



Advisory Board
Meeting

May 18, 2022

Agenda



ADVISORY BOARD MEETING AGENDA

18 May 2022

9:00 A.M.

CONSENT

- A. Minutes of the 20 April 2022 Meeting

DISCUSSION

- A. Director's Report – Brian Butler, Chief Financial Officer, SLCDA
- B. Airport Redevelopment Program (ARP) Update – Mike Williams, ARP Director, SLCDA
- C. Ground Transportation – Kristian Wade, Airport Operations Manager, SLCDA
- D. Parking and Shuttle Operations – Cary Burnett, Airport Operations Manager, SLCDA
- E. Future Parking Demand Study – Brady Fredrickson, Director of Planning and Environmental, SLCDA

INFORMATION ITEMS

Financial Report – March 2022
Air Traffic Statistics – March 2022
Construction Report – May 2022

MEDIA CLIPPINGS

Media Clippings – May 2022

The next meeting will be held on **Wednesday, June 15, 2022**, at 9:00 a.m. Meetings are usually held in the Board Room, located on the third level of the airport terminal and via Web-ex unless otherwise posted. People with disabilities may make requests for reasonable accommodations no later than 48 hours in advance in order to attend this [Airport Advisory Board Meeting](#). Accommodations may include alternate formats, interpreters, and other auxiliary aids. This is an accessible facility. For questions or additional information, please contact [Tina Nee](#) at [801-575-2042](tel:801-575-2042).



Advisory Board Meeting

May 18, 2022

Pursuant to City Code 2.14.060(A) and Utah Code section 52-4-207(2), the Airport Advisory Board adopted a rule permitting electronic meetings for this Board, regardless of whether a quorum is present at an anchor location, so long as such meetings comply with the Open and Public Meetings Act.

To access the meeting please visit:

<https://saltlakecity.webex.com/saltlakecity/onstage/g.php?MTID=e79f3617c94c6aaa49a4c6d9a86b164e5>



Advisory Board
Meeting

May 18, 2022

Minutes

SALT LAKE CITY DEPARTMENT OF AIRPORTS MINUTES OF ADVISORY BOARD MEETING

April 20, 2022

Members Present: Theresa Foxley*
Cyndy Miller*
John Bradshaw
Arlyn Bradshaw*
Roger Boyer*
Karen Mayne*
Tye Hoffman*

Members Absent: Steve Price
Dirk Burton

City Council: Victoria Petro-Eschler
Sam Owen*

Department of Airports: Brian Butler, Chief Financial Officer
Tina Nee, Administration
Ed Cherry, Director of IT*
Ed Clayson, Director of Maintenance
Victoria Tucker, Maintenance
Celeste Elkins, Maintenance
Shane Andreasen, Director Admin and Commercial Services
Medardo Gomez, ORAT Director
Brady Fredrickson, Director of Planning and Environmental
Pete Higgins, Chief Operations Officer
Mike Williams, ARP Program Director
Stefhan Bennett, SLC Police Captain*
Nancy Volmer, Communication and Marketing Director
Nate Lavin, Air Service Manager
Catherine Brabson, City Attorney*
Megan DePaulis, City Attorney*

Other: Jeff Williams, Flagship
Charles Resta, Flagship
Mike Taylor, Budget Rent-a-Car & UOT Board
Andy C*

Theresa Foxley called the meeting, held in-person at the SLCDA Admin Offices Board Room and via Web-Ex to order at 8:00 a.m. (* indicates the party attended virtually)

AGENDA

A. Minutes

A motion was made by Cyndy Miller and seconded by Arlyn Bradshaw to approve the minutes of March 16, 2022 as presented. All votes were affirmative; motion passed.

B. Director's Report

Brian Butler, Chief Financial Officer, updated the Airport Advisory Board regarding current events.

There were no questions for Brian Butler.

C. Airport Redevelopment Program (ARP) Update – Mike Williams, ARP Director, SLCDA

Mike Williams, Airport Redevelopment Program (ARP) Director, presented an update on the ARP (presentation on file). Main points included were:

- Project statistics
- Safety and Schedule Stats, and Cost Summary
- Project statistics
- CGMP #5 – Terminal/South Concourse West/Gateway status
- CGMP #6 – Roadways/Parking Garage/Central Utility Plant status
- CGMP #7 – Baggage Handling System status
- CGMP #9A – SCW Apron Paving and Hydrant Fueling status
- CGMP #16 – NCP Phase 1
- CGMP #17 – NCP Baggage Handling System Phases 1 & 2 status
- CGMP #18 – NCP Apron Paving/ Hydrant Fueling
- Tracking Budget
- Job progress photos

There were no questions for Mike Williams.

D. Facilities Maintenance – Ed Clayson, Director of Maintenance

Victoria Tucker, Aviation Services Manager, SLCDA, Celeste Elkins, Facilities Contracts Administrator, SLCDA, Jeffrey Williams, Regional Operations Manager, Flagship Facility Services, and Charles Resta, SLC Site Manager, Flagship Facility Services, presented information on Facilities Maintenance (presentation on file.) Main points included were:

- Facility Maintenance Contracts
- Pest Control
- Waste Disposal and Recycling
- Recycling Program
- Specialty Art Cleaning

- The Canyon
- The Falls
- Window Cleaning and High Dusting
- Janitorial Contractual Staffing Levels
- Janitorial Wage Analysis
- Employee Retention Bonus
- Janitorial Recruitment
- Recruitment Applicant Process
- Horticulture Team
- Restrooms and Lactation Rooms
- Terrazzo Flooring
- Safety 1st
- Safety Observations
- Quality Control and Accountability
- Quality Control Partnership – Inspections
- Coefficient of Friction
- Technology & Innovation
- Flagship
- ASQ Survey

There were no questions for the Facilities Maintenance team.

E. Call for Motion to Express Gratitude – Theresa Foxley

Theresa Foxley called for a motion to formally express gratitude for the exceptional work performed by the Facilities Maintenance Team. Upon a motion by Karen Mayne and seconded by Cyndy Miller, the board approved formally expressing their utmost gratitude to the various services under Facilities Maintenance. A formal document of said gratitude will be created. All votes were affirmative.

Theresa Foxley adjourned the meeting at 9:00 a.m.

Steve Price, Chair

Date

Erin Mendenhall, Mayor

Date



Advisory Board
Meeting

May 18, 2022

Discussion Items

AGENDA: DISCUSSION ITEM (A)
DATE: 18 May 2022
TO: Airport Advisory Board
FROM: Bill Wyatt, Executive Director
SUBJECT: **Executive Director's Report**

Bill Wyatt, Executive Director, will present a monthly informational report to the Board, which may include:

1. ARP progress
2. Ground transportation update
3. Concessions and rental cars
4. Airport safety and security
5. Airport facilities and operations
6. General aviation
7. Passenger and airport users
8. Environmental matters
9. Financial condition
10. Legislative issues
11. Airlines
12. Communications and marketing

AGENDA: DISCUSSION ITEM (B)
DATE: 18 May 2022
TO: Airport Advisory Board
FROM: Bill Wyatt, Executive Director
SUBJECT: **Airport Redevelopment Program Update**

Mike Williams, Airport Redevelopment Program (ARP) Director, will present an update on the SLC Airport Redevelopment Program (presentation on file).



AIRPORT REDEVELOPMENT PROGRAM

Status Update 05/18/2022



Safety, Statistics and Schedule



Safety Statistics

Numbers for the Current Month

- **OSHA National Average**
 - **Lost Time Rate 1.60 Recordable Rate 2.50**
- **HDJV Metrics**
 - **9,379,490 Total Trade Hours worked**
 - **Lost Time Rate 0.23 Recordable Rate 2.36**

Trade Hours for the Program Overall

- **ARP Metrics (HDJV+AOJV)**
 - **11,540,524 Total Trade Hours worked**

Trade Workers on Site

- **734 Trade Workers (week ending 5/06/2022)**

Schedule Status - Critical Path

- **Completion of Taxiway 'H' Demo, Electrical and Concrete Placement**
- **Completion of Concourse 'A' East Curtainwall and Roofing**
- **Completion of Concourse 'A' East Overhead Mechanical, Electrical and Plumbing Installations**
- **Start P-306 Lean Concrete Placement over the Central Tunnel**
- **Overall Program is on schedule**

Near Term Schedule Milestones



Target Date	Current Date	Description
04/21/22	Complete	Concourse B East - Start Driven Piles
05/11/22	05/11/22	Concourse A East - Start IT Fiber Backbone Area A through Area C
05/11/22	05/11/22	Concourse A East - Start Terrazzo Area A Main Circulation Area
05/16/22	05/16/22	Concourse A East - Early Bag Storage - Set Electrical Switchyard Equip
05/17/22	05/17/22	SCE - Level 1 Area A Electrical Room - Start Pull Back to Main and Test
05/20/22	05/20/22	Central Tunnel - Start P-306 Paving for Taxilane
05/20/22	05/20/22	SCE - Level 1 Area C - Start IT Equipment Cabinet Installation
05/25/22	05/25/22	SCE - Level 3 Area A Electrical Room - Start Pull Back to Main and Test
06/01/22	06/01/22	SCE - Substantial Dry-in
06/01/22	06/01/22	SCE - Start Early Bag Storage BHS Equipment Installation

Airport Redevelopment Program Overall Budget



Construction Budget April 2022	Budget 4/28/22 FOC	Committed Mar-22	Commitments Apr-22	*Pending Commitments	Revised Commitments	Earned to Date	Estimate at Completion
Closed TRP CGMPs 1, 2, 2A-2D, 3, 4, 5, 7, 9, 09A, 12	\$1,532,021,660	\$1,532,021,660	\$0	\$0	\$1,532,021,660	\$1,532,021,660	\$1,532,021,660
Closed NCP CGMPs 13, 14, 15, 16, 17, 18 & 19	\$487,852,444	\$487,852,444	\$0	\$0	\$487,852,444	\$487,852,444	\$487,852,444
CGMP 2E,F&H CMAR General Conditions/Services	\$107,642,170	\$100,410,170	\$0	\$0	\$100,410,170	\$27,215,279	\$107,642,170
CGMP 06 Parking Garage, Roadways, CUP	\$403,477,666	\$405,856,439	\$0	(\$2,378,773)	\$403,477,666	\$401,113,603	\$403,477,666
CGMP 10 South Concourse East/Tunnel Shell	\$540,188,144	\$540,188,144	\$0	\$0	\$540,188,144	\$308,353,227	\$540,188,144
CGMP 11, 11A & 11B Apron Paving & Fueling	\$275,423,126	\$203,341,893	\$0	\$0	\$203,341,893	\$109,374,115	\$275,423,126
CGMP 19A Phase 3 NCP/Tunnel Buildout	\$332,870,248	\$332,870,248	\$0	\$0	\$332,870,248	\$17,406,940	\$332,870,248
CGMP 20 NCP Phase 2 Airfield Paving & Jet Fuel	\$77,645,774	\$77,645,774	\$0	\$0	\$77,645,774	\$2,523,093	\$77,645,774
Total Program Construction	\$3,757,121,232	\$3,680,186,772	\$0	(\$2,378,773)	\$3,677,807,999	\$2,885,860,361	\$3,757,121,232
TRP Owner Procurement	\$5,465,472	\$5,335,714	\$0	\$0	\$5,335,714	\$4,808,421	\$5,465,472
NCP Owner Procurement	\$3,039,266	\$2,655,266	\$384,000	\$0	\$3,039,266	\$1,860,182	\$3,039,266
Security Checkpoint Equipment	\$12,506,042	\$11,751,472	\$0	\$0	\$11,751,472	\$7,848,061	\$12,506,042
Automated Security Exit Door Equipment	\$917,430	\$917,430	\$0	\$0	\$917,430	\$0	\$917,430
TRP Soft Cost	\$379,256,065	\$308,636,729	(\$303,432)	\$0	\$308,333,296	\$292,927,158	\$379,256,065
NCP Soft Cost	\$185,593,794	\$128,604,988	(\$163,492)	\$0	\$128,441,496	\$104,305,396	\$185,593,794
Total Program Soft Cost	\$586,778,069	\$457,901,599	(\$82,925)	\$0	\$457,818,674	\$411,749,218	\$586,778,069
CGMP 2G CMAR Preconstruction Phase 4	\$1,414,757	\$1,414,757	\$0	\$0	\$1,414,757	\$635,227	\$1,414,757
NCP Soft Cost Phase 4	\$15,840,094	\$15,840,094	\$0	\$0	\$15,840,094	\$5,534,153	\$15,840,094
Total Phase 4 Planning Cost	\$17,254,851	\$17,254,851	\$0	\$0	\$17,254,851	\$6,169,380	\$17,254,851
TRP Owner Reserve	\$40,035,245	\$0	\$0	\$0	\$0	\$0	\$40,035,245
NCP Owner Reserve	\$50,783,665	\$0	\$0	\$0	\$0	\$0	\$50,783,665
Total Program Owner Reserve	\$90,818,910	\$0	\$0	\$0	\$0	\$0	\$90,818,910
Total ARP Program Budget	\$4,451,973,062	\$4,155,343,222	(\$82,925)	(\$2,378,773)	\$4,152,881,524	\$3,303,778,959	\$4,451,973,062

*Pending Commitment for Final/Closeout Revision to CGMP 6 will reduce the CGMP 6 commitment to the 09/02/21 Budget

Concourse 'A' East/ Central Tunnel/Airfield

Central Tunnel Concrete Structure

- **Sheet Pile Removal underway**
- **Interior APM Concrete Placement Complete**

Concourse 'A' East

- **Mechanical, Electrical and Plumbing Rough-in Progressing**
- **Baggage Handling System Conveyor Installation Continuing**
- **Exterior Curtainwall Installation Continuing**
- **Moving Walk Installation Continuing**
- **Electrical and Telecom Priority Room Construction Progressing**
- **Started IT/Special Systems Cabinet/Cabling in Area 'A'**
- **Completed Ceiling Grid Installation in Area 'A'**
- **Started Terrazzo Installation in Area 'A' Main Circulation Area**

Concourse 'A' East/ Central Tunnel/Airfield



Airfield

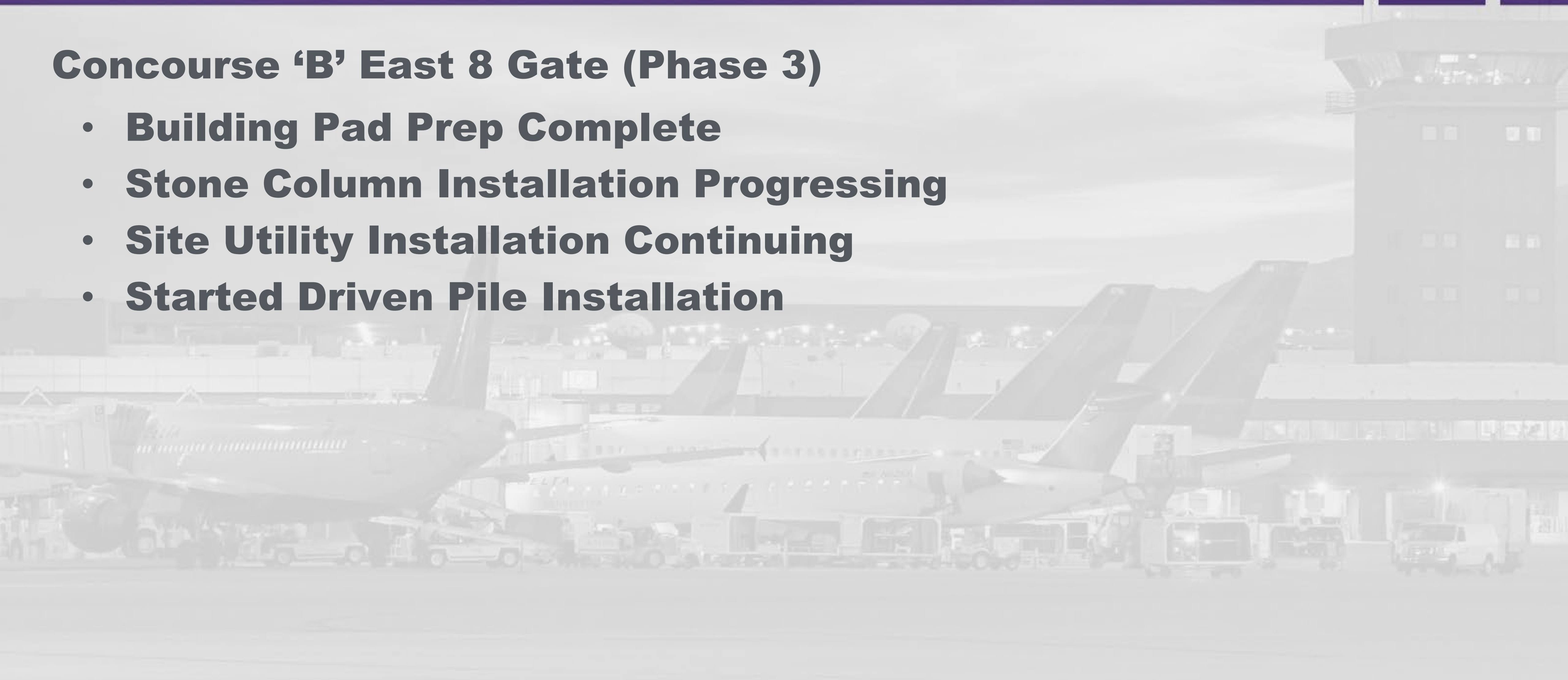
- **Hydrant Fuel System Pipe and Fuel Vault Installation Progressing**
- **Airfield Trench Drain East Side of Concourse 'A' East Continuing**
- **Airfield Trench Drain West Side of Concourse 'A' East Continuing**
- **Airfield Paving East/West Taxiway Production Paving Progressing**
- **Airfield Paving South and North Sides of Concourse 'A' Continuing**
- **Taxiway 'H' for Rehabilitation Activities Underway**

Concourse 'B' East (Phase 3)

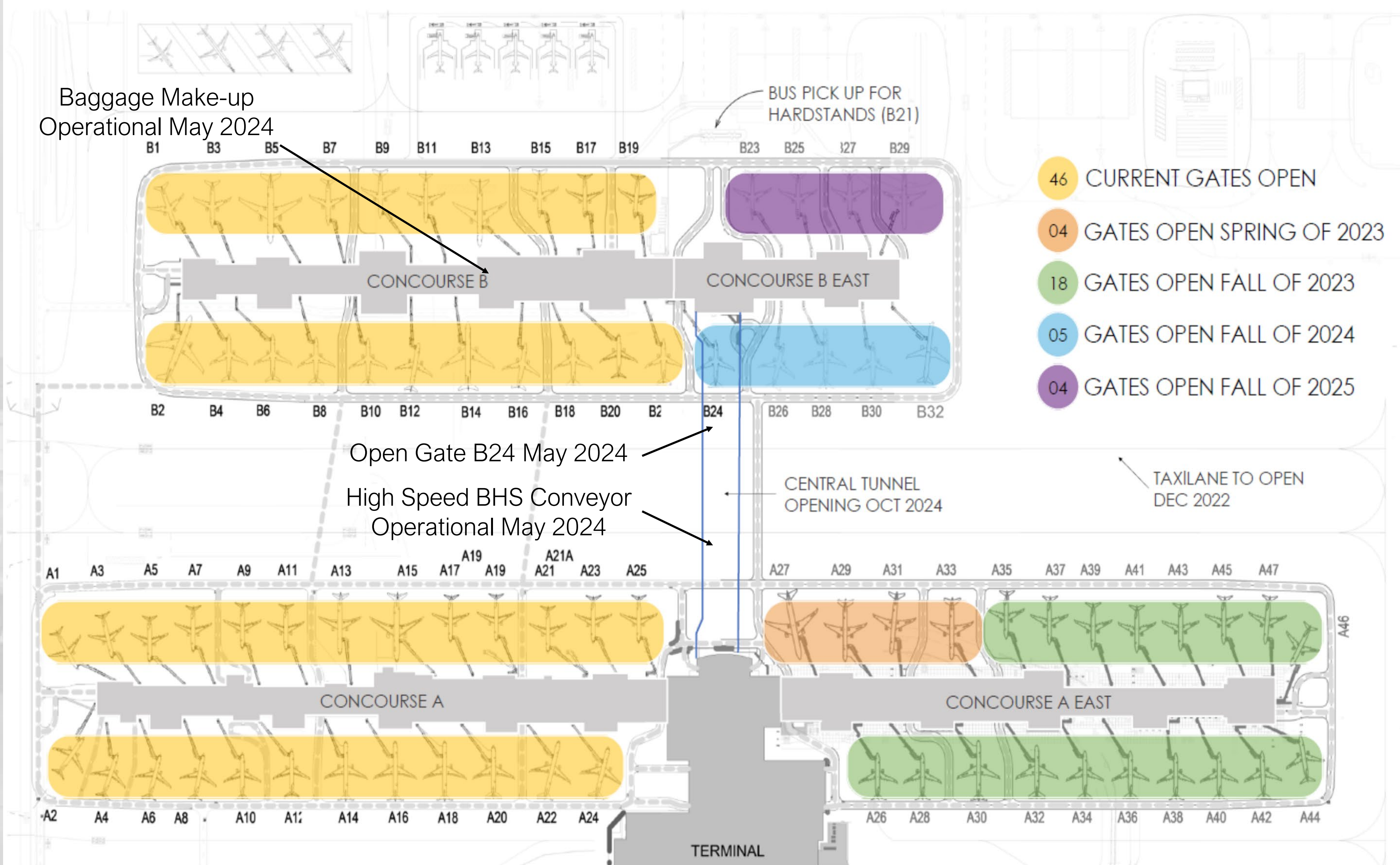


Concourse 'B' East 8 Gate (Phase 3)

- **Building Pad Prep Complete**
- **Stone Column Installation Progressing**
- **Site Utility Installation Continuing**
- **Started Driven Pile Installation**



