreasen, Director of Real Estate & Comm Development
Kylie Bouley, Commercial Manager
Nancy Volmer, Director of Communication and Marketing
Kelly Carter, Battalion Chief
Pete Higgins, Chief Operations Officer
Mike Williams, ARP Program Director
Megan DePaulis, City Attorney*
Ed Cherry, Director of IT
Stefhan Bennet, Police Captain*
Jasen Asay, Communication Coordinator*
Alison Smith, Communication Manager*

Other: Andy C*
David*
Nicholas Johnson*
Steven Arhart*
Ray Ryan*

Theresa Foxley called the meeting, held in-person at the SLCDCA Admin Offices Board Room and via Webex, to order at 9:01 a.m. (* indicates the party attended virtually)

AGENDA

A. Minutes

A motion was made by Theresa Foxley and seconded by John Bradshaw to approve the minutes of May 15, 2024, at 9:29am as presented. All votes were affirmative; motion passed.

B. Director's Report

Bill Wyatt, Executive Director, gave an update to the Airport Advisory Board regarding current events including,

- We have reviewed the current Top 15 list and can confirm that none of the top 15 day that occurred before 2023.
- Update to Microsoft operating software caused major delays for the airlines, resulting in 2,000 passengers having to sleep at the airport in a single day
- During the software issue the concessioners were asked to stay open late, which they did.
- Bloomberg reports SLC International Airport ranked eighth in the world and number one in the U.S. for best airport
- Salt Lake City will host the 2034 Winter Olympics

Dirk Burton inquired about the smaller airlines having hidden fees. Bill Wyatt explained without the ultra-low-cost carriers changing the core fare there are ancillary fees when you purchase a ticket.

John Bradshaw inquired on the progress on the runway extension. Wyatt explained that during periods of increased temperatures, the current runway conditions necessitate asking passengers to remain behind, which impacts operations. The 2,000-foot center runway extension is essential to mitigate this issue.

Bradshaw asked for a big picture update on South Valley and Tooele. Wyatt stated the contractor is out in Tooele now putting in sewer and water lines.

C. Airport Redevelopment Program (ARP) Update – Mike Williams, ARP Director, SLCDA

Mike Williams, Airport Redevelopment Program (ARP) Director, presented an update on the ARP (presentation on file). Main points included were:

- Safety, Statistics and Schedule
 - 542 Trade Workers (week ending 07/26/2024)
 - 14,442,818 Total Trade Hours worked
- Near Term Schedule Milestones
 - Start Airline BOH Level 2 Shared Access
 - SIDA Cameras Online
- Central Tunnel and Airfield
 - Phase 3 North Side P501 Concrete Paving Underway
 - Mid-Field Tunnel Realignment Construction Progressing
- Concourse 'B' East – 8 Gates
 - World Map Installation Progressing – Final Finish Underway

- Delta Level 1 and Level 2 Shared Access Started 8/1/2024
- Concourse ‘B’ East – 16 Gates
 - Foundation Concrete Complete
 - Structural Steel Erection Completion Targeted for Late August
- Baggage Handling System Update – EBS & Concourse B
 - System Volume Test Complete
 - Operations Training: Initial Training Complete

D. Airport Revenue Short-Term Revolving Obligations – Brian Butler, CFO, SLCDA

Brian Butler, Airport Chief Financial Officer, presented an update on Revenue Short-Term Revolving Obligation (presentation on file). Main points included were:

- Financial Schedule for the 2024 Revolving Line of Credit
 - Tuesday, July 2nd – City Council Briefing
 - Tuesday, August 13th – Hold Public Hearing
 - Wednesday September 4th – Closing
- Future Interest Rate Expectations
 - Fed Funds Probability Chart
 - One Year from Now We Will Likely Be 100 Basis Points Lower than Today
- Key Term of the Agreement
 - Credit facility (Line of Credit) is up to \$400 Million and has a term of Three Years with Bank of America
 - Unutilized Rate is .3% until 65% drawn then fee is waived
 - Subordinated trust indenture and Rate Covenants
- Additional Financing is Planned to Fund the ARP
 - Assumed Issuance Date: July 31, 2023
 - Assumed Bond Yield: 5.60%
 - Capitalized Interest Period: Partially through 2026
 - Assumed Final Maturity

E. Concessions Program Overview & Phase 4 Concessions – Kylie Bouley, Commercial Manager, SLCDA

Kylie Bouley, Commercial Manager, presented an update on the Concessions Program & Phase 4 Concessions (presentation on file). Main points included were:

- SLC Concessions Program Today
 - 78 Concession locations between Phase 1 & 2
 - 14 Different Concessions Operators
 - 30% Local/Regional Brands
- Key Performance Metrics
 - Sales Per Enplaned Passenger
 - FY19 - \$9.01
 - FY21 - \$8.19

- FY24 - \$12.11
- Phase 3 design and Construction Timeline
 - June 2023: Agreements Executed
 - October 2023 Airport Design Review Process Begins
 - January 2024 Downtown Permitting Begins
 - April 2024 Spaces Turned Over to Tenants for Construction
 - October 2024 Phase 3 Opening Day
- RFP Process
 - Community Outreach
 - 8 two-hour virtual outreach sessions held. 90 total attendees
 - One in-person outreach event held in conjunction with the ACDBE program manager
 - Removal of Roadblocks for Interested Proposers
 - No requirement for audited or reviewed financial statement
 - More “open” concept categories
 - Electronic submittals
 - Removal of minimum capital investment
- RFP Process
 - October 2023: RFP Published
 - February 2024: Proposals Due
 - March 2024: Short-list Meeting
 - April 2024: Interviews and Final Selection
 - June 2024: Agreements Executed and Public Announcement
- Final Concessions Program
 - When Phase 4 Opens we will have
 - 102 Concession Locations
 - 51 Food & Beverage
 - 51 Retail & Service
 - Breakdown of Brans Program-Wide
 - 35% Local/Regional
 - 35% National
 - 30% Airport Proprietary

Luz Escamilla inquired about the policy if concessioners need to be released from their lease. Kylie Bouley explained while it doesn't happen often, we can release them and conduct a procurement process to fill the vacant space.

Dirk Burton added that he is very pleased with the concession program. Stating it will help a lot of small businesses.

Steve Price commended the Airport on their program to have concessioners open until 10:00pm. Escamilla asked to have policies in writing for the small businesses, so they are less afraid of starting their business.

Theresa Foxley adjourned the meeting at 10:23 a.m.

Theresa Foxley, Chair

Date

Erin Mendenhall, Mayor

Date



Advisory Board
Meeting

September 18, 2024

Discussion Items

AGENDA: DISCUSSION ITEM (A)
DATE: 18 September 2024
TO: Airport Advisory Board
FROM: Bill Wyatt, Executive Director
SUBJECT: Executive Director's Report

Bill Wyatt, Executive Director, will present a monthly informational report to the Board, which may include:

1. ARP progress
2. Ground transportation update
3. Concessions and rental cars
4. Airport safety and security
5. Airport facilities and operations
6. General aviation
7. Passenger and airport users
8. Environmental matters
9. Financial condition
10. Legislative issues
11. Airlines
12. Communications and marketing

AGENDA: DISCUSSION ITEM (B)
DATE: 18 September 2024
TO: Airport Advisory Board
FROM: Bill Wyatt, Executive Director
SUBJECT: Airport Redevelopment Program Update

Mike Williams, Airport Redevelopment Program (ARP) Director, will present an update on the SLC Airport Redevelopment Program (presentation on file).



AIRPORT REDEVELOPMENT PROGRAM

Status Update 09/18/2024



Safety, Statistics and Schedule



Safety Statistics

Numbers for Last Month

- **OSHA National Average**
 - **Lost Time Rate 1.50 Recordable Rate 2.40**
- **HDJV Metrics**
 - **12,638,973 Total Trade Hours worked**
 - **Lost Time Rate 0.22 Recordable Rate 2.20**

Trade Hours for the Program Overall

- **ARP Metrics (HDJV+AOJV)**
 - **14,800,467 Total Trade Hours worked**

Trade Workers on Site

- **523 Trade Workers (week ending 09/06/2024)**

Schedule Status and Critical Path

- **Phase 3 – Start-up, Operation and Commissioning of Building Systems & Tie-ins to Existing Facilities**
- **Phase 3 – Completion of Building Finishes, Final Clean and Move-in of Tenants/Airlines**
- **Phase 4 – Start of Curtainwall, Metal Panel & Roofing System Installations**
- **Phase 4 – Completion of Civil Site Prep & Paving Around Building Structure**
- **Overall Program is on Schedule**

Near Term Schedule Milestones



09/03/24	Complete	Concourse B East (Phase 4) - Start Mechanical/Electrical/Plumbing Hangars
09/06/24	Complete	Concourse B East (Phase 3) - SIDA Sweep
09/16/24	09/16/24	Concourse B East (Phase 3) - Complete Expansion Joint Tie-in NCW to Phase 3
09/16/24	09/16/24	Concourse B East (Phase 4) - Complete Area K Node Exterior Framing
09/23/24	09/23/24	Concourse B East (Phase 3) - Start Aircraft Test Fits
09/27/24	09/27/24	Concourse B East (Phase 3) - Complete East Bagroom Testing with Trades
10/01/24	10/01/24	Concourse B East (Phase 4) - Complete State Elevator Inspections
10/07/24	10/07/24	Concourse B East (Phase 3) - Complete State Escalator Inspections

Airport Redevelopment Program Overall Budget



	Budget 07/11/24 FOC	Committed Jul-24	Commitments Aug-24	Revised Commitments	Earned to Date	Estimate at Completion
Closed TRP CGMPs 1, 2, 2A-2D, 3-7, 9, 09A, 12	\$1,933,090,276	\$1,933,090,276	\$0	\$1,933,090,276	\$1,933,090,276	\$1,933,090,276
Closed NCP CGMPs 13, 14, 15, 16, 17, 18 & 19	\$487,852,444	\$487,852,444	\$0	\$487,852,444	\$487,852,444	\$487,852,444
CGMP 2E & F CMAR General Conditions/Services	\$99,720,169	\$99,720,169	\$0	\$99,720,169	\$78,744,256	\$99,720,169
CGMP 2G CMAR Preconstruction Phase 4	\$46,780,829	\$46,780,828	\$0	\$46,780,828	\$10,846,193	\$46,780,829
CGMP 10 South Concourse East/Tunnel Shell	\$559,426,248	\$559,426,248	\$0	\$559,426,248	\$551,485,722	\$559,426,248
CGMP 11, 11A & 11B Apron Paving & Fueling	\$279,380,136	\$279,380,136	\$0	\$279,380,136	\$216,898,149	\$279,380,136
CGMP 19A Phase 3 NCP/Tunnel Buildout	\$397,553,922	\$393,838,959	\$0	\$393,838,959	\$323,890,115	\$397,553,922
CGMP 20 NCP Phase 2 Airfield Paving & Jet Fuel	\$83,636,471	\$83,173,560	\$0	\$83,173,560	\$51,257,203	\$83,636,471
CGMP 22 & 22F Phase 4 Concourse	\$505,997,619	\$505,997,619	\$0	\$505,997,619	\$132,364,490	\$505,997,619
CGMP 24 Phase 4 Airfield	\$62,627,532	\$62,627,532	\$0	\$62,627,532	\$31,193,002	\$62,627,532
Total Program Construction	\$4,456,065,646	\$4,451,887,771	\$0	\$4,451,887,771	\$3,817,621,850	\$4,456,065,646
TRP Owner Procurement	\$6,241,169	\$6,241,169	\$0	\$6,241,169	\$5,869,160	\$6,241,169
NCP Owner Procurement	\$3,126,328	\$3,126,328	\$0	\$3,126,328	\$1,860,182	\$3,126,328
Security Checkpoint Equipment	\$12,751,472	\$11,751,472	\$0	\$11,751,472	\$7,848,061	\$12,751,472
Automated Security Exit Door Equipment	\$917,430	\$914,453	\$0	\$914,453	\$914,453	\$917,430
TRP Soft Cost	\$355,252,918	\$353,150,533	(\$514,692)	\$352,635,841	\$350,737,762	\$355,252,918
NCP Soft Cost Phases 1&3	\$179,096,040	\$165,152,910	(\$296,186)	\$164,856,724	\$143,308,288	\$179,096,040
NCP Soft Cost Phase 4	\$73,252,998	\$53,798,079	(\$952,725)	\$52,845,354	\$31,764,960	\$73,252,998
Total Program Soft Cost	\$630,638,355	\$594,134,944	(\$1,763,603)	\$592,371,341	\$542,302,866	\$630,638,355
ARP Owner Reserve	\$48,269,061	\$0	\$0	\$0	\$0	\$48,269,061
Total ARP Program Budget	\$5,134,973,062	\$5,046,022,715	(\$1,763,603)	\$5,044,259,112	\$4,359,924,716	\$5,134,973,062

Central Tunnel and Airfield



Central Tunnel

- **Final Testing and Commissioning of Smoke Containment Systems Underway**
- **Achieved Temporary Certificate of Occupancy**

Airfield

- **Phase 3 North Side P501 Concrete Paving Underway**
- **Phase 4 North Side Lean/P501 Concrete Paving Underway**
- **Phase 4 South Side P501 Concrete Paving Underway**
- **Mid-Field Tunnel Realignment Construction Progressing**

Concourse 'B' East - 8 Gates (Phase 3)



Concourse 'B' East 8 Gates (Phase 3)

- **Gate Holdroom IT Installation Underway**
- **Level 1 BOH Punchlist Activities Underway**
- **BHS Level 1 Trade Contractor Testing Progressing**
- **Achieved Temporary Certificate of Occupancy**
- **Completed SIDA Sweep – All Access Control Active**

Concourse 'B' East – 16 Gates (Phase 4)



Concourse 'B' East 16 Gates (Phase 4)

- Structural Steel Erection Complete**
- Slab on Deck Progressing**
- Mechanical, Electrical, Plumbing and Fire Protection Rough-in Underway**
- Baggage Handling System Installation Started**
- Exterior Metal Stud Framing Started**

Baggage Handling System Update - EBS & Concourse B



EBS Update:

- Operational and in-service!
- EBS Usage 26 Aug – 1 Sept: 5421
- EBS Throughput 26 Aug- 1 Sept: 9548

Concourse B East Activation:

- Functional Testing: **Complete**
- System Testing: **Complete**
- Local Volume Testing: Week of Sept 16th
- Diverter Testing: Week of Sept 23rd
- Site Acceptance Test: October 2nd & 3rd
- Carrier Migration: October 22



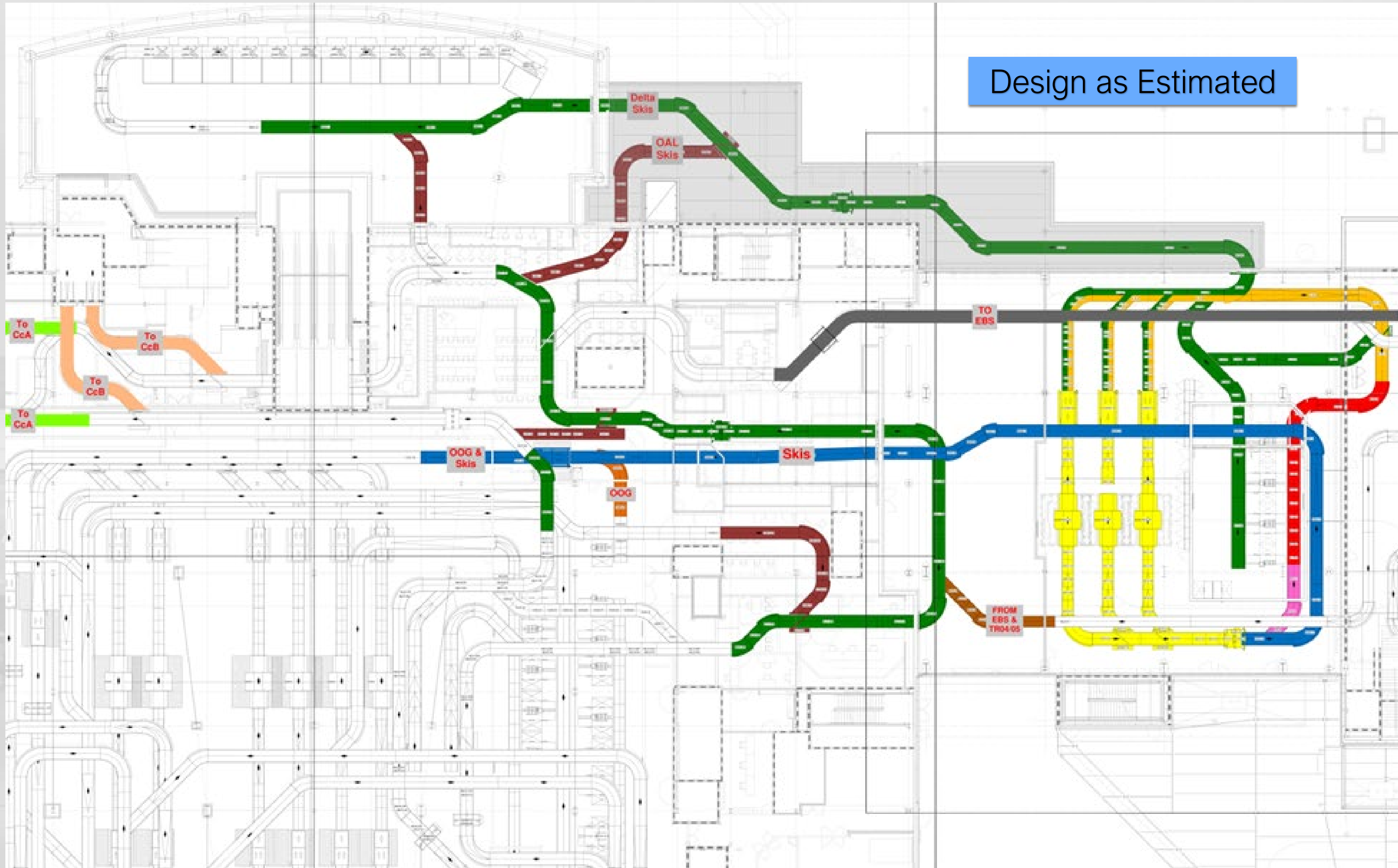
Baggage Handling System Expansion – Future Capacity



- Combined 70/100% submitted to TSA on August 31st
 - > 70/100% Submittal Review meeting scheduled for October 2nd
- TSA temporary space layout complete and trailers are on order
 - > Bi-weekly logistics meetings have been established
- Continue to work with Delta on the Re-Route design (MU01)
- ROM: \$67M
- Project completion: 4Q26

ACTIVITY	EST. COMPLETION DATE
TSA Design Development & Construction Documents	
Pre-Design / Schematic Design Package	February 2024
30% Design Package - Delivery + Review	June 2024
70% - 100% Design Package - Delivery + Review	August 2024
BHS Construction	
Detail Design Engineering	November 2024
Mech/Elect Procurement/Delivery	July 2024-May 2025
EDS (CTX 9800) Deliveries	April 2026
Phase 1- Mechanical/Electrical Installation	January 2025-April 2026
Phase 2 -Mechanical/Electrical Installation	January 2025-September 2025
CBRA/ETD Deliveries	April 2026-May 2026
Testing & Commissioning	April 2026-June 2026
TRR/ISAT	June 2026-October 2026
GO LIVE	October 2026
Project Completion/Administrative Close-Out	October 2026-January 2027

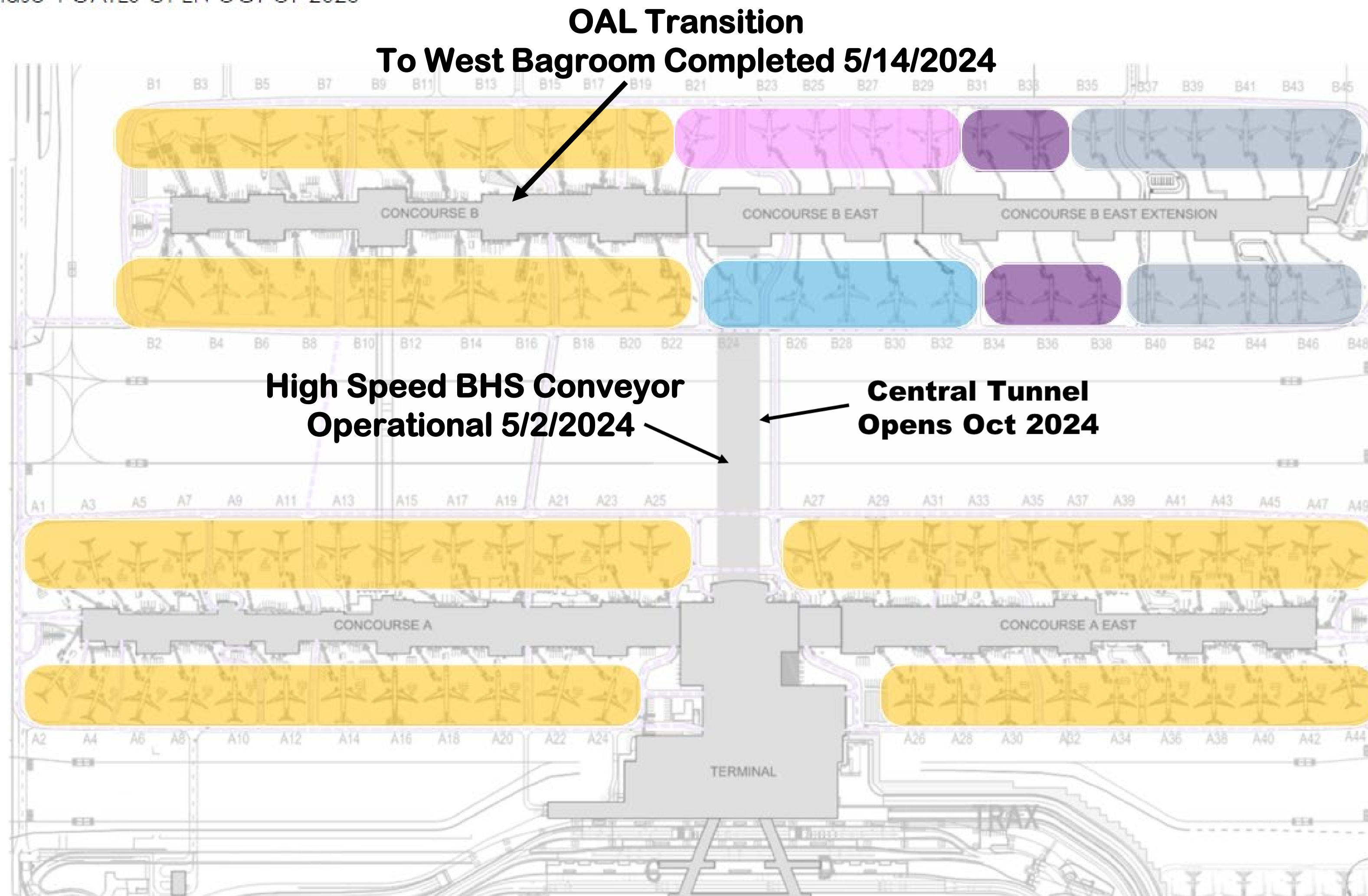
Baggage Handling System Expansion – Future Capacity



Overall Phase 3 and Phase 4 Phased Delivery



- 68 CURRENT GATES OPEN
- 05 Phase 3 GATES OPEN OCT OF 2024
- 05 Phase 4 GATES OPEN OCT OF 2025
- 05 Phase 3 GATES OPEN OCT OF 2025
- 11 Phase 4 GATES OPEN OCT OF 2026



Concourse 'A' and Concourse 'B' 08/28/2024



Phase 3 and Phase 4 Overall Site



Phase 4 Steel Erection – 8/28/2024



Phase 4 Structural Steel Topping Out – ARP Topping Out # 5



Phase 4 Bus Loading Area



Phase 3 Plaza South Elevation



Apron Paving – North of Phase 4



Midfield Tunnel Reconfiguration



Concourse B East (Phase 3) – The World Map Restoration



Repair of Metal Divider Strips



Terrazzo Color Patching

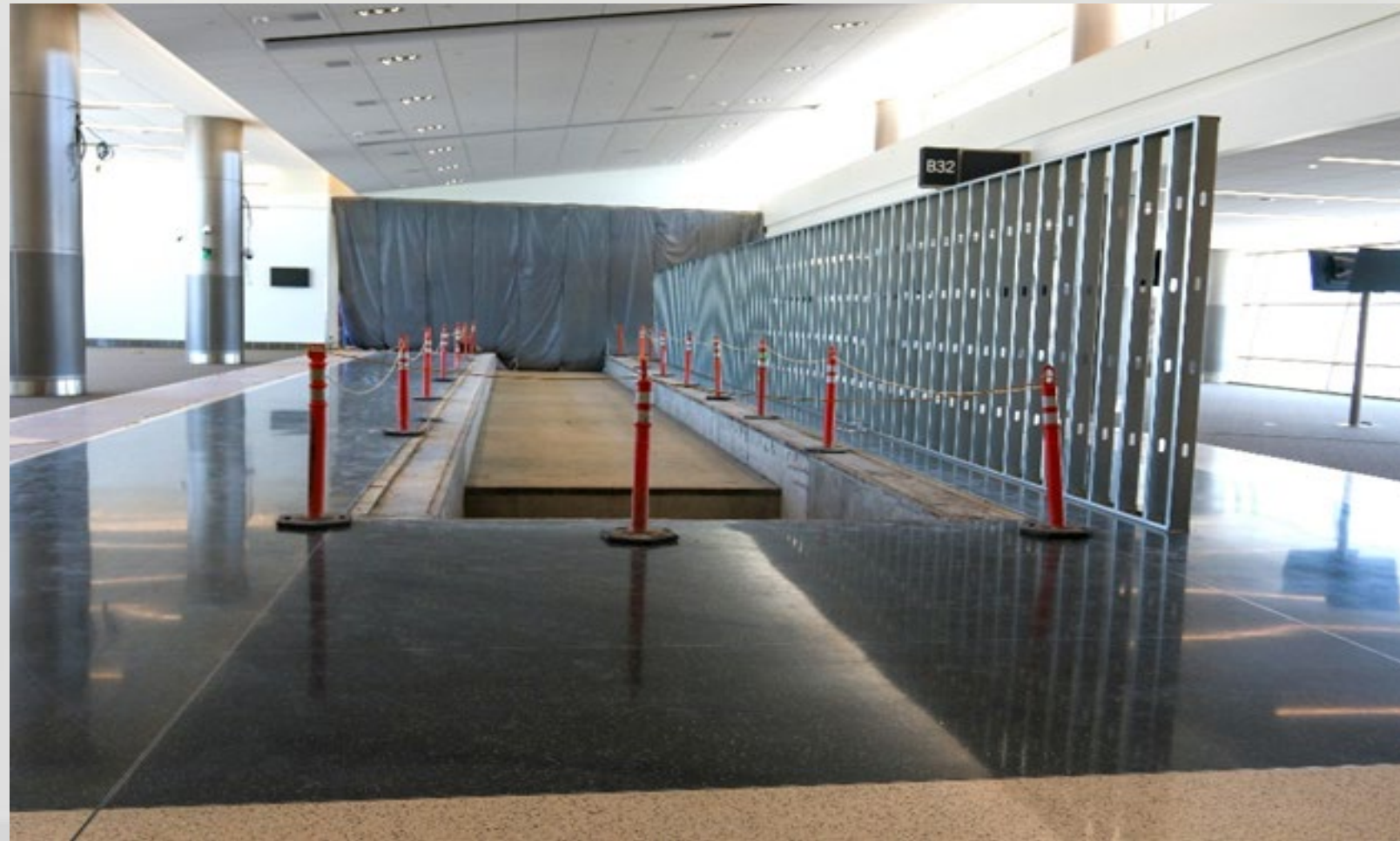


Sealing the Restored World Map



Media Event

Concourse B East (Phase 3 and Phase 4) –Moving Walk



Enclosure Framing



Hoisting Moving Walk into Phase 4



Setting Moving Walk



Completed Moving Walk Enclosure

Delta on 34 L



AGENDA: DISCUSSION ITEM (C)
DATE: 18 September 2024
TO: Airport Advisory Board
FROM: Bill Wyatt, Executive Director
SUBJECT: Aviation Industry & Air Service

Nate Lavin, Air Service and Business Development Manager will present an update on the Aviation Industry & Air Service (presentation on file).



AVIATION INDUSTRY & AIR SERVICE UPDATE

September 2024



BACK TO GROWTH MODE



Record 27M passengers in 2023.



**15 of SLC's top 20 busiest days in 2024.
5 new carriers since 2022.**

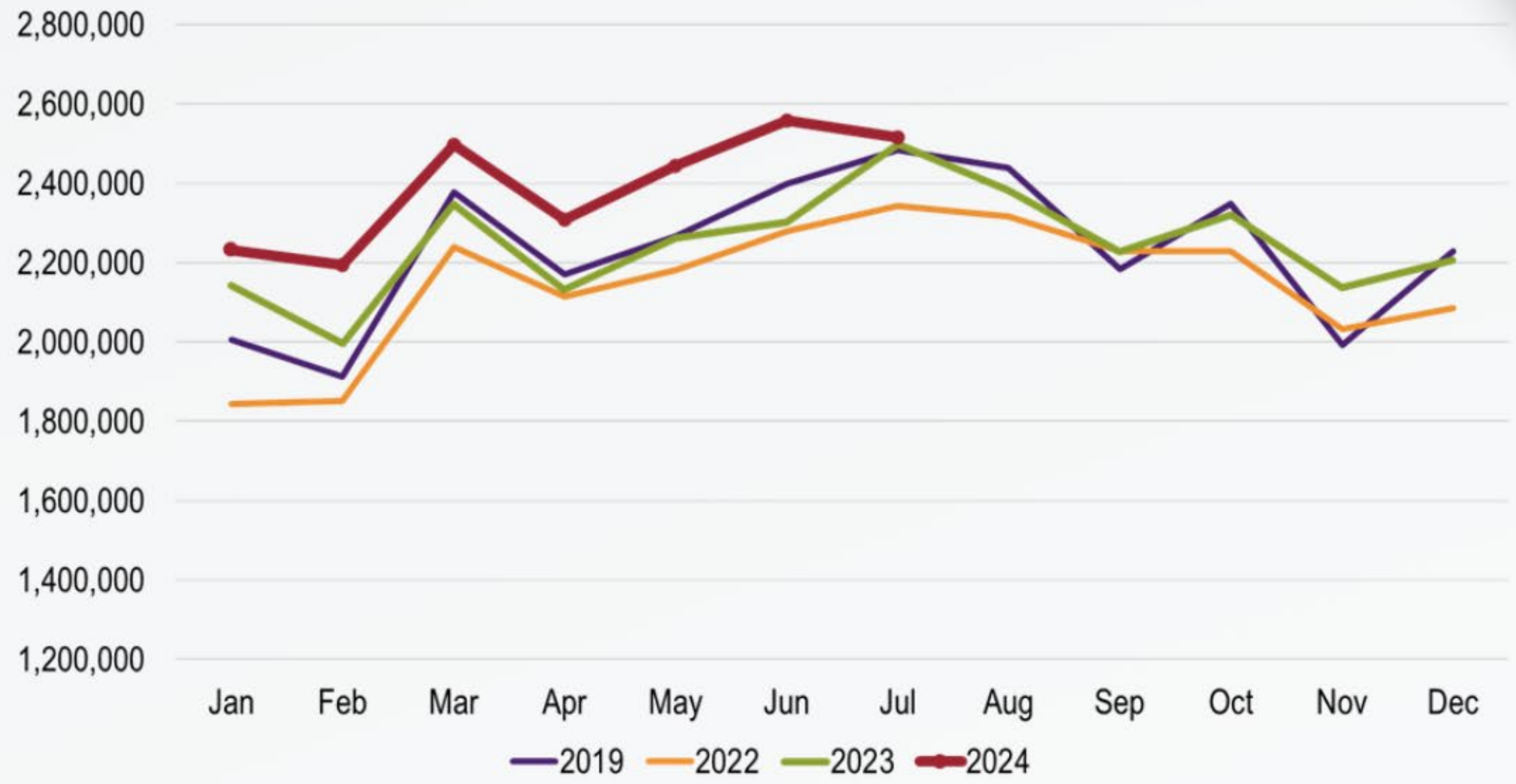


6% seat growth in 2024.



RECORD MONTHLY PASSENGERS

SLC Total Passengers by Month



NEW & RESUMING FLIGHTS



Delta

Indianapolis - March 2024
Columbus & Santa Barbara - May 2024
Fayetteville, AR - February 2025



Hawaiian

Honolulu - May 2024



Avelo

Santa Rosa - October 24



Aeromexico

Mexico City - Summer 2024 / Ski Season



US Industry Trends

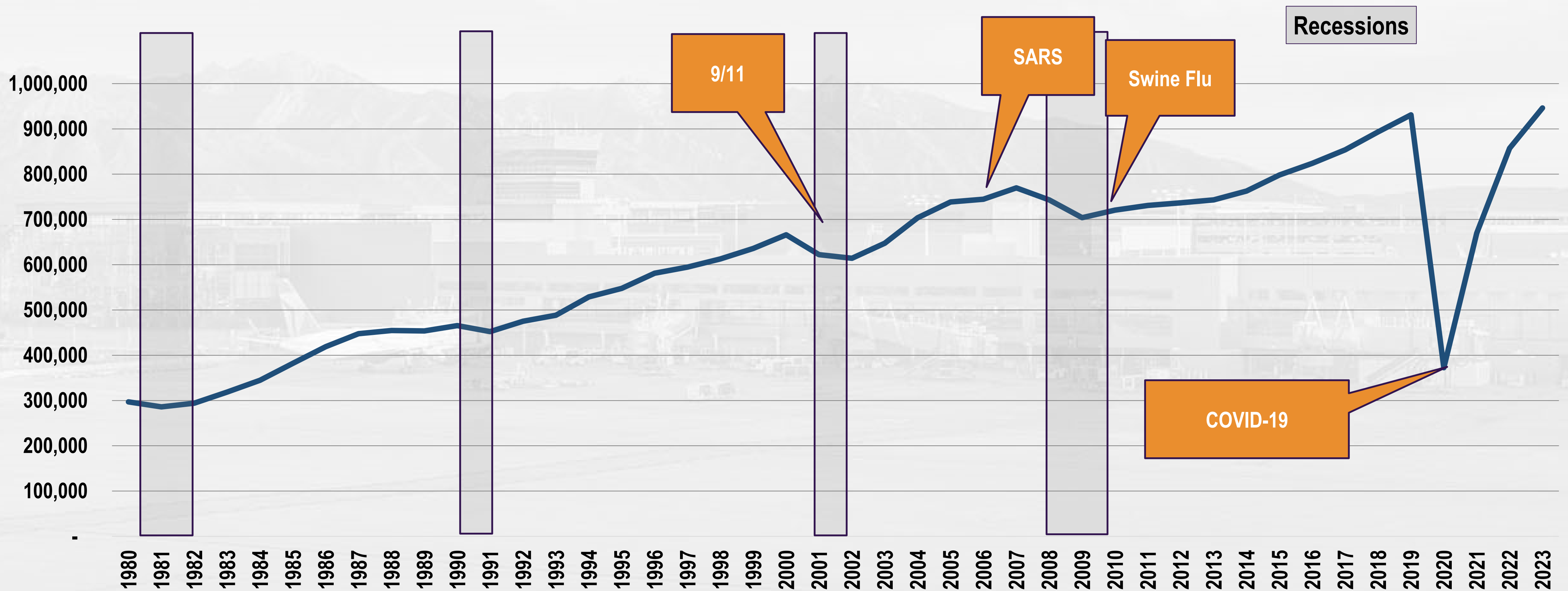


- Overall demand has recovered
 - Traffic and capacity trends are finally back above 2019 levels.
 - Fares have stabilized but are significantly higher than five years ago.
- The US industry in total is once again profitable
 - But airline profitability falls far short of other US industries.
- But 2024 seems to be a turning point for the industry
 - Growth over the last 10 years has been primarily by low-cost airlines.
 - But performance by the ULCC's and select others are deteriorating.
 - As a result, growth for those airlines is slowing.
 - Rising labor and resource costs are taking their toll.
- SLC has fared very well among large hub peers despite various industry challenges