Overall Phase 2 and Phase 3 Phased Delivery



Concourse A East



Concourse A East and East/West Taxilane



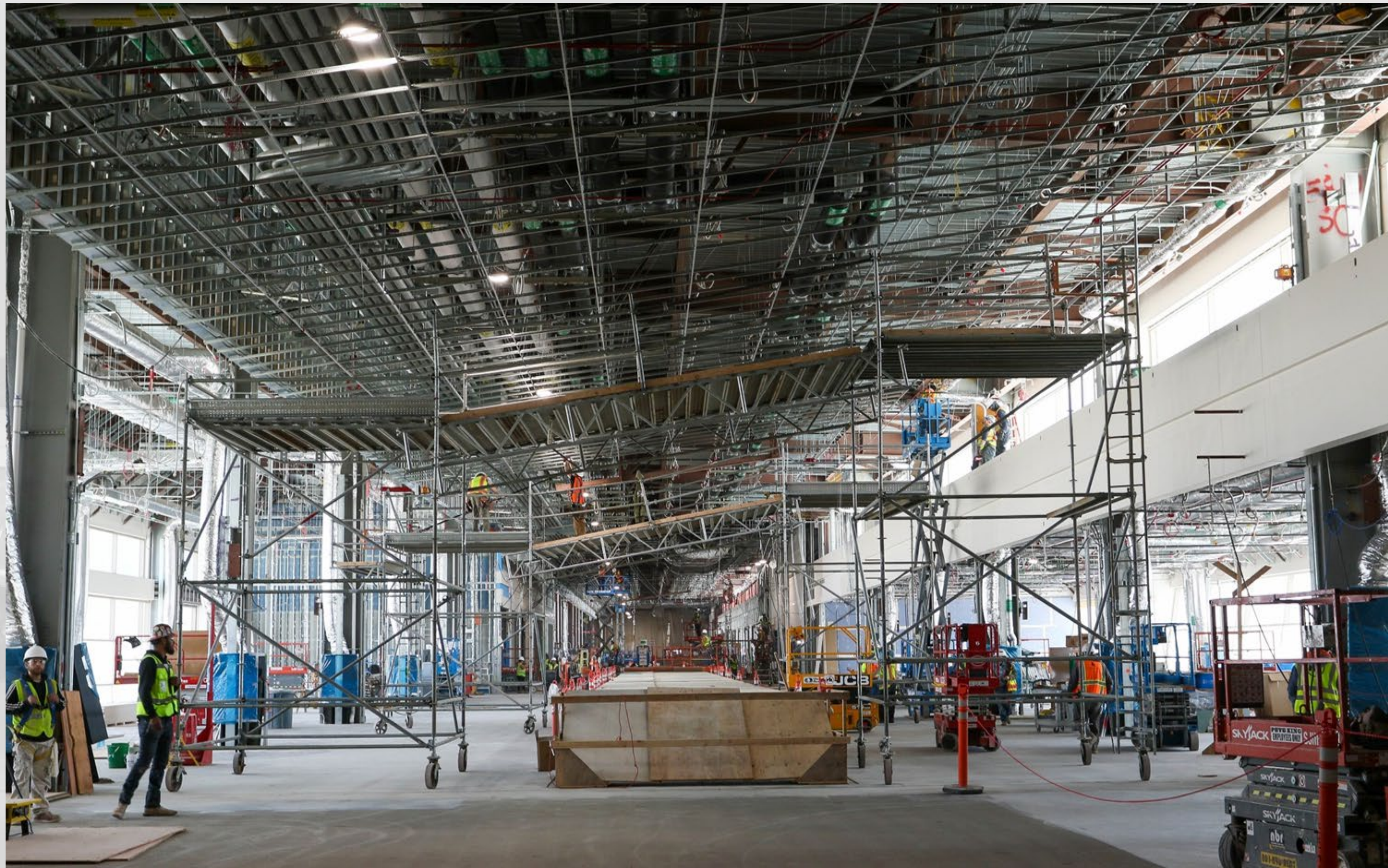
Concourse B - Node



Concourse B – Stone Columns and Driven Piles



Concourse A East – Area A & B – Interior Progress



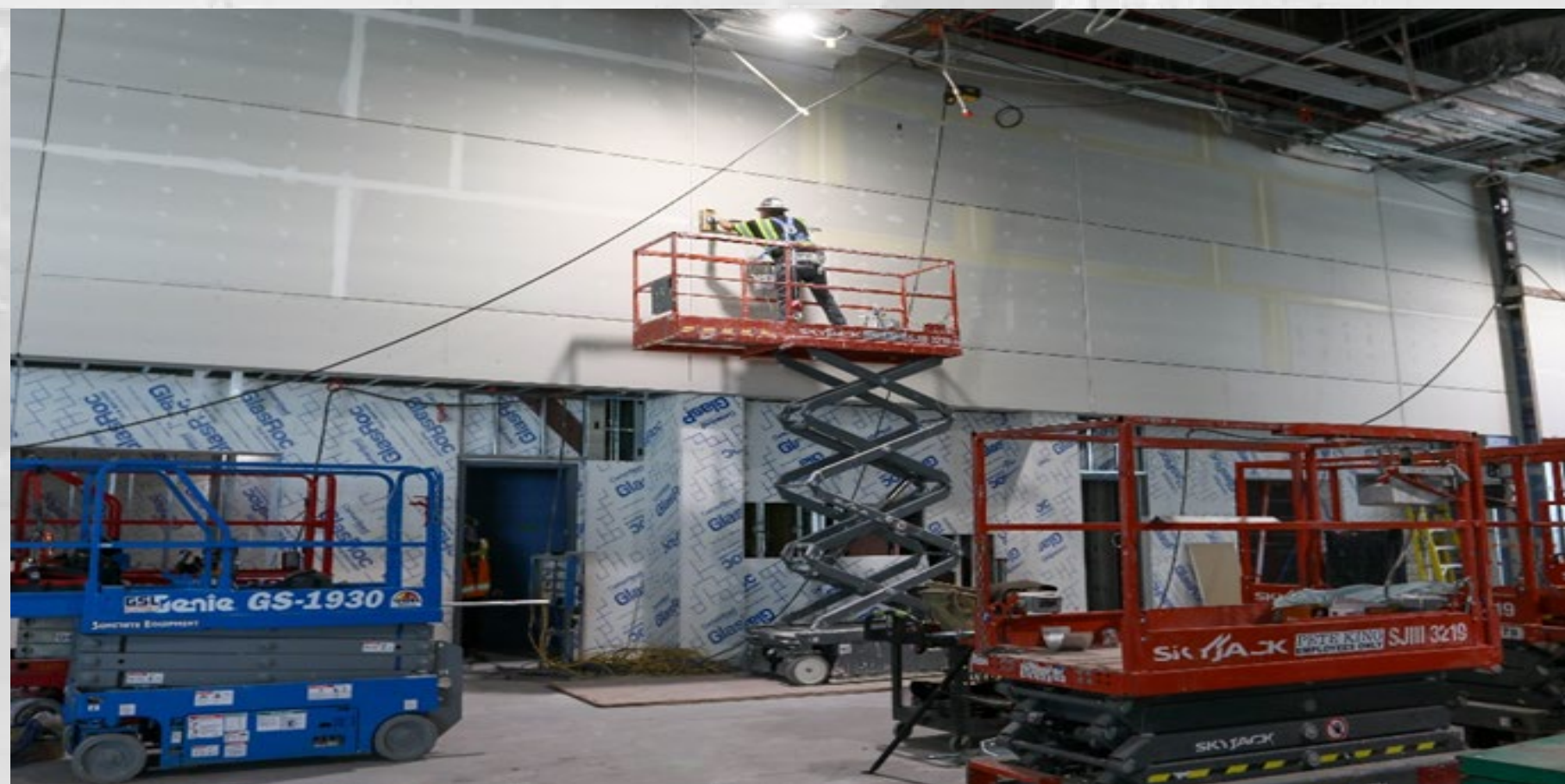
Concourse 'A' East - Interior



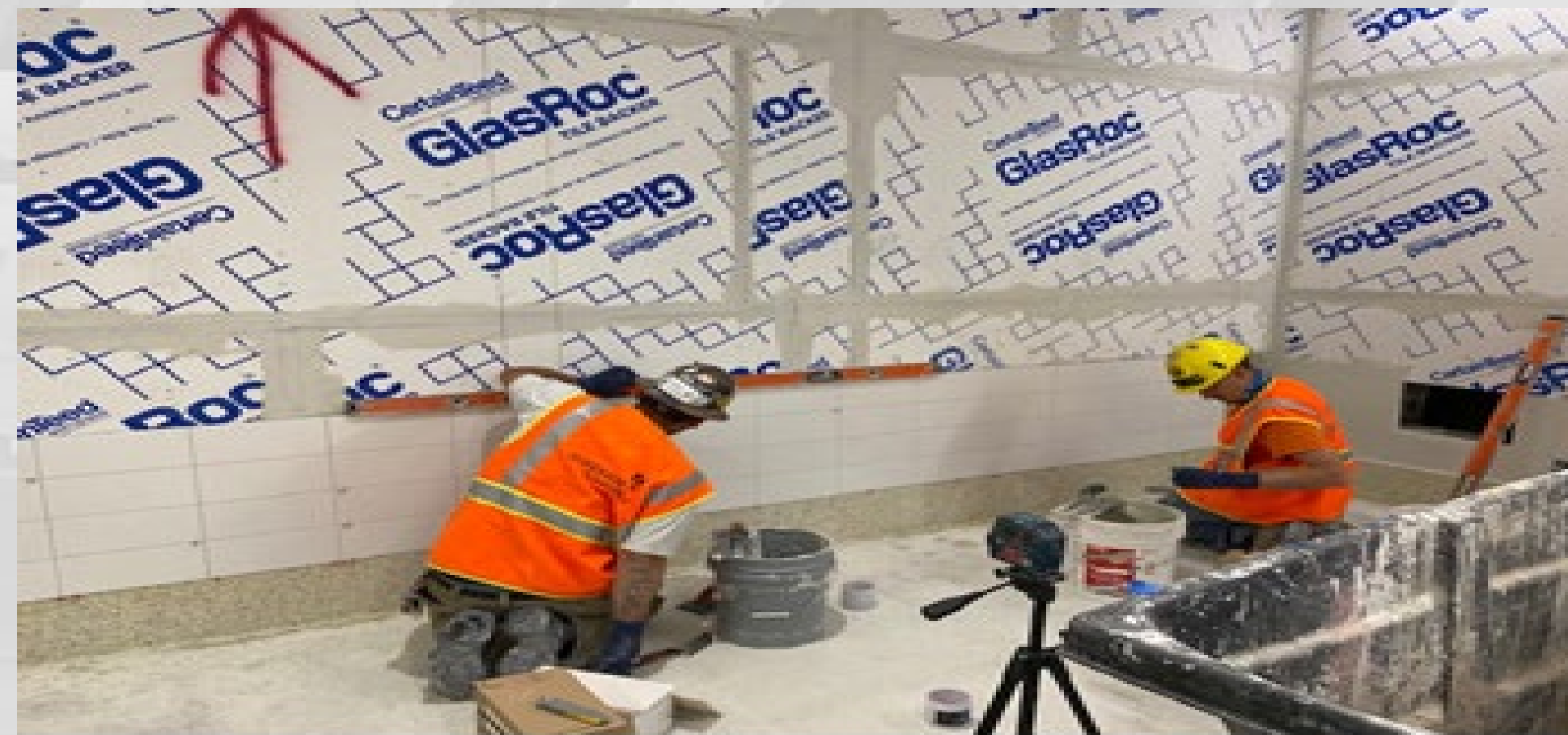
Lvl 1 Separation Bagroom and Construction



Level 2 Area A Restroom Terrazzo



Level 2 Area C Restroom Node Drywall

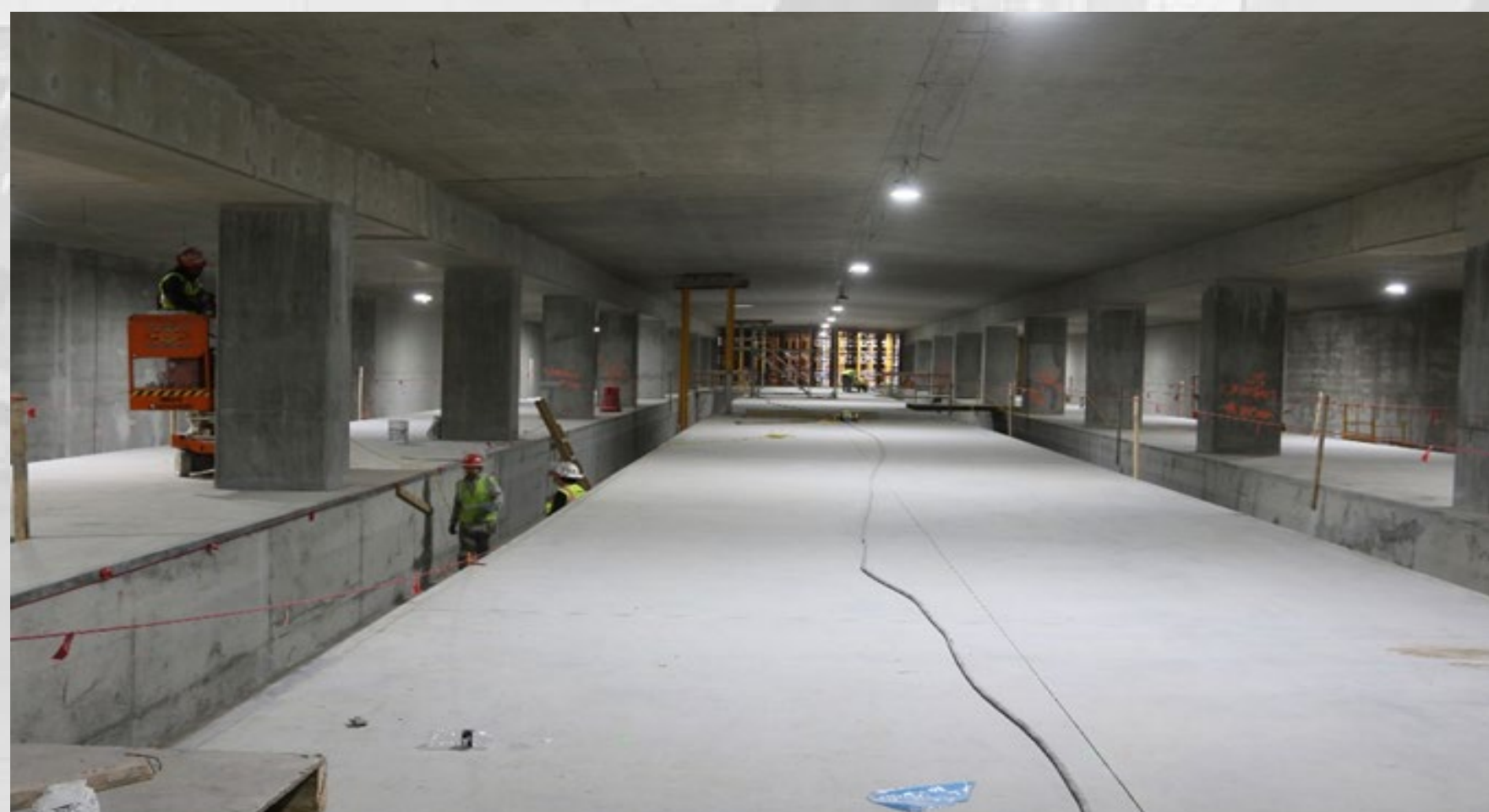


Level 2 Area A Restroom Wall Tile

Central Tunnel - Interior



APM Platform Concrete Pour



APM Platform Concrete Looking North



Central Tunnel Topside

Airfield Paving



Paving North Side of Concourse 'A'



Taxiway 'Y' (G South) Opens



Paving South Side of Concourse 'A'



Apron Joint Sealing

AGENDA: DISCUSSION ITEM (C)
DATE: 18 May 2022
TO: Airport Advisory Board
FROM: Bill Wyatt, Executive Director
SUBJECT: **Ground Transportation**

Kristian Wade, Airport Operations Manager, will present an update on Ground Transportation (presentation on file).



GROUND TRANSPORTATION



General Overview



Passengers utilize various modes of transportation to get to and from the Salt Lake City International Airport (SLCIA). Modes which operate from SLCIA are categorized as charter buses, limousines, shuttles, taxis, transportation network companies (TNC), and van service.

Although regulated, ground transportation (GT) activities within city limits (including SLCIA) is considered a free market where single operators and companies alike are allowed to enter the market if they meet the minimum standards set forth by city ordinance.

GT operations at SLCIA generally fall into two categories: pre-arranged or on-demand. In pre-arranged transportation, the passenger requests the date and time for transportation from the GT operator prior to the trip. On-demand transportation is not scheduled or pre-arranged.



History



- In 2011 the Salt Lake City Department of Airports (SLCDA) officially took over monitoring and controlling GT operations. This included operations at SLCIA and within the 110 square miles of SLC's city limits.
- The Access Control Office transitioned 3200 operators who needed to be badged.
- A new badge design was made and approved by TSA.
- Completed background check's and security threat assessment's (STA) were processed.
- New badges/processes improved security on the curb which meant drivers now had to swipe and enter a PIN number to enter the commercial lanes.
- SLCDA GT operations relocated to the current facility at 218 N 2200 W and started the full time process of vehicle inspections.

Salt Lake City Department of Airports June 2021

GROUND TRANSPORTATION

For Questions Regarding Ground Transportation Procedures, Contact the Badging Office 801-575-2423

<p>NEVER ALLOW ANOTHER PERSON TO USE YOUR BADGE!</p> <p>You may renew your badge up to 6 weeks before it expires.</p>	<p>DRIVER REQUIREMENTS</p> <p>Everyone who operates a ground transportation vehicle such as a taxi, shuttle bus or limousine in Salt Lake City is required to have a badge. These are issued by the Airport's Badging Office. Each driver must meet the following requirements:</p> <ul style="list-style-type: none"> • Must be 21 years of age or older • Must not be required to register as a sex offender • Must present a current, valid driver's license with all required endorsements • Must submit a complete Ground Transportation Driver Badge Application Form • Must present two forms of government identification in the Badging Office, one of which must be a valid Utah driver's license • Must pass a fingerprint-based criminal history records check • Must pass a TSA security threat assessment • Must complete the GT Driver computer-based training without assistance within the first three attempts 	<p>FEES</p> <p>New Badge: \$65.00</p> <p>Badge Renewal: no fee</p> <p>Lost Badge Replacement: \$50.00 per occurrence</p> <p>Returned Lost Badge Refund:</p> <p>Unexpired: \$25</p> <p>Expired: no refund</p>
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FREQUENTLY ASKED QUESTIONS

How long will it take to clear my background check? person, but people generally clear within 5 to 14 days.

How can I find out if my background check has cleared your fingerprints and threat assessment, your name is: www.slcairport.com/badging. Alternately, you 801-575-2423.

Can I drive for more than one company? Yes. You may as you'd like.

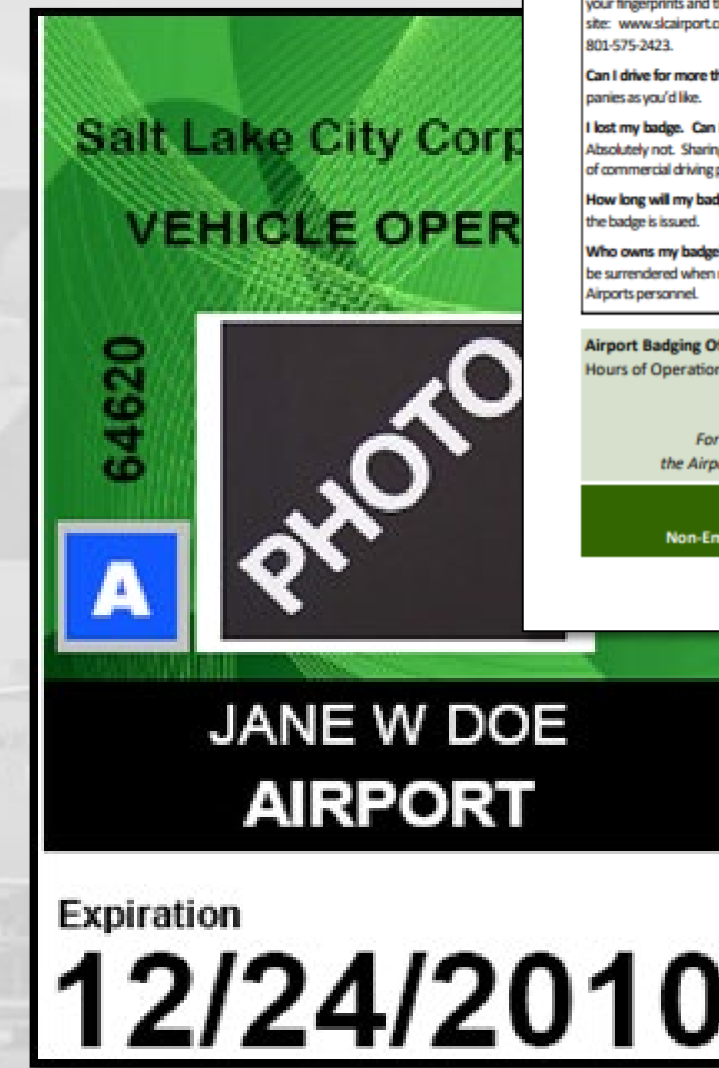
I lost my badge. Can I borrow someone else's until Absolutely not. Sharing badges is a violation that could of commercial driving privileges in Salt Lake City.

How long will my badge be valid? The expiration date the badge is issued.

Who owns my badge? All badges are the property of be surrendered when requested by SLCDA officers or Airports personnel.

Airport Badging Office.....801-575-2423
Hours of Operation: Monday—Friday, 7:15
Closed Thursdays, 11:30
Closed weekends and
For after-hours assistance, call
the Airport Control Center at 801-575-2423

Non-Emergency.....801-575-2423



SALT LAKE CITY DEPARTMENT OF AIRPORTS
GROUND TRANSPORTATION BADGE APPLICATION

Salt Lake City
Department of Airports

Badge # _____ Person ID # _____

SECTION 1 APPLICANT BIOGRAPHIC INFORMATION Present this application along with two (2) forms of identification [Refer to the 1-9 List of Acceptable Documents.] Type or print legibly using black or blue ink. Complete all applicable sections.

Last Name			First Name			Middle Name																																															
Other Names Used (Include ALL Previous Names, Including Maiden, Nickname, or Aliases)																																																					
Last Name			First Name			Middle Name																																															
Last Name			First Name			Middle Name																																															
Last Name			First Name			Middle Name																																															
Race/Ethnicity <input type="checkbox"/> Asian <input type="checkbox"/> Black <input type="checkbox"/> Hispanic, Latino <input type="checkbox"/> Native American <input type="checkbox"/> White <input type="checkbox"/> Unknown <input type="checkbox"/> Other (Please List) _____																																																					
Date of Birth (MM/DD/YYYY) / / YOU MUST BE AT LEAST 21 YEARS OF AGE TO RECEIVE A GROUND TRANSPORTATION DRIVER BADGE																																																					
Gender <input type="checkbox"/> Male <input type="checkbox"/> Female			Hair Color _____		Eye Color _____		Height (Feet/Inches) _____		Weight (Lbs.) _____																																												
Driver's License or State ID Card Number _____ State _____			Home or Cell Phone Number (_____) _____		Passport Number _____		Passport Country _____																																														
Mailing Address _____						City _____		State _____	Zip _____																																												
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City _____						State _____		Country _____																																													
<table border="0"> <tr> <td colspan="4">IF YOU ARE A U.S. CITIZEN NOT BORN IN THE U.S.</td> <td colspan="5">IF YOU ARE NOT A U.S. CITIZEN</td> </tr> <tr> <td colspan="4"><input type="checkbox"/> US Passport No. _____</td> <td colspan="5"><input type="checkbox"/> Non-Immigrant Visa No. _____</td> </tr> <tr> <td colspan="4"><input type="checkbox"/> Birth Abroad Certificate (Form DS1350, FS545 or FS240) No. _____</td> <td colspan="5"><input type="checkbox"/> I-94 Form No. _____</td> </tr> <tr> <td colspan="4"><input type="checkbox"/> Certification of Naturalization (N-550 or N-570) _____</td> <td colspan="5"><input type="checkbox"/> Certificate of Citizenship (N-560 or N-561) _____</td> </tr> <tr> <td colspan="4"><input type="checkbox"/> Other No. / Type _____</td> <td colspan="5"></td> </tr> </table>									IF YOU ARE A U.S. CITIZEN NOT BORN IN THE U.S.				IF YOU ARE NOT A U.S. CITIZEN					<input type="checkbox"/> US Passport No. _____				<input type="checkbox"/> Non-Immigrant Visa No. _____					<input type="checkbox"/> Birth Abroad Certificate (Form DS1350, FS545 or FS240) No. _____				<input type="checkbox"/> I-94 Form No. _____					<input type="checkbox"/> Certification of Naturalization (N-550 or N-570) _____				<input type="checkbox"/> Certificate of Citizenship (N-560 or N-561) _____					<input type="checkbox"/> Other No. / Type _____								
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<input type="checkbox"/> Other No. / Type _____																																																					
Alien Registration Number: (Applies to both categories above) _____ A _____																																																					

SECTION 2 COMPANY CREDIT CARD AUTHORIZATION To be completed ONLY IF BADGE FEES ARE BEING PAID BY THE COMPANY. Leave blank if not applicable.

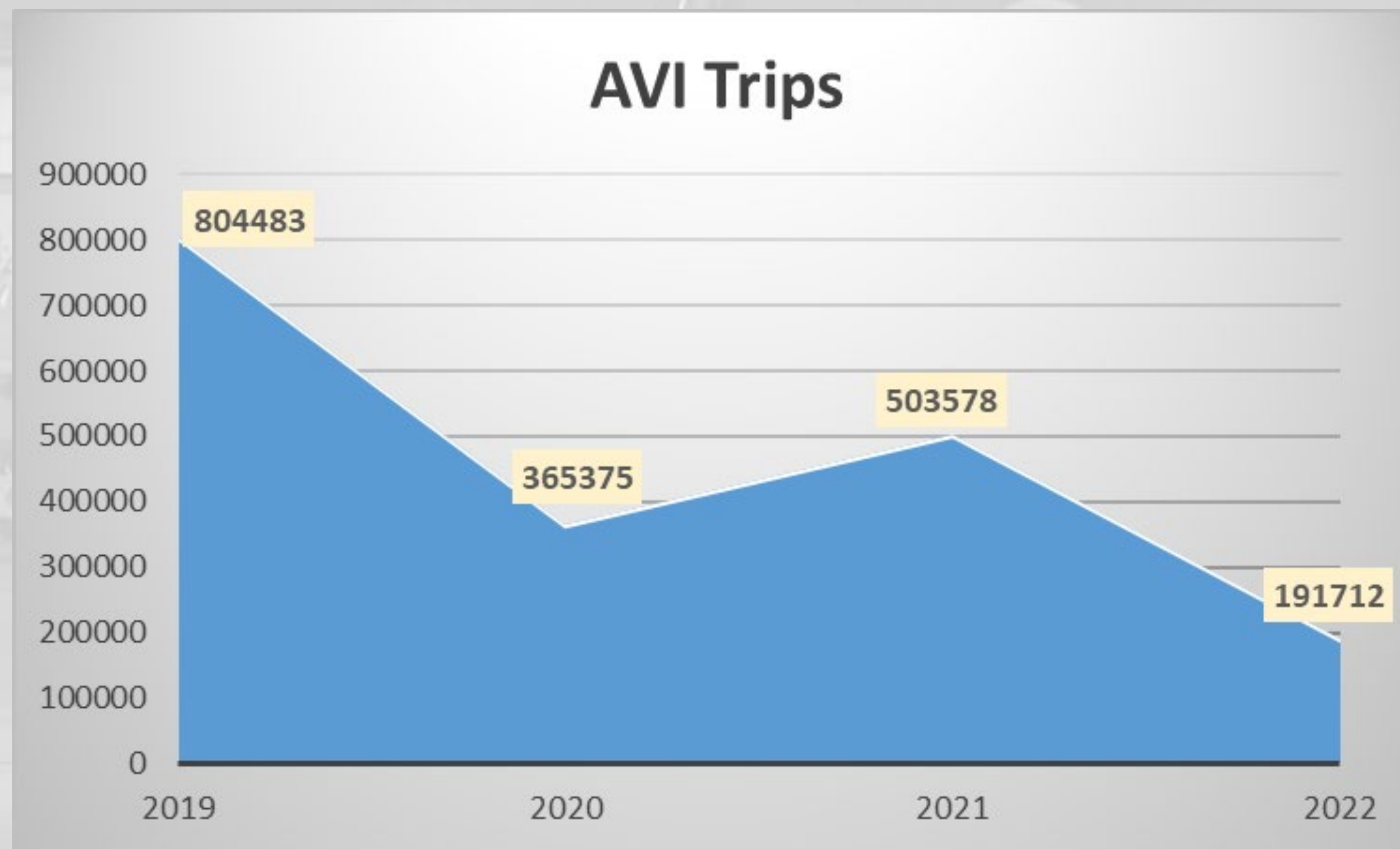
Company Name: (If Applicable) _____			Name on Credit Card _____			Credit Card Number _____		
Credit Card Type: <input type="checkbox"/> American Express <input type="checkbox"/> Discover <input type="checkbox"/> MasterCard <input type="checkbox"/> Visa			Card Expiration Date _____			Dollar Amount Authorized <input type="checkbox"/> \$65 <input type="checkbox"/> Other: _____		
Card Holder Signature _____			Contact Phone (_____) _____			Date _____		

Ph: 801-575-2423 | Fax: 801-575-2377 | P.O. Box 145550, Salt Lake City, Utah 84114 | slcairport.com/badging | airportaccesscontrol@slcgov.com 1 of 4

Operations – Pre-Arranged and On-Demand

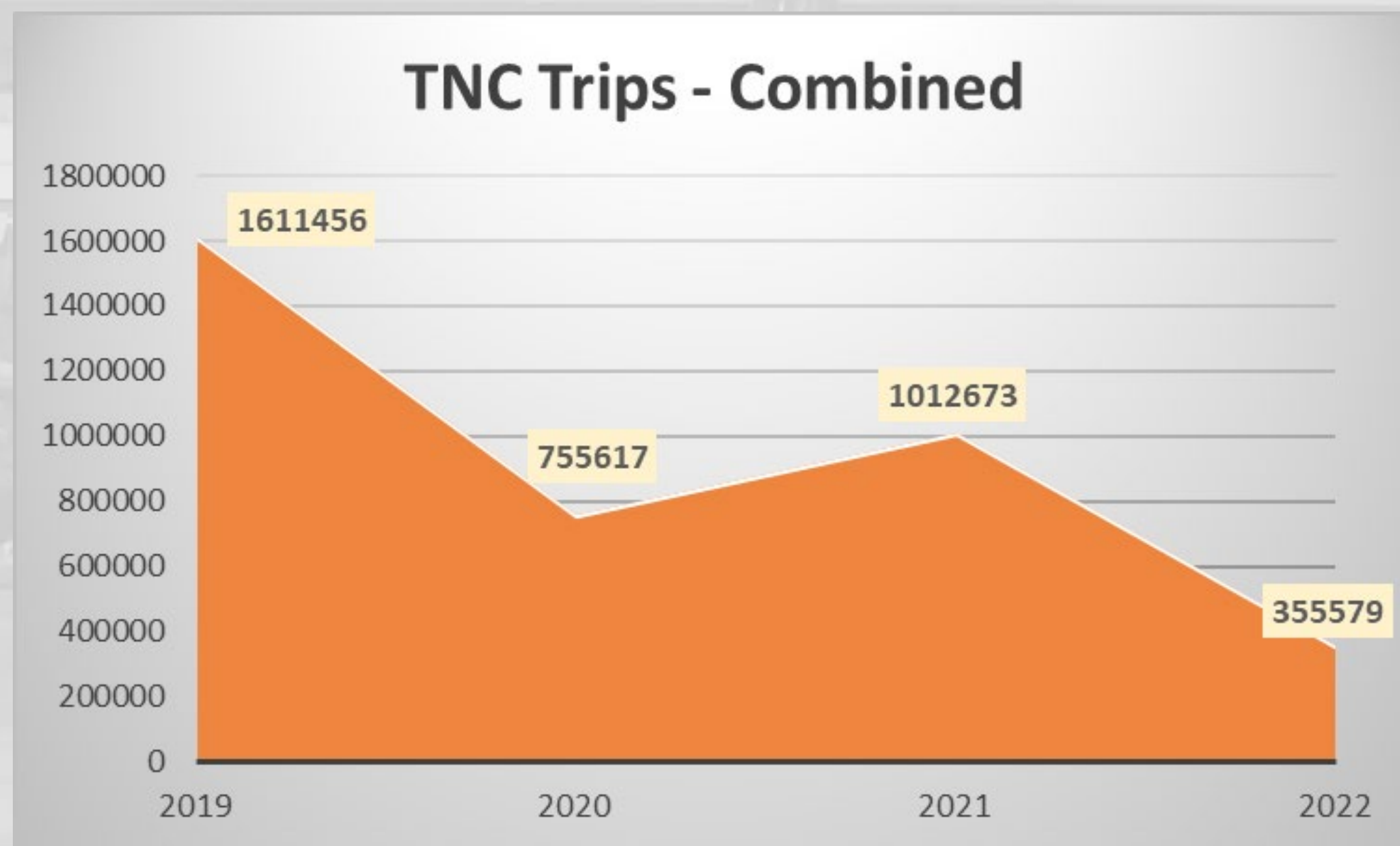
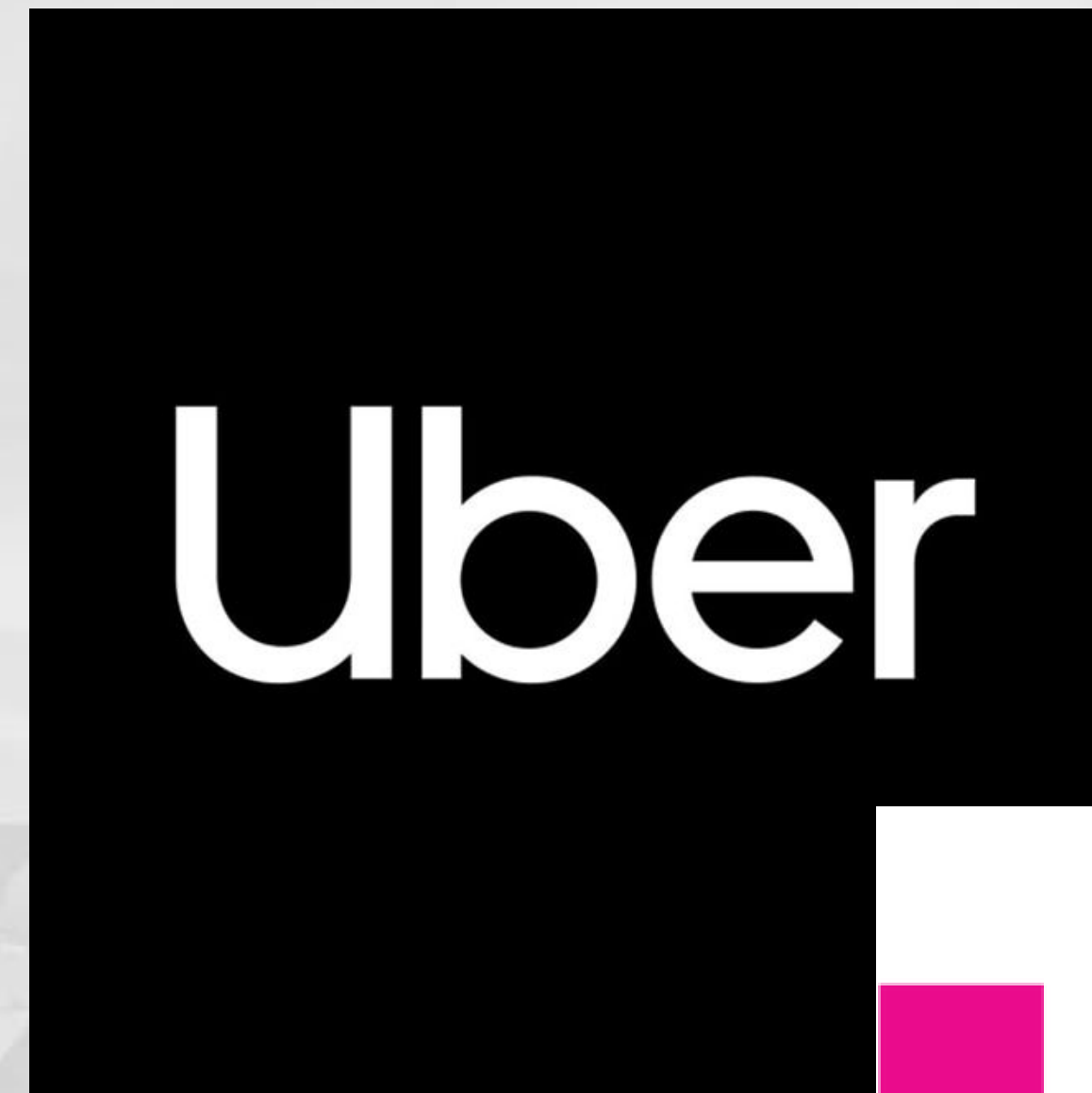
Since 2011, GT operator numbers have declined approximately 52%. This is largely due to the introduction of Lyft and Uber in 2014.

Today there are 1544 active operators and 517 companies who provide pre-arranged and/or on-demand services. Registered vehicles are tracked using Automated Vehicle Identification tags (AVI). These tags not only are used for tracking and access, but for billing purpose's as well.



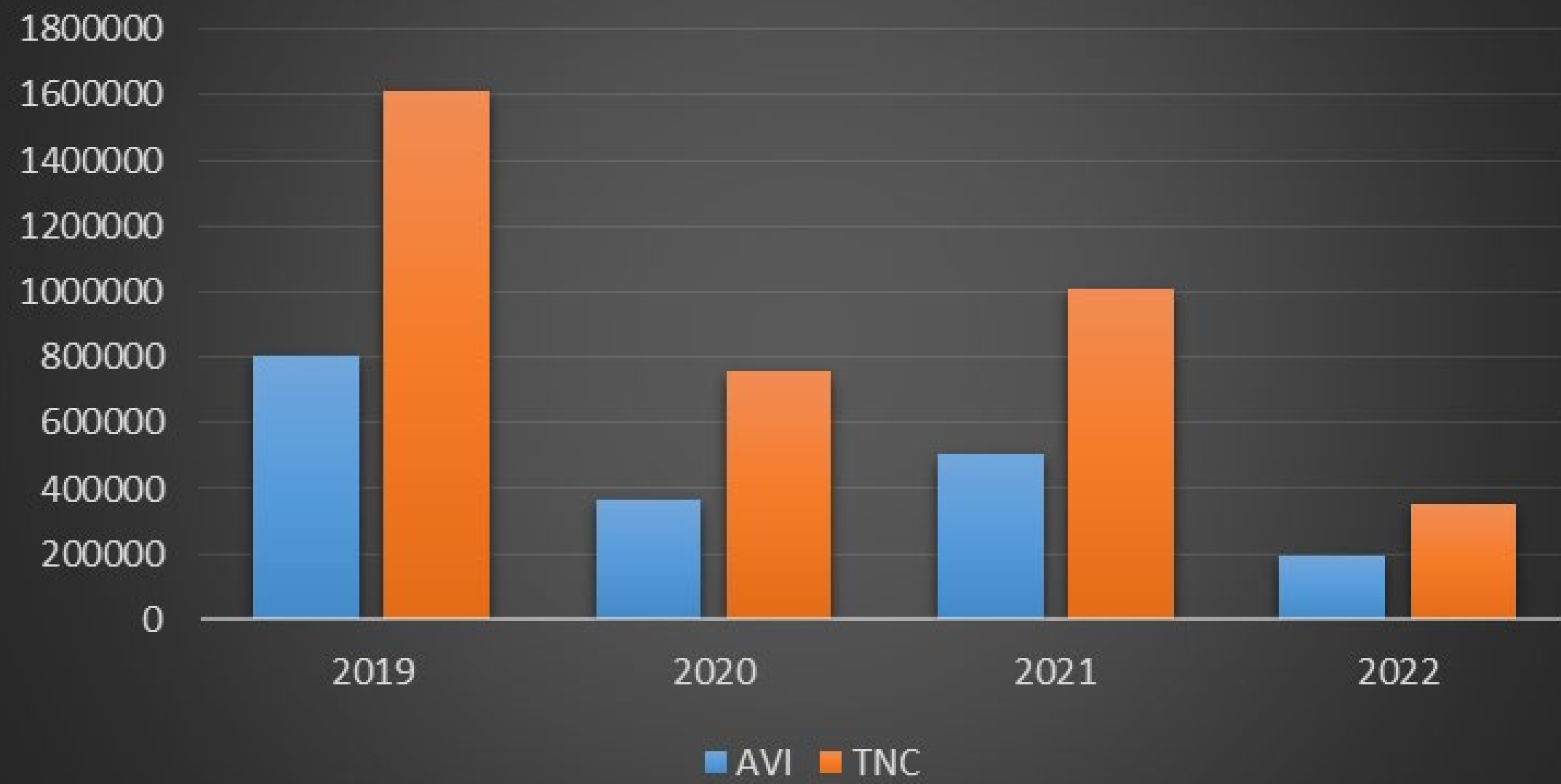
Operations - TNC's

Since 2014 transportation network companies (TNC) Lyft and Uber have grown dramatically, and therefore taken over the market share of operations. Both companies combined have over 10,000 registered operators throughout Utah. These include single operators, dual operators (drive for both TNC's), and in some cases GT operators who drive for the TNC's as a side business.

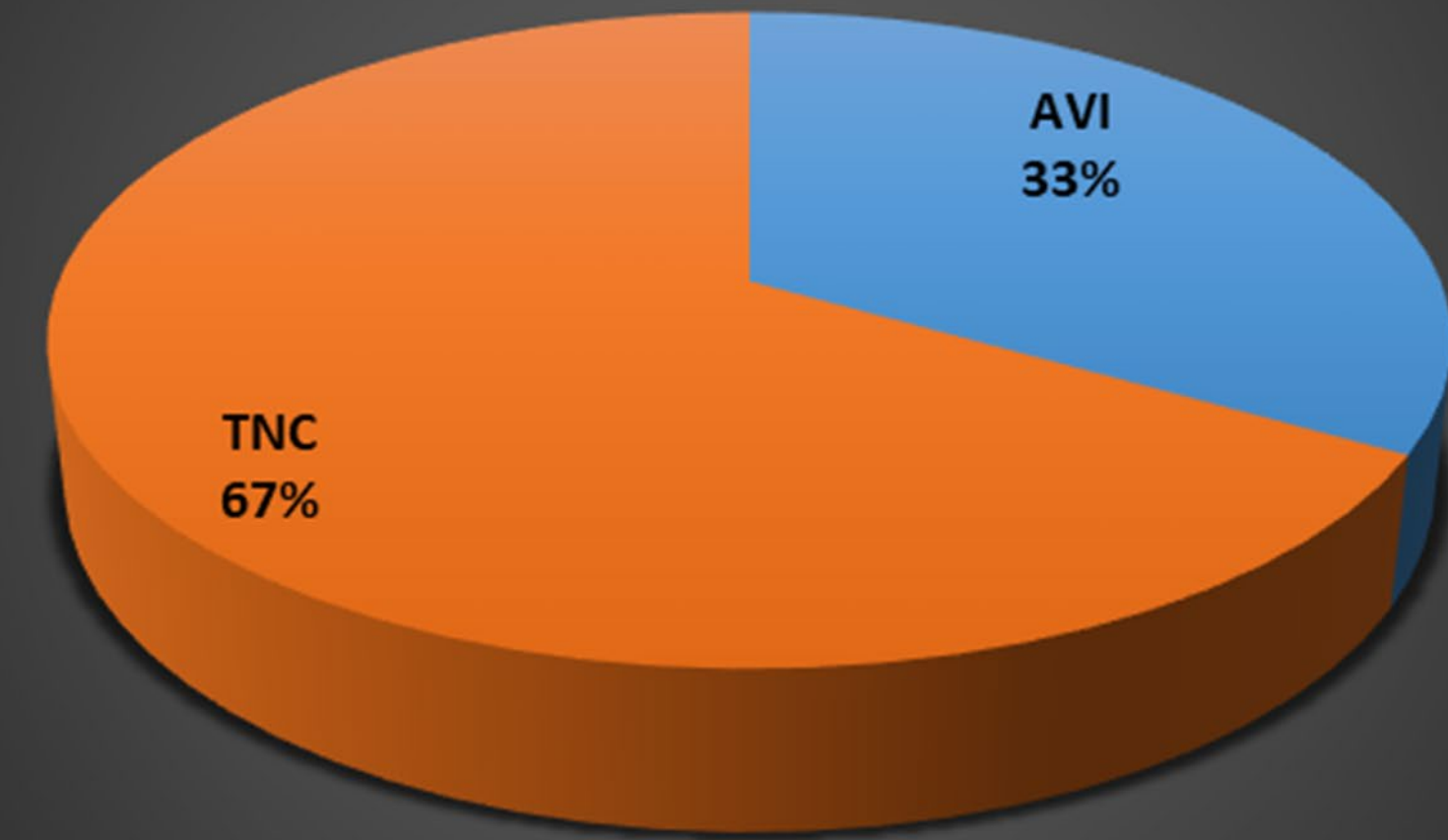


Operations – AVI vs. TNC

AVI vs. TNC's Combined



4 Year Average - TNC's Combined

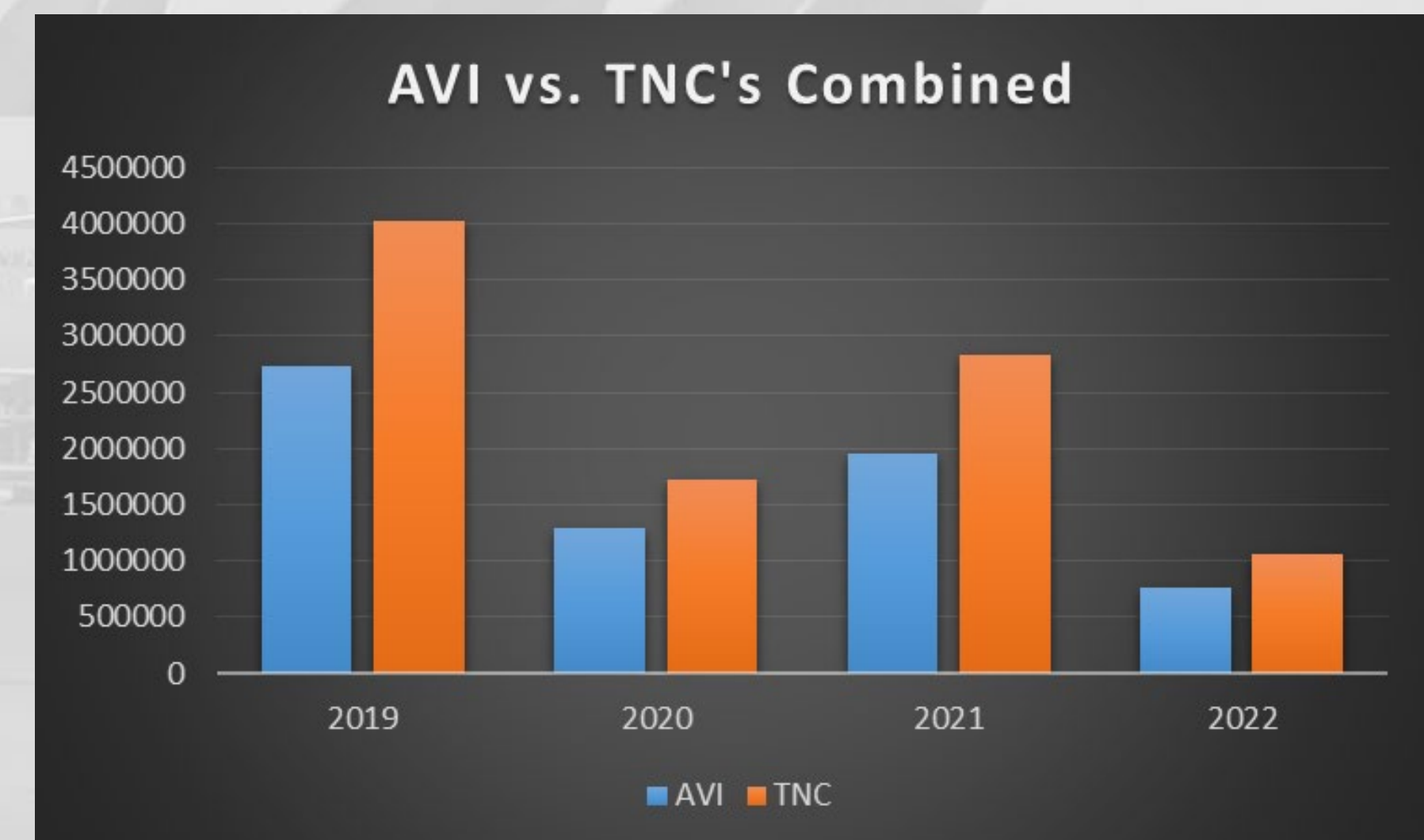
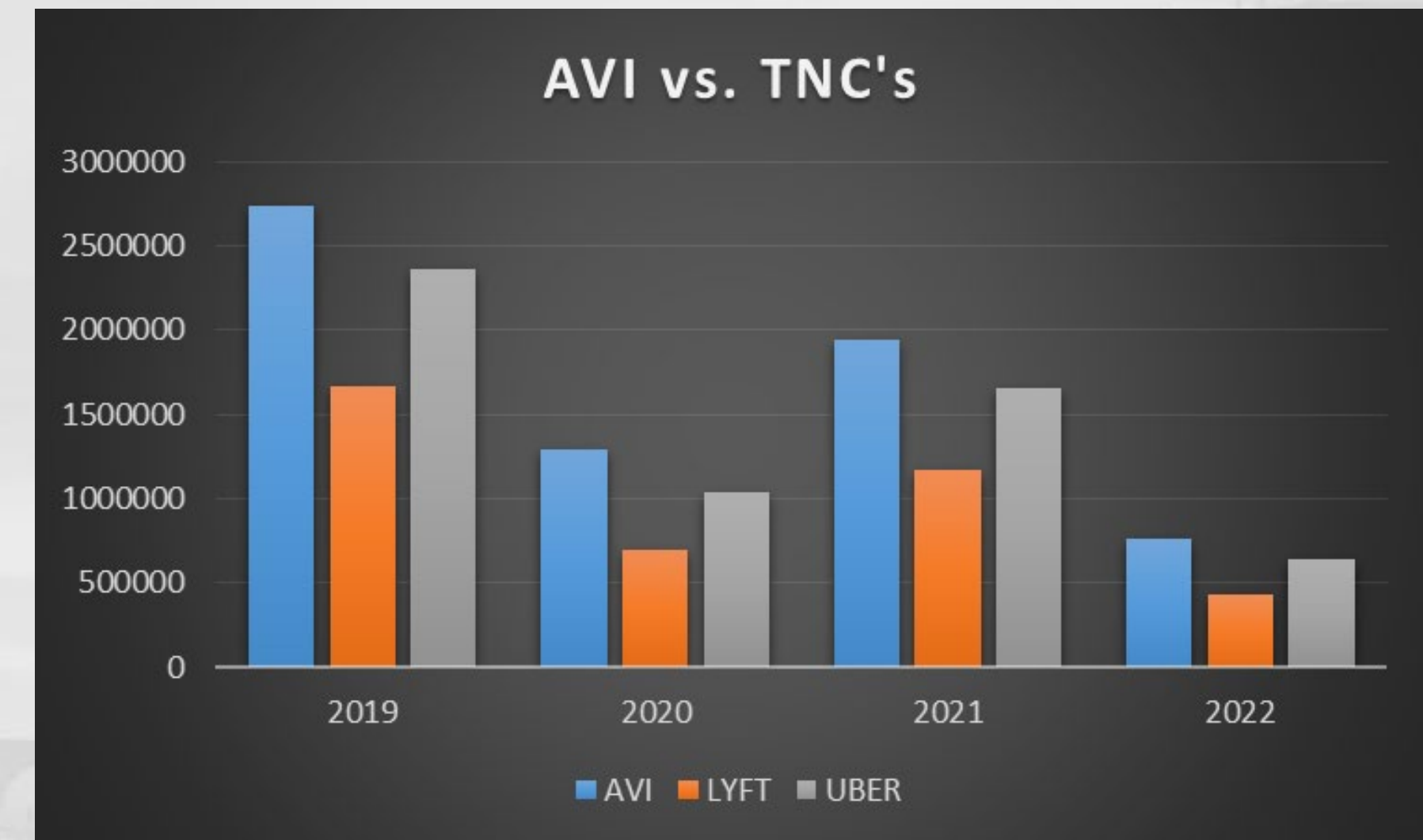


Operating Fees and Revenue

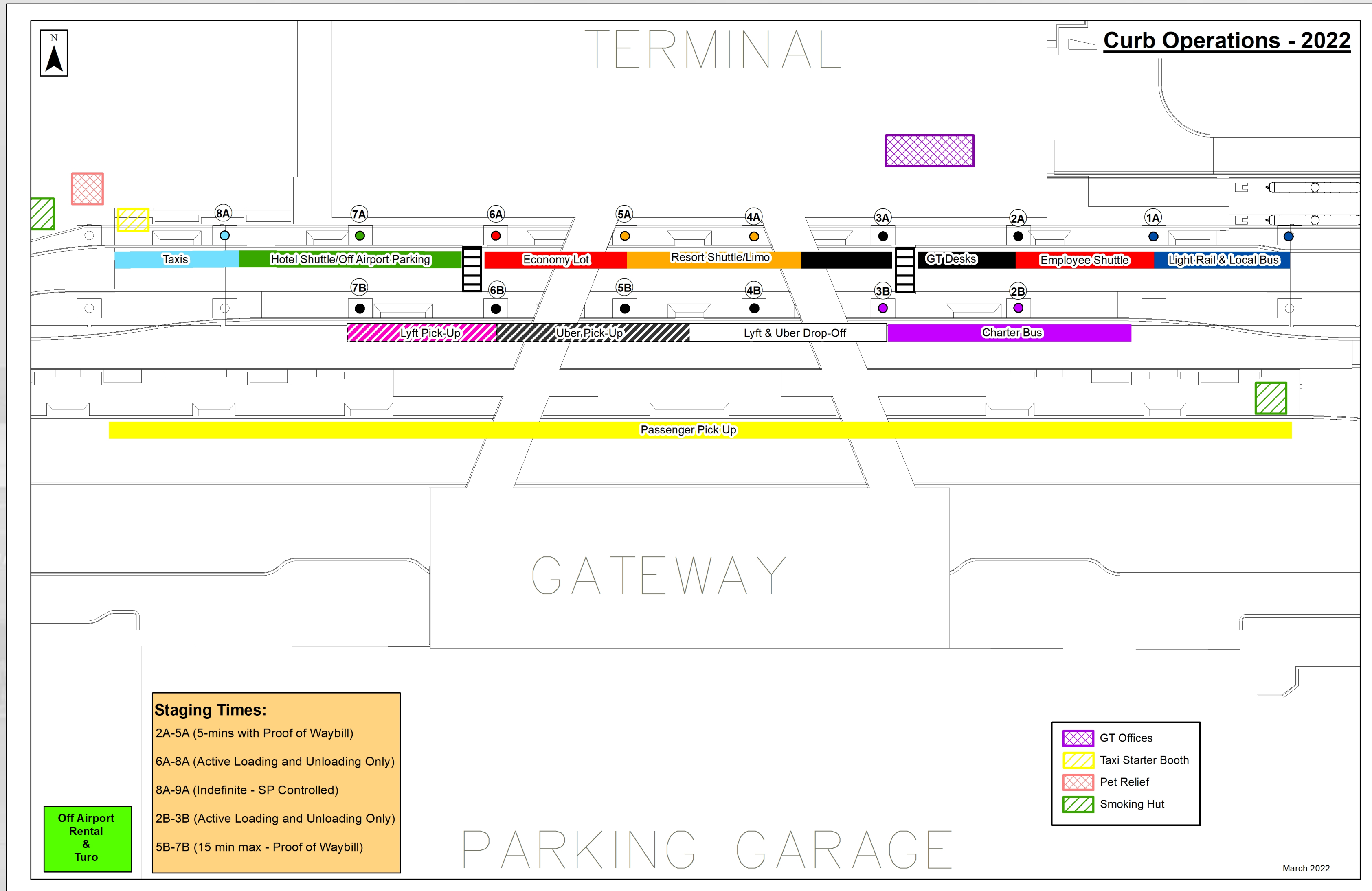
Fee structures vary per group. Ground transportation fees are based on vehicle capacity, whereas TNC fees are set per their permit. Both fee structures are reviewed/updated every July.

- 1-5 Passengers: \$1.71
- 6-9 Passengers: \$3.09
- 10-15 Passengers: \$5.14
- 16-24 Passengers: \$8.23
- >24 Passengers: \$10.30

- TNC: \$3.00 per pick-up, and \$3.00 per drop-off



Operations - Map



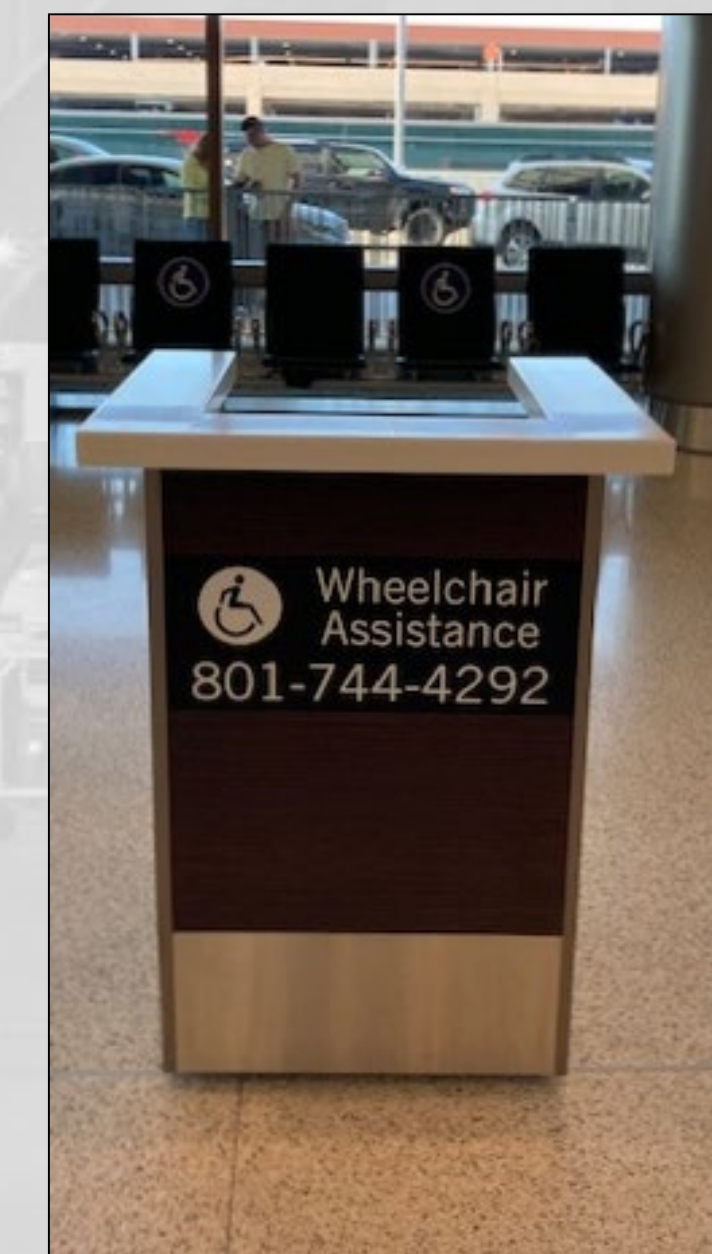
ADA Operations



We have worked hard with all our ground transportation partners and have created pick-up, and drop-off points which provide the best level of service to those with mobility issues.

The operating rule is wherever the customer requests to be picked up or dropped off, that is where the operator will go. These areas are readily accessible, and are close to our wheel chair provider in case this service is requested.

Feedback from ADA customers has been positive since these locations have been created.