2023 Passenger Traffic Exceeded 2019 Levels



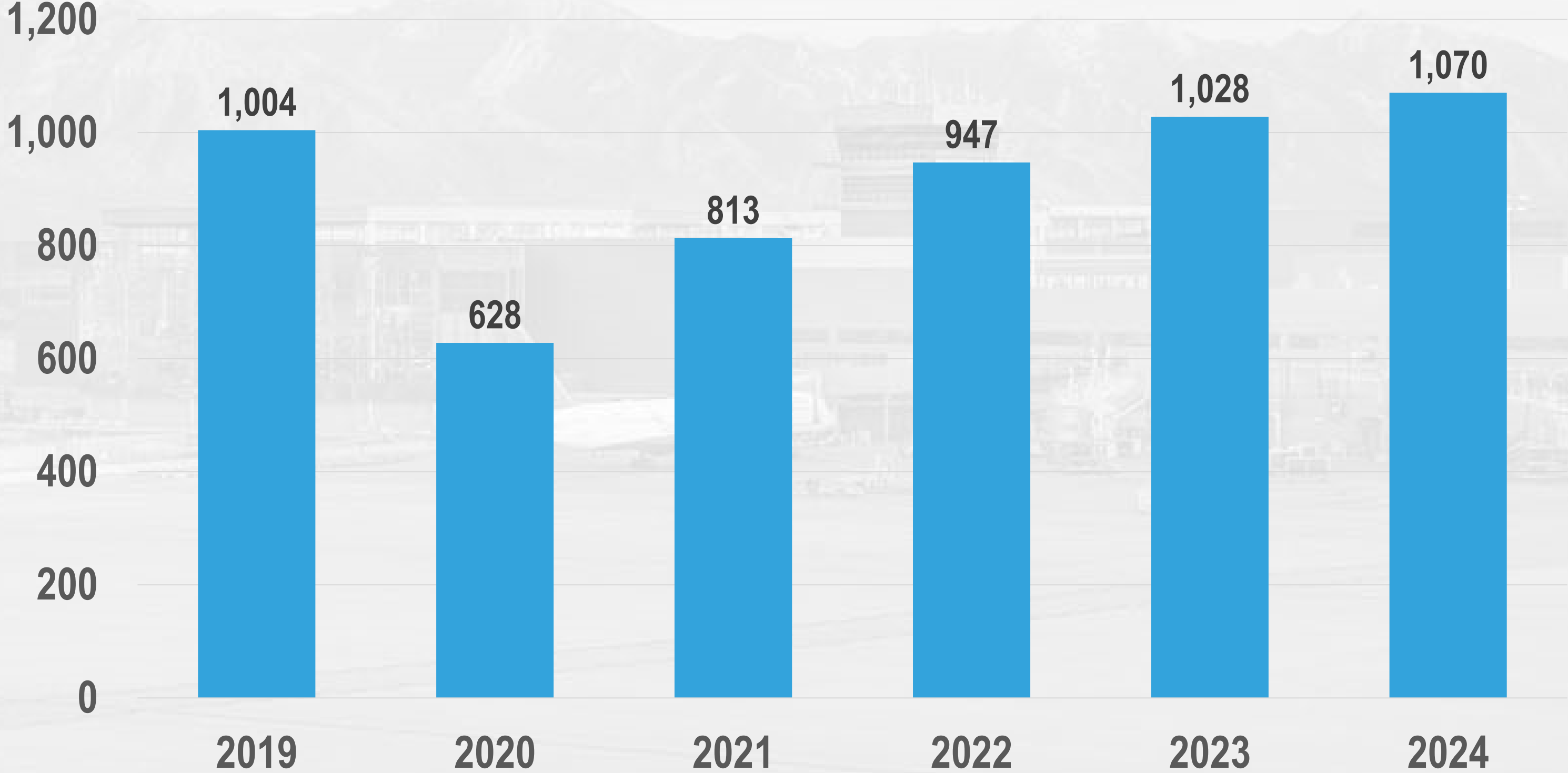
COVID-19 erased almost 40 years of traffic growth.





2024 Domestic Seat Capacity Back Above 2019 and Growing

Domestic Seat Capacity
(In millions)

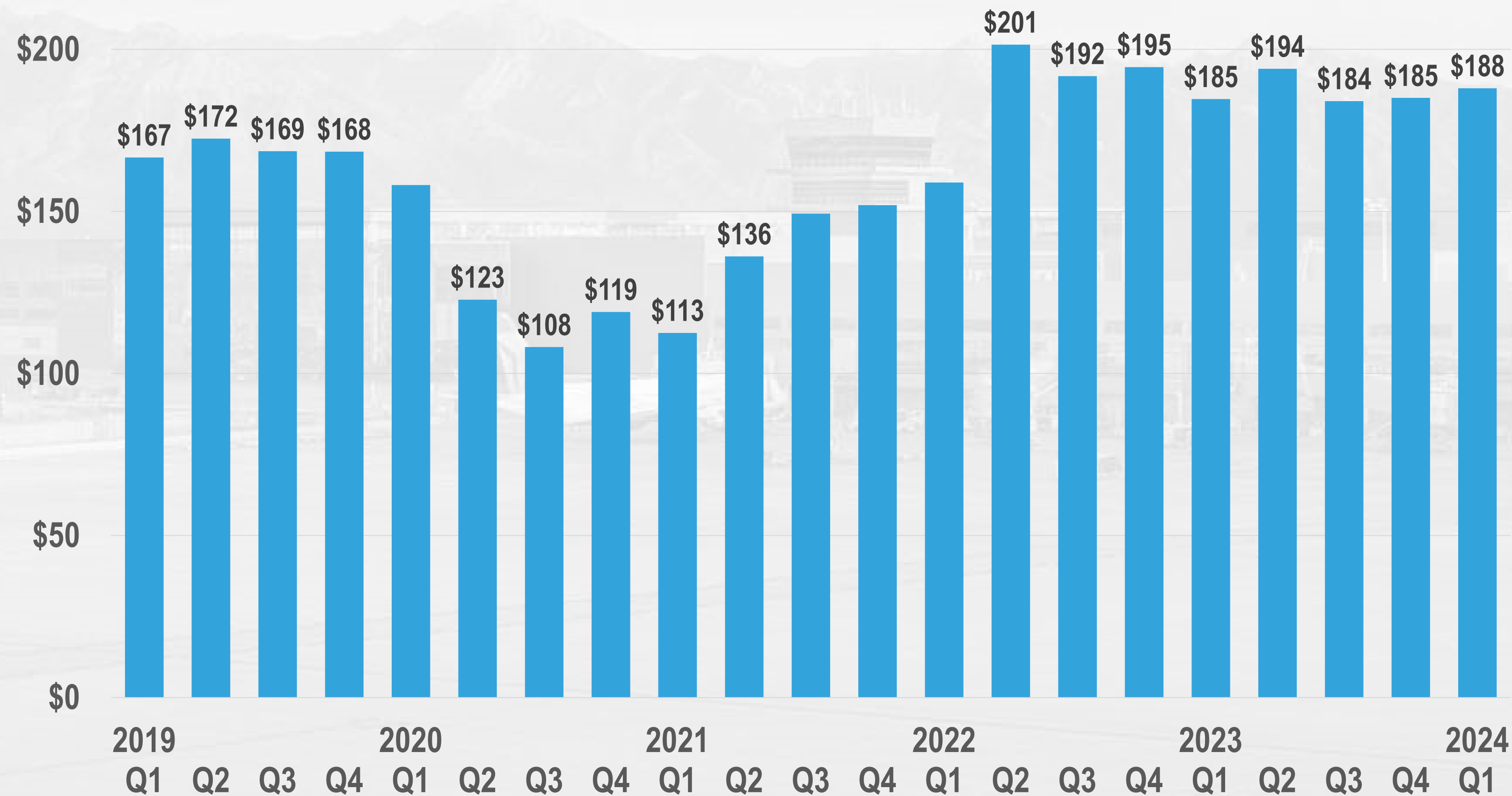


- Scheduled 2024 domestic seat capacity is 4% above 2023 and now 7% above pre-pandemic levels.
- Spring and Summer 2024 seats were up close to 6% over last year, but growth in the 2nd half of the year is slowing.
- Total domestic flights are still down 7% compared to 2019 levels as average aircraft size continues to grow.

Source: Diio Mi as of August 2024,

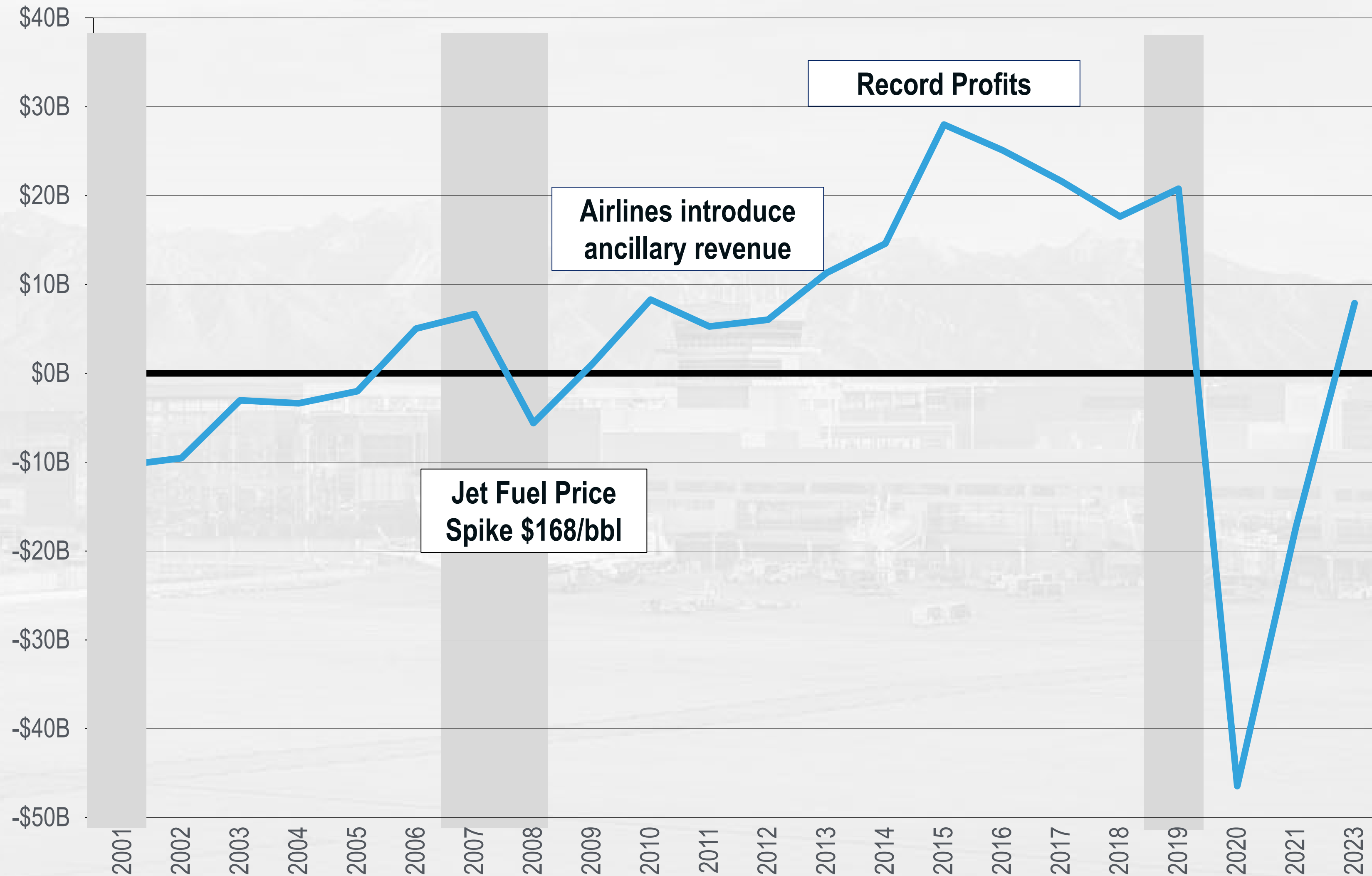
Robust Growth of Average Fares has Slowed Considerably

Average Domestic Fare



- Domestic fares dropped dramatically during the pandemic in an attempt to lure travelers back onto planes.
- In Q2 2022, fares increased to unprecedented levels, 17% higher than Q2 2019.
- Since then, fares have moderated but are still significantly higher than pre-pandemic levels.

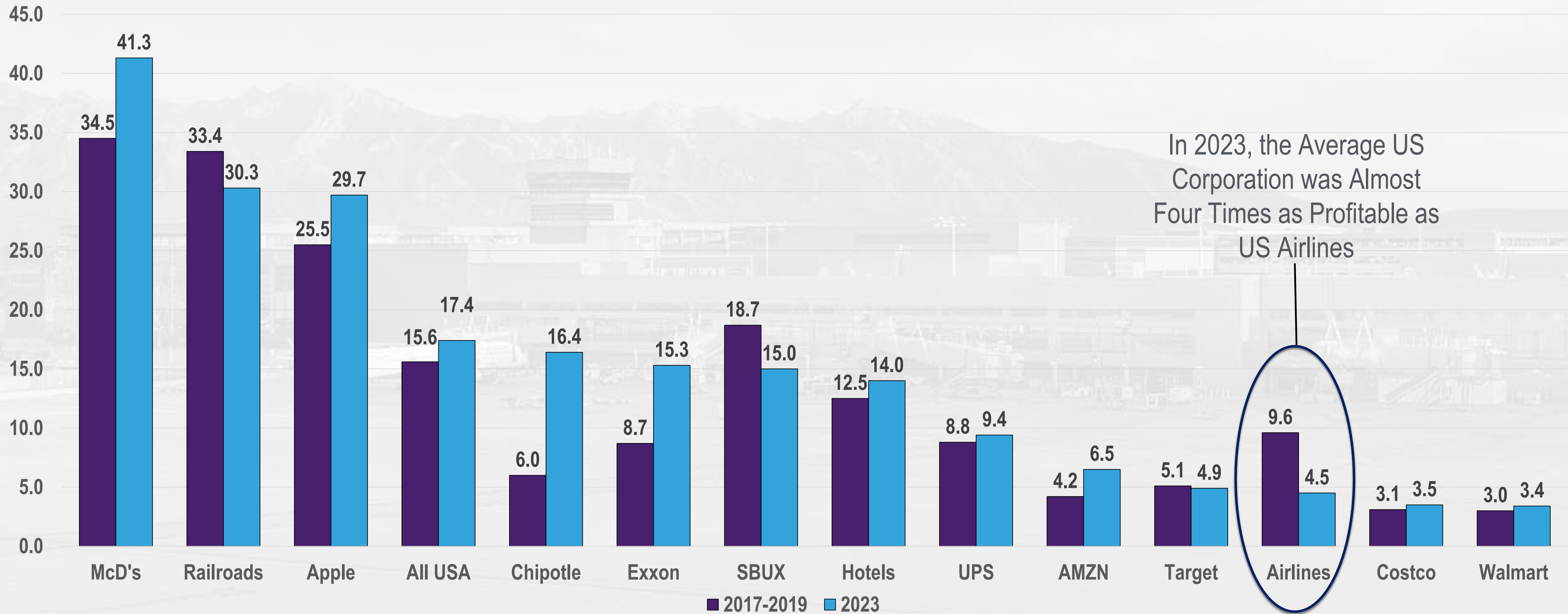
Industry is Profitable Once Again



- The U.S. airline industry enjoyed over 10 years of profitability before COVID-19.
- 2023 operating profits were ~\$13 billion, a big improvement from the ~\$47B loss in 2020.
- Through the 1st half of 2024, the industry has generated \$5.5 billion in profits, a significant slowdown from 2023 so far.
- Pre-tax margins for the 1st half of 2024 were less than 3%.

Airline Profitability Pales in Comparison to Other Industries

Pre-Tax Profit Margin (%) for Selected U.S. Companies and Industries

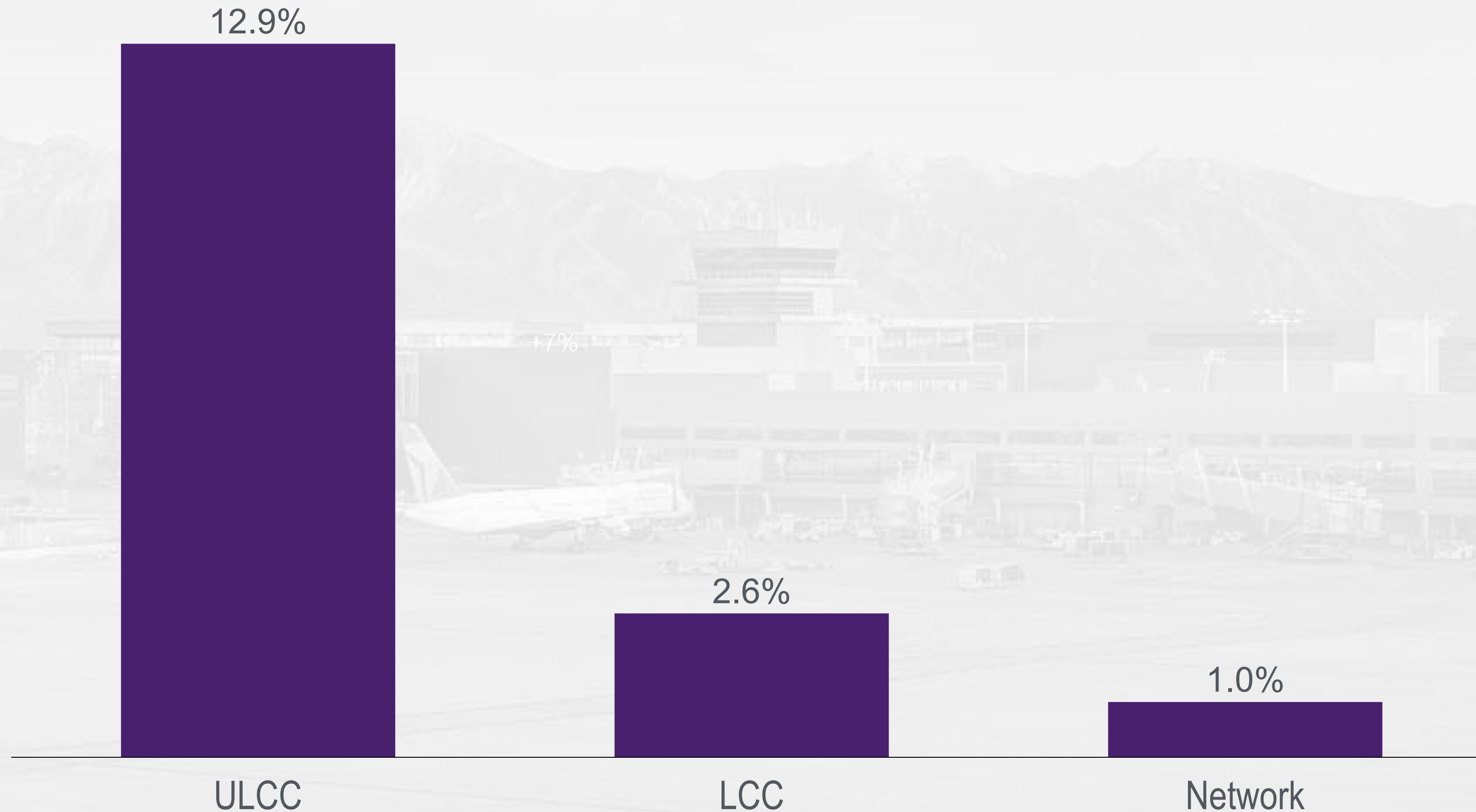


In 2023, the Average US Corporation was Almost Four Times as Profitable as US Airlines