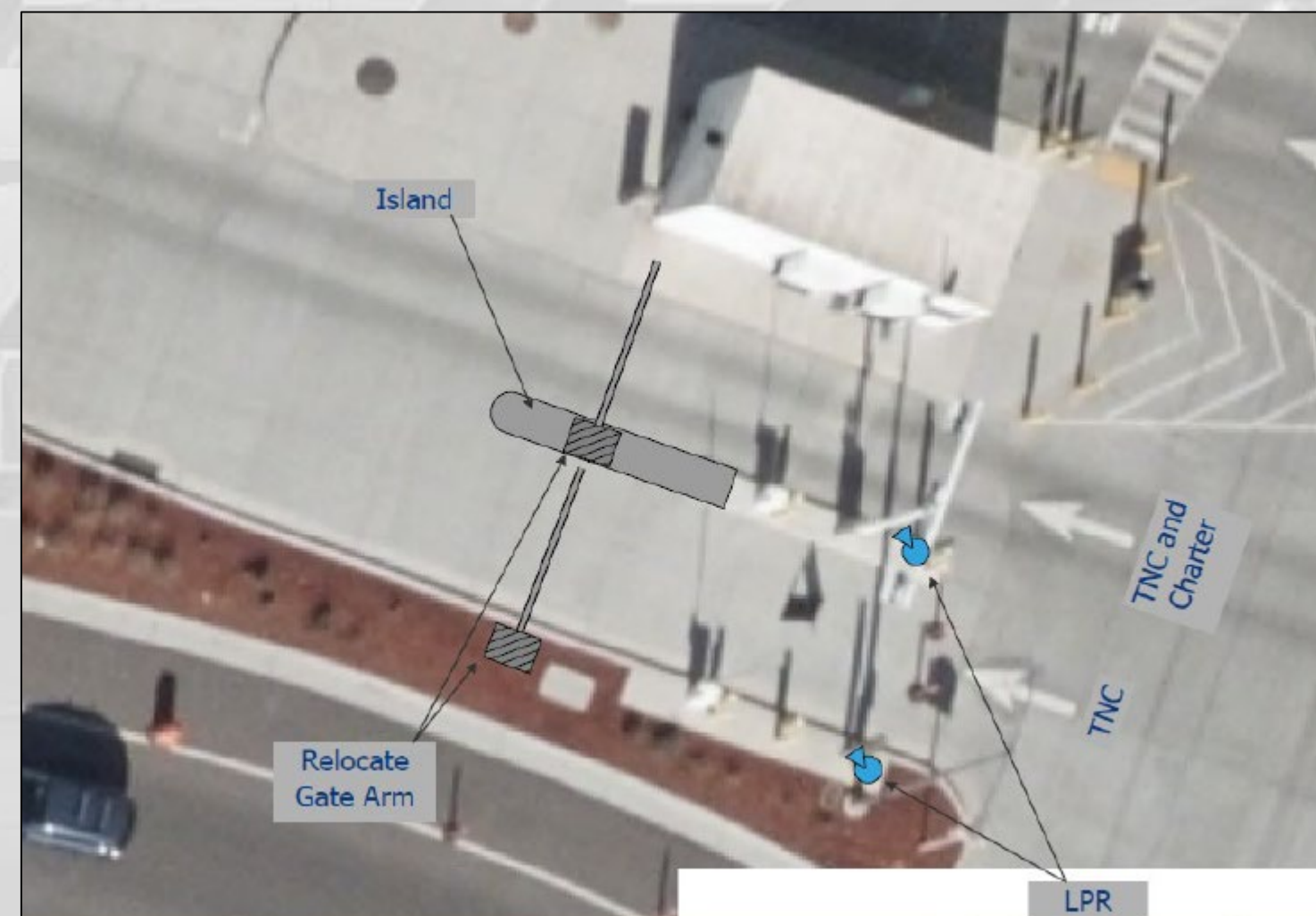
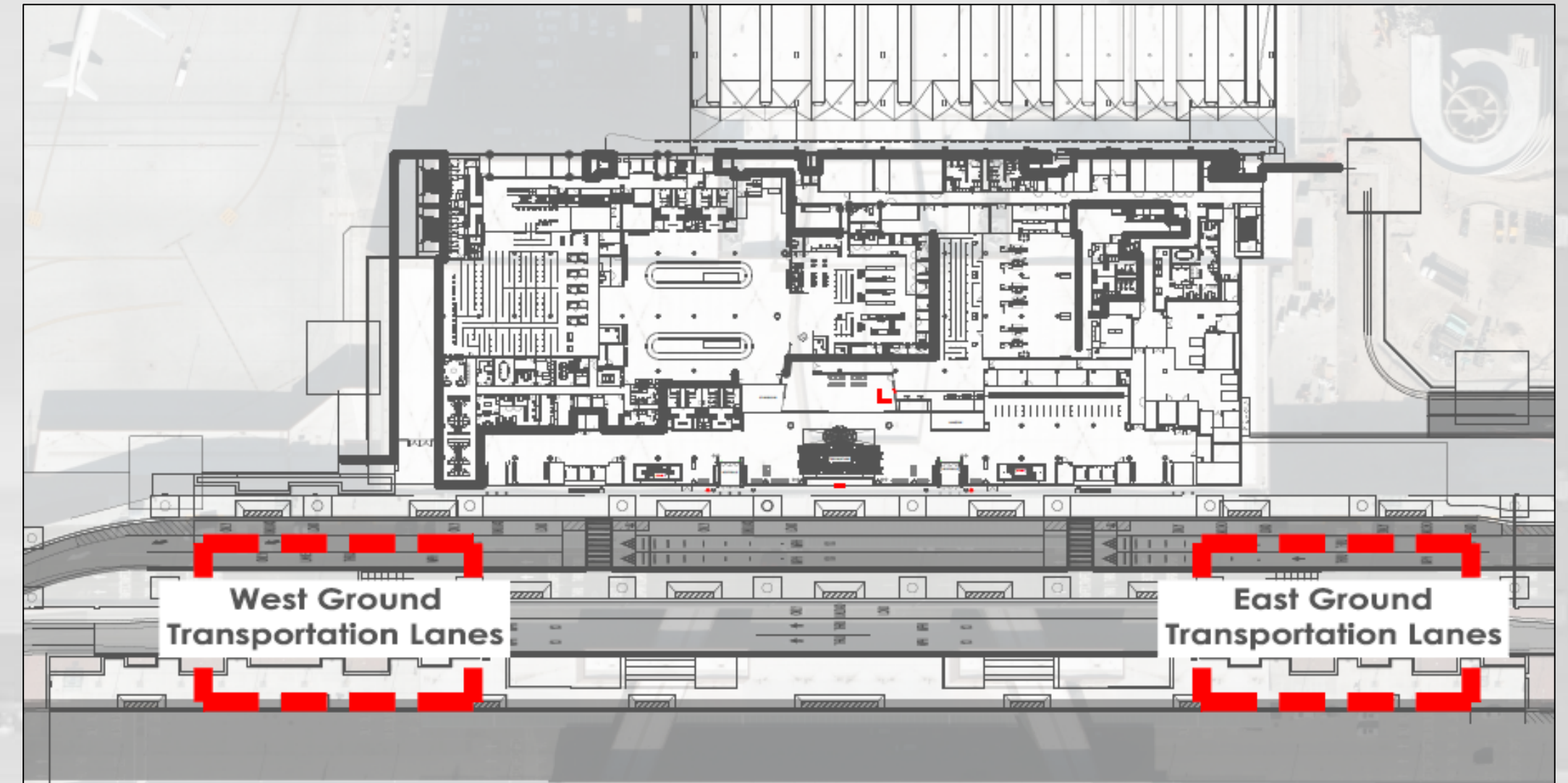
Projects



With the increase in traffic, and projected numbers continue to increase, curb allotment and management of operations has to increase.

Future projects include a lane expansion to accommodate Lyft, Uber, Charter Buses, and possible relocation of the Hotel/Motel shuttles. In addition, a License Plate Recognition project to control access for TNC's

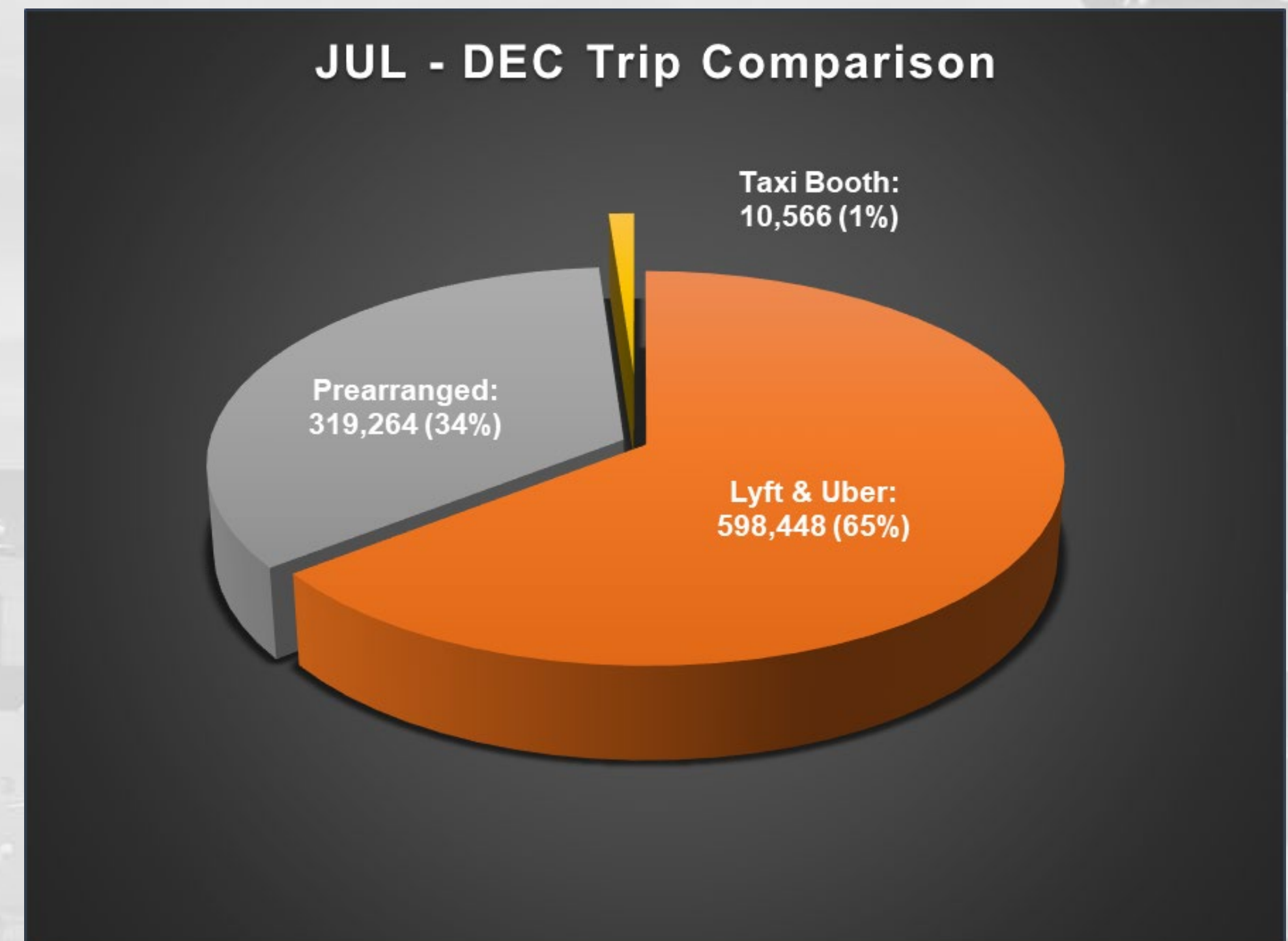
Lastly, a Taxicab Contract RFP is currently posted. This will turn over control of taxicab pick-ups to a single provider. This will elevate customer service levels, improve ADA accommodations, increase green vehicles, and guarantee available vehicles 24/7.



Taxi RFP – Issues and Traffic Comparison

While many of the on-demand providers have tried to mimic the taxi standard, several have failed to meet customer expectations. Some of the issues include but are not limited to the following:

- Inconsistent Fees and/or Cash Only Deals
- Dirty and Unreliable Vehicles
- ADA Issues (vehicle requirements, and/or lack of available vehicles)
- Operating Hours (based on operator rather than passenger schedule/needs)
- Irregular Operations (IROP) Availability
- Lack of Technology (smart device compatible and compliance)



Taxi RFP – Operator Impact



- Companies and single operators who are not able to pick up at the Taxi Booth have the entire SLC metro area to operate in.
- Operators will continue to be able to pick up and drop off at the airport, they just cannot pick up at the Taxi Booth. They can continue to pick up if they have a pre-arranged trip, and will do so in the pre-arranged zone on the commercial curb.
- Pre-arranged operators have potential to generate more trips, as they do not need to sign up for the Taxi Booth queue and wait hours to get a single trip.
- All operators have potential to generate additional income by partnering with larger firms, and/or by registering as Lyft or Uber drivers.
- Potential to be hired by the selected provider of taxi booth operations.

Taxi RFP – Benefits



Our goal is to provide the customer with varying levels of transportation that will meet all of their needs. The proposed RFP will do that, and much more. Our number one priority is customer safety and satisfaction, but we also want to promote our shared values with the City of Salt Lake.

Benefits of this RFP include but are not limited to:

- 24/7 vehicle availability and dispatch
- Technology that connects the customer to the company via a mobile app
- ADA accessibility 24/7
- New and low mile vehicles (3 years or newer, retired after 120,000 miles)
- Green vehicles
- Matching vehicles stationed on the curb
- Professionally dressed operators
- Known fares prior to departure from SLCIA

SLC will join an elite group of airports (BWI, IAD, PHX, RDU, RIC, RSW and SMF) who have effectively managed taxi concessions. We will have listened to our customers, and responded with providing a taxi operation that will exceed their expectations.



Thank You

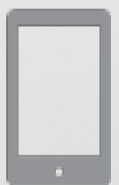
AGENDA: DISCUSSION ITEM (D)
DATE: 18 May 2022
TO: Airport Advisory Board
FROM: Bill Wyatt, Executive Director
SUBJECT: **Parking and Shuttle Services**

Cary Burnett, Airport Operations Manager, will present an update on Parking and Shuttle Services (presentation on file).

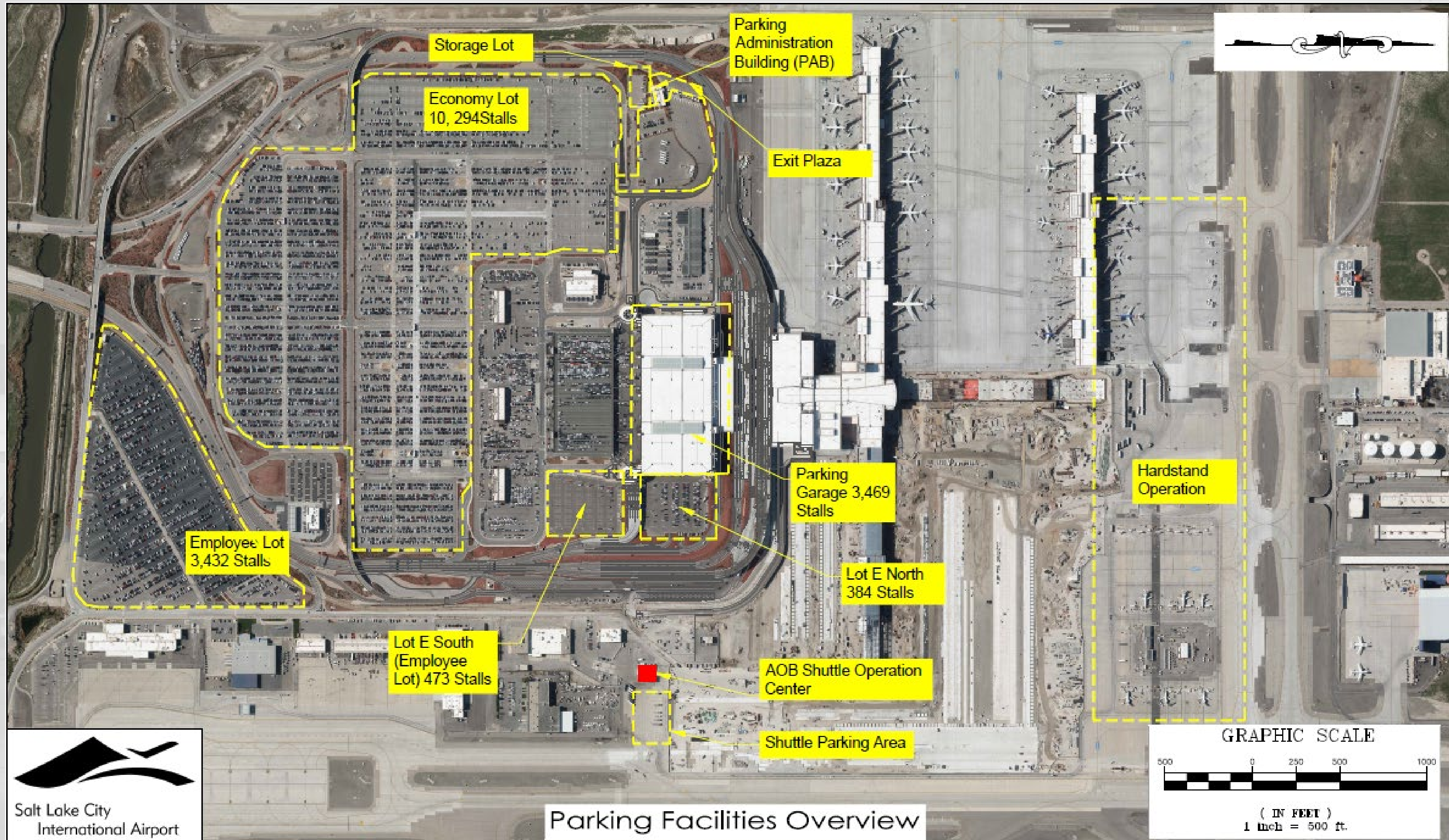


PARKING AND SHUTTLE OPERATIONS

05/18/2022



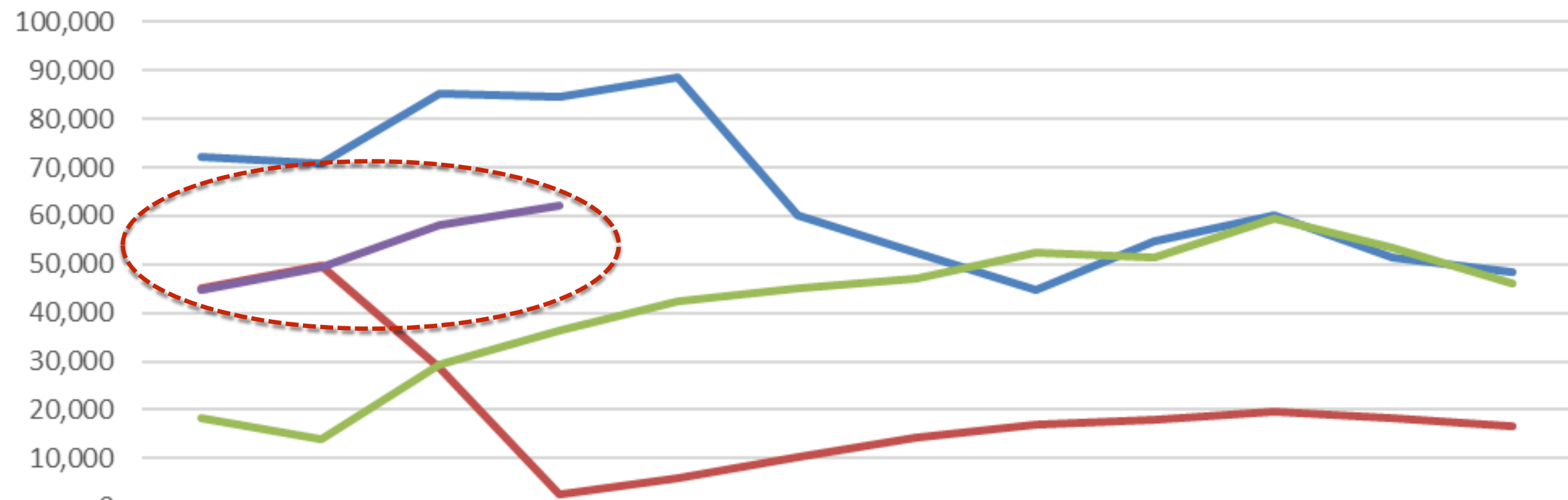
Overview of Parking



Economy Lot Operations

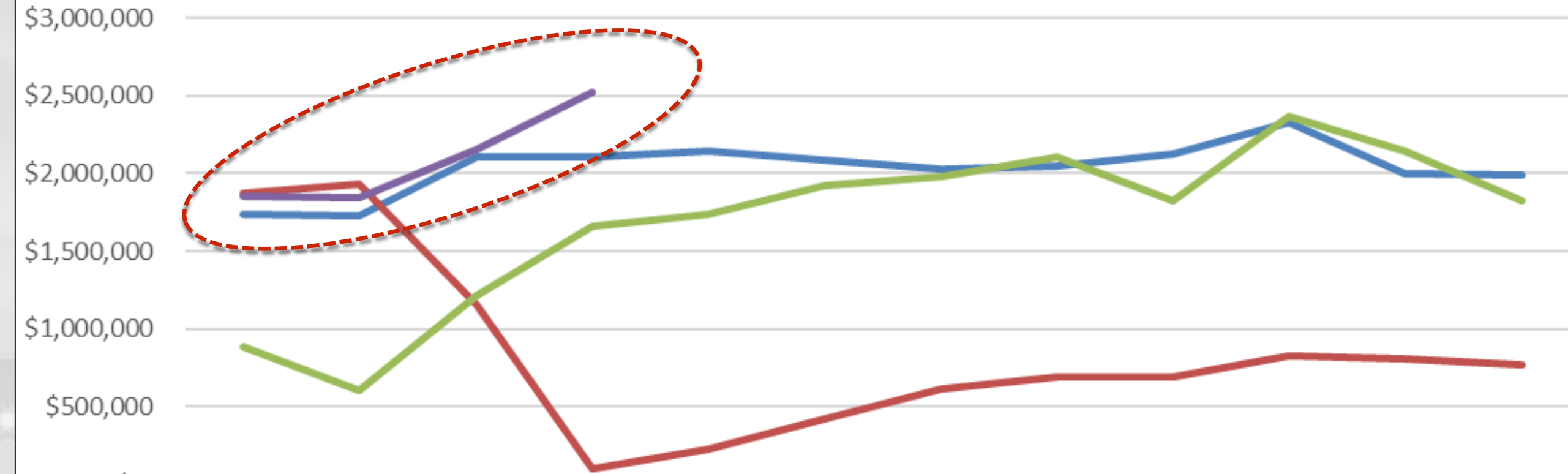


Economy Lot Transactions



	January	February	March	April	May	June	July	August	September	October	November	December
2019	72,306	70,944	85,123	84,626	88,694	60,080	52,283	44,884	54,687	60,138	51,371	48,264
2020	45,215	49,644	28,672	2,554	5,778	10,127	14,401	17,027	18,047	19,716	18,347	16,699
2021	18,398	13,928	29,460	36,520	42,441	45,079	47,118	52,431	51,358	59,508	53,518	46,012
2022	44,712	49,579	58,040	62,095								

Economy Lot Revenue



	January	February	March	April	May	June	July	August	September	October	November	December
2019	\$1,736,49	\$1,729,97	\$2,103,68	\$2,101,67	\$2,141,73	\$2,086,81	\$2,032,67	\$2,052,17	\$2,128,19	\$2,331,62	\$2,003,51	\$1,985,08
2020	\$1,876,18	\$1,929,50	\$1,153,08	\$106,749	\$228,822	\$424,769	\$612,678	\$694,859	\$688,191	\$830,395	\$805,386	\$766,623
2021	\$882,123	\$601,904	\$1,217,41	\$1,657,33	\$1,736,81	\$1,919,04	\$1,984,07	\$2,102,95	\$1,827,58	\$2,367,08	\$2,139,73	\$1,827,65
2022	\$1,858,48	\$1,845,89	\$2,155,31	\$2,518,57								

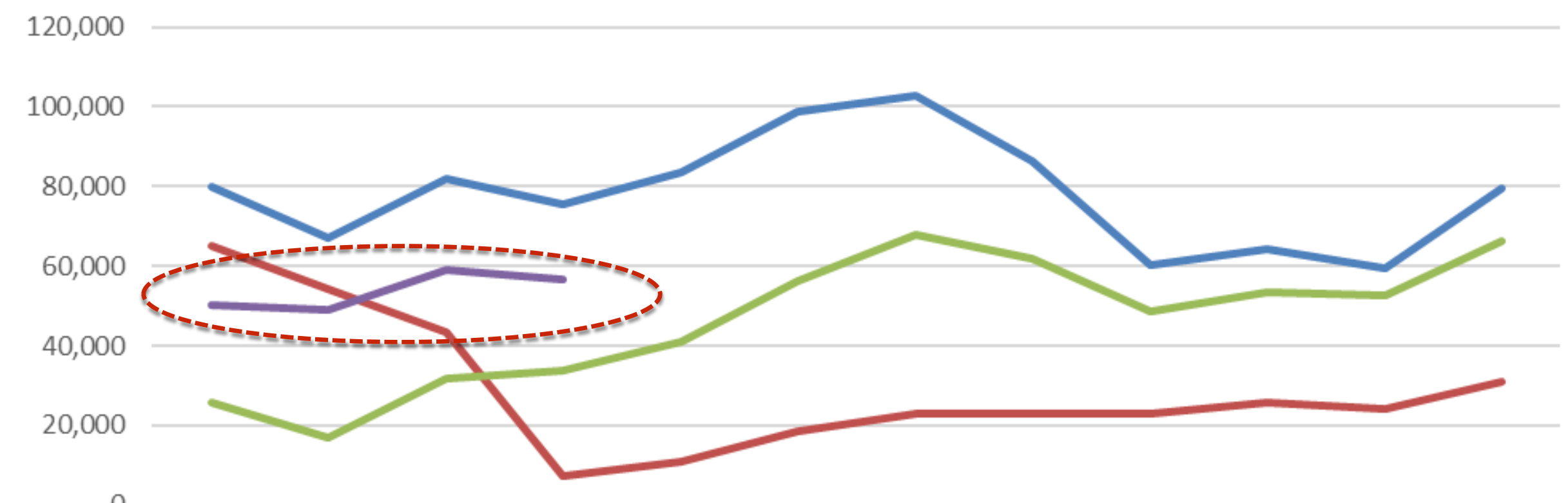
April 2019 Average Stay
2.48 days

April 2022 Average Stay
4.08 days

Parking Garage Operations

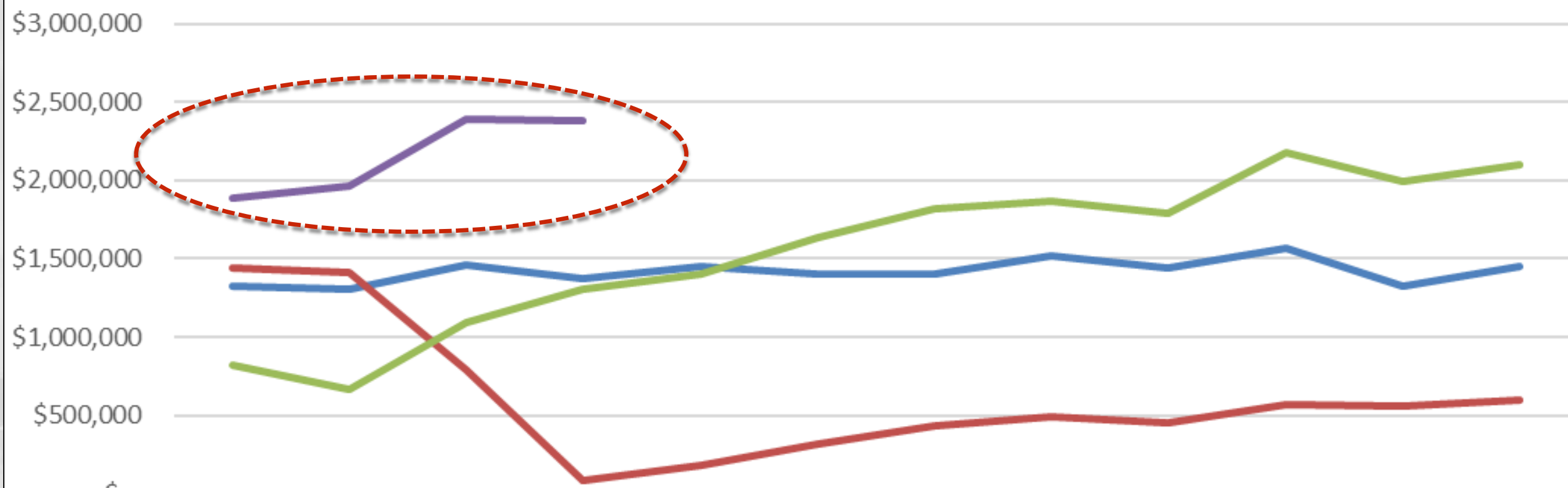


Parking Garage Transactions



	January	February	March	April	May	June	July	August	September	October	November	December
2019	79,974	66,876	82,090	75,296	83,531	98,737	102,651	86,455	60,350	64,261	59,348	79,384
2020	65,254	54,408	43,395	7,310	10,748	18,708	22,765	23,118	22,883	25,678	24,137	31,160
2021	25,604	17,066	31,979	33,900	41,042	56,204	67,752	61,761	48,616	53,518	52,731	66,126
2022	50,149	48,940	58,925	56,565								

Parking Garage Revenue

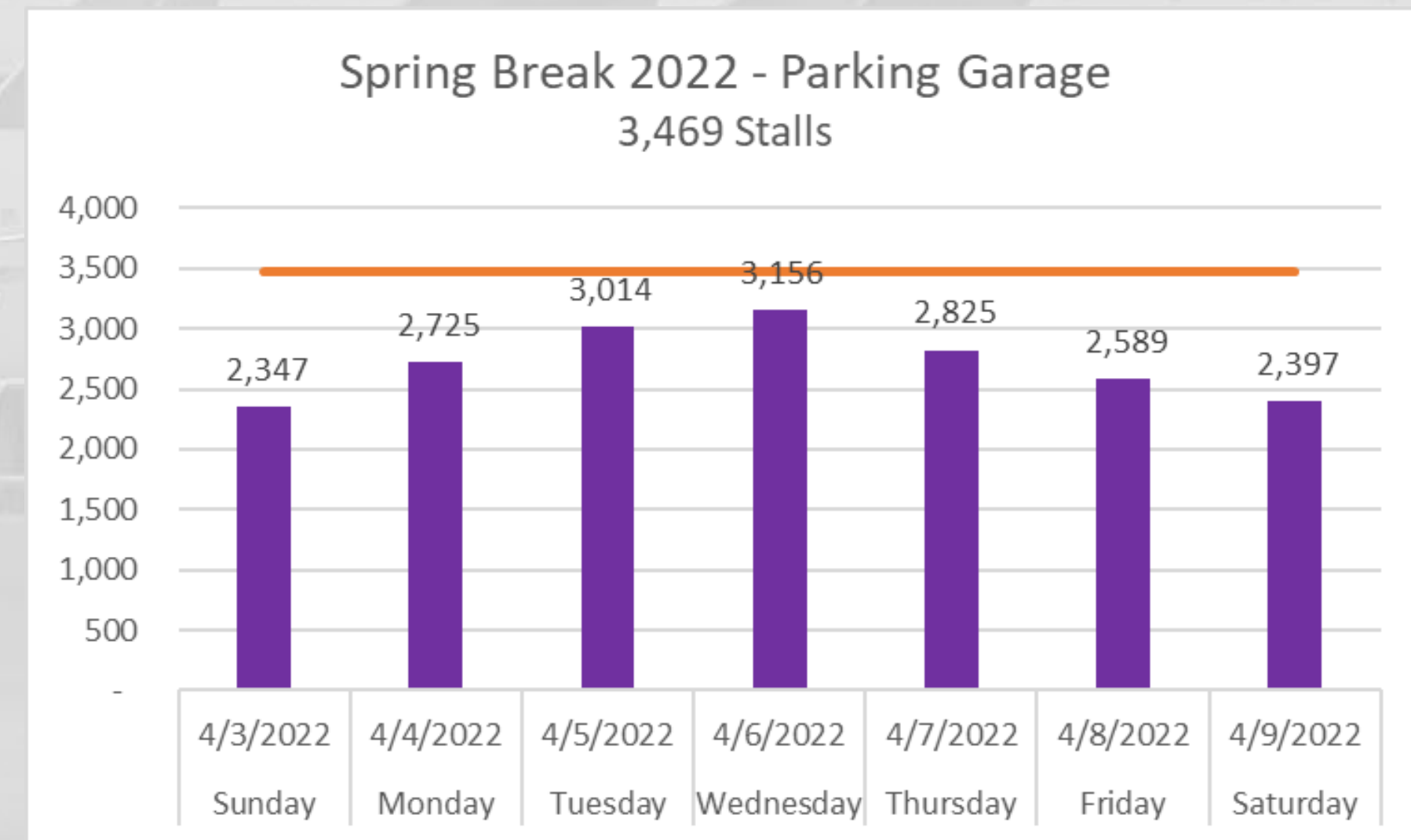
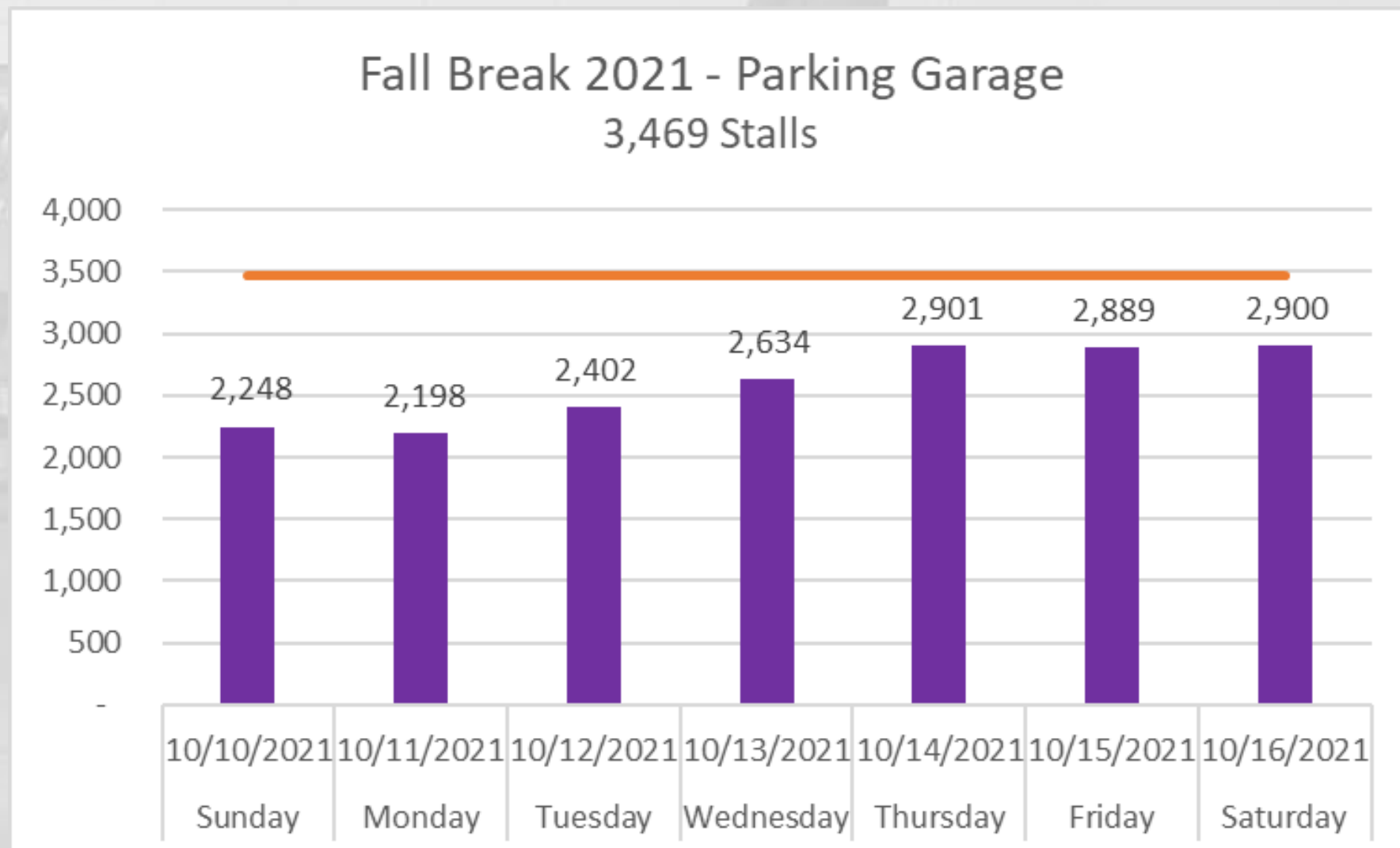
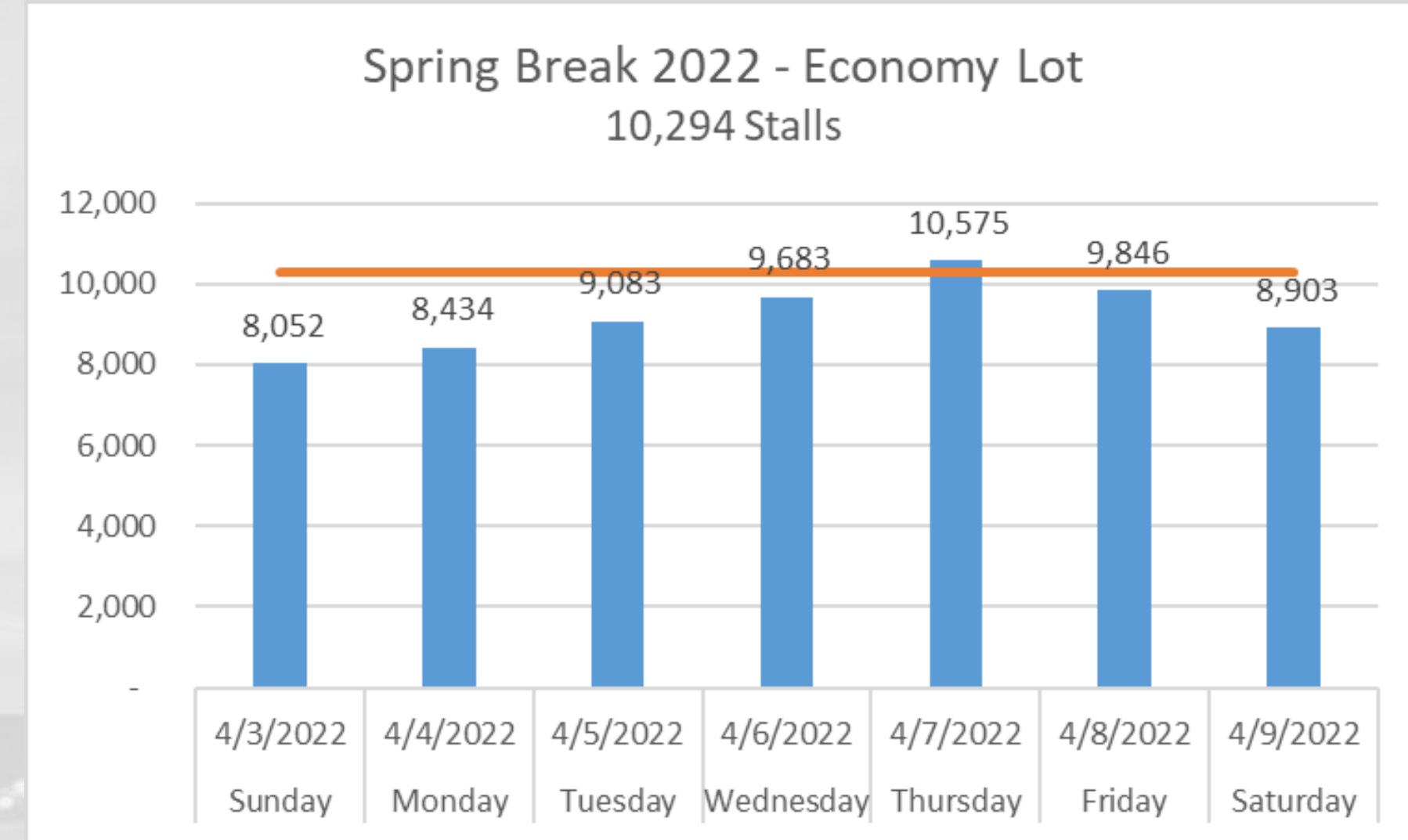
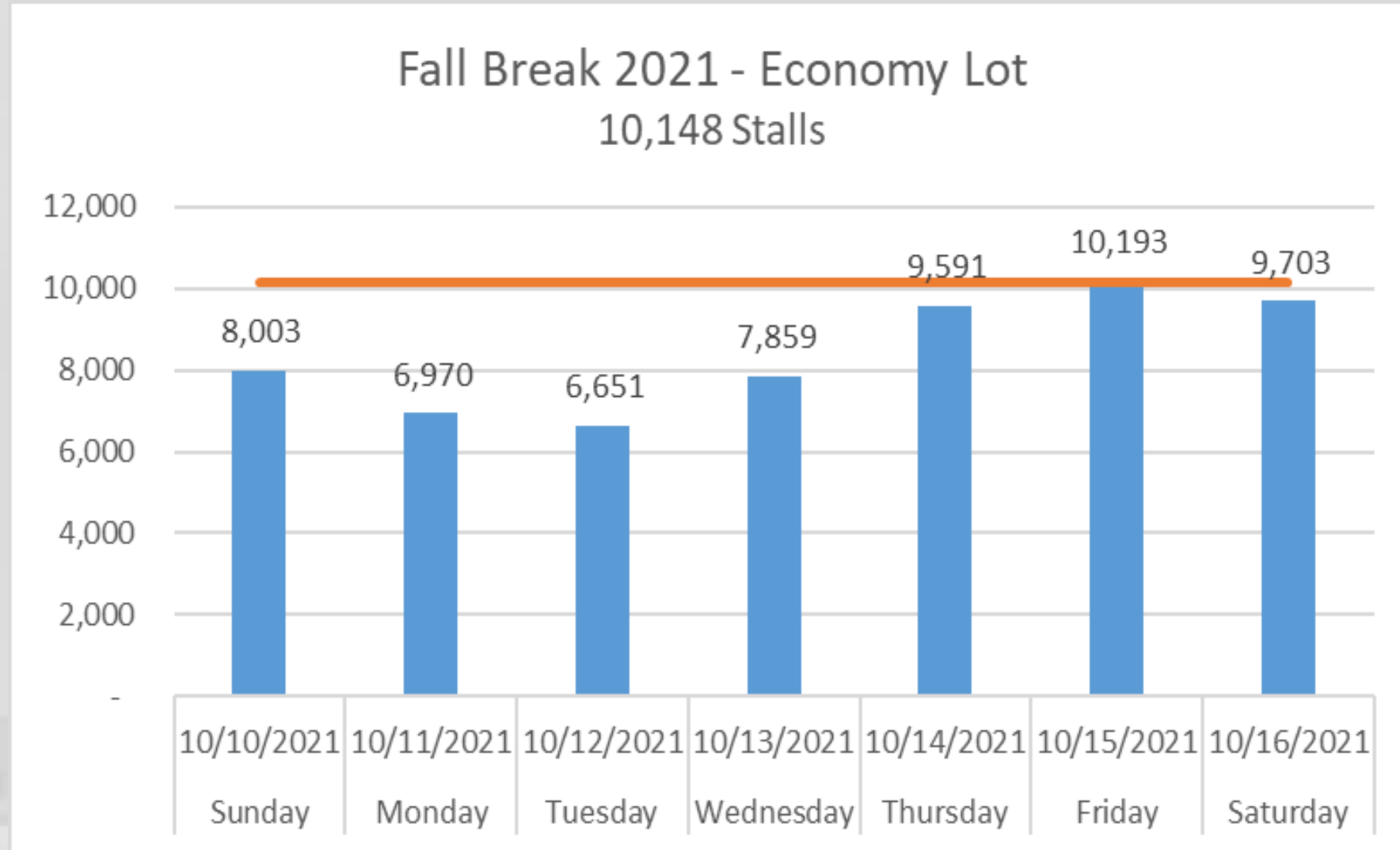


	January	February	March	April	May	June	July	August	September	October	November	December
2019	\$1,322,61	\$1,301,54	\$1,458,30	\$1,370,87	\$1,450,59	\$1,405,48	\$1,404,46	\$1,520,64	\$1,436,92	\$1,562,78	\$1,330,17	\$1,454,46
2020	\$1,437,85	\$1,411,61	\$788,927	\$88,694	\$185,502	\$316,070	\$430,540	\$494,469	\$448,864	\$573,769	\$560,323	\$598,415
2021	\$821,416	\$664,123	\$1,095,95	\$1,301,20	\$1,403,40	\$1,639,34	\$1,823,36	\$1,867,99	\$1,792,81	\$2,182,39	\$1,997,45	\$2,102,24
2022	\$1,886,64	\$1,966,19	\$2,394,88	\$2,380,19								