Ultra Low-Cost Carriers Led the Industry's Growth



- **Domestic Seat Capacity Growth by Business Model
2023 10-Year CAGR**

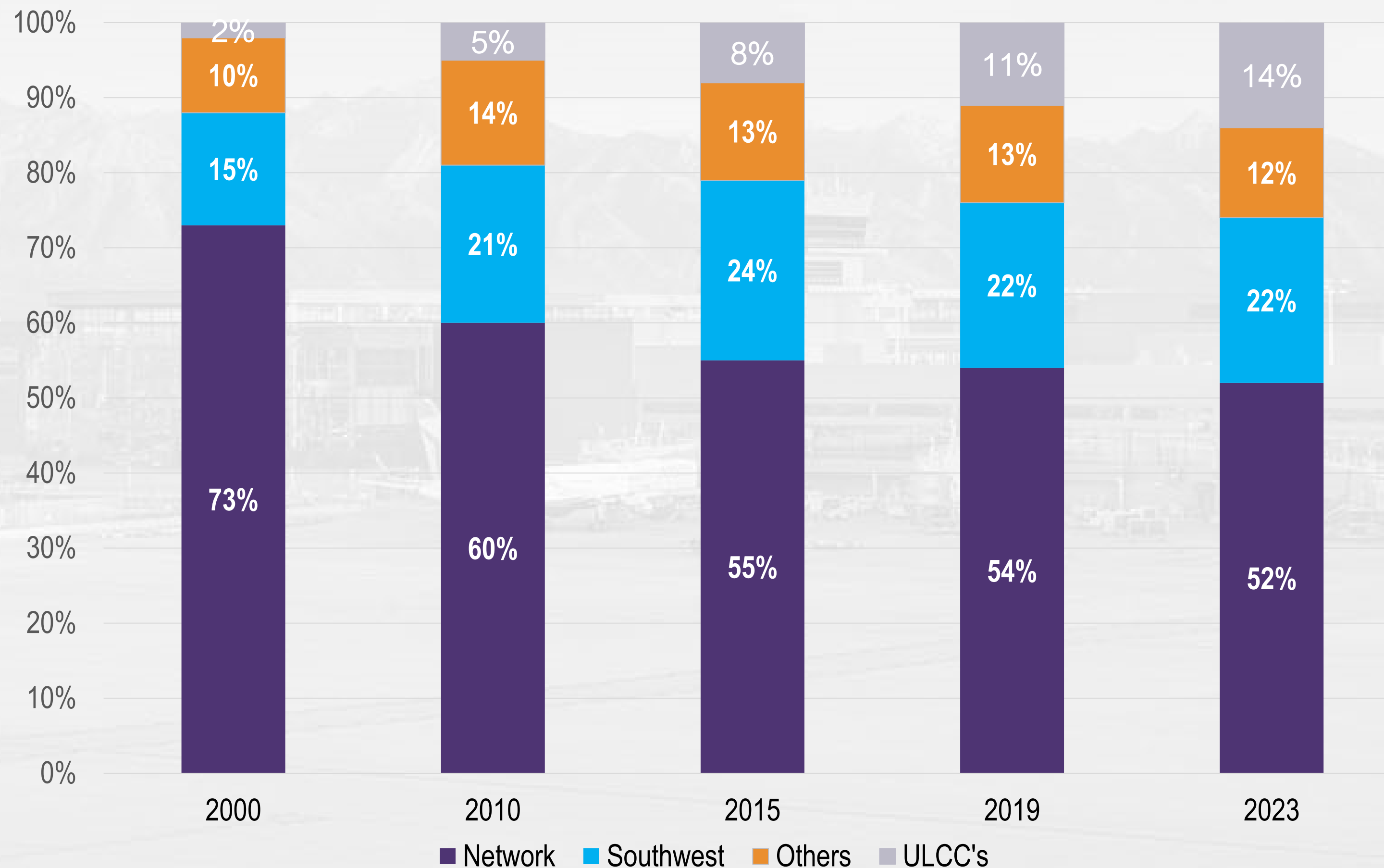


- Over the 10 years leading to 2023, the Network Airlines grew an average of 1% per year.
- Low-Cost Airlines, dominated by Southwest, grew 2.6%.
- While the Ultra-low-cost airlines grew almost 13% per year.

U.S. Domestic O&D Passengers by Airline Business Model



Share (%) of U.S. Domestic O&D Passengers by Airline Business Model



- Global network carrier share fell from 73% in 2000 to 52% in 2023.
- Southwest gained share through 2015 but has lost share since.
- The ULCC business model has risen from virtually nothing 20 years ago to 14% of the US industry in 2023.

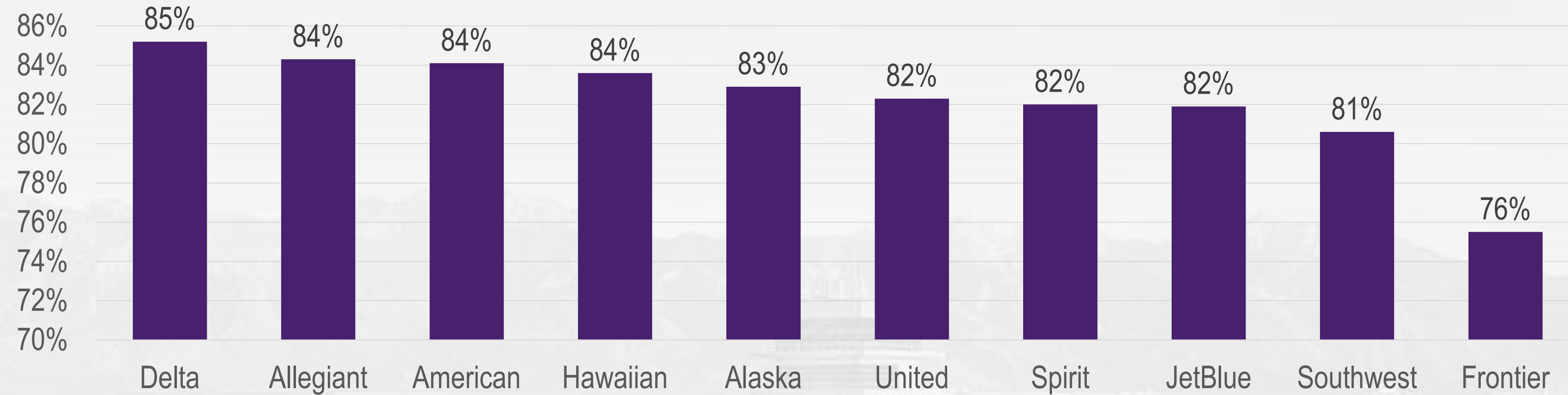


2024 – A Turning Point

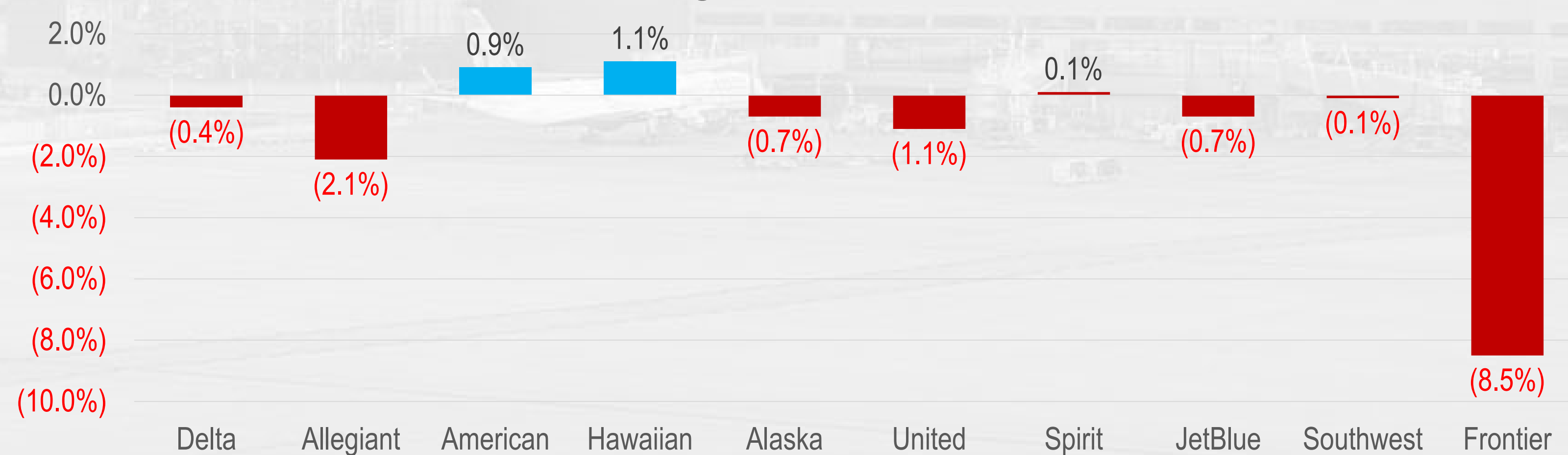
U.S. Load Factors Fell for Select Airlines



1st Half 2024 System Load Factors



Change vs 1st Half 2023

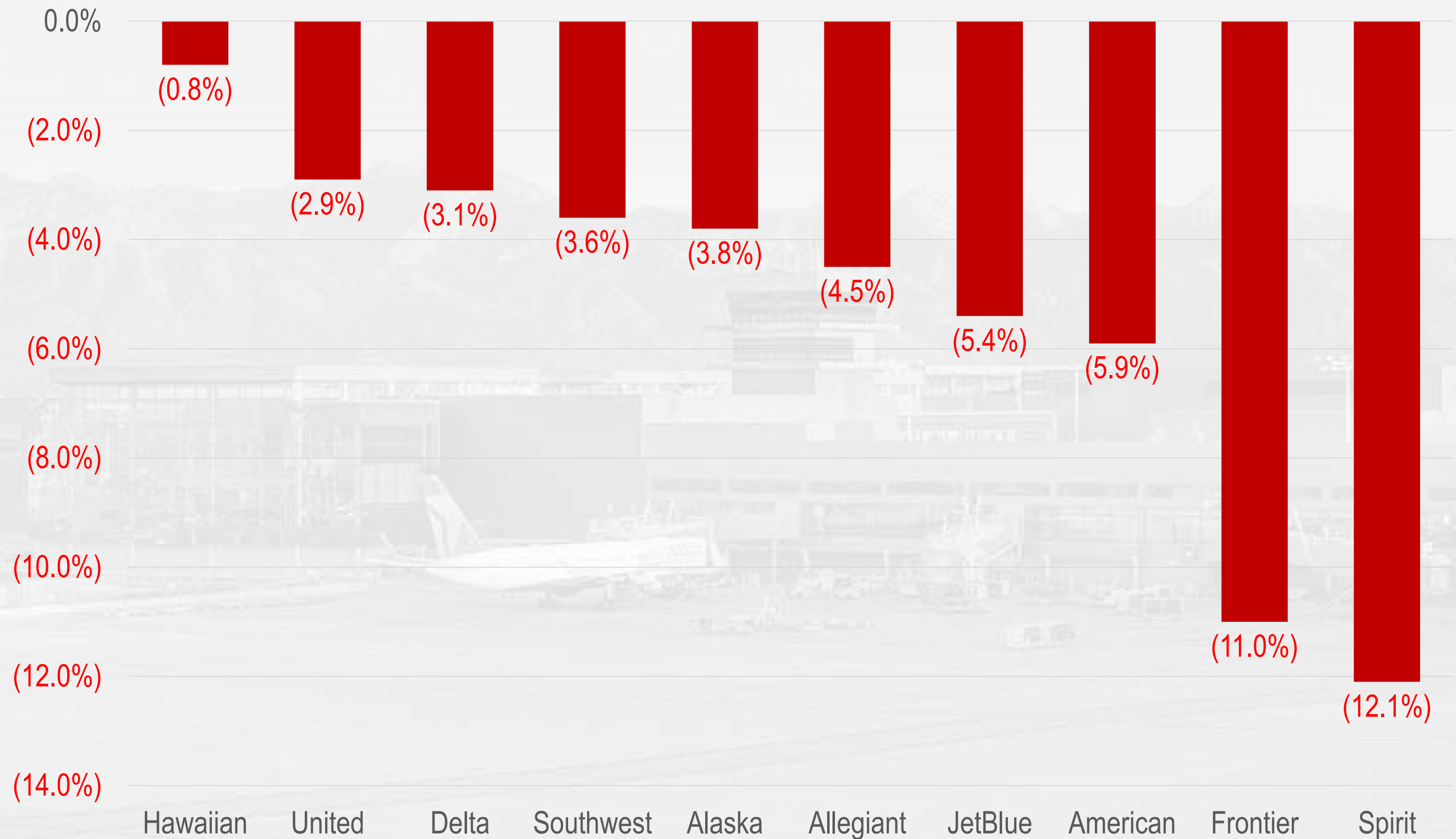


- System load factor for 1st half of 2024 averaged 83%.
- Load factors by airline ranged from 76% for Frontier to a high of 85% for Delta.
- 2024 load factors were similar to 2023 for most airlines.
- The largest declines were by two of the three ULCC carriers, Allegiant (down 2 points) and Frontier (down over 8 points).

But Unit Revenues Fell for Everyone



**2nd Quarter 2024 Revenue per ASM
% Change vs 2Q 2023**



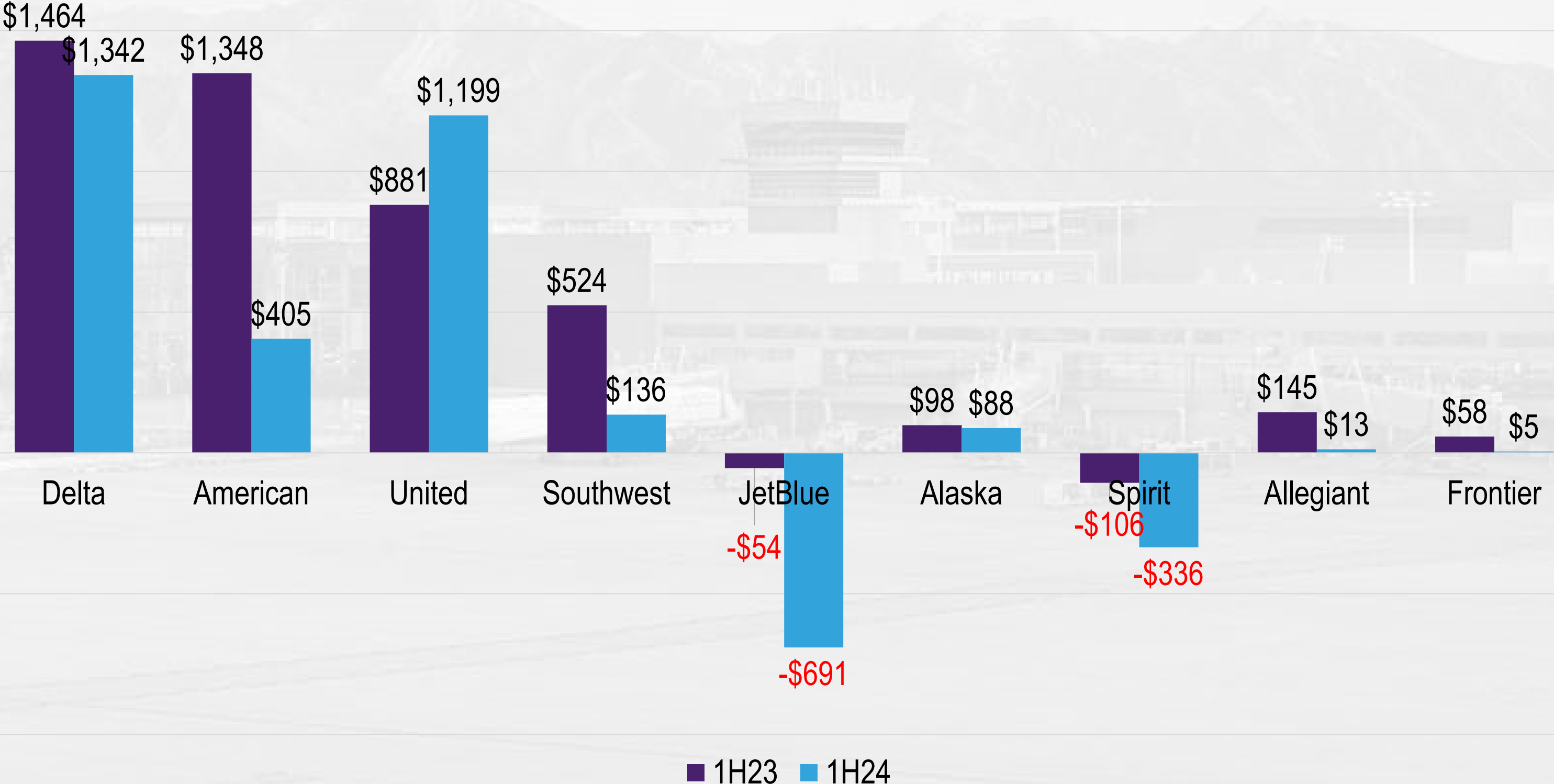
- Unit revenue (or revenue per ASM) is the industry's most meaningful measure of demand and revenue productivity.
- Unit revenue started falling significantly in the 2nd Quarter.
- Every major airline saw unit revenue fall year-over-year.
- The Ultra-low-cost airlines saw unit revenue fall the worst.

Sources: Airline Earnings Report Press Releases, Passenger Revenue per ASM for all but ULCC's. ULCC's are Total Revenue per ASM because of the large portion of total ticket price that is ancillary.

And Profitability is Slipping, Especially for the Low-Cost Airlines.