April 2019 Average Stay
.52 days

April 2022 Average Stay
1.20 days

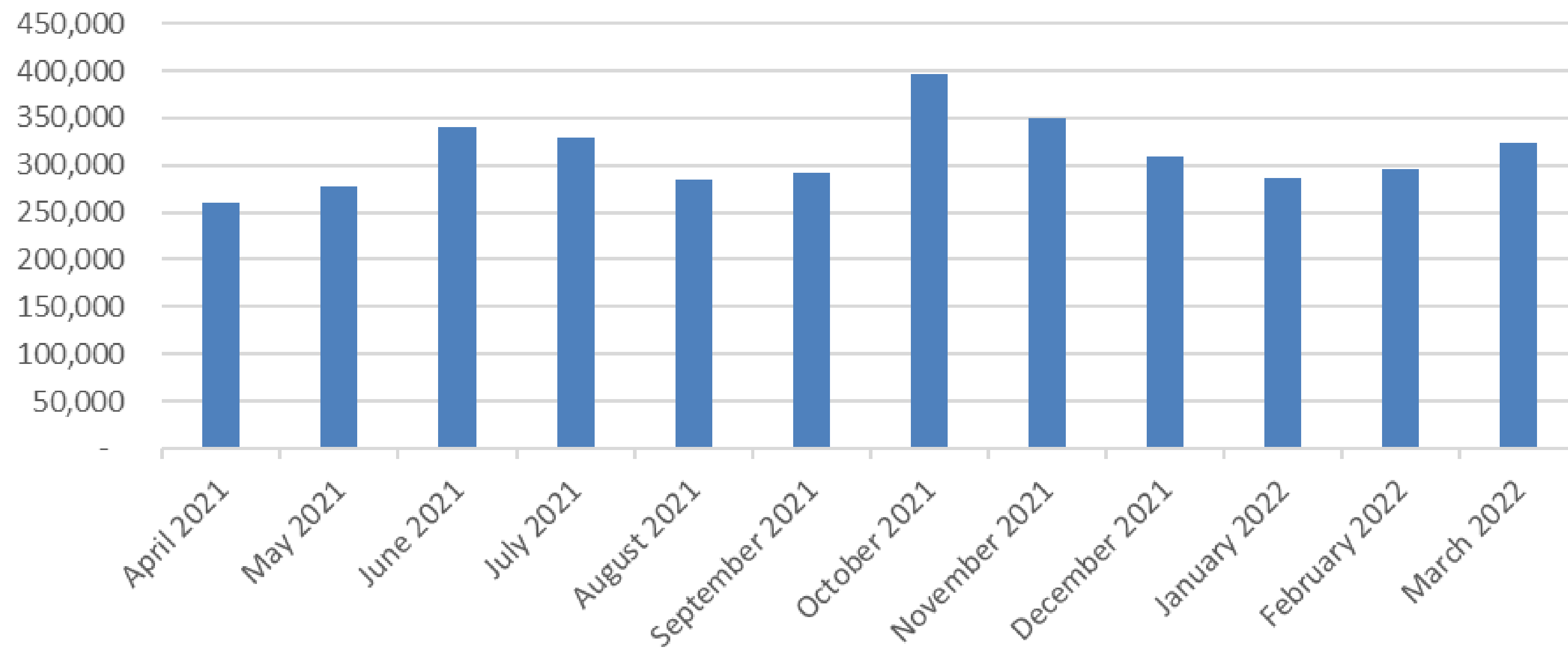
Holiday and Peak Usage Numbers



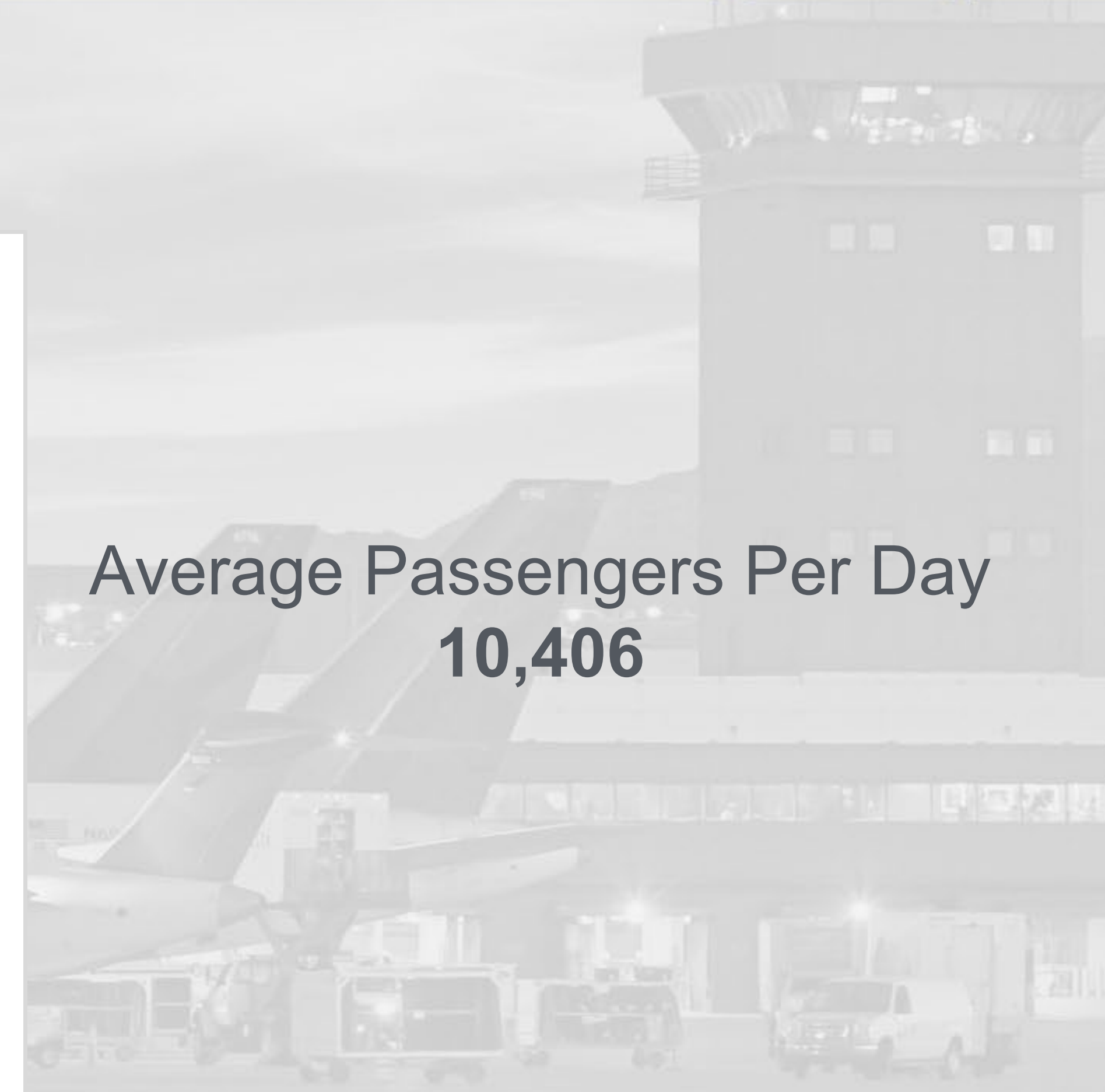
Economy Parking Shuttle Passengers



Economy Shuttle Passengers



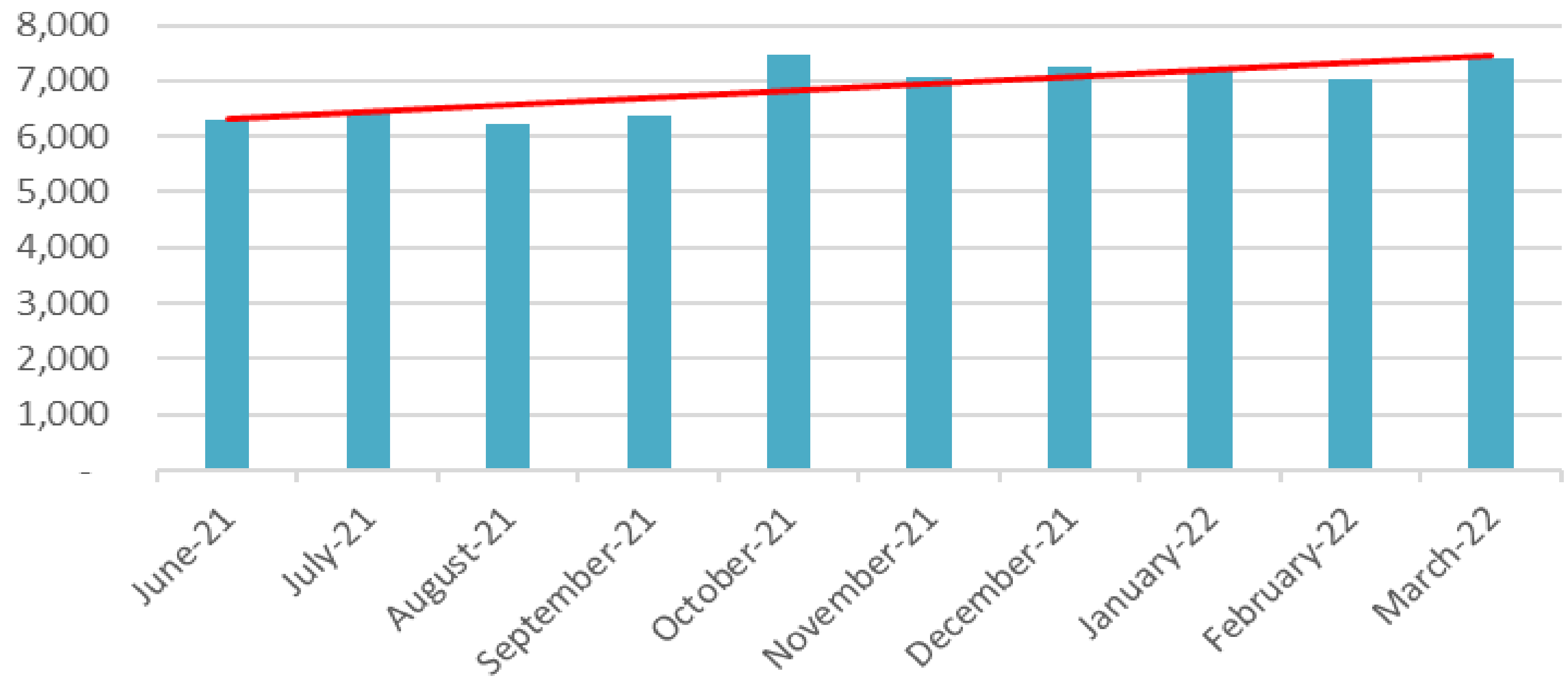
Average Passengers Per Day
10,406



Employee Parking Shuttle Passengers



Average Employee Shuttle Passengers Per Day



Average Employee Shuttle
Passengers Per Day

June 2021
6,304

March 2022
7,389

Hardstand Shuttle Operations

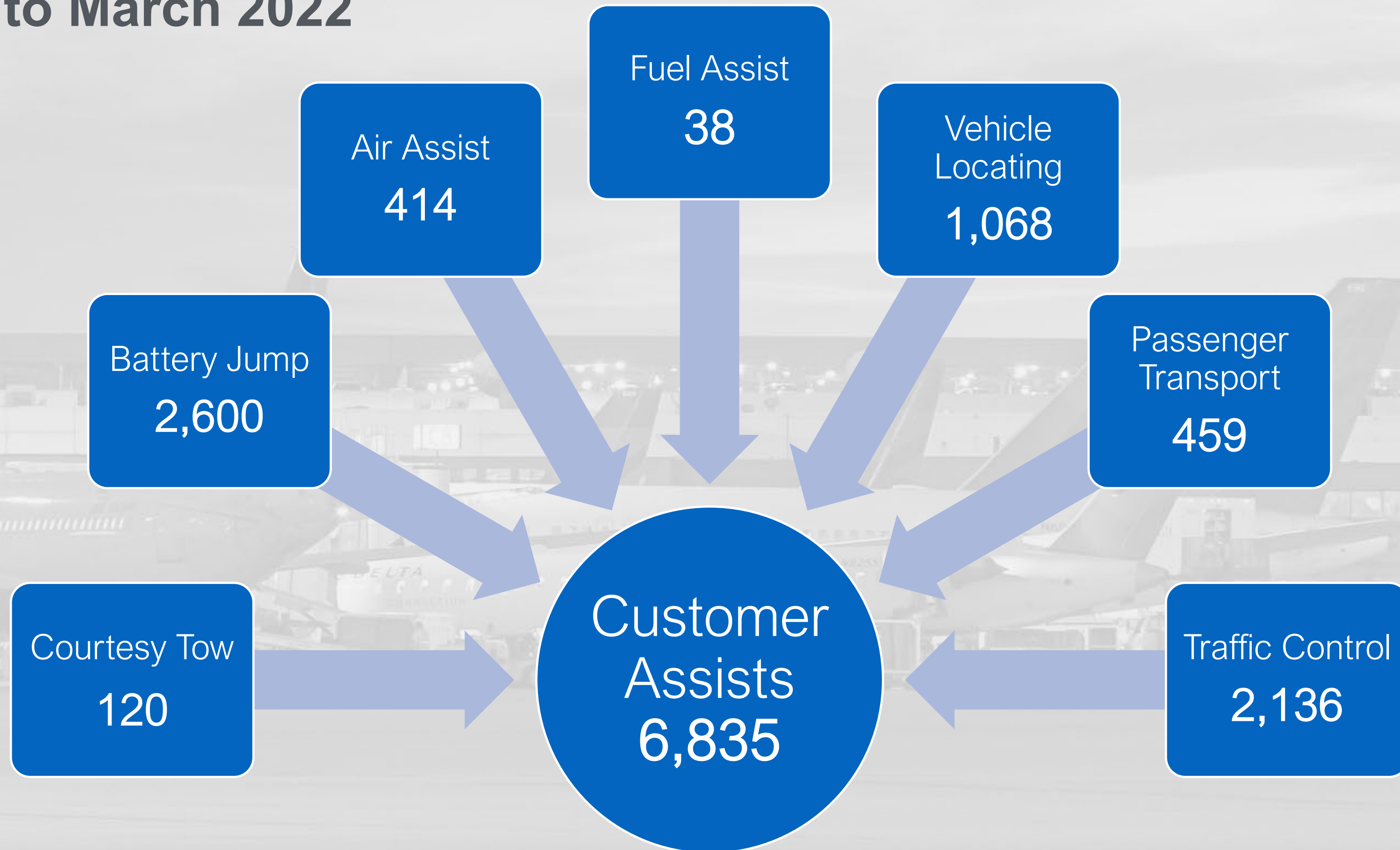


Month	Flights Per Day (Average)	Passengers Per Day (Average)
October 2021	148	8,093
November 2021	103	5,662
December 2021	128	7,630
January 2022	99	4,959
February 2022	98	5,112
March 2022	103	5,678



Customer Assistance Support

April 2021 to March 2022



Reservation System



Accessibility

- Economy Parking
- Parking Garage
- Lot E
- Services
- Pick Up/Drop Off and Park & Wait Lot
- Ground Transportation
- Rental Cars
- Biking
- Public Transportation
- Driving Directions



Airlines / Flights



Parking & Transportation



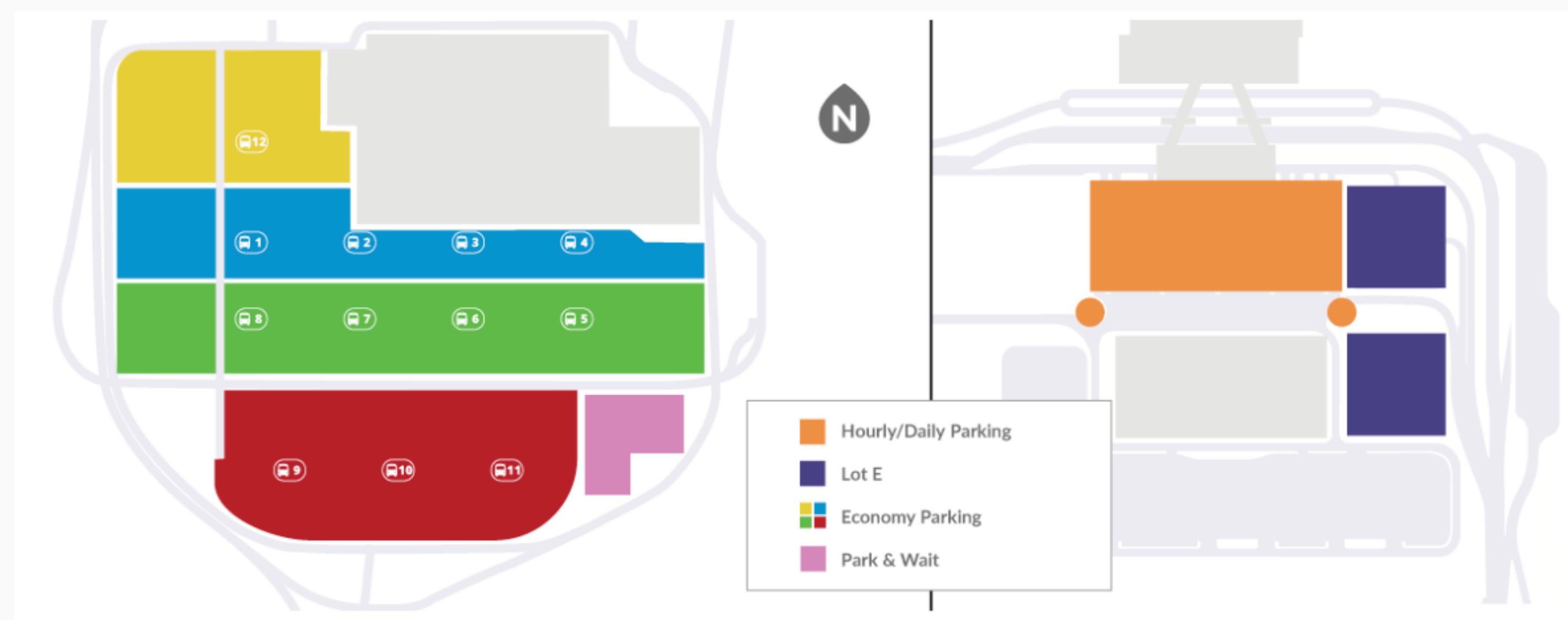
Dining & Shopping



Airport Services

Airport Parking Reservations

Check-In Date Select a Date	Check-In Time Select a Time	Check-Out Date Select a Date	Check-Out Time Select a Time	Prebook & Save →
---------------------------------------	---------------------------------------	--	--	-----------------------------

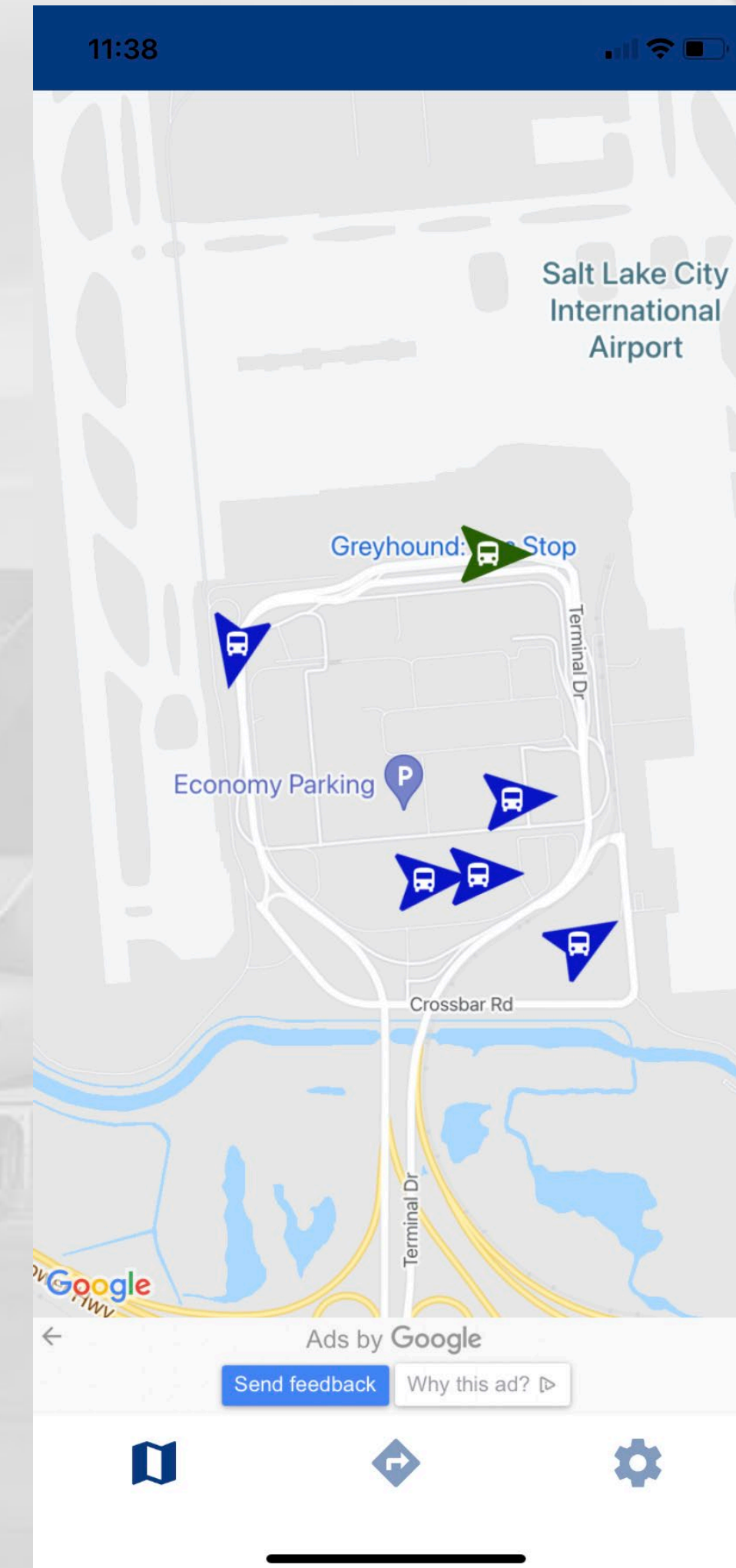
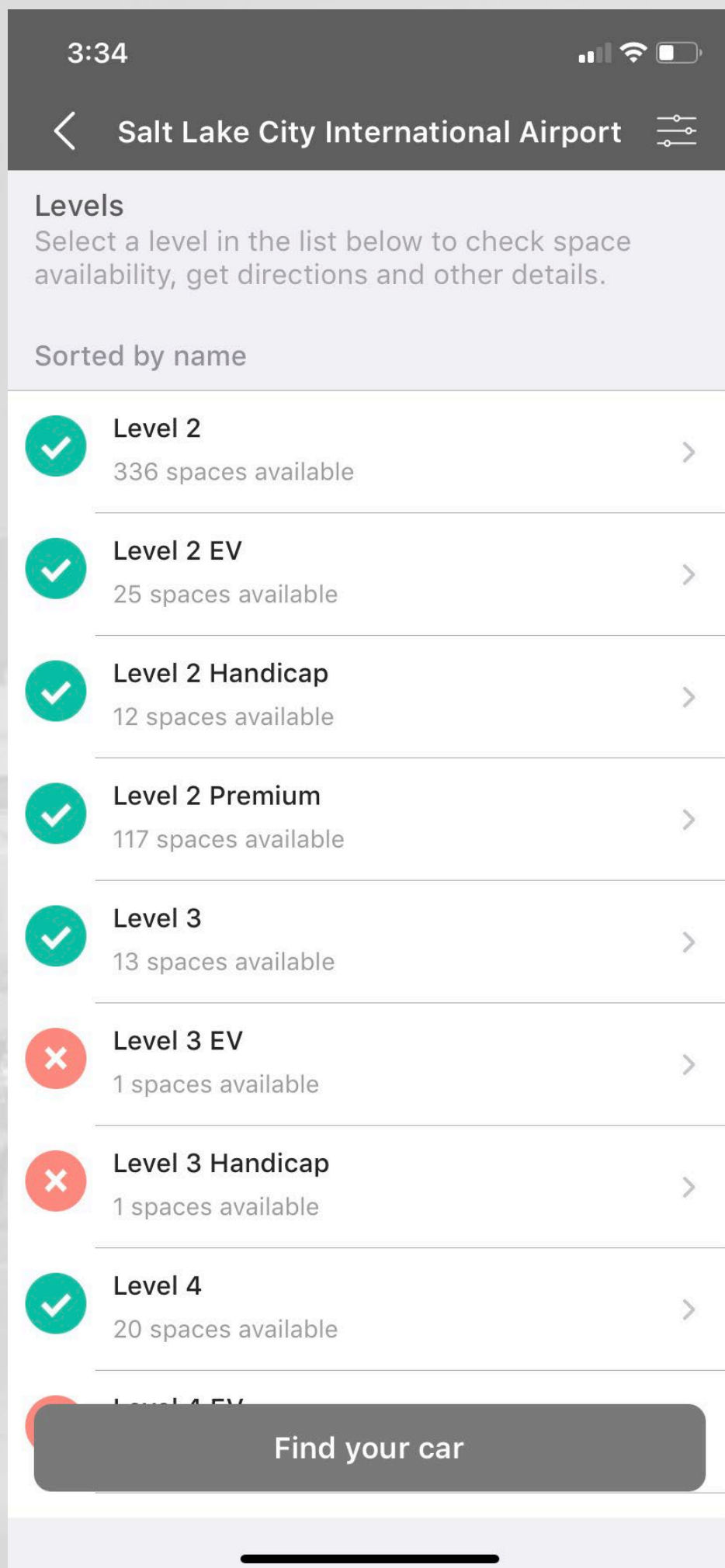


Passenger Experience



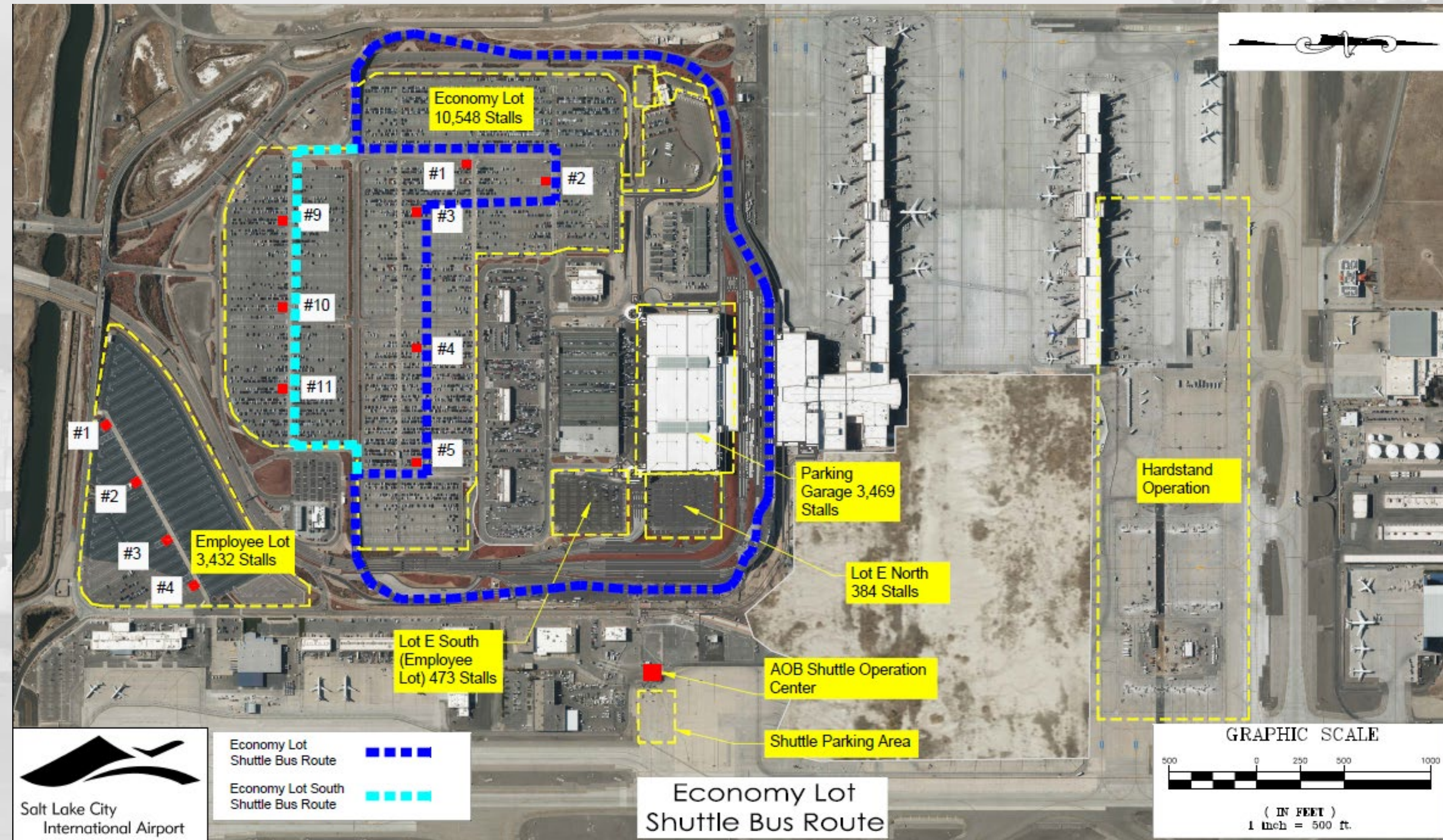
Park Assist – Parking Guidance and Stall Counts

Ride Systems – Shuttle GPS Tracking App



Passenger Experience – Future Opportunities

- Customer Loyalty Program
- Waterless Car Wash
- Economy Lot Shuttle Routing





Questions

AGENDA: DISCUSSION ITEM (E)
DATE: 18 May 2022
TO: Airport Advisory Board
FROM: Bill Wyatt, Executive Director
SUBJECT: **Parking Study**

Brady Fredrickson, Director of Planning and Environmental, will present an update on a Parking Study (presentation on file).

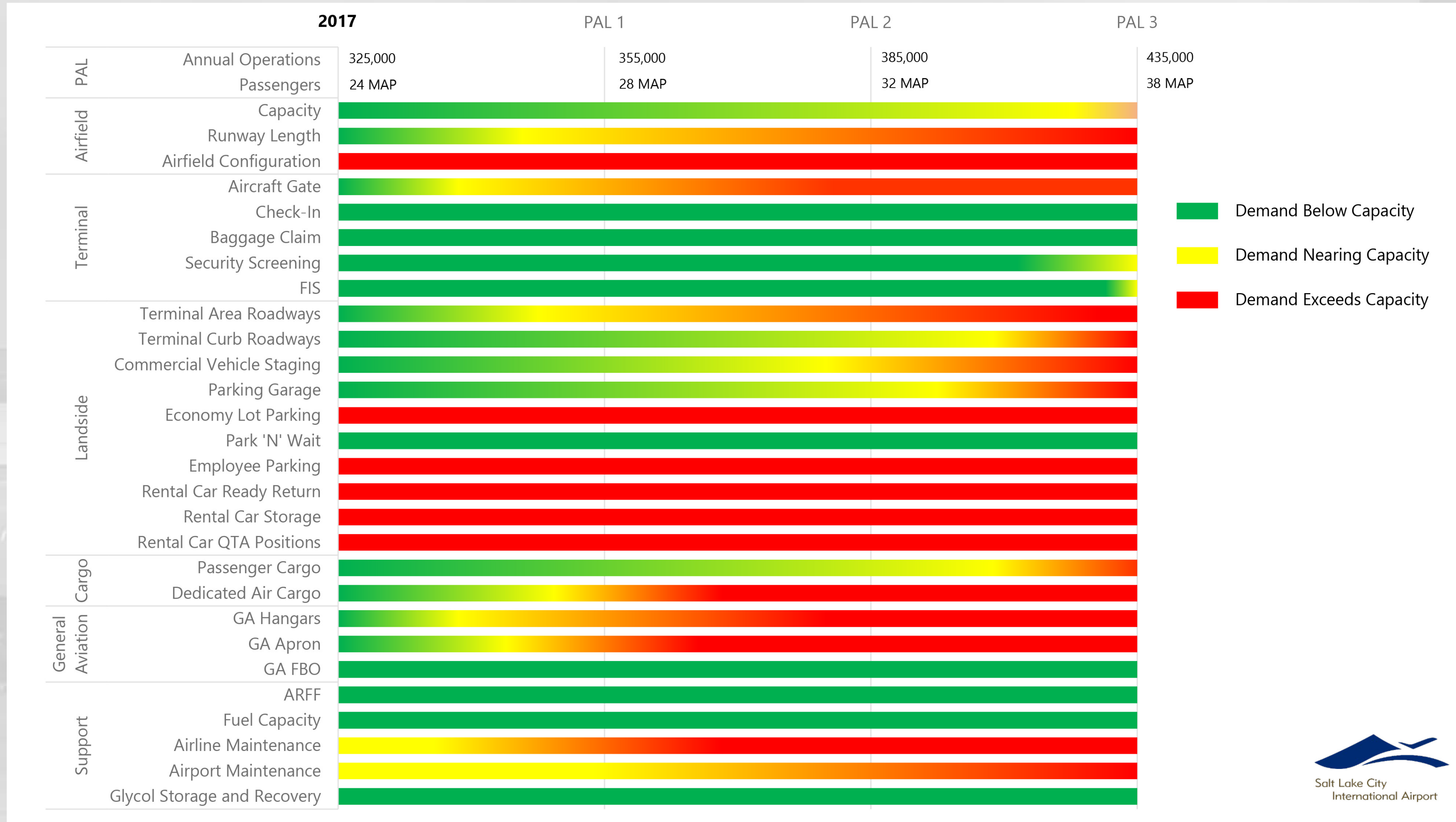


FUTURE PARKING DEMAND STUDY

5/18/2022 Status Update



SLC- Master Plan Capacity Analysis



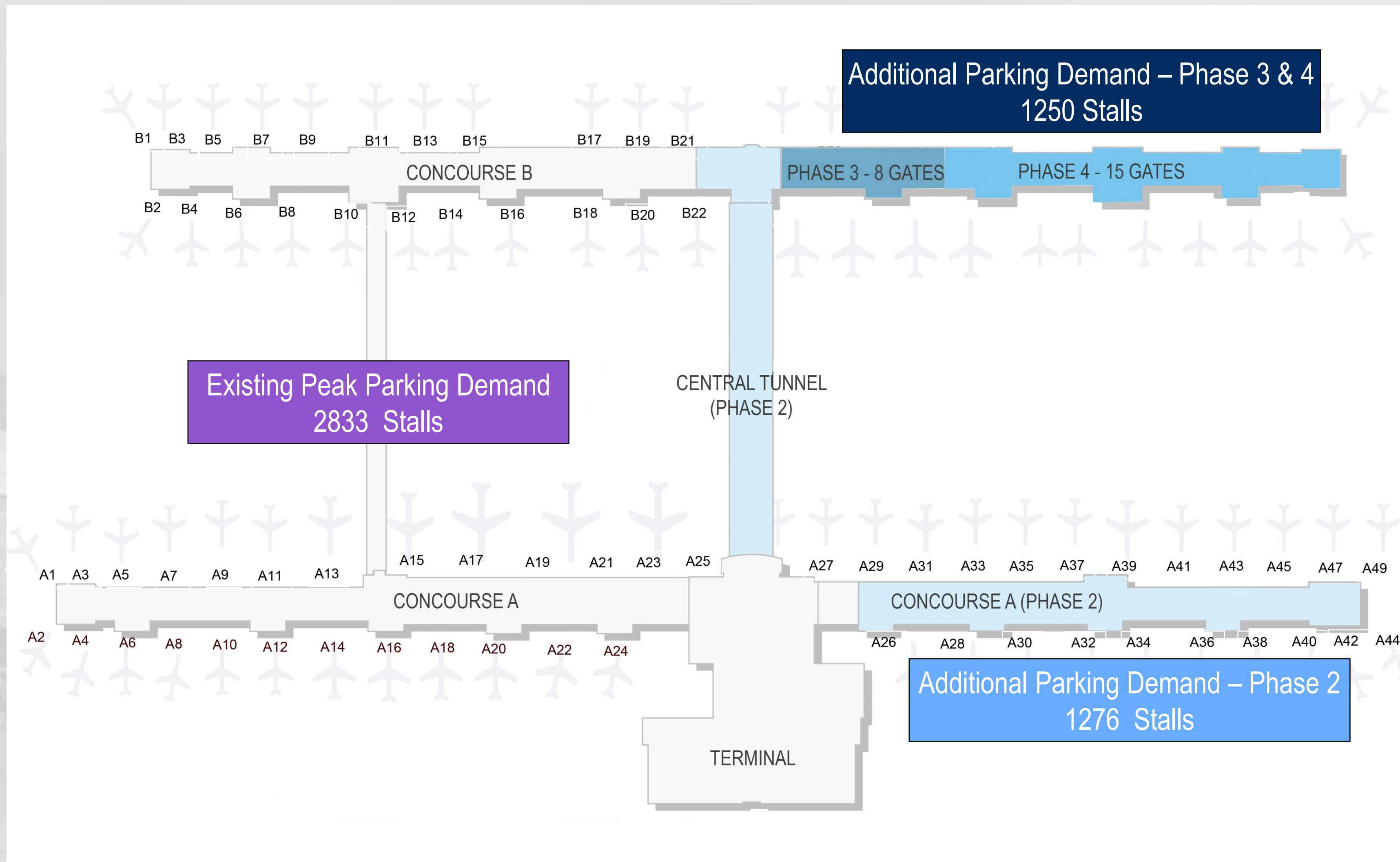
SLC- Employee Parking Lot



		Daily Peak employee occupancy	Employee Lot Capacity	Percent Capacity
Monday	5/2/2022	2833	3432	83%
Tuesday	5/3/2022	2796	3432	81%
Wednesday	5/4/2022	2802	3432	82%
Thursday	5/5/2022	2829	3432	82%
Friday	5/6/2022	2815	3432	82%
Saturday	5/7/2022	2623	3432	76%