**U.S. Airline Net Income Change (In Millions)
1H 2024 vs.1H 2023**



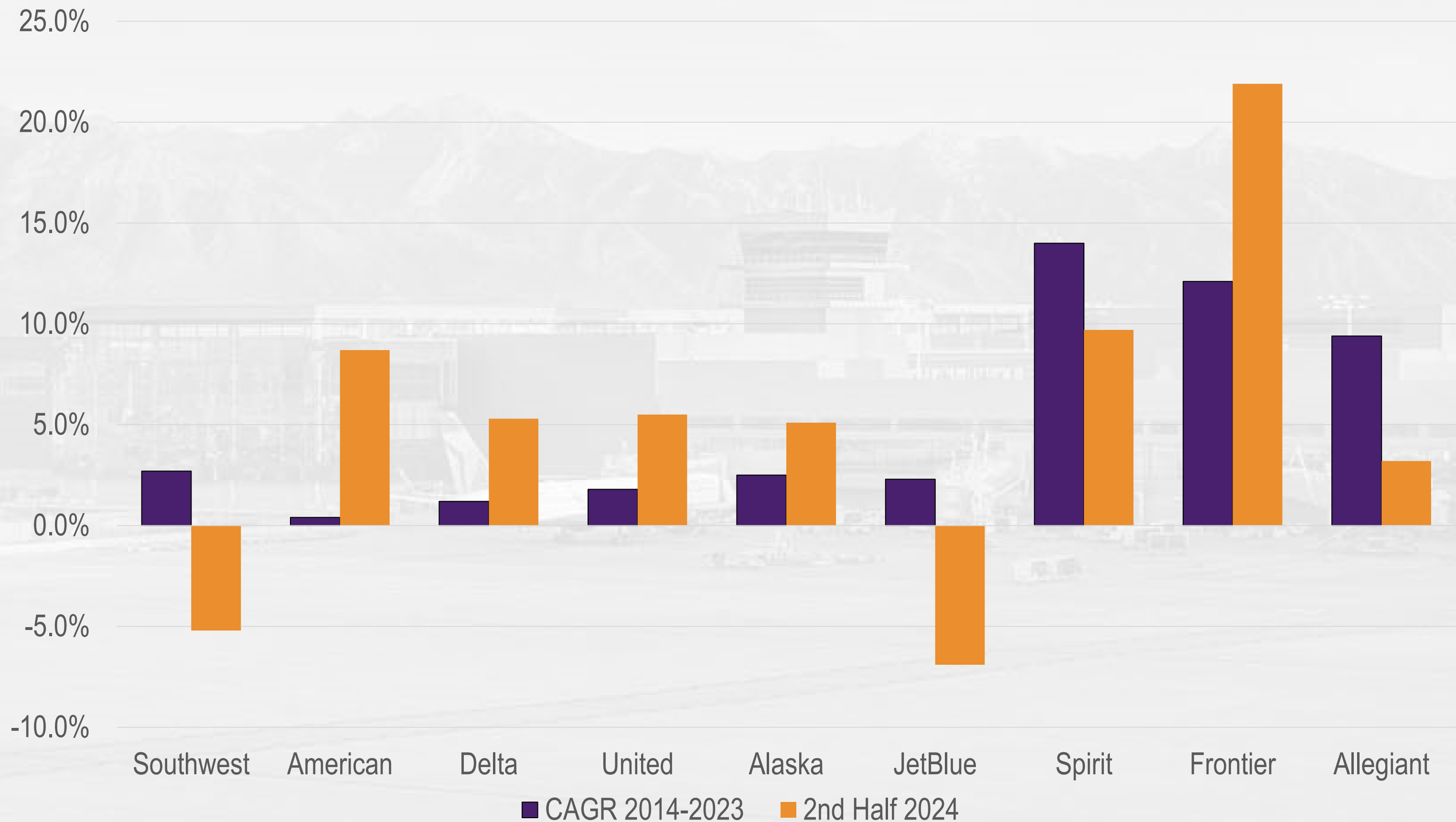
- With unit revenue down and operating costs still high, airline profitability is waning.
- Naturally, low-cost airlines are feeling the cost pressures the most, in addition to having less overall share in the marketplace.

Sources: Airline Earnings Report Press Releases

Domestic Growth Momentum Changing



Domestic Seat Growth
2014 to 2023 CAGR Compared to 2nd Half 2024



- Network carriers accelerating growth rates.
- Southwest & JetBlue shrinking.
- ULCC's generally slowing growth; Frontier being the outlier.
- Meanwhile Ultra low-cost carriers have grown 29% and low-cost carriers over 7%.

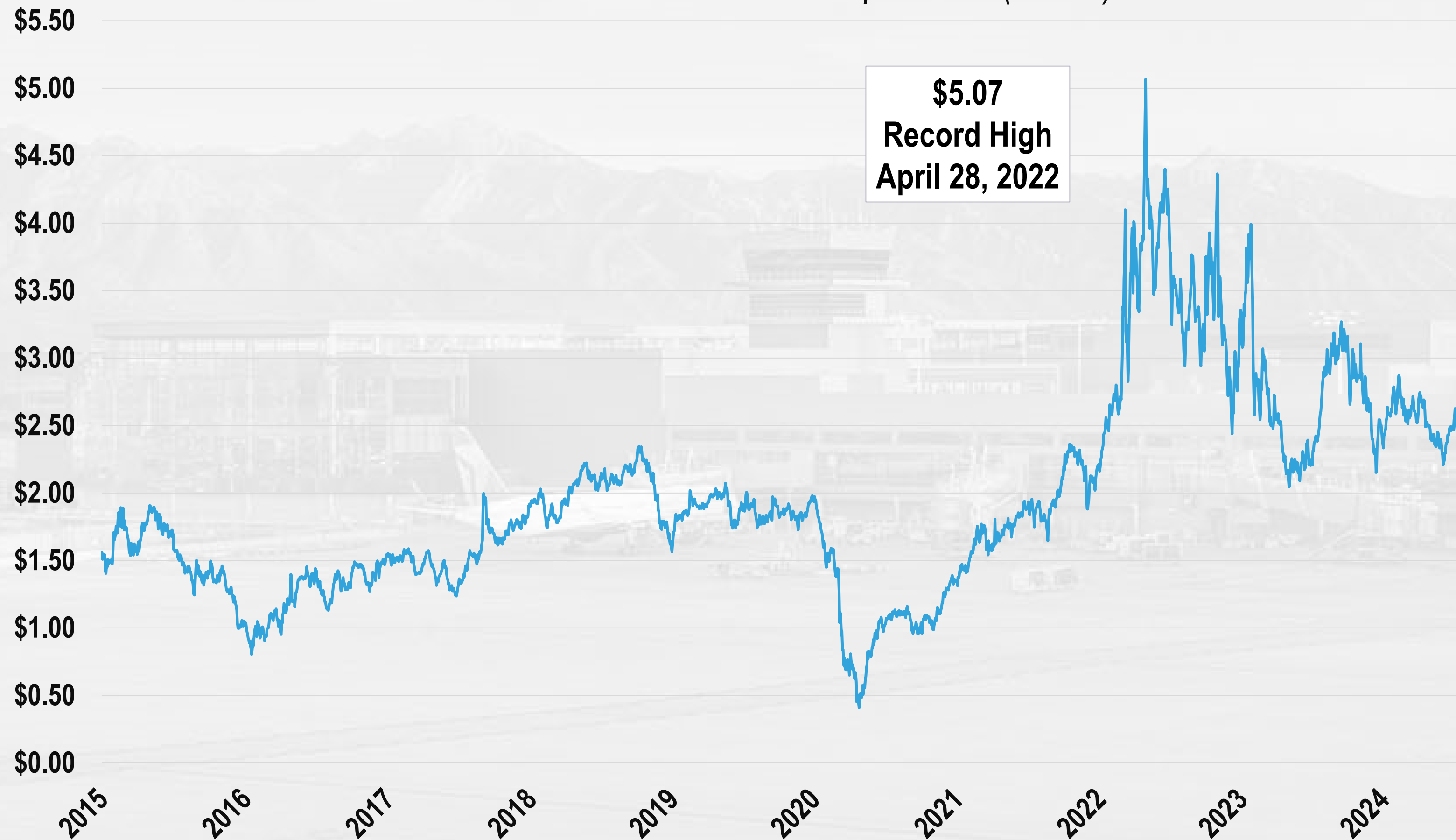
Source: Diio Mi, As of August 2024

Notes: ULCC = Ultra Low-Cost Carrier; LCC = Low-Cost Carrier

Jet Fuel Prices Improving but Remain High



10 Year Jet Fuel Price Per Gallon
U.S. Gulf Coast – Spot Price (Month)

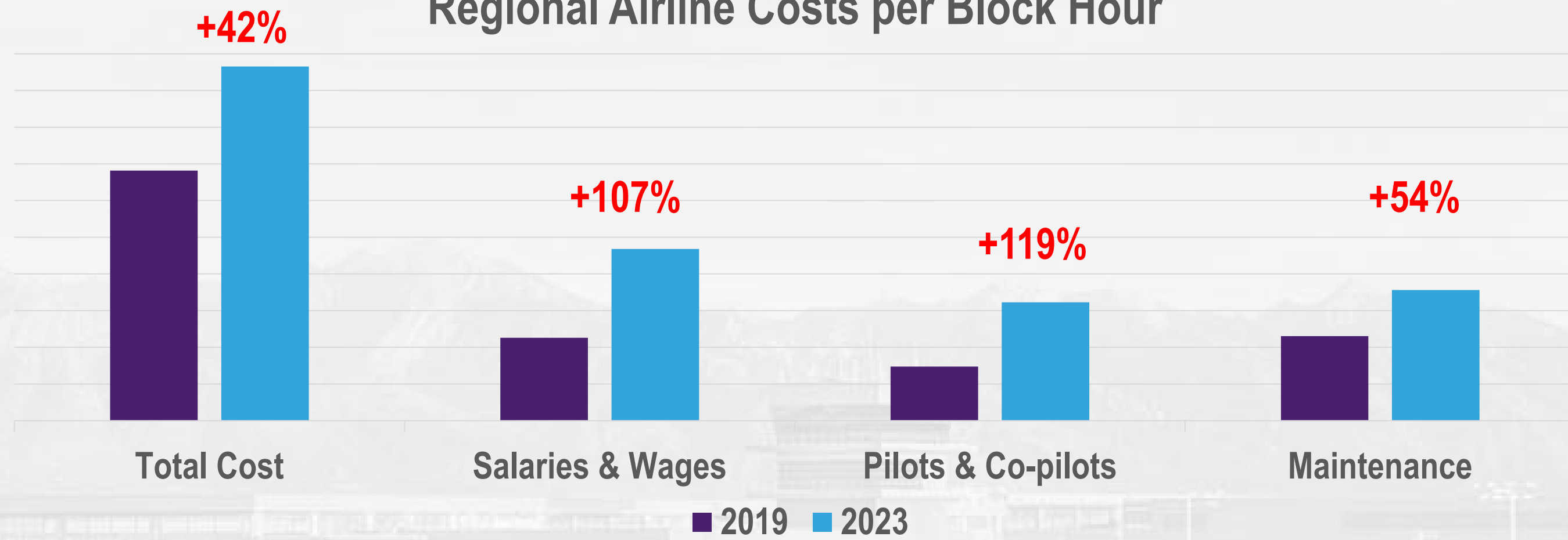


- In Spring 2022, Jet Fuel prices peaked at over \$5 per gallon.
- Average rates in 2024 have fallen 25% from the average 2022 rates.
- Rates still 34% higher than levels five years ago.

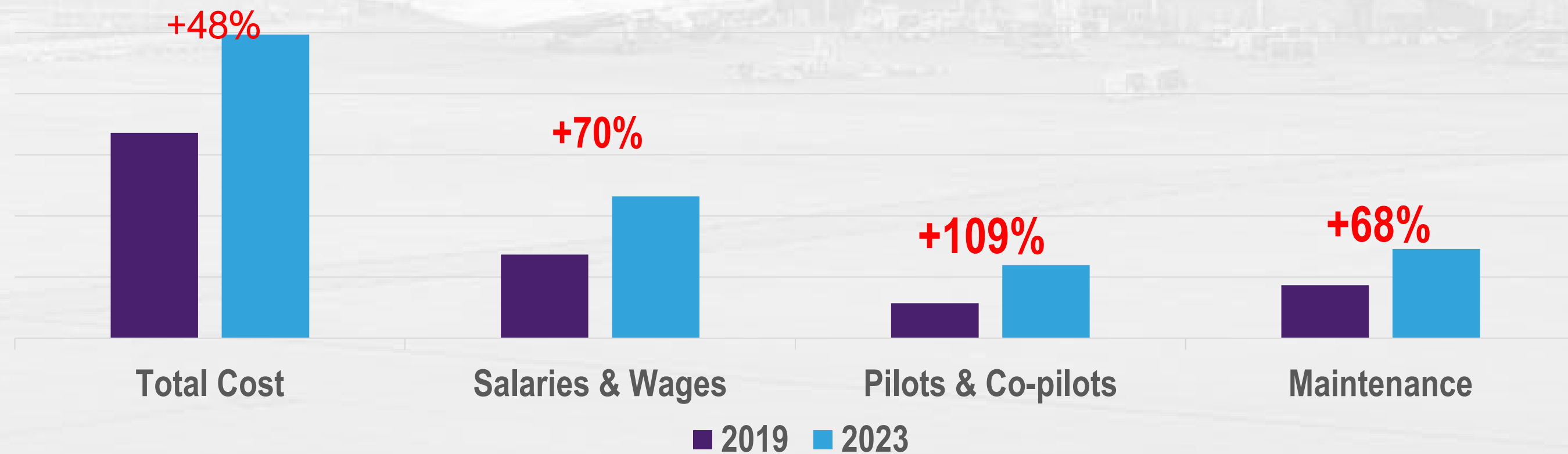
Regional Airline Economics Have Changed



Regional Airline Costs per Block Hour



SkyWest Costs per Block Hour



- A combination of the pilot & mechanic shortages from 2022 through early 2024, supply-chain disruptions, aging aircraft and other economic forces have driven regional airline unit costs up over 40%.

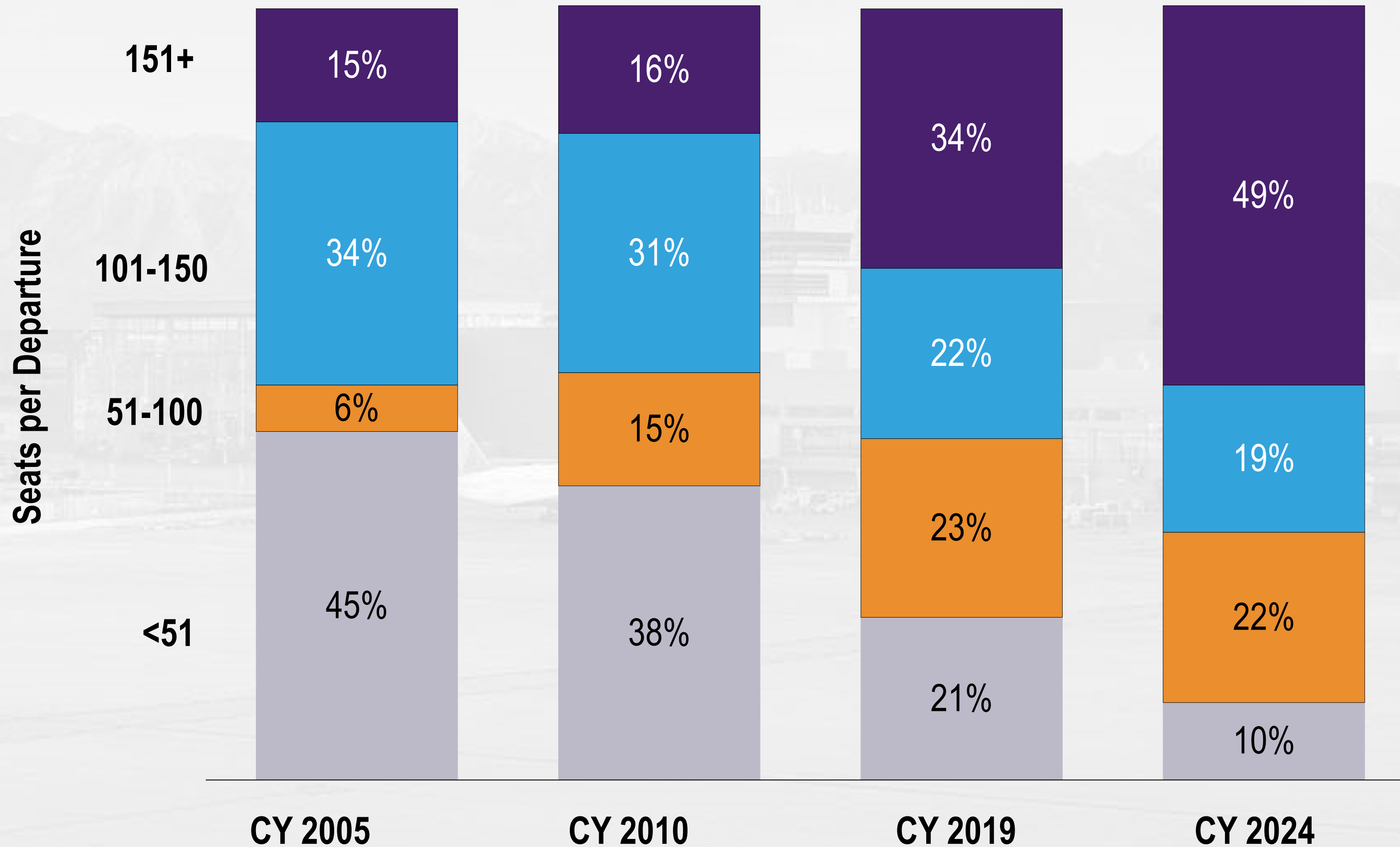
- CPA block hour costs increased an average of 39% over that timeframe.

- It's unlikely these costs will ever go back down.

Small Regional Aircraft Utilization is Decreasing



% of Domestic Departures by Aircraft Seats



- Aircraft economics are driving airlines toward larger aircraft.
- Larger aircraft have lower costs per seat-mile, but Larger aircraft require more passengers per departure.
- 50-seat or smaller aircraft make-up less than 10% of commercial departures today.
- Average seats per departure has risen over 45% to 132 seats per flight today.