SLC- Future Employee Parking Demand



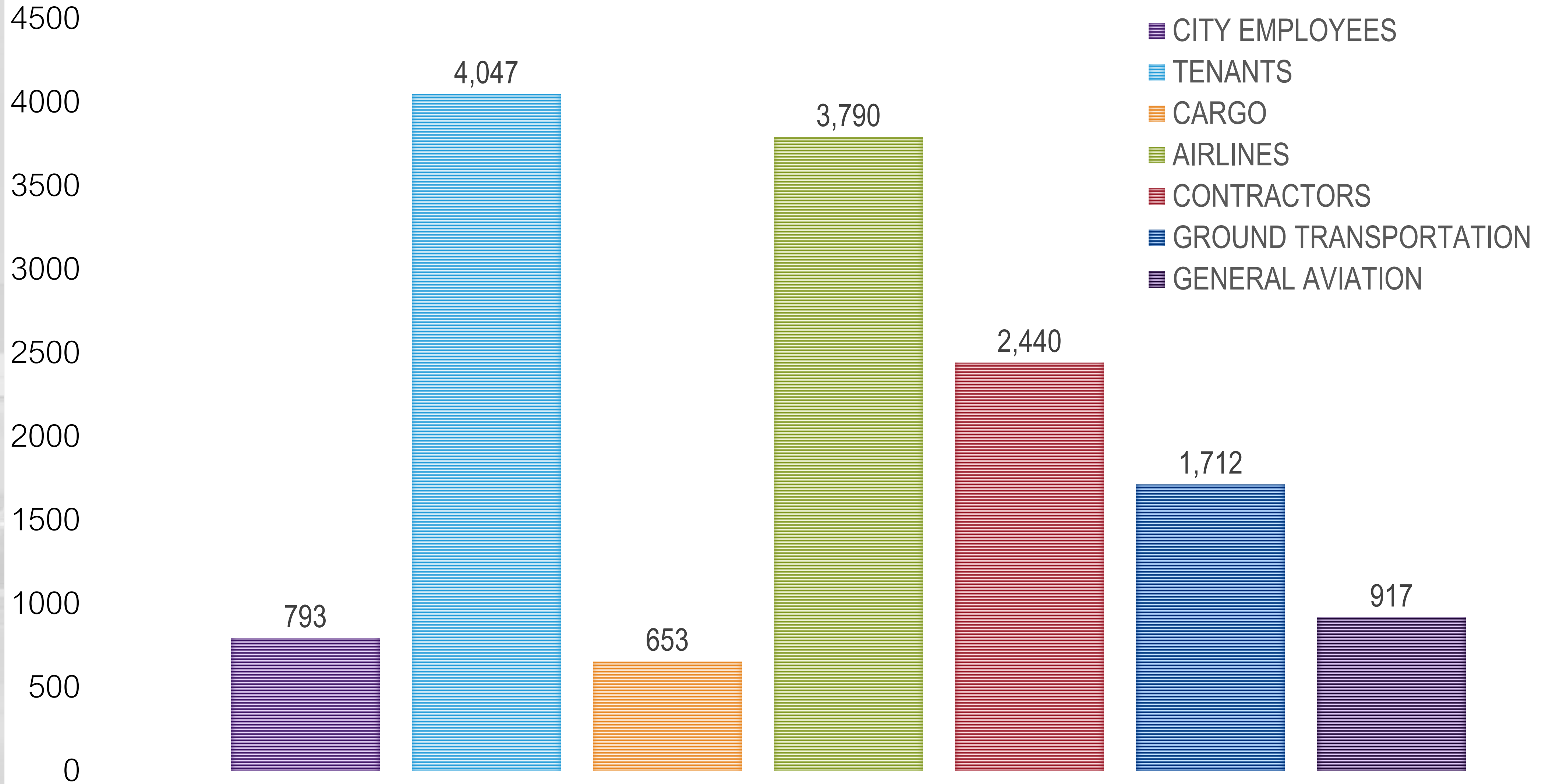


Employee Mobility Study

SLC Employees – 14,352 Badged Employees



EMPLOYEES BY WORKFORCE



SLC Employees – Where We Work



**5,000 – Vendors,
Contractors & Drivers**

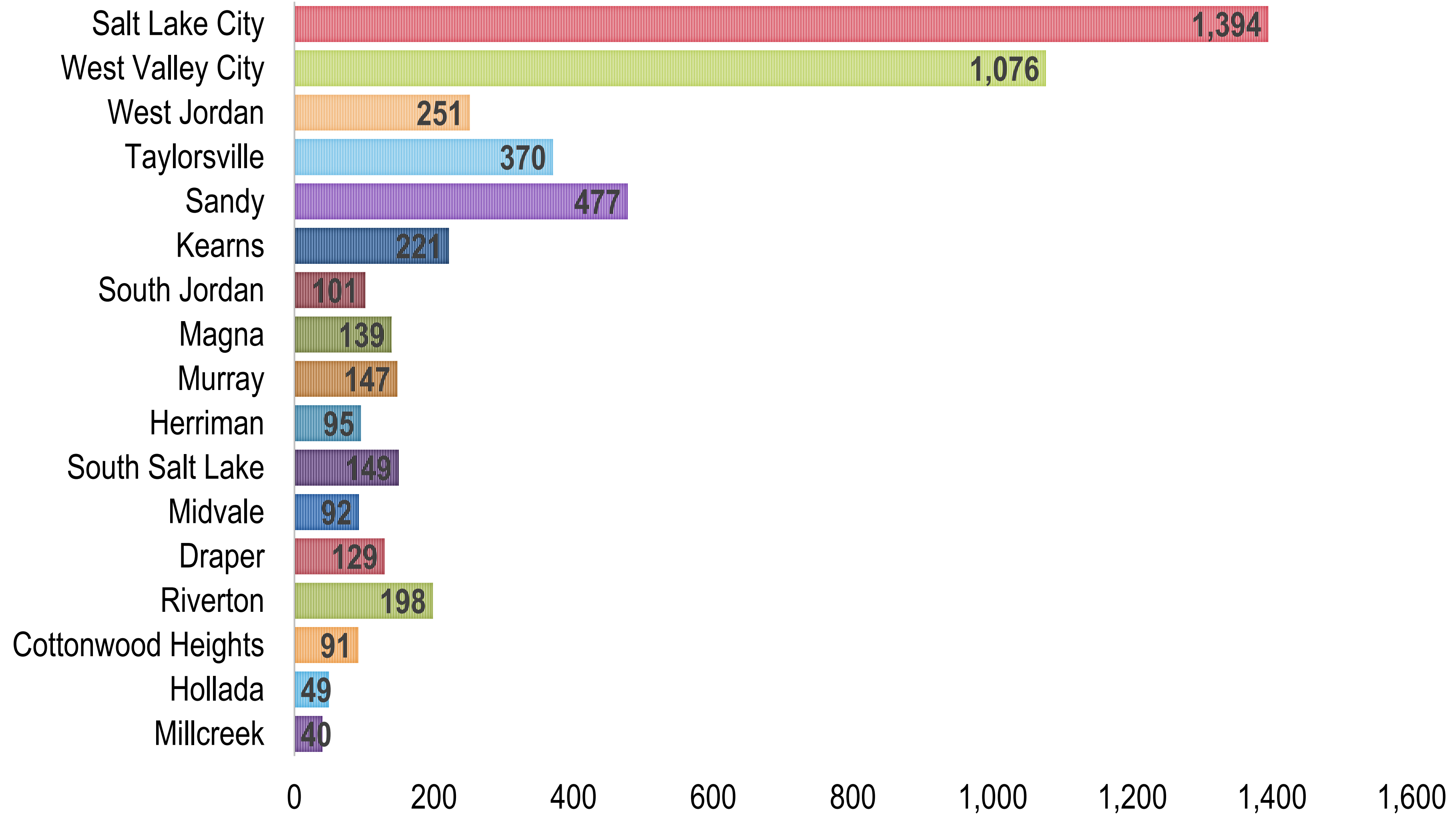
**6,500 – Terminal/Concourse
Employees**

**1,300 - North
Support/Cargo
Employees**

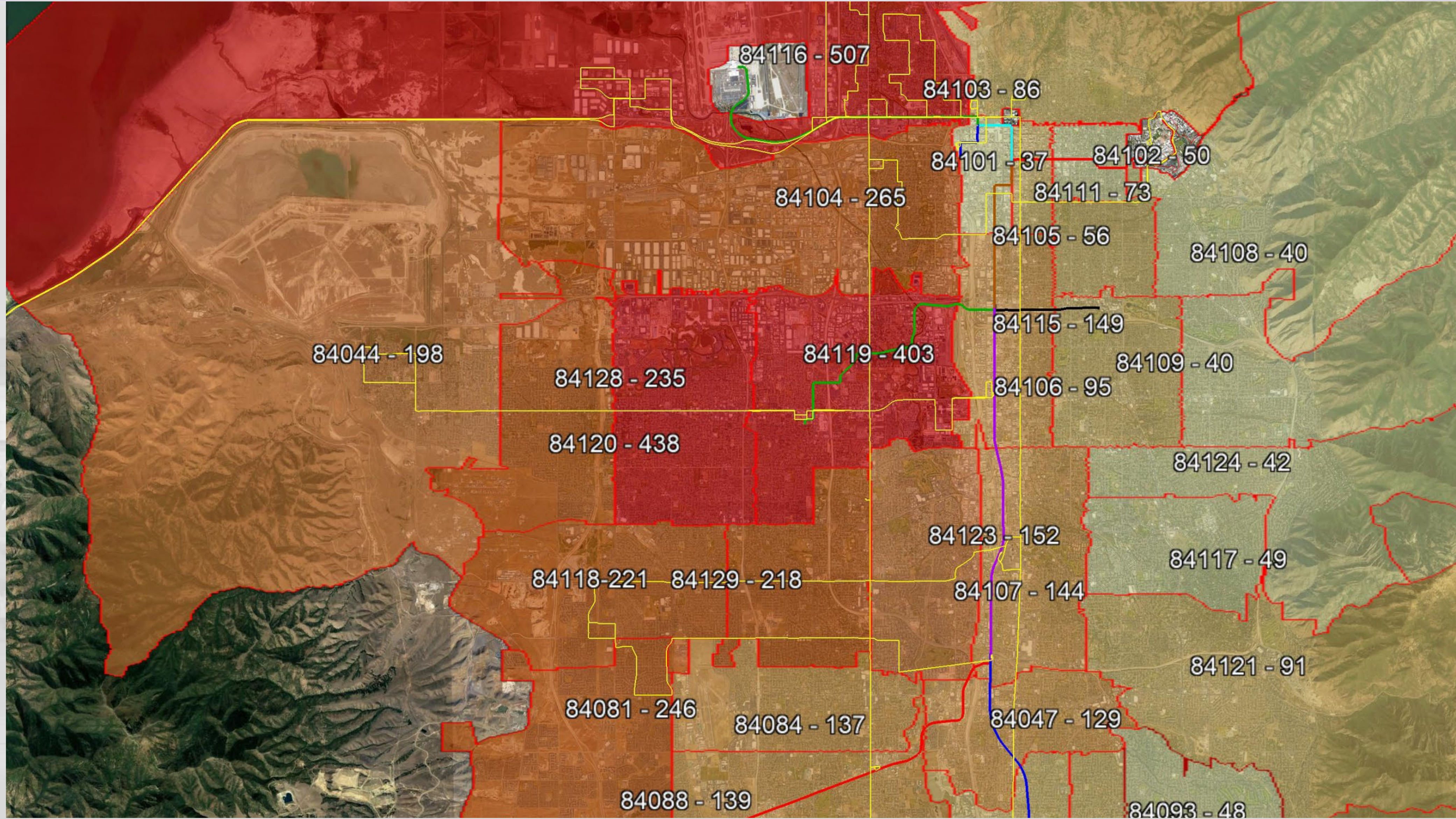
**500 - South Cargo
Employees**

**1,000 - General Aviation
Employees**

SLC Employees – Salt Lake County Employees



SLC Employees – Zip Code Density Map



SLC Employee – Terminal Shift Schedule



2,000 employees



1,000 employees



1,500 employees



1,200 employees

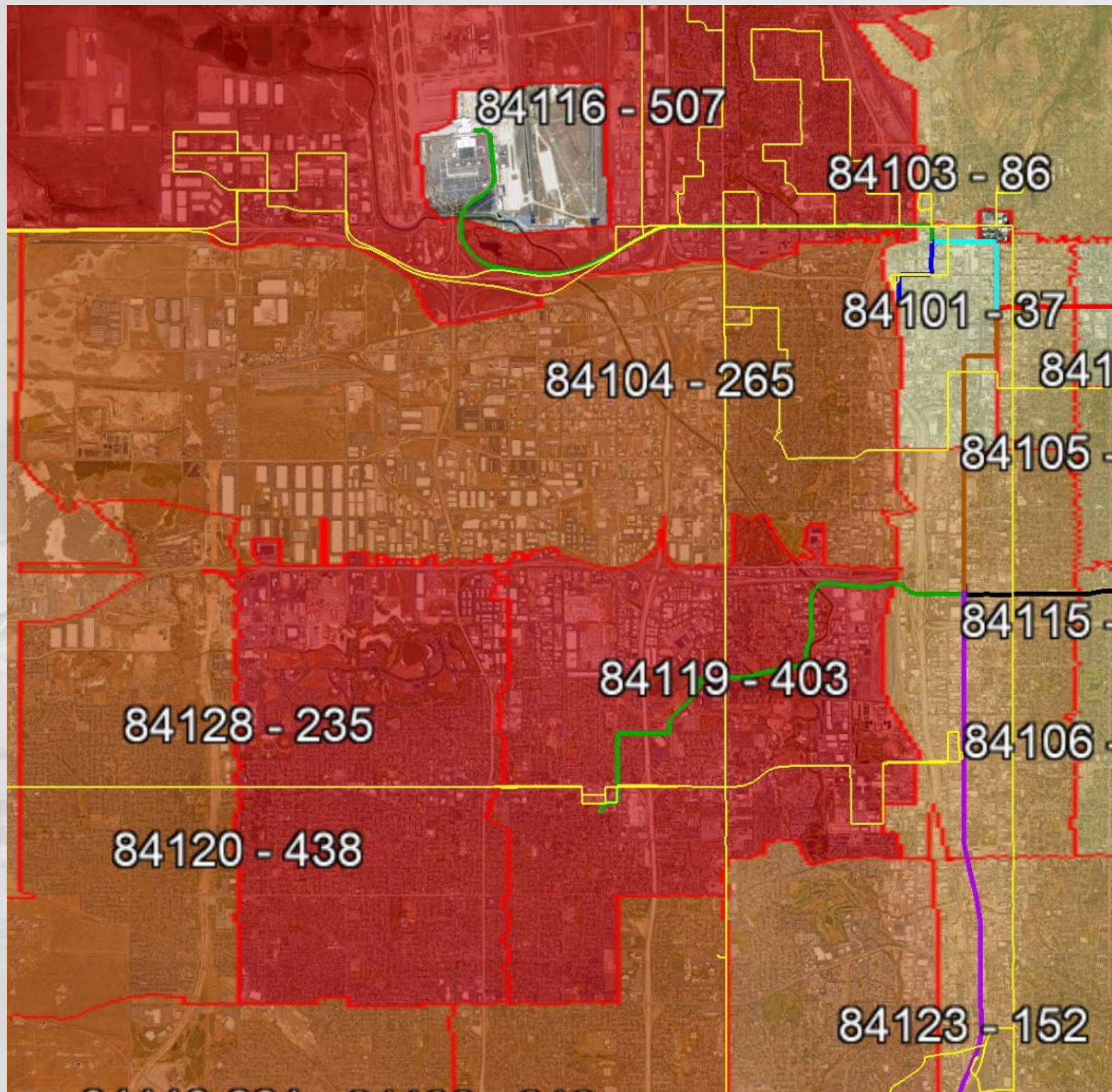
**4-5 am to 12-1pm
(early shift)**

**6-8am to 2-4pm
(morning shift)**

**11am-2pm to 7-10pm
(afternoon shift)**

**3-10pm to 11pm-6am
(late shift)**

SLC Employee Transit Mobility Options



84116 Zip Code – Rose Park Area – 507 Employees

- Transit to Work – 40 minutes – Arrival - 5:30 am
- Transit from Work – 40 minutes – Departure 11:10 pm
- Transit - **1 hour 20 minutes round trip**
- Driving - **16 minutes round trip**

84128 / 84120 / 84119 Zip Code – West Valley (1,076 Employees)

- Transit to Work - 1 hour and 40 minutes – Arrival – 5:40 AM
- Transit from Work – 1 hour and 30 minutes – Departure 11:20 pm
- Transit – **3 hours 10 minutes round trip**
- Driving – **25 minutes round trip**

Current Transit Use and Advancements



Current Initiatives

- In 2021 the Airport TRAX system was utilized 620,000 times for arrivals and departures.
- The Airport TRAX platform remains one of the top performing stations in the UTA network
- Public relation campaigns of Tickets for TRAX and the Free Fare February also help boost the TRAX popularity

Future Goals/Plans

Airport Plans

- Transportation Management Association within Salt Lake City's westside businesses
- Collaborate with tenants/airlines for mobility solutions
- Carpool Incentives

UTA Service Plan

- Improve frequency and hours of service
- Midvalley Connector and 5600 West Service
- Innovative mobility solutions
- Transit hubs/new service near the airport

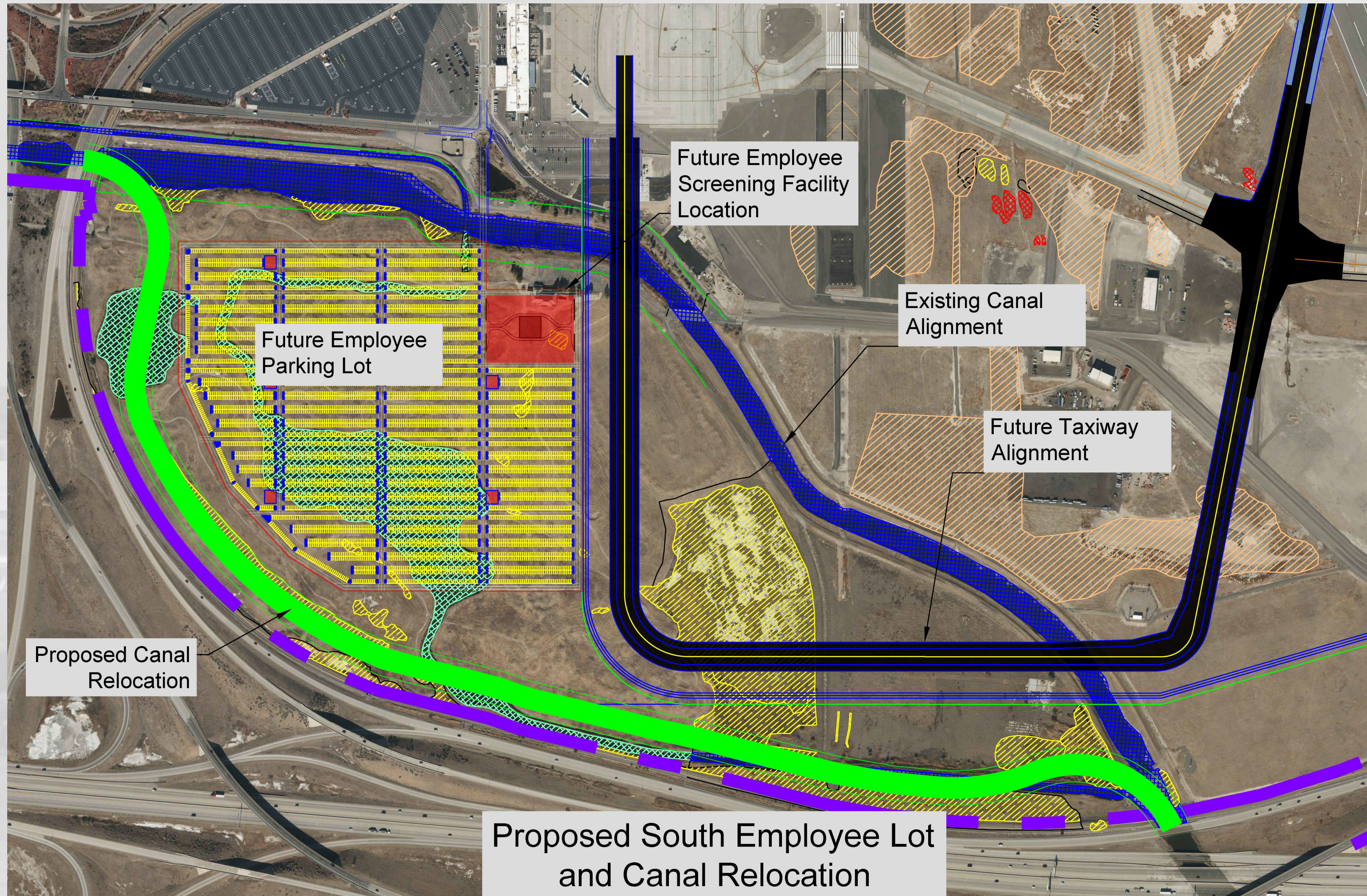
Salt Lake City Master Transit Plan

- Frequent Transit Network
- On-Demand Services



Parking Projects

Future Projects





Thank you.

Congratulations Tina, You're the Best!



Advisory Board
Meeting

May 18, 2022

Information

SALT LAKE CITY DEPARTMENT OF AIRPORTS
(An Enterprise Fund of Salt Lake City Corporation)
Statements of Net Position (Unaudited)
(Amounts in Thousands)

<i>As of March 31,</i>	2022	2021
ASSETS		
Current Assets		
Cash and cash equivalents	\$ 235,603	\$ 122,595
Restricted cash and cash equivalents	488,843	20,570
Restricted investments	34,679	29,907
Airline and rental fees receivable	24,199	20,798
Loans receivable	6,594	6,850
Other assets	6,268	3,206
Total current assets	796,186	203,926
Noncurrent Assets		
Restricted cash and cash equivalents	125,692	100,047
Restricted investments	147,433	53,952
Investments	1	921
Loans receivable	9,514	25,071
Other assets	12,956	9,594
Total noncurrent assets and investments	295,596	189,585
Capital assets		
Land	111,696	111,696
Building and improvements	3,445,889	3,960,814
Equipment	341,458	169,490
Construction in progress	604,884	252,794
Total capital assets - at cost	4,503,927	4,494,794
Less accumulated depreciation	961,647	1,167,182
Net capital assets	3,542,280	3,327,612
Total noncurrent assets	3,837,876	3,517,197
Total Assets	4,634,062	3,721,123
Deferred Outflows of Resources	4,413	4,521
Total Assets and Deferred Outflows of Resources	\$ 4,638,475	\$ 3,725,644

SALT LAKE CITY DEPARTMENT OF AIRPORTS
(An Enterprise Fund of Salt Lake City Corporation)
Statements of Net Position (Unaudited)
(Amounts in Thousands)

<i>As of March 31,</i>	2022	2021
LIABILITIES		
Current Liabilities		
Accounts payable	\$ 6,173	\$ 15,729
Accrued compensation	2,947	2,398
Interest payable	51,242	23,194
Other accrued liabilities	17,053	49,142
Current bonds payable	20,345	-
Total current liabilities	97,760	90,463
Noncurrent Liabilities		
Revenue bonds payable	3,151,776	2,038,302
Noncurrent compensation liability	4,360	3,801
Net pension liability	1,152	8,431
Other accrued liabilities	15,673	50,113
Line of credit	-	134,600
Total noncurrent liabilities	3,172,961	2,235,247
Total Liabilities	3,270,721	2,325,710
Deferred Inflows of Resources		
Deferred inflows - revenue collected in advance	2,916	6,014
Deferred inflows - pension	8,944	4,993
Total Deferred Inflows of Resources	11,860	11,007
NET POSITION		
Net investment in capital assets	1,114,564	1,454,405
Restricted for		
Capital projects	52,247	39,371
Debt service	284,967	165,103
Unrestricted	(95,884)	(269,952)
Net Position	1,355,894	1,388,927
Total Liabilities, Deferred Inflows of Resources, and Net Position	\$ 4,638,475	\$ 3,725,644

SALT LAKE CITY DEPARTMENT OF AIRPORTS**(An Enterprise fund of Salt Lake City Corporation)****Statements of Revenues, Expenses, and Changes in Fund Net Position (Unaudited)****(Amounts in Thousands)**

<i>for the Nine month period ended March,</i>	2022	2021
Operating Revenues		
Airline revenue	\$ 121,460	\$ 85,189
Terminal concessions	17,720	6,247
Landside concessions	67,473	31,453
Lease revenue	7,093	4,791
General aviation	2,530	2,183
State aviation tax	2,153	1,383
Other revenue	3,497	3,905
Operating revenues	221,926	135,151
Less airline revenue sharing	(10,138)	(4,304)
Total operating revenues	211,788	130,847
Operating Expenses		
Salaries and benefits	40,764	37,277
Materials and supplies	9,540	6,522
Maintenance contracts	12,828	8,009
Charges and services	19,914	17,145
Utilities	5,021	4,440
Inter-governmental	12,303	11,839
Other expenses	3,627	3,181
Total operating expenses before depreciation	103,997	88,413
Operating Income Before Depreciation	107,791	42,434
Depreciation Expense	147,652	86,428
Operating Loss	(39,861)	(43,994)
Non-Operating Revenues (Expenses)		
Passenger facility charges	35,454	17,527
Customer facility charges	10,992	5,788
Interest income	3,159	1,515
Interest expense	(115,060)	(67,821)
Bond issuance costs	(4,150)	(250)
Contribution of capital assets	239	-
Other revenue (expenses), net	3,952	122
Net non-operating loss	(65,414)	(43,119)
Capital Contributions		
Contributions and grants	44,947	45,468
Total capital contributions	44,947	45,468
Net Position		
Decrease in net position	(60,328)	(41,645)
Net Position, beginning of period	1,416,222	1,430,572
Net Position, end of period	\$ 1,355,894	\$ 1,388,927

SALT LAKE CITY DEPARTMENT OF AIRPORTS

(An Enterprise fund of Salt Lake City Corporation)

OPERATING REVENUES AND EXPENDITURES TO BUDGET (Unaudited)

(Amounts in Thousands)