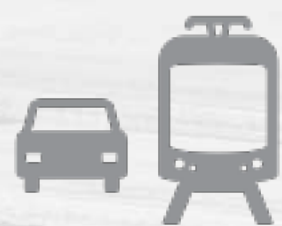
Implications



- Traffic and capacity have largely recovered to pre-pandemic growth trends, but significant challenges still impede overall recovery.
- Average domestic fares have leveled off from the peaks we saw in 2022 but remain high enough to help drive profits over the last two years.
- Those profit levels continue to lag most industries and thus have a hard time attracting new capital.
- The strongest growth airlines over the last 10 years are running into significant headwinds and many are looking to merge with other carriers to remain competitive and become profitable again.
- Increasing industry costs are pushing airlines to shift toward larger aircraft to improve economics in order to regain previous profitability levels.
- While the pilot shortages of 2022 and 2023 have largely abated, cost increases and economics pressures will continue to push the industry toward larger and lower seat mile cost aircraft.



QUESTIONS?





Advisory Board Meeting

September 18, 2024

Media Clippings

<https://slcairport.com/assets/pdfDocuments/AABoard/Sept2024ClippingPacket.pdf>

Compiled by the Communication & Marketing Dept.



Advisory Board
Meeting

September 18, 2024

Information



**SALT LAKE CITY INTERNATIONAL AIRPORT
AIR TRAFFIC STATISTICS AND ACTIVITY REPORT
SEVEN MONTHS ENDED JULY 2024**

	July 2024	CHANGE	Year to date 2024	CHANGE	12 MO ROLLING Ending 07/2024	CHANGE
PASSENGERS						
<i>DOMESTIC</i>						
Enplaned - Local	828,455	3.04%	5,445,673	2.48%	9,107,923	3.46%
Enplaned - Connections	414,657	-3.50%	2,845,236	13.85%	4,751,926	8.12%
Less International Enplaned	-62,843 1,180,269	 0.46%	-402,119 7,888,790	 6.33%	-668,359 13,191,490	 5.11%
Deplaned - Local	858,113	2.69%	5,616,983	4.67%	9,415,052	4.79%
Deplaned - Connection	414,657	-3.50%	2,845,236	13.85%	4,751,926	8.12%
Less International Deplaned	-69,100 1,203,670	 0.75%	-418,257 8,043,962	 7.82%	-675,863 13,491,115	 6.08%
TOTAL DOMESTIC	2,383,939	0.60%	15,932,752	7.08%	26,682,605	5.60%
<i>INTERNATIONAL</i>						
Enplaned	62,843	6.95%	402,119	1.99%	668,359	3.19%
Deplaned	69,100	-2.14%	418,257	3.23%	675,863	2.15%
TOTAL INTERNATIONAL	131,943	1.99%	820,376	2.62%	1,344,222	2.67%
TOTAL PASSENGERS	2,515,882	0.68%	16,753,128	6.85%	28,026,827	5.45%
LANDED WEIGHT						
Air Carriers	1,353,265,517	2.81%	9,221,025,847	8.09%	15,586,789,082	7.64%
Cargo Carriers	84,326,814	11.76%	590,476,415	-1.96%	1,032,173,711	-9.50%
TOTAL LANDED WEIGHT (LBS)	1,437,592,331	3.29%	9,811,502,262	7.43%	16,618,962,793	6.38%
MAIL						
Enplaned	1,404,875	16.42%	5,837,914	-50.49%	9,579,783	-60.42%
Deplaned	685,718	11.09%	3,055,184	-61.55%	5,052,599	-68.43%
TOTAL MAIL (LBS)	2,090,593	14.62%	8,893,098	-54.94%	14,632,382	-63.60%
CARGO						
Enplaned	13,111,663	8.21%	90,237,922	-1.85%	162,083,154	-6.19%
Deplaned	13,973,441	12.90%	97,656,290	3.74%	172,916,236	-4.30%
TOTAL CARGO (LBS)	27,085,104	10.58%	187,894,212	0.98%	334,999,390	-5.22%
MAIL & CARGO						
Enplaned	6,556	8.22%	45,119	-1.85%	81,042	-6.19%
Deplaned	6,987	12.89%	48,828	3.74%	86,458	-4.30%
TOTAL MAIL & CARGO (TONS)	13,543	10.58%	93,947	0.98%	167,500	-5.22%
AIRCRAFT OPERATIONS						
Passenger Aircraft	21,206	2.70%	145,264	7.09%	244,746	5.41%
All-Cargo Aircraft	1,272	6.35%	8,976	-2.69%	15,910	-5.20%
General Aviation	5,640	4.95%	30,825	-18.77%	56,111	-14.89%
Military	234	-20.95%	1,515	-51.05%	2,983	-29.03%
TOTAL AIRCRAFT OPERATIONS	28,352	3.05%	186,580	0.36%	319,750	0.21%

**SALT LAKE CITY INTERNATIONAL AIRPORT
PASSENGER TRAFFIC REPORT
SEVEN MONTHS ENDED JULY 2024**

	July 2023	July 2024	% CHANGE	Year to date 2023	Year to date 2024	% CHANGE	12 MO ROLLING Ending 07/2024	% CHANGE
ENPLANED PASSENGERS								
AEROMEXICO	2,893	8,197	183.3%	16,843	31,809	88.9%	36,908	24.1%
AIR CANADA	1,492	1,964	31.6%	3,893	3,459	-11.1%	7,777	-14.4%
ALASKA	16,845	17,650	4.8%	96,986	105,117	8.4%	179,838	7.5%
Horizon Air / Alaska	-	-	0.0%	146	12	-91.8%	12	-91.8%
Skywest / Alaska	11,658	12,606	8.1%	70,230	67,840	-3.4%	101,991	-13.6%
AMERICAN	53,164	53,071	-0.2%	356,701	394,307	10.5%	625,993	5.6%
Envoy Air	66	594	800.0%	3,092	3,171	2.6%	3,880	25.5%
American/Mesa Air	-	-	0.0%	6,460	-	-100.0%	-	-100.0%
Republic	-	-	0.0%	-	-	0.0%	-	0.0%
SkyWest (American)	5,105	8,062	57.9%	28,869	60,187	108.5%	94,371	123.6%
DELTA	734,613	706,175	-3.9%	4,606,699	4,735,860	2.8%	8,010,123	3.2%
SkyWest (Delta Connection)	144,478	137,682	-4.7%	893,682	941,894	5.4%	1,604,214	-1.8%
EUROWINGS DISCOVER	1,490	-	-100.0%	4,052	-	-100.0%	3,648	-57.6%
FRONTIER	20,160	47,570	136.0%	138,571	255,616	84.5%	388,642	70.5%
HAWAIIAN	-	5,153	100.0%	-	13,186	100.0%	13,186	100.0%
JETBLUE	29,981	12,421	-58.6%	187,645	152,437	-18.8%	270,801	-11.7%
KLM ROYAL DUTCH AIRLINES	3,861	4,898	26.9%	17,596	19,399	10.2%	32,782	7.7%
SOUTHWEST	126,439	139,361	10.2%	855,812	916,694	7.1%	1,514,292	7.2%
SPIRIT	20,200	28,974	43.4%	126,815	133,665	5.4%	225,775	7.2%
SUN COUNTRY	-	2,514	100.0%	1,482	7,057	376.2%	7,999	225.6%
UNITED	44,426	40,092	-9.8%	242,120	332,703	37.4%	530,093	58.1%
Mesa Airlines (United Express)	-	2,109	100.0%	1,693	8,788	419.1%	17,089	101.2%
Republic Airways (United)	-	-	0.0%	-	-	0.0%	-	0.0%
SkyWest (United Express)	16,721	13,886	-17.0%	153,436	106,748	-30.4%	189,239	-33.5%
Charters	87	133	52.9%	487	960	97.1%	1,196	-22.0%
West Coast Charters	-	0	0.0%	-	0	0.0%	0	0.0%
TOTAL ENPLANED PASSENGERS	1,233,679	1,243,112	0.8%	7,813,310	8,290,909	6.1%	13,859,849	5.0%
DEPLANED PASSENGERS								
AeroMexico	4,617	14,113	205.7%	26,671	55,908	109.6%	63,347	48.7%
AIR CANADA	1,477	1,611	9.1%	3,494	3,223	-7.8%	8,056	-8.3%
ALASKA AIR	15,732	17,188	9.3%	91,665	101,198	10.4%	177,062	6.6%
Horizon Air / Alaska	-	-	0.0%	136	1	-99.3%	1	-99.3%
Skywest / Alaska	11,454	12,646	10.4%	66,443	69,488	4.6%	103,616	-9.2%
AMERICAN	53,522	53,502	0.0%	357,721	391,091	9.3%	622,754	5.2%
Envoy Air (American)	85	611	618.8%	3,320	3,549	6.9%	4,318	30.1%
Mesa Air	-	-	0.0%	6,403	-	-100.0%	-	-100.0%
Republic	-	-	0.0%	-	-	0.0%	-	0.0%
SkyWest (American)	4,910	7,795	58.8%	28,211	60,543	114.6%	125,405	206.8%
DELTA	764,515	726,112	-5.0%	4,651,888	4,878,462	4.9%	8,242,413	4.1%
SkyWest (Delta Connection)	146,514	140,193	-4.3%	897,819	934,876	4.1%	1,605,305	-2.9%
EUROWINGS DISCOVER	2,112	-	-100.0%	4,244	-	-100.0%	3,830	-61.0%
FRONTIER	20,311	49,123	141.9%	139,543	266,870	91.2%	400,922	75.3%
HAWAIIAN	-	5,518	100.0%	-	12,976	100.0%	12,976	100.0%
JETBLUE	30,259	13,386	-55.8%	190,687	153,300	-19.6%	271,628	-11.8%
KLM ROYAL DUTCH AIRLINES	4,572	5,275	15.4%	19,244	20,493	6.5%	34,359	0.2%
SOUTHWEST	123,233	138,966	12.8%	853,970	919,375	7.7%	1,518,038	8.0%
SPIRIT	21,023	29,518	40.4%	129,768	135,267	4.2%	227,807	6.4%
SUN COUNTRY	-	2,475	100.0%	1,658	6,983	321.2%	7,185	190.4%
UNITED	44,453	38,444	-13.5%	238,675	330,536	38.5%	527,626	58.8%
Mesa Airlines / United Express	-	2,183	100.0%	1,794	9,138	409.4%	17,616	88.8%
Republic Airways (United)	-	-	0.0%	-	-	0.0%	-	0.0%
SkyWest (United Express)	16,433	14,109	-14.1%	152,005	107,641	-29.2%	191,024	-32.3%
Charters	92	2	-97.8%	386	1,301	237.0%	1,690	-8.4%
West Coast Charters	-	-	0.0%	-	-	0.0%	-	0.0%
TOTAL DEPLANED PASSENGERS	1,265,314	1,272,770	0.6%	7,865,745	8,462,219	7.6%	14,166,978	5.9%
TOTAL PASSENGERS*	2,498,993	2,515,882	0.7%	15,679,055	16,753,128	6.9%	28,026,827	5.5%
INTERNATIONAL - ENPLANED								
AEROMEXICO	2,893	8,197	183.3%	16,843	31,809	88.9%	36,908	24.1%
AIR CANADA	1,492	1,964	31.6%	3,893	3,459	-11.1%	7,777	-14.4%
DELTA	44,872	40,132	-10.6%	332,641	299,432	-10.0%	522,228	-4.5%
SkyWest (Delta Connection)	4,153	7,652	84.3%	19,231	48,020	149.7%	65,016	182.0%
EUROWINGS DISCOVER	1,490	-	-100.0%	4,052	-	-100.0%	3,648	-57.6%
KLM ROYAL DUTCH AIRLINES	3,861	4,898	26.9%	17,596	19,399	10.2%	32,782	7.7%
Charters	-	-	0.0%	-	-	0.0%	-	0.0%
TOTAL ENPLANED INTERNATIONAL	58,761	62,843	6.9%	394,256	402,119	2.0%	668,359	3.2%
DEPLANED INTERNATIONAL								
AEROMEXICO	4,617	14,113	205.7%	26,671	55,908	109.6%	63,347	48.7%
AIR CANADA	1,477	1,611	9.1%	3,494	3,223	-7.8%	8,056	-8.3%
DELTA	53,439	39,869	-25.4%	333,556	292,851	-12.2%	502,774	-6.9%
SkyWest (Delta Connection)	4,393	8,232	87.4%	17,965	45,782	154.8%	63,497	144.9%
EUROWINGS DISCOVER	2,112	-	-100.0%	4,244	-	-100.0%	3,830	-61.0%
KLM ROYAL DUTCH AIRLINES	4,572	5,275	15.4%	19,244	20,493	6.5%	34,359	0.2%
Charters	-	-	0.0%	-	-	0.0%	-	0.0%
TOTAL DEPLANED INTERNATIONAL	70,610	69,100	-2.1%	405,174	418,257	3.2%	675,863	2.2%
TOTAL INTERNATIONAL PASSENGERS	129,371	131,943	2.0%	799,430	820,376	2.6%	1,344,222	2.7%

*Includes International

**SALT LAKE CITY INTERNATIONAL AIRPORT
SEVEN MONTHS ENDED JULY 2024
Based on Total Enplanements**

MARKET SHARE

	July 2023	MARKET SHARE	July 2024	MARKET SHARE	Year to date 2023	MARKET SHARE	Year to date 2024	MARKET SHARE	12 MO ROLLING Ending 07/2023	12 MO ROLLING Ending 07/2024	MARKET SHARE
AEROMEXICO	2,893	0.23%	8,197	0.66%	16,843	0.22%	31,809	0.38%	29,738	36,908	0.27%
ALASKA	28,503	2.31%	30,256	2.43%	167,362	2.14%	172,969	2.09%	285,435	281,841	2.03%
AMERICAN	58,335	4.73%	61,727	4.97%	395,122	5.06%	457,665	5.52%	647,745	724,244	5.23%
DELTA	879,091	71.26%	843,857	67.88%	5,500,381	70.40%	5,677,754	68.48%	9,397,176	9,614,337	69.37%
EUROWINGS DISCOVER	1,490	0.12%	-	0.00%	4,052	0.05%	-	0.00%	8,601	3,648	0.03%
FRONTIER	20,160	1.63%	47,570	3.83%	138,571	1.77%	255,616	3.08%	227,905	388,642	2.80%
HAWAIIAN	-	0.00%	5,153	0.41%	-	0.00%	13,186	0.16%	-	13,186	0.10%
JETBLUE	29,981	2.43%	12,421	1.00%	187,645	2.40%	152,437	1.84%	306,690	270,801	1.95%
KLM ROYAL DUTCH	3,861	0.31%	4,898	0.39%	17,596	0.23%	19,399	0.23%	30,446	32,782	0.24%
SOUTHWEST	126,439	10.25%	139,361	11.21%	855,812	10.95%	916,694	11.06%	1,412,339	1,514,292	10.93%
SPIRIT	20,200	1.64%	28,974	2.33%	126,815	1.62%	133,665	1.61%	210,664	225,775	1.63%
SUN COUNTRY	-	0.00%	2,514	0.20%	1,482	0.02%	7,057	0.09%	2,457	7,999	0.06%
UNITED	61,147	4.96%	56,087	4.51%	397,249	5.08%	448,239	5.41%	628,442	736,421	5.31%
Charters	87	0.01%	133	0.01%	487	0.01%	960	0.01%	1,534	1,196	0.01%
TOTAL ENPLANEMENTS	1,233,679	100%	1,243,112	100%	7,813,310	100%	8,290,909	100%	13,198,261	13,859,849	100%

PERCENT CHANGE YOY

	July 2023	July 2024	PERCENT CHANGE	YTD 2023	YTD 2024	PERCENT CHANGE	12 MO ROLLING Ending 07/2023	12 MO ROLLING Ending 07/2024	PERCENT CHANGE
AEROMEXICO	2,893	8,197	183.34%	16,843	31,809	88.86%	29,738	36,908	24.11%
ALASKA	28,503	30,256	6.15%	167,362	172,969	3.35%	285,435	281,841	-1.26%
AMERICAN	58,335	61,727	5.81%	395,122	457,665	15.83%	647,745	724,244	11.81%
DELTA	879,091	843,857	-4.01%	5,500,381	5,677,754	3.22%	9,397,176	9,614,337	2.31%
EUROWINGS DISCOVER	1,490	-	-100.00%	4,052	-	-100.00%	8,601	3,648	-57.59%
FRONTIER	20,160	47,570	135.96%	138,571	255,616	84.47%	227,905	388,642	70.53%
HAWAIIAN	-	5,153	100.00%	-	13,186	100.00%	-	13,186	100.00%
JETBLUE	29,981	12,421	-58.57%	187,645	152,437	-18.76%	306,690	270,801	-11.70%
KLM ROYAL DUTCH	3,861	4,898	0.00%	17,596	19,399	0.00%	30,446	32,782	7.67%
SOUTHWEST	126,439	139,361	10.22%	855,812	916,694	7.11%	1,412,339	1,514,292	7.22%
SPIRIT	20,200	28,974	43.44%	126,815	133,665	5.40%	210,664	225,775	7.17%
SUN COUNTRY	-	2,514	#DIV/0!	1,482	7,057	376.18%	2,457	7,999	225.56%
UNITED	61,147	56,087	-8.28%	397,249	448,239	12.84%	628,442	736,421	17.18%
Charters	87	133	52.87%	487	960	97.13%	1,534	1,196	-22.03%
TOTAL ENPLANEMENTS	1,233,679	1,243,112	0.8%	7,813,310	8,290,909	6.1%	13,198,261	13,859,849	5.0%

**SALT LAKE CITY INTERNATIONAL AIRPORT
LANDING ACTIVITY
SEVEN MONTHS ENDED JULY 2024**

	July 2023	July 2024	CHANGE	Year to date 2023	Year to date 2024	CHANGE	12 MO ROLLING Ending 07/2024	% CHANGE
TOTAL NUMBER OF LANDINGS								
SCHEDULED CARRIERS								
AEROMEXICO	31	62	100.0%	194	257	32.5%	314	-9.0%
AIR CANADA	13	16	23.1%	33	31	-6.1%	70	-28.6%
ALASKA	100	109	9.0%	651	716	10.0%	1,237	2.7%
Horizon Air / Alaska	-	-	0.0%	2	1	-50.0%	1	-50.0%
Skywest / Alaska	162	183	13.0%	974	1,082	11.1%	1,607	-5.6%
AMERICAN	320	306	-4.4%	2,130	2,386	12.0%	3,825	4.7%
Mesa Air (American)	-	-	0.0%	71	-	-100.0%	-	-100.0%
Envoy Air (American)	1	8	700.0%	44	49	11.4%	62	40.9%
Republic/ (American)	-	-	0.0%	-	-	0.0%	-	0.0%
SkyWest (American)	85	119	40.0%	480	962	100.4%	1,563	123.9%
DELTA	4,928	4,833	-1.9%	31,978	32,821	2.6%	56,333	4.9%
SkyWest (Delta Connection)	2,299	2,328	1.3%	14,982	15,657	4.5%	27,151	-2.2%
EUROWINGS DISCOVER	8	-	-100.0%	18	-	-100.0%	18	-48.6%
FRONTIER	116	296	155.2%	828	1,669	101.6%	2,473	79.7%
HAWAIIAN	-	31	100.0%	-	77	100.0%	77	100.0%
JETBLUE	215	96	-55.3%	1,337	1,165	-12.9%	2,068	-2.3%
KLM ROYAL DUTCH AIRLINES	13	13	0.0%	55	51	-7.3%	89	-4.3%
SOUTHWEST	1,016	1,055	3.8%	6,860	7,173	4.6%	12,296	8.6%
SPIRIT	141	175	24.1%	822	839	2.1%	1,431	4.4%
SUN COUNTRY	8	22	175.0%	38	76	100.0%	107	78.3%
UNITED	316	290	-8.2%	1,709	2,484	45.3%	3,979	67.3%
Mesa / United Express	-	30	100.0%	26	130	400.0%	254	92.4%
Republic Airways Holdings	-	-	0.0%	-	-	0.0%	-	0.0%
SkyWest (United Express)	266	230	-13.5%	2,356	1,798	-23.7%	3,183	-27.2%
Trans States	-	-	0.0%	-	-	0.0%	-	0.0%
SUBTOTAL SCHEDULED CARRIERS:	10,038	10,202	1.6%	65,588	69,424	5.8%	118,138	4.9%
CHARTER CARRIERS								
ALLEGIAN AIR	-	-	0.0%	2	12	500.0%	15	7.1%
BOMBARDIER BUSINESS JETS	75	156	108.0%	596	1,390	133.2%	1,682	104.6%
BOUTIQUE AIR	-	-	0.0%	-	-	0.0%	-	0.0%
DELTA PRIVATE JETS	-	-	0.0%	-	-	0.0%	-	0.0%
EXECUTIVE JET MANAGEMENT	-	-	0.0%	-	-	0.0%	-	0.0%
FLIGHT OPTIONS	-	-	0.0%	-	-	0.0%	-	0.0%
KALITTA CHARTERS	2	3	50.0%	11	20	81.8%	25	56.3%
KEYLIME AIR	-	-	0.0%	-	3	100.0%	3	50.0%
NETJETS	203	240	18.2%	1,559	1,740	11.6%	2,431	-2.6%
SIERRA PACIFIC AIRLINES	3	2	-33.3%	5	4	-20.0%	-	-100.0%
SWIFT AIR	-	-	0.0%	-	-	0.0%	-	0.0%
SUN COUNTRY	-	-	0.0%	-	-	0.0%	-	0.0%
XOJET	5	-	-100.0%	73	47	-35.6%	56	-51.3%
OTHER CHARTER	-	-	0.0%	-	1	100.0%	5	100.0%
SUBTOTAL CHARTER CARRIERS:	288	401	39.2%	2,246	3,217	43.2%	4,217	21.5%
CARGO CARRIERS								
21 AIR LLC	0	27	100.0%	0	130	100.0%	130	100.0%
ABX AIR INC	1	-	-100.0%	5	10	100.0%	13	18.2%
AIRNET 11 LLC	10	6	-40.0%	30	46	53.3%	87	58.2%
ALPINE AVIATION	190	178	-6.3%	1,348	1,276	-5.3%	2,308	0.7%
AMERIFLIGHT	23	21	-8.7%	151	154	2.0%	291	11.9%
AMERIJET INTERTIONAL	-	-	0.0%	5	27	440.0%	40	-52.4%
CORPORATE AIR (BILLINGS)	125	138	10.4%	867	911	5.1%	1,556	3.5%
EMPIRE	15	19	26.7%	119	122	2.5%	212	2.4%
FEDERAL EXPRESS	116	121	4.3%	868	885	2.0%	1,569	-0.7%
GEM AIR	-	32	100.0%	186	216	16.1%	376	-1.8%
GLOBAL CROSSING AIRLINES	20	-	-100.0%	89	-	-100.0%	22	-75.3%
NORTHERN AIR CARGO	-	-	0.0%	72	17	-76.4%	90	-53.8%
SWIFT AIR	-	-	0.0%	13	5	-61.5%	35	-7.9%
UPS	96	94	-2.1%	814	677	-16.8%	1,240	-19.3%
WESTERN AIR EXPRESS	-	-	0.0%	26	-	-100.0%	-	-100.0%
OTHER CARGO	-	-	0.0%	9	3	-66.7%	4	-77.8%
SUBTOTAL CARGO CARRIERS:	596	636	6.7%	4,602	4,479	-2.7%	7,973	-5.1%
TOTAL LANDINGS	10,922	11,239	2.9%	72,436	77,120	6.5%	130,328	4.7%
TOTAL LANDED WEIGHT								
SCHEDULED CARRIERS								
AEROMEXICO	2,938,738	8,960,000	204.9%	18,390,812	35,221,248	91.5%	40,624,734	24.2%
AIR CANADA	2,002,000	2,464,000	23.1%	5,082,000	4,774,000	-6.1%	10,780,000	-28.5%
ALASKA	15,428,000	16,835,300	9.1%	100,358,000	110,167,100	9.8%	190,557,800	3.6%
Horizon Air / Alaska	-	-	0.0%	149,914	74,957	-50.0%	74,957	-50.0%
Skywest / Alaska	12,143,034	13,717,131	13.0%	73,008,118	81,103,474	11.1%	120,455,899	-5.6%
AMERICAN	52,551,154	51,605,112	-1.8%	347,416,578	393,094,834	13.1%	628,882,838	7.3%
Envoy Air (American)	74,950	599,600	700.0%	3,297,800	3,672,550	11.4%	4,646,900	40.9%
American/Mesa Air	-	-	0.0%	5,304,900	-	-100.0%	-	-100.0%
Republic (American)	-	-	0.0%	-	-	0.0%	-	0.0%
SkyWest (American)	5,941,450	8,601,050	44.8%	33,185,550	68,397,200	106.1%	110,747,100	131.7%
DELTA	773,976,396	758,848,289	-2.0%	4,988,654,409	5,164,961,218	3.5%	8,851,392,208	4.9%

**SALT LAKE CITY INTERNATIONAL AIRPORT
LANDING ACTIVITY
SEVEN MONTHS ENDED JULY 2024**

	July 2023	July 2024	CHANGE	Year to date 2023	Year to date 2024	CHANGE	12 MO ROLLING Ending 07/2024	% CHANGE
SkyWest (Delta Connection)	164,430,614	172,054,400	4.6%	1,071,025,354	1,170,041,458	9.2%	2,008,694,764	2.4%
EUROWINGS DISCOVER	3,247,200	-	-100.0%	7,306,200	-	-100.0%	7,328,200	-48.6%
FRONTIER	16,917,800	44,527,352	163.2%	118,864,928	254,573,750	114.2%	375,721,870	90.2%
HAWAIIAN	-	5,412,786	100.0%	-	13,444,662	100.0%	13,444,662	100.0%
JETBLUE	30,267,257	13,471,514	-55.5%	189,339,170	165,853,794	-12.4%	295,373,573	-1.6%
KLM ROYAL DUTCH AIRLINES	5,523,414	6,108,258	10.6%	23,497,255	23,963,166	2.0%	40,237,495	1.3%
SOUTHWEST	136,781,800	147,818,300	8.1%	936,861,300	991,792,100	5.9%	1,696,876,900	9.9%
SPIRIT	20,049,918	26,893,946	34.1%	116,886,756	136,176,346	16.5%	220,372,334	13.0%
SUN COUNTRY	1,170,400	3,218,600	175.0%	5,508,100	11,118,800	101.9%	15,654,100	80.4%
UNITED	45,386,400	41,725,200	-8.1%	248,770,600	356,624,900	43.4%	579,530,200	67.6%
Mesa / United Express	-	2,248,500	100.0%	1,950,000	9,744,050	399.7%	18,982,070	91.7%
Republic Airways Holdings	-	-	0.0%	-	-	0.0%	-	0.0%
SkyWest (United Express)	18,705,443	14,953,442	-20.1%	166,779,116	120,079,130	-28.0%	214,265,537	-30.4%
SUBTOTAL SCHEDULED CARRIERS:	1,307,535,968	1,340,062,780	2.5%	8,461,636,860	9,114,878,737	7.7%	15,444,644,141	7.5%
CHARTER CARRIERS								
ALLEGIAN AIR	0	0	0.0%	279,986	1,698,657	506.7%	2,124,148	7.0%
AMERISTAR	-	-	0.0%	-	107,000	100.0%	107,000	100.0%
BOEING COMMERCIAL AIRPLANE	-	-	0.0%	-	-	0.0%	-	0.0%
BOMBARDIER	2,340,374	5,441,415	132.5%	20,063,045	48,969,291	144.1%	59,859,008	113.7%
BOUTIQUE AIR	-	-	0.0%	-	-	0.0%	-	0.0%
DELTA PRIVATE JETS	-	-	0.0%	-	-	0.0%	-	0.0%
EXECUTIVE JET MANAGEMENT	-	-	0.0%	-	-	0.0%	-	0.0%
FLIGHT OPTIONS	-	-	0.0%	-	-	0.0%	-	0.0%
KALITTA CHARTERS	42,620	50,500	18.5%	182,420	569,720	212.3%	646,220	4.3%
KEYLIME AIR	-	-	0.0%	-	119,026	100.0%	119,026	87.6%
MIAMI AIR	-	-	0.0%	-	-	0.0%	-	0.0%
NETJETS	5,950,587	7,490,822	25.9%	45,006,402	53,044,936	17.9%	73,090,759	1.8%
SIERRA PACIFIC	330,000	220,000	-33.3%	550,000	440,000	-20.0%	440,000	-20.0%
SUN COUNTRY	-	-	0.0%	-	-	0.0%	-	0.0%
SWIFT AIR	-	-	0.0%	-	-	0.0%	-	0.0%
VIRGIN AMERICA	-	-	0.0%	-	-	0.0%	-	0.0%
XOJET	159,000	-	-100.0%	3,351,000	1,494,600	-55.4%	1,780,800	-64.4%
OTHER CHARTER	-	-	0.0%	-	-	0.0%	-	0.0%
SUBTOTAL CHARTER CARRIERS:	8,822,581	13,202,737	49.6%	69,432,853	106,443,230	53.3%	138,166,961	27.9%
CARGO CARRIERS								
21 AIR LLC	0	8,640,000	100.0%	0	40,691,000	100.0%	40,691,000	100.0%
ABX AIR INC	272,000	-	-100.0%	1,371,000	2,790,000	103.5%	3,606,000	18.8%
AIRNET 11	155,100	91,800	-40.8%	466,000	711,500	52.7%	1,344,400	57.7%
ALPINE AVIATION	2,606,600	2,491,400	-4.4%	18,551,600	17,527,600	-5.5%	31,964,000	1.3%
AMERIFLIGHT	354,700	338,100	-4.7%	2,415,500	2,477,600	2.6%	4,638,700	11.2%
AMERIJET INTERNATIONAL	-	-	0.0%	1,360,000	7,344,000	440.0%	10,880,000	-52.4%
AMERISTAR	-	-	0.0%	463,100	163,400	-64.7%	163,400	-86.4%
ATLAS AIR	-	-	0.0%	1,260,000	-	-100.0%	653,000	-48.2%
CORPORATE AIR (BILLINGS)	1,062,500	1,173,000	10.4%	7,369,500	7,743,500	5.1%	13,226,000	3.5%
EMPIRE	684,194	895,414	30.9%	5,540,698	5,892,275	6.3%	10,137,215	4.7%
FEDEX EXPRESS	38,056,000	41,041,900	7.8%	288,833,100	291,442,800	0.9%	518,050,700	-2.5%
GEM AIR	-	272,000	100.0%	1,543,600	1,836,000	18.9%	3,149,800	-2.1%
GLOBAL CROSSING AIRLINES	3,328,960	-	-100.0%	16,200,835	-	-100.0%	3,661,856	-77.4%
KALITTA AIR LLC	-	-	0.0%	-	652,000	100.0%	652,000	100.0%
NORTHERN AIR CARGO	-	-	0.0%	9,312,500	2,057,000	-77.9%	10,890,000	-54.9%
SWIFT AIR	-	-	0.0%	1,826,000	720,000	-60.6%	5,040,000	-7.1%
UPS	28,889,340	29,383,200	1.7%	245,268,500	208,131,620	-15.1%	377,403,620	-20.3%
WESTERN AIR EXPRESS	-	-	0.0%	340,000	-	-100.0%	-	-100.0%
OTHER CARGO	-	-	0.0%	-	-	0.0%	-	0.0%
SUBTOTAL CARGO CARRIERS:	75,409,394	84,326,814	11.8%	602,121,933	590,180,295	-2.0%	1,036,151,691	-9.4%
TOTAL LANDED WEIGHT	1,391,767,943	1,437,592,331	3.3%	9,133,191,646	9,811,502,262	7.4%	16,618,962,793	6.4%

**SALT LAKE CITY INTERNATIONAL AIRPORT
CARGO ACTIVITY REPORT
SEVEN MONTHS ENDED JULY 2024**

	July 2023	July 2024	CHANGE	Year to date 2023	Year to date 2024	CHANGE	12 MO ROLLING Ending 07/2024	% CHANGE
ENPLANED CARGO								
PASSENGER CARRIERS								
ALASKA	8,936	11,696	30.89%	74,917	87,402	16.67%	140,180	20.02%
Horizon Air / Alaska	-	-	0.00%	-	-	0.00%	-	0.00%
Skywest / Alaska	1,132	-	-100.00%	17,550	8,185	-53.36%	10,617	-51.01%
AMERICAN	3,299	4,509	36.68%	48,136	35,810	-25.61%	58,842	-32.37%
American Eagle/Republic	-	-	0.00%	-	-	0.00%	-	0.00%
Envoy Air (American)	-	-	0.00%	-	-	0.00%	-	0.00%
Mesa	-	-	0.00%	251	-	-100.00%	-	-100.00%
SkyWest (American)	262	396	51.15%	3,223	4,917	52.56%	9,635	85.82%
DELTA	645,298	622,223	-3.58%	5,072,087	5,526,087	8.95%	9,365,574	8.59%
EW DISCOVER GMBH	-	-	-	2,513	-	-100.00%	179,022	7023.84%
FRONTIER	-	-	0.00%	-	-	0.00%	-	0.00%
KLM ROYAL DUTCH	102,611	10,808	-89.47%	353,600	370,012	4.64%	688,367	6.70%
SOUTHWEST	410,512	242,463	-40.94%	2,909,146	1,896,335	-34.81%	4,063,937	-18.87%
UNITED	5,811	3,348	-42.39%	31,637	34,016	7.52%	64,469	-39.66%
Others	-	-	0.00%	-	7,706	100.00%	7,706	-88.01%
CARGO CARRIERS								
21 AIR LLC	-	560,292	100.00%	-	2,811,442	100.00%	2,811,442	100.00%
FEDEX EXPRESS*	6,491,016	6,951,399	7.09%	48,863,023	49,242,922	0.78%	87,575,131	-3.51%
GEM AIR	-	25,427	100.00%	101,380	134,262	32.43%	221,269	-5.93%
GLOBAL CROSSING	-	-	0.00%	-	-	0.00%	26,306	100.00%
SWIFT AIR	-	-	0.00%	16,962	60,906	259.07%	233,092	52.38%
UPS	3,670,648	3,894,330	6.09%	28,669,191	24,481,981	-14.61%	46,730,164	-16.12%
MISC CARGO	777,235	784,772	0.97%	5,774,524	5,535,939	-4.13%	9,897,401	-11.90%
TOTAL ENPLANED CARGO (LBS)	12,116,760	13,111,663	8.21%	91,938,140	90,237,922	-1.85%	162,083,154	-6.19%
DEPLANED CARGO								
PASSENGER CARRIERS								
ALASKA	2,037	20,179	890.62%	65,949	101,101	53.30%	215,956	27.40%
Horizon Air / Alaska	-	-	0.00%	-	-	0.00%	-	0.00%
Skywest / Alaska	2,796	3,390	21.24%	22,427	15,985	-28.72%	25,362	-27.10%
AMERICAN	26,255	23,606	-10.09%	212,674	160,420	-24.57%	282,365	-31.39%
American Eagle/Republic	-	-	0.00%	-	-	0.00%	-	0.00%
Envoy	-	-	0.00%	255	26	-89.80%	26	-89.80%
Mesa (American)	-	-	0.00%	559	-	-100.00%	-	-100.00%
SkyWest (American)	617	236	-61.75%	2,126	4,405	107.20%	6,984	149.61%
DELTA	729,924	1,323,721	81.35%	6,606,325	8,519,204	28.96%	14,374,968	21.85%
SkyWest (Delta Connection)	-	-	0.00%	-	-	0.00%	-	0.00%
EW DISCOVER GMBH	-	-	0.00%	1,892	-	-100.00%	129,533	6746.35%
KLM ROYAL DUTCH	105,309	102,891	-2.30%	441,094	551,631	25.06%	958,657	-14.05%
SOUTHWEST	341,571	371,197	8.67%	2,366,033	2,471,583	4.46%	4,365,344	6.46%
UNITED	28,990	42,283	45.85%	166,045	249,595	50.32%	445,976	58.48%
Others	-	-	0.00%	5,522	-	-100.00%	-	-100.00%
CARGO CARRIERS								
21 AIR LLC	-	994,756	100.00%	-	4,975,799	100.00%	4,975,799	100.00%
FEDEX EXPRESS*	6,564,253	6,745,829	2.77%	49,246,056	48,411,863	-1.69%	86,877,765	-5.22%
GEM AIR	-	1,387	100.00%	7,870	7,101	-9.77%	13,834	-44.77%
GLOBAL CROSSING	-	-	0.00%	-	-	0.00%	18,597	100.00%
SWIFT AIR	-	-	0.00%	292,240	92,161	-68.46%	921,000	-2.53%
UPS	4,206,213	3,996,326	-4.99%	31,953,436	28,270,618	-11.53%	53,002,352	-15.33%
MISC CARGO	369,171	347,640	-5.83%	2,743,525	3,824,798	39.41%	6,301,718	-15.55%
ABX AIR	58,180	-	-100.00%	195,826	502,607	156.66%	553,512	38.76%
TOTAL DEPLANED CARGO (LBS)	12,377,136	13,973,441	12.90%	94,134,028	97,656,290	3.74%	172,916,236	-4.30%
TOTAL CARGO LBS	24,493,896	27,085,104	10.58%	186,072,168	187,894,212	0.98%	334,999,390	-5.22%

*FEDEX EXPRESS includes mail



Salt Lake City
Department of Airports

COMPARISON OF ON TIME OPERATIONS
May 2024

ARRIVALS

Airport	Flights	% On Time	Rank
SLC SALT LAKE CITY INTL	9,655	82.1	1
MSP MINNEAPOLIS-ST. PAUL INTL	10,954	82.0	7
IAD WASHINGTON DULLES	6,830	81.4	3
DTW DETROIT METRO WAYNE CNTY	11,422	80.0	4
SEA SEATTLE-TACOMA INTL	16,236	77.8	5
EWR NEWARK LIBERTY INTERNATIONAL	12,576	77.3	6
ATL HARTSFIELD-JACKSON ATLANTA INTL	29,971	76.7	7
JFK NEW YORK JFK INTL	10,623	76.1	8
LGA NEW YORK LAGUARDIA	14,098	75.6	9
PHL PHILADELPHIA INTL	10,534	75.4	10
PHX PHOENIX SKY HARBOR INTL	16,837	74.9	11
BWI BALTIMORE/WASHINGTON INTL	8,684	74.8	12
LAX LOS ANGELES INTL	16,768	74.8	13
SAN SAN DIEGO LINDBERGH FIELD	8,108	73.5	14
DEN DENVER INTL	26,958	73.4	15
LAS LAS VEGAS MCCARRAN INTL	16,439	73.2	16
DCA RONALD REAGAN NATIONAL	12,267	72.7	17
BOS BOSTON LOGAN INTL	12,800	72.1	18
FLL FT. LAUDERDALE	7,891	72.1	19
MDW CHICAGO MIDWAY	6,972	71.5	20
MIA MIAMI INTL	9,499	71.5	21
MCO ORLANDO INTL	13,838	71.3	22
BNA NASHVILLE INTL	8,836	70.9	23
TPA TAMPA INTL	6,843	70.2	24
ORD CHICAGO O HARE	27,924	69.7	25
CLT CHARLOTTE DOUGLAS	22,333	69.1	26
IAH HOUSTON GEORGE BUSH	14,505	64.4	27
AUS AUSTIN	7,938	64.2	28
DFW DALLAS-FT. WORTH REGIONAL	27,298	58.2	29
SFO SAN FRANCISCO INTL	11,146	57.4	30
AVERAGES	13,893		

DEPARTURES

Airport	Flights	% On Time	Rank
MSP MINNEAPOLIS-ST. PAUL INTL	10,850	82.3	1
SLC SALT LAKE CITY INTL	9,621	81.9	2
IAD WASHINGTON DULLES	4,648	81.8	3
DTW DETROIT METRO WAYNE CNTY	11,294	80.2	4
LGA NEW YORK LAGUARDIA	14,093	78.2	5
JFK NEW YORK JFK INTL	10,627	77.8	6
BOS BOSTON LOGAN INTERNATIONAL	12,659	77.2	7
LAX LOS ANGELES INTL	16,587	77.2	8
SEA SEATTLE-TACOMA INTL	14,338	76.6	9
SAN SAN DIEGO LINDBERGH FIELD	7,936	76.4	10
PHL PHILADELPHIA INTL	8,740	75.8	11
EWR NEWARK LIBERTY INTERNATIONAL	11,358	75.3	12
DCA RONALD REAGAN NATIONAL	11,965	75.0	13
PHX PHOENIX SKY HARBOR INTL	16,741	74.3	14
ATL HARTSFIELD-JACKSON ATLANTA INTL	29,870	74.2	15
LAS LAS VEGAS Harry Reid INTL	16,345	72.8	16
TPA TAMPA INTERNATIONAL	6,846	72.8	17
FLL FT. LAUDERDALE	7,892	71.2	18
SFO SAN FRANCISCO INTL	10,974	71.2	19
MCO ORLANDO INTL	13,837	70.9	20
DEN DENVER INTERNATIONAL	26,368	70.3	21
BNA NASHVILLE INTL	8,811	69.7	22
ORD CHICAGO O HARE	24,845	68.2	23
MIA MIAMI INTL	9,503	66.8	24
MDW CHICAGO MIDWAY	6,973	64.9	25
BWI BALTIMORE/WASHINGTON INTL	8,654	64.5	26
AUS AUSTIN	7,852	64.2	27
CLT CHARLOTTE DOUGLAS	19,198	63.1	28
IAH HOUSTON GEORGE BUSH	10,125	60.3	29
DFW DALLAS-FT. WORTH REGIONAL	27,111	56.5	30
AVERAGES	13,222		

ON TIME ARRIVAL PERFORMANCE AT SLC

By Carrier

Air Carrier	Flights	% On Time
DL DELTA	6,713	86.1%
AS ALASKA	278	83.8%
HA HAWAIIAN	17	82.4%
B6 JETBLUE	168	77.4%
NK SPIRIT	95	76.8%
WN SOUTHWEST	1,016	76.0%
UA UNITED	601	75.9%
AA AMERICAN	490	61.6%
F9 FRONTIER	277	61.0%
AVERAGES	9,655	91.3%

Source: DOT Air Travel Consumer Report



Salt Lake City
Department of Airports

COMPARISON OF ON TIME OPERATIONS
June 2024

ARRIVALS

Airport	Flights	% On Time	Rank
IAD WASHINGTON DULLES	6,922	83.2	1
ATL HARTSFIELD-JACKSON ATLANTA INTL	29,395	82.5	7
SLC SALT LAKE CITY INTL	9,633	81.3	3
CLT CHARLOTTE DOUGLAS	21,626	77.1	4
DTW DETROIT METRO WAYNE CNTY	11,533	76.6	5
DCA RONALD REAGAN NATIONAL	11,749	76.3	6
BWI BALTIMORE/WASHINGTON INTL	8,798	75.9	7
LAX LOS ANGELES INTL	16,816	75.7	8
PHX PHOENIX SKY HARBOR INTL	15,403	75.6	9
MDW CHICAGO MIDWAY	7,537	75.2	10
BNA NASHVILLE INTL	8,996	75.0	11
IAH HOUSTON GEORGE BUSH	15,016	74.6	12
LAS LAS VEGAS MCCARRAN INTL	15,804	74.6	13
DEN DENVER INTL	27,576	73.9	14
PHL PHILADELPHIA INTL	11,150	73.8	15
ORD CHICAGO O HARE	27,590	73.6	16
SEA SEATTLE-TACOMA INTL	17,253	73.4	17
LGA NEW YORK LAGUARDIA	13,579	73.2	18
BOS BOSTON LOGAN INTL	12,674	72.1	19
AUS AUSTIN	7,629	71.1	20
EWR NEWARK LIBERTY INTERNATIONAL	11,950	71.1	21
SAN SAN DIEGO LINDBERGH FIELD	8,382	70.5	22
TPA TAMPA INTL	6,243	70.4	23
DFW DALLAS-FT. WORTH REGIONAL	27,864	70.3	24
JFK NEW YORK JFK INTL	10,459	70.2	25
MCO ORLANDO INTL	13,179	70.0	26
FLL FT. LAUDERDALE	7,287	69.0	27
MSP MINNEAPOLIS-ST. PAUL INTL	11,410	67.7	28
SFO SAN FRANCISCO INTL	10,389	67.2	29
MIA MIAMI INTL	8,542	66.9	30
AVERAGES	13,746		

DEPARTURES

Airport	Flights	% On Time	Rank
IAD WASHINGTON DULLES	4,517	81.1	1
SLC SALT LAKE CITY INTL	9,610	79.2	2
ATL HARTSFIELD-JACKSON ATLANTA INTL	29,361	78.5	3
DCA RONALD REAGAN NATIONAL	11,457	77.3	4
LAX LOS ANGELES INTL	16,676	77.1	5
DTW DETROIT METRO WAYNE CNTY	11,408	76.9	6
LGA NEW YORK LAGUARDIA	13,562	75.7	7
BOS BOSTON LOGAN INTERNATIONAL	12,568	75.2	8
PHX PHOENIX SKY HARBOR INTL	15,326	74.7	9
SFO SAN FRANCISCO INTL	10,256	73.8	10
BNA NASHVILLE INTL	8,899	73.3	11
JFK NEW YORK JFK INTL	10,455	73.0	12
TPA TAMPA INTERNATIONAL	6,247	72.9	13
SEA SEATTLE-TACOMA INTL	15,183	72.8	14
SAN SAN DIEGO LINDBERGH FIELD	8,291	72.7	15
PHL PHILADELPHIA INTL	9,374	71.2	16
EWR NEWARK LIBERTY INTERNATIONAL	10,768	71.1	17
AUS AUSTIN	7,551	70.8	18
LAS LAS VEGAS Harry Reid INTL	15,699	70.5	19
MSP MINNEAPOLIS-ST. PAUL INTL	11,265	70.5	20
ORD CHICAGO O HARE	24,207	69.8	21
DEN DENVER INTERNATIONAL	27,585	69.6	22
MCO ORLANDO INTL	13,175	68.7	23
CLT CHARLOTTE DOUGLAS	18,712	67.8	24
IAH HOUSTON GEORGE BUSH	10,028	67.8	25
FLL FT. LAUDERDALE	7,290	66.7	26
MDW CHICAGO MIDWAY	7,537	66.0	27
BWI BALTIMORE/WASHINGTON INTL	8,779	64.1	28
DFW DALLAS-FT. WORTH REGIONAL	27,690	62.7	29
MIA MIAMI INTL	8,553	59.8	30
AVERAGES	13,068		

ON TIME ARRIVAL PERFORMANCE AT SLC
By Carrier

Air Carrier	Flights	% On Time
HA HAWAIIAN	30	96.7%
DL DELTA	6,807	85.3%
AS ALASKA	284	81.3%
UA UNITED	552	73.9%
WN SOUTHWEST	1,013	73.5%
NK SPIRIT	115	68.7%
B6 JETBLUE	118	68.6%
F9 FRONTIER	290	64.8%
AA AMERICAN	424	62.3%
	9,633	91.3%

Source: DOT Air Travel Consumer Report

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SALT LAKE CITY INTERNATIONAL AIRPORT
CONSTRUCTION PROGRAM
2024/2025 Construction Schedule

ID	Task Name	Start	Finish	August 2024	September 2024	October 2024	November 2024	December 2024	January 2025	February 2025
1	Project Title	Tue 8/8/23	Fri 9/25/26							
2	(1) Pump Station #9 Renovations	Tue 8/8/23	Fri 3/14/25							
3	(2) Electrical Vehicle Charging Stations (FY23)	Thu 9/28/23	Fri 2/28/25							
4	(3) Equipment Storage Building	Thu 10/12/23	Tue 10/1/24							
5	(4) T/W F Reconstruction (G-F1)	Mon 4/22/24	Mon 10/28/24							
6	(5) Runway Deicer Fluid Tanks	Mon 5/6/24	Sat 11/30/24							
7	(6) Demo Row 21 & FAA FMP & Pavement Restoration	Mon 4/15/24	Mon 10/7/24							
8	(7) Skywest Hangar Taxilane Reconstruction	Mon 5/20/24	Thu 8/22/24							
9	(8) Concourse B Maintenance T.I.	Wed 1/24/24	Tue 10/15/24							
10	(9) Terminal Front Access Road & GT Lot Improvements	Tue 3/26/24	Fri 11/1/24							
11	(10) Ground Trans. Restrooms & Charging Stations Infrastructure	Mon 5/13/24	Wed 10/30/24							
12	(11) National Weather Service Replacement Controls	Tue 7/30/24	Fri 11/22/24							
13	(12) Bus Plaza EV Stations	Wed 9/25/24	Fri 9/25/26							
14	(13) TVY Water and Sewer Improvements	Mon 4/22/24	Tue 10/15/24							

Project: Microsoft Project (latest)
Date: Thu 9/12/24

CONSTRUCTION

**SALT LAKE CITY DEPARTMENT OF AIRPORTS
CONSTRUCTION PROJECT STATUS 2024 - 2025**

#	PROJECT NAME	ENGINEER'S ESTIMATE	BID AMOUNT	APPROVED CHANGE ORDERS TO DATE	% OF COST INCREASE TO DATE	STATUS	CONTRACTOR
CONSTRUCTION							
1	Pump Station #9 Renovations	\$ 956,629	\$ 2,255,819	\$ 8,884	0.39%	on schedule	Crescent Construction
2	Electrical Vehicle Charging Stations (FY23)	\$ 570,367	\$ 620,745	\$ 5,000	0.81%	on schedule	Apex Electric LLC
3	Equipment Storage Building	\$ 4,482,931	\$ 4,070,100	\$ 143,656	3.53%	on schedule	Paulsen Construction
4	Taxiway F Reconstruction (G-F1)	\$ 11,347,940	\$ 11,197,743	\$ 27,628	0.25%	on schedule	Granite Construction
5	Runway Deicer Fluid Tanks	\$ 798,375	\$ 956,004	\$ 56,615	5.92%	on schedule	Slider Construction
6	Demo Row 21 & FAA FMP & Pavement Restoration***	\$ 2,488,790	\$ 2,367,777	\$ 2,142,653	90.49%	on schedule	Granite Construction
7	Skywest Hangar Taxilane Reconstruction	\$ 772,270	\$ 664,880			complete	Staker Parson Companies
8	Concourse B Maintenance T.I.	\$ 2,151,320	\$ 1,248,800	\$ 43,333	3.47%	on schedule	AIS Commercial
9	Terminal Front Access Road & GT Lot Improvements	\$ 2,646,450	\$ 2,814,272			on schedule	Acme Construction
10	Ground Transportation Restroom & Charging Stations	\$ 695,364	\$ 628,223			on schedule	Paulsen Construction
11	National Weather Service Replacement Controls	\$ 630,710	\$ 617,686			on schedule	Crescent Construction
12	Bua Plaza EV Stations	\$ 561,550	\$ 558,720			award phase	Cache Valley Electric
13	TVY Water and Sewer Improvements	\$ 9,815,980	\$ 10,158,015	\$ 129,407	1.27%	on schedule	Hughes General Contractors
	Total	\$ 37,918,676	\$ 38,158,783	\$ 2,557,175	6.70%		
*** Overflow Parking Lot work - Change Order No. 3 - \$2,117,668							
Engineer's estimate and Bid amount is based on construction cost only.							

CONSTRUCTION REPORT

CONSTRUCTION

- (1) **Pump Station #9 Renovations** - Construction for this project is on hold due to long lead equipment items. Installation of new screens/grates, pump shaft, generator and pad, and new meter vault have been completed. Anticipated completion for this project is March 14, 2025.
- (2) **Electrical Vehicle Charging Stations (FY23)** - The underground conduit installation is ongoing. The ground boring was postponed while the underground work is taking place but should be completed by September 20th. Due to long lead equipment items, substantial completion is anticipated for February 28, 2025.
- (3) **Equipment Storage Building** - Asphalt paving has been completed around the facility. Completion of overhead doors is progressing. Minor electrical, fire sprinkler, and special systems scope completion is underway. The project punch walk is scheduled for September 19th. The project completion schedule has been pulled forward 152 days and will now complete on October 1st.
- (4) **Taxiway F Reconstruction (G-F1)** - The Contractor has completed the lean mix concrete base placement and is currently placing the final 16" thick concrete surface along with new taxiway lights. Shoulder work will begin the week of September 9th, and a phase change is planned for early October. Substantial completion is anticipated in late October 2024.
- (5) **Runway Deicer Fluid Tanks** - The concrete foundation and containment walls have been completed. The four (4), 20,000-gallon deicer fluid tanks have been ordered and are expected to arrive in early November 2024. Substantial completion is scheduled for November 30, 2024.
- (6) **Demo Row 21 & FAA FMP & Pavement Restoration** - The Contractor has completed all work at the Row 21 site inside the AOA. Subgrade and cobble stabilization work continues at the FMP site. Asphalt paving is scheduled for September 20th and project completion is anticipated by October 06, 2024. The Overflow Parking Lot portion of the project, Change Order No. 3 work has begun with site grading and cement treatment. Paving is scheduled for September 26th through October 3rd with substantial completion anticipated for October 6, 2024.
- (7) **Skywest Hangar Taxi Lane Reconstruction** - Substantial completion for this project was issued on August 13, 2024. The Contractor is currently working on completion of some minor punch list items. Project closeout is in process.
- (8) **Concourse B Maintenance T.I.** - Substantial completion was achieved on July 8th, following the project's punch walk. The SLC Building Services Department has issued the Certificate of Occupancy. The Contractor faced some delays addressing punch list items, but the space is now ready for occupancy, with only minor items remaining.
- (9) **Terminal Front Access Road & GT Lot Improvements** - Phases 1 and 2, on the east and west ends of the B lanes, are now complete. Phase 3, on the east end of the C lanes, opened to vehicle traffic on September 6th following the completion of striping. Bench seating in the sidewalk area will be completed by September 16th. Phase 4, in the center of the C lanes, is on hold until mid-October, awaiting long-lead materials related to the traffic signal, with some preparatory work to start in the interim. Phase 5, the new Media Lot crossing and sidewalk, is complete, and the flashing beacon for the crossing will be installed later this month. Phase 6, sealcoating and striping of the GT Lot is scheduled to begin on October 1st, weather permitting. The project contract has been extended to November 1st, 2024, due to delays caused by long-lead items and unforeseen conditions. The project is on target for completion at that time.

- (10) **Ground Transportation Restrooms & Charging Stations Infrastructure** - Excavation for the utility tie-in is progressing across the GT Lot and is on track to be completed by late September. This work will include repaving the excavated sections, allowing the GT Lot sealcoating and striping to commence shortly thereafter. The restroom buildout is making good progress, with the slab-on-grade completed this week and CMU installation beginning concurrently. The contract for this project was extended from May 5th to October 30th due to permitting delays. The project is on target for substantial completion by that date.
- (11) **National Weather Service Replacement Controls** - A notice to proceed was issued to the Contractor on July 30, 2024. Submittals are currently being prepared for review and approval by SLCDA.
- (12) **Bus Plaza EV Stations** - The bid opening for this project was held on May 9, 2024. The apparent low bidder is Cache Valley Electric. Contract documents are currently being prepared.
- (13) **TVY Water and Sewer Improvements** - Construction continues with substantial completion anticipated for mid-October 2024. The slight delay is due to long lead items that are scheduled for delivery the end of September for the lift station pumps and water meters.