	Jul 2021 - Mar 2022 ACTUALS	Jul 2021 - Mar 2022 BUDGET	SURPLUS/ DEFICIT	PERCENT CHANGE
Revenues				
Landing Fees	\$ 46,273	\$ 42,876	\$ 3,397	7.9%
Fuel Farm	1,480	1,353	127	9.4%
Aircraft Remain Overnight Fees	375	341	34	10.1%
Cargo Bldg. & Ramp Use Fee	1,307	1,330	(23)	-1.7%
Security Charges to TSA	220	254	(34)	-13.3%
Extraordinary Service Charges	55	45	10	22.8%
Passenger Boarding Bridges	1,168	1,309	(141)	-10.8%
Tenant Telephone Fees	44	47	(3)	-7.2%
Terminal Rents	69,961	71,102	(1,142)	-1.6%
General Aviation Hangars	822	890	(68)	-7.6%
FBO Hangars/Fuel Oil Royalty	630	407	223	54.7%
Flight Kitchens	1,367	1,013	354	34.9%
Other Buildings & Office Space	4,369	4,414	(45)	-1.0%
Food Service & Vending	10,459	7,411	3,048	41.1%
News/Gift Shop	6,621	3,751	2,870	76.5%
Car Rental	28,534	20,213	8,321	41.2%
Leased Site Areas	3,429	2,925	504	17.2%
Auto Parking/Ground Transportation	38,903	24,101	14,802	61.4%
Advertising	641	188	453	241.6%
State Aviation Fuel Tax	2,153	1,475	678	45.9%
Military	133	118	15	12.6%
Glycol Recycling Sales	243	180	63	34.9%
Auxiliary Airport Fuel Sales	1,077	938	139	14.9%
Other	1,662	1,903	(241)	-12.7%
Less: Airline Revenue Sharing	(10,138)	(1,782)	(8,356)	468.89%
Total Operating Revenues	211,788	186,802	24,986	13.4%
Expenses				
Salary & Wages	28,875	29,767	892	3.0%
Employee Benefits	12,766	13,218	452	3.4%
Maintenance Supplies	5,521	6,417	895	14.0%
Automotive Supplies	2,808	3,006	198	6.6%
Other Supplies	1,210	1,793	583	32.5%
Insurance Premiums	2,539	2,762	223	8.1%
Janitorial Service	8,148	10,672	2,524	23.7%
Maintenance Contracts	4,681	5,291	610	11.5%
Other Contractual Services	8,596	12,020	3,424	28.5%
Professional & Tech Services	11,319	17,457	6,138	35.2%
Utilities	5,021	5,647	626	11.1%
Administrative Service Fee	1,511	1,149	(362)	-31.5%
Aircraft Rescue Fire Fighting	4,380	4,380	0	0.0%
Police Services	6,412	6,412	0	0.0%
Other Expenses	1,089	1,942	853	43.9%
Contingency Reserve	-	750	750	100.0%
Operating Expenses Before Capitalized Salaries	104,876	122,683	17,807	14.5%
Capitalized Salaries	879	879	-	0.0%
Total Operating Expenses	103,997	121,804	17,807	14.6%
Operating Income	\$ 107,791	\$ 64,998	\$ 42,793	65.8%

SALT LAKE CITY DEPARTMENT OF AIRPORTS

(An Enterprise fund of Salt Lake City Corporation)

OPERATING REVENUES AND EXPENDITURES TO PRIOR YEAR (Unaudited)

(Amounts in Thousands)

	Jul 2021 - Mar 2022	Jul 2020 - Mar 2021	DOLLAR CHANGE	PERCENT CHANGE
Revenues				
Landing Fees	\$ 46,273	\$ 36,681	\$ 9,592	26.2%
Fuel Farm	1,480	697	783	112.4%
Aircraft Remain Overnight Fees	375	367	8	2.3%
Cargo Bldg. & Ramp Use Fee	1,307	1,175	132	11.2%
Security Charges to TSA	220	437	(217)	-49.6%
Extraordinary Service Charges	55	89	(34)	-38.3%
Passenger Boarding Bridges	1,168	1,098	70	6.3%
Tenant Telephone Fees	44	101	(57)	-56.1%
Terminal Rents	69,961	42,984	26,976	62.8%
General Aviation Hangars	822	896	(74)	-8.2%
FBO Hangars/Fuel Oil Royalty	630	442	188	42.6%
Flight Kitchens	1,367	765	602	78.8%
Other Buildings & Office Space	4,369	3,883	486	12.5%
Food Service & Vending	10,459	4,039	6,420	158.9%
News/Gift Shops	6,621	1,892	4,729	250.0%
Car Rental	28,534	15,712	12,822	81.6%
Leased Site Areas	3,429	2,711	718	26.5%
Auto Parking/Ground Transportation	38,903	15,726	23,177	147.4%
Advertising	641	316	325	102.7%
State Aviation Fuel Tax	2,153	1,383	770	55.6%
Military	133	118	15	12.6%
Glycol Recycling Sales	243	181	62	34.3%
Auxiliary Airport Fuel Sales	1,077	845	232	27.4%
Other	1,662	2,613	(951)	-36.4%
Less: Airline Revenue Sharing	(10,138)	(4,304)	(5,834)	135.5%
Operating Revenues	211,788	130,847	80,941	61.9%
Expenses				
Salary & Wages	\$ 28,875	\$ 26,455	\$ 2,420	9.1%
Employee Benefits	12,766	11,704	1,062	9.1%
Maintenance Supplies	5,521	3,669	1,853	50.5%
Automotive Supplies	2,808	1,872	936	50.0%
Other Supplies	1,210	981	230	23.4%
Insurance Premiums	2,539	2,520	19	0.7%
Janitorial Service	8,148	6,965	1,183	17.0%
Maintenance Contracts	4,681	1,043	3,638	348.8%
Other Contractual Services	8,596	7,454	1,142	15.3%
Professional & Tech Service	11,319	9,691	1,628	16.8%
Utilities	5,021	4,440	581	13.1%
Administrative Service Fee	1,511	1,667	(156)	-9.3%
Aircraft Rescue Fire Fighting	4,380	3,946	434	11.0%
Police Services	6,412	6,225	187	3.0%
Other Expenses	1,089	662	427	64.6%
Operating Expenses Before Capitalized Salaries	104,876	89,294	15,582	17.5%
Capitalized Salaries	879	881	(2)	-0.2%
Total Operating Expenses	103,997	88,413	15,584	17.6%
Operating Income	\$ 107,791	\$ 42,434	\$ 65,357	154.0%

SALT LAKE CITY DEPARTMENT OF AIRPORTS**(An Enterprise fund of Salt Lake City Corporation)****Statements of Cash Flows (Unaudited)****(Amounts in Thousands)**

<i>for the month ended March 31,</i>	2022	2021
Cash Flows from Operating Activities		
Cash received from providing services	\$ 225,610	\$ 137,253
Cash paid for services for intra-governmental charges	(5,127)	(4,694)
Cash paid to suppliers	(63,519)	(49,482)
Cash paid to employees	(39,712)	(36,479)
Net cash from operating activities	117,251	46,598
Cash Flows from Investing Activities		
Cash paid for investments	(285,200)	(207,034)
Cash proceeds from investments	200,356	334,068
Interest received on investments and concession loans	2,059	2,153
Payments for concession loans	(1,345)	(33,678)
Payments received on concession loans	7,350	1,428
Net cash from investing activities	(76,780)	96,938
Cash Flows from Capital and Related Financing Activities		
Purchase of capital equipment	(2,011)	(7,291)
Payments for acquisition and construction of capital assets	(363,360)	(470,806)
Proceeds from issuance of revenue bonds payable	1,139,949	-
Payment for capital assets contributed to TSA	(239)	-
Proceeds from line of credit	-	134,600
Payment on line of credit	(268,642)	-
Interest paid on bonds and line of credit	(110,029)	(92,778)
Bond issuance costs	(1,418)	(123)
Passenger facility charges	36,346	15,254
Customer facility charges	10,894	6,219
Proceeds from sale of capital assets and equipment	134	81
Contributions and grants	75,252	59,003
Other financing	-	41
Net cash used for capital and related financing activities	516,875	(355,800)
Net (Decrease) in Cash and Cash Equivalents	557,345	(212,264)
Cash and Cash Equivalents - Beginning of Year	292,793	455,477
Cash and Cash Equivalents - End of Year	\$ 850,138	\$ 243,212

SALT LAKE CITY DEPARTMENT OF AIRPORTS
(An Enterprise fund of Salt Lake City Corporation)
Statements of Cash Flows (Unaudited)
(Amounts in Thousands)

<i>for the Nine month period ended March,</i>	2022	2021
Reconciliation of Operating Income to Net		
Cash from Operating Activities		
Operating loss	\$ (39,861)	\$ (43,994)
Adjustments to reconcile operating loss to net cash from operating activities		
Depreciation	147,652	86,428
Changes in assets and liabilities		
Airline and rental fee receivable	10,076	13,681
Other assets	(208)	(8,151)
Accounts payable	1,733	(8,561)
Other accrued liabilities	2,173	6,406
Deferred inflows	(4,401)	791
Deposits and advance rentals	86	(2)
Net cash from operating activities	117,250	46,598
Schedule of Non-cash Transactions Affecting Net Position		
Contributions and grants	(30,304)	(13,535)
Passenger facility charges (includes interest)	(3,843)	1
Customer facility charges (includes interest)	(2,467)	(1,554)
Bond issuance costs	(1,592)	-
Contributions of capital assets	(239)	-
Total Noncash Transactions Affecting Net Position	\$ (38,445)	\$ (15,088)



**SALT LAKE CITY INTERNATIONAL AIRPORT
AIR TRAFFIC STATISTICS AND ACTIVITY REPORT
THREE MONTHS ENDED MARCH 2022**

	March 2022	CHANGE	YTD 2022	CHANGE	12 MO ROLLING Ending 03/2022	CHANGE
PASSENGERS						
<i>DOMESTIC</i>						
Enplaned - Local	792,151	47.82%	2,086,352	62.41%	7,850,805	127.32%
Enplaned - Connections	344,870	58.88%	893,587	68.47%	4,498,827	134.55%
Less International Enplaned	-40,462		-101,176		-340,375	
	1,096,559	49.38%	2,878,763	63.23%	12,009,257	128.21%
Deplaned - Local	758,420	48.01%	2,062,017	62.41%	7,857,838	128.86%
Deplaned - Connection	344,870	58.88%	893,587	68.47%	4,498,827	134.55%
Less International Deplaned	-40,852		-106,123		-343,965	
	1,062,438	49.60%	2,849,481	63.31%	12,012,700	129.20%
TOTAL DOMESTIC	2,158,997	49.49%	5,728,244	63.27%	24,021,957	128.70%
<i>INTERNATIONAL</i>						
Enplaned	40,462	114.35%	101,176	96.60%	340,375	211.66%
Deplaned	40,852	112.07%	106,123	92.29%	343,965	211.77%
TOTAL INTERNATIONAL	81,314	113.20%	207,299	94.37%	684,340	211.72%
TOTAL PASSENGERS	2,240,311	51.13%	5,935,543	64.19%	24,706,297	130.40%
LANDED WEIGHT						
Air Carriers	1,220,834,521	5.00%	3,422,058,447	9.78%	14,922,647,664	46.12%
Cargo Carriers	117,802,412	2.88%	312,452,255	-1.19%	1,327,357,974	-2.01%
TOTAL LANDED WEIGHT (LBS)	1,338,636,933	4.81%	3,734,510,702	8.77%	16,250,005,638	40.48%
MAIL						
Enplaned	2,792,283	-6.77%	7,429,839	-13.27%	32,533,628	-4.96%
Deplaned	1,533,694	-0.67%	4,129,789	-15.62%	16,136,994	-22.99%
TOTAL MAIL (LBS)	4,325,977	-4.69%	11,559,628	-14.12%	48,670,622	-11.81%
CARGO						
Enplaned	17,401,004	-4.32%	47,102,151	-4.87%	205,519,237	-3.48%
Deplaned	18,780,223	9.76%	48,134,870	3.38%	206,176,324	-0.58%
TOTAL CARGO (LBS)	36,181,227	2.50%	95,237,021	-0.87%	411,695,561	-2.05%
MAIL & CARGO						
Enplaned	8,701	-4.32%	23,551	-4.88%	102,760	-3.48%
Deplaned	9,390	9.76%	24,067	3.38%	103,088	-0.58%
TOTAL MAIL & CARGO (TONS)	18,091	2.50%	47,618	-0.87%	205,848	-2.05%
AIRCRAFT OPERATIONS						
Passenger Aircraft	20,012	0.19%	56,706	3.86%	251,124	38.68%
All-Cargo Aircraft	1,654	-9.12%	4,858	-2.17%	20,716	0.41%
General Aviation	6,614	-2.98%	19,025	4.72%	70,699	6.23%
Military	213	-16.14%	843	19.07%	2,970	-5.98%
TOTAL AIRCRAFT OPERATIONS	28,493	-1.29%	81,432	3.81%	345,509	27.30%

**SALT LAKE CITY INTERNATIONAL AIRPORT
PASSENGER TRAFFIC REPORT
THREE MONTHS ENDED MARCH 2022**

	March 2021	March 2022	% CHANGE	YTD 2021	YTD 2022	% CHANGE	12 MO ROLLING Ending 03/2022	% CHANGE
ENPLANED PASSENGERS								
AEROMEXICO	-	2,626	100.0%	-	7,548	100.0%	13,240	700.0%
ALASKA	3,171	9,031	184.8%	7,158	21,881	205.7%	126,678	873.6%
Horizon Air / Alaska	6,848	2,771	-59.5%	14,328	5,886	-58.9%	19,658	-18.9%
Skywest / Alaska	10,907	11,596	6.3%	28,351	32,401	14.3%	146,066	94.6%
AMERICAN	45,875	52,007	13.4%	106,094	133,451	25.8%	592,269	94.4%
Envoy Air	-	1,610	100.0%	-	4,624	100.0%	30,374	4043.8%
American/Mesa Air	135	79	-41.5%	3,264	3,056	-6.4%	10,634	154.1%
Republic	-	-	0.0%	-	-	0.0%	5,201	537.4%
SkyWest (American)	12,358	4,173	-66.2%	28,299	10,621	-62.5%	75,655	7.9%
DELTA	387,764	675,006	74.1%	935,553	1,727,372	84.6%	7,005,553	145.8%
SkyWest (Delta Connection)	119,880	149,975	25.1%	312,373	407,198	30.4%	2,021,943	97.7%
FRONTIER	19,611	16,228	-17.3%	49,371	53,642	8.7%	236,438	64.8%
JETBLUE	17,487	24,332	39.1%	32,899	63,317	92.5%	225,502	221.2%
SOUTHWEST	88,777	127,952	44.1%	200,183	343,607	71.6%	1,267,587	130.4%
UNITED	12,946	34,455	166.1%	35,671	93,279	161.5%	247,481	210.4%
Mesa Airlines (United Express)	306	745	143.5%	306	897	193.1%	10,706	366.1%
Republic Airways (United)	990	-	-100.0%	1,584	345	-78.2%	2,955	36.0%
SkyWest (United Express)	25,894	24,435	-5.6%	59,535	70,621	18.6%	311,352	98.7%
Charters	-	-	0.0%	80	193	141.3%	340	106.1%
West Coast Charters	-	0	0.0%	-	0	0.0%	0	0.0%
TOTAL ENPLANED PASSENGERS	752,949	1,137,021	51.0%	1,815,049	2,979,939	64.2%	12,349,632	129.9%
DEPLANED PASSENGERS								
AeroMexico	-	3,754	100.0%	-	10,838	100.0%	17,475	997.7%
ALASKA AIR	2,968	8,479	185.7%	7,016	21,780	210.4%	128,992	929.9%
Horizon Air / Alaska	6,744	2,709	-59.8%	14,110	5,808	-58.8%	19,874	-17.7%
Skywest / Alaska	9,840	10,797	9.7%	28,226	31,298	10.9%	144,869	85.4%
AMERICAN	44,173	49,913	13.0%	103,299	130,505	26.3%	596,174	100.0%
Envoy Air (American)	-	1,622	100.0%	-	5,438	100.0%	30,590	4136.8%
Mesa Air	152	68	-55.3%	3,440	3,153	-8.3%	10,254	131.1%
Republic	-	-	0.0%	-	-	0.0%	4,901	539.8%
SkyWest (American)	11,718	4,043	-65.5%	27,918	10,677	-61.8%	76,302	9.1%
DELTA	378,403	659,366	74.2%	931,654	1,716,811	84.3%	7,005,300	146.0%
SkyWest (Delta Connection)	117,917	148,190	25.7%	308,437	405,151	31.4%	2,022,491	99.2%
FRONTIER	19,899	15,314	-23.0%	49,874	51,580	3.4%	235,826	62.5%
JETBLUE	16,292	22,156	36.0%	33,190	59,988	80.7%	218,854	207.9%
SOUTHWEST	82,293	119,404	45.1%	193,506	336,277	73.8%	1,259,617	132.6%
UNITED	12,858	33,163	157.9%	36,018	93,036	158.3%	249,935	222.5%
Mesa Airlines / United Express	350	668	90.9%	350	821	134.6%	12,026	376.7%
Republic Airways (United)	982	-	-100.0%	1,639	317	-80.7%	2,697	12.2%
SkyWest (United Express)	24,870	23,644	-4.9%	61,225	71,746	17.2%	319,915	102.1%
Charters	-	-	0.0%	160	380	137.5%	573	251.5%
West Coast Charters	-	-	0.0%	-	-	0.0%	-	0.0%
TOTAL DEPLANED PASSENGERS	729,459	1,103,290	51.2%	1,800,062	2,955,604	64.2%	12,356,665	130.9%
TOTAL PASSENGERS*	1,482,408	2,240,311	51.1%	3,615,111	5,935,543	64.2%	24,706,297	130.4%
INTERNATIONAL - ENPLANED								
AEROMEXICO	-	2,626	100.0%	-	7,548	100.0%	13,240	700.0%
DELTA	18,877	35,923	90.3%	51,464	86,780	68.6%	316,016	193.8%
SkyWest (Delta Connection)	-	1,913	100.0%	-	6,848	100.0%	11,117	100.0%
KLM ROYAL DUTCH AIRLINES	-	-	0.0%	-	-	0.0%	-	0.0%
Charters	-	-	0.0%	-	-	0.0%	-	0.0%
TOTAL ENPLANED INTERNATIONAL	18,877	40,462	114.3%	51,464	101,176	96.6%	340,373	211.7%
INTERNATIONAL - DEPLANED								
AEROMEXICO	-	3,754	100.0%	-	10,838	100.0%	17,475	997.7%
DELTA	19,263	35,406	83.8%	55,189	88,753	60.8%	315,676	190.3%
SkyWest (Delta Connection)	-	1,692	100.0%	-	6,532	100.0%	10,812	100.0%
KLM ROYAL DUTCH AIRLINES	-	-	0.0%	-	-	0.0%	-	0.0%
Charters	-	-	0.0%	-	-	0.0%	-	0.0%
TOTAL DEPLANED INTERNATIONAL	19,263	40,852	112.1%	55,189	106,123	92.3%	343,963	211.8%
TOTAL INTERNATIONAL PASSENGERS	38,140	81,314	113.2%	106,653	207,299	94.4%	684,336	211.7%

*Includes International

**SALT LAKE CITY INTERNATIONAL AIRPORT
THREE MONTHS ENDED MARCH 2022
Based on Total Enplanements**

MARKET SHARE

	March 2021	MARKET SHARE	March 2022	MARKET SHARE	YTD 2021	MARKET SHARE	YTD 2022	MARKET SHARE	12 MO ROLLING Ending 03/2021	12 MO ROLLING Ending 03/2022	MARKET SHARE
AEROMEXICO	-	0.00%	2,626	0.23%	-	0.00%	7,548	0.25%	1,655	13,240	0.11%
ALASKA	20,926	2.78%	23,398	2.06%	49,837	2.75%	60,168	2.02%	112,295	292,402	2.37%
AMERICAN	58,368	7.75%	57,869	5.09%	137,657	7.58%	151,752	5.09%	380,500	714,133	5.78%
DELTA	507,644	67.42%	824,981	72.56%	1,247,926	68.75%	2,134,570	71.63%	3,872,304	9,027,496	73.10%
FRONTIER	19,611	2.60%	16,228	1.43%	49,371	2.72%	53,642	1.80%	143,465	236,438	1.91%
JETBLUE	17,487	2.32%	24,332	2.14%	32,899	1.81%	63,317	2.12%	70,204	225,502	1.83%
SOUTHWEST	88,777	11.79%	127,952	11.25%	200,183	11.03%	343,607	11.53%	550,158	1,267,587	10.26%
UNITED	40,136	5.33%	59,635	5.24%	97,096	5.35%	165,142	5.54%	240,919	572,494	4.64%
Charters	-	0.00%	-	0.00%	80	0.00%	193	0.01%	165	340	0.00%
TOTAL ENPLANEMENTS	752,949	100%	1,137,021	100%	1,815,049	100%	2,979,939	100%	5,371,665	12,349,632	100%

PERCENT CHANGE YOY

	March 2021	March 2022	PERCENT CHANGE	YTD 2021	YTD 2022	PERCENT CHANGE	12 MO ROLLING Ending 03/2021	12 MO ROLLING Ending 03/2022	PERCENT CHANGE
AEROMEXICO	-	2,626	100.00%	-	7,548	100.00%	1,655	13,240	700.00%
ALASKA	20,926	23,398	11.81%	49,837	60,168	20.73%	112,295	292,402	160.39%
AMERICAN	58,368	57,869	-0.85%	137,657	151,752	10.24%	380,500	714,133	87.68%
DELTA	507,644	824,981	62.51%	1,247,926	2,134,570	71.05%	3,872,304	9,027,496	133.13%
FRONTIER	19,611	16,228	-17.25%	49,371	53,642	8.65%	143,465	236,438	64.81%
JETBLUE	17,487	24,332	39.14%	32,899	63,317	92.46%	70,204	225,502	221.21%
SOUTHWEST	88,777	127,952	44.13%	200,183	343,607	71.65%	550,158	1,267,587	130.40%
UNITED	40,136	59,635	48.58%	97,096	165,142	70.08%	240,919	572,494	137.63%
Charters	-	-	#DIV/0!	80	193	141.25%	165	340	106.06%
TOTAL ENPLANEMENTS	752,949	1,137,021	51.0%	1,815,049	2,979,939	64.2%	5,371,665	12,349,632	129.9%

**SALT LAKE CITY INTERNATIONAL AIRPORT
LANDING ACTIVITY
THREE MONTHS ENDED MARCH 2022**

	March 2021	March 2022	CHANGE	YTD 2021	YTD 2022	CHANGE	12 MO ROLLING Ending 03/2022	% CHANGE
TOTAL NUMBER OF LANDINGS								
SCHEDULED CARRIERS								
AEROMEXICO	-	31	100.0%	-	90	100.0%	151	738.9%
ALASKA	31	60	93.5%	83	157	89.2%	1,013	529.2%
Horizon Air / Alaska	127	39	-69.3%	285	82	-71.2%	268	-46.2%
Skywest / Alaska	190	170	-10.5%	624	518	-17.0%	2,443	29.3%
AMERICAN	292	306	4.8%	715	811	13.4%	4,073	74.9%
Mesa Air (American)	2	1	-50.0%	46	43	-6.5%	164	164.5%
Envoy Air (American)	-	23	100.0%	-	81	100.0%	458	3423.1%
Republic/ (American)	-	-	0.0%	-	-	0.0%	37	208.3%
SkyWest (American)	215	62	-71.2%	521	177	-66.0%	1,419	3.0%
DELTA	4,072	4,590	12.7%	10,863	12,652	16.5%	52,243	40.7%
SkyWest (Delta Connection)	3,202	2,545	-20.5%	9,373	7,289	-22.2%	38,353	17.3%
FRONTIER	123	106	-13.8%	344	342	-0.6%	1,640	51.3%
JETBLUE	142	160	12.7%	292	448	53.4%	1,852	120.0%
SOUTHWEST	672	903	34.4%	1,631	2,598	59.3%	10,479	74.5%
UNITED	111	238	114.4%	332	681	105.1%	1,956	171.3%
Mesa / United Express	5	10	100.0%	5	12	140.0%	300	614.3%
Republic Airways Holdings	15	-	-100.0%	25	5	-80.0%	43	16.2%
SkyWest (United Express)	446	368	-17.5%	1,119	1,177	5.2%	5,435	72.2%
Trans States	-	-	0.0%	-	-	0.0%	-	0.0%
SUBTOTAL SCHEDULED CARRIERS:	9,645	9,612	-0.3%	26,258	27,163	3.4%	122,327	38.9%
CHARTER CARRIERS								
ALLEGIAN AIR	-	-	0.0%	-	-	0.0%	-	0.0%
BOMBARDIER BUSINESS JETS	100	91	-9.0%	279	289	3.6%	689	16.6%
BOUTIQUE AIR	-	-	0.0%	-	-	0.0%	-	0.0%
DELTA PRIVATE JETS	-	-	0.0%	-	-	0.0%	-	0.0%
EXECUTIVE JET MANAGEMENT	-	-	0.0%	-	-	0.0%	-	0.0%
FLIGHT OPTIONS	-	-	0.0%	-	-	0.0%	-	0.0%
KALITTA CHARTERS	-	-	0.0%	36	11	-69.4%	62	-28.7%
KEYLIME AIR	-	-	0.0%	2	5	150.0%	7	250.0%
NETJETS	242	241	-0.4%	713	747	4.8%	2,230	34.3%
SUNSET AVIATION	-	-	0.0%	-	-	0.0%	-	0.0%
SWIFT AIR	-	-	0.0%	-	-	0.0%	-	0.0%
VIRGIN AMERICA	-	-	0.0%	-	-	0.0%	-	0.0%
XOJET	-	58	100.0%	48	145	202.1%	293	47.2%
OTHER CHARTER	-	-	0.0%	-	-	0.0%	4	100.0%
SUBTOTAL CHARTER CARRIERS:	342	390	14.0%	1,078	1,197	11.0%	3,285	29.2%
CARGO CARRIERS								
AERO CHARTER & TRANSPORT	-	-	0.0%	-	-	0.0%	-	0.0%
AIRNET 11 LLC	-	-	0.0%	-	16	100.0%	77	100.0%
ALPINE AVIATION	205	251	22.4%	460	709	54.1%	2,556	28.4%
AMERIFLIGHT	110	23	-79.1%	316	71	-77.5%	748	-46.2%
AMERIJET INTERTIONAL	-	22	100.0%	-	23	100.0%	52	100.0%
CORPORATE AIR (BILLINGS)	145	141	-2.8%	412	384	-6.8%	1,639	12.0%
EMPIRE	19	19	0.0%	54	51	-5.6%	214	10.3%
FEDERAL EXPRESS	175	157	-10.3%	478	428	-10.5%	1,774	-10.6%
GEM AIR	61	68	11.5%	180	145	-19.4%	728	-0.4%
NORTHERN AIR CARGO	-	27	100.0%	-	72	100.0%	242	100.0%
SOUTHERN AIR	-	-	0.0%	-	-	0.0%	-	-100.0%
UPS	168	163	-3.0%	476	441	-7.4%	1,907	-8.6%
WESTERN AIR EXPRESS	26	23	-11.5%	69	74	7.2%	349	17.9%
OTHER CARGO	1	(63)	-6400.0%	2	8	300.0%	22	57.1%
SUBTOTAL CARGO CARRIERS:	910	831	-8.7%	2,447	2,422	-1.0%	10,308	0.8%
TOTAL LANDINGS	10,897	10,833	-0.6%	29,783	30,782	3.4%	135,920	34.8%
TOTAL LANDED WEIGHT								
SCHEDULED CARRIERS								
AEROMEXICO	-	2,938,738	100.0%	-	8,531,820	100.0%	14,314,498	737.1%
ALASKA	4,845,006	8,830,028	82.3%	12,896,706	23,369,376	81.2%	153,508,178	529.1%
Horizon Air / Alaska	9,519,539	2,923,323	-69.3%	21,362,745	6,146,474	-71.2%	20,088,476	-46.2%
Skywest / Alaska	14,241,830	12,742,690	-10.5%	46,773,168	38,827,726	-17.0%	183,119,951	29.3%
AMERICAN	48,171,058	48,057,670	-0.2%	119,611,626	127,716,142	6.8%	651,783,044	80.7%
Envoy Air (American)	-	1,723,850	100.0%	-	6,068,310	100.0%	34,319,180	3422.3%
American/Mesa Air	148,600	73,500	-50.5%	3,401,800	3,189,300	-6.2%	12,143,600	164.3%
Republic (American)	-	-	0.0%	-	-	0.0%	2,773,150	208.3%
SkyWest (American)	14,528,500	4,384,550	-69.8%	35,030,500	12,085,450	-65.5%	96,468,900	4.3%
DELTA	669,818,087	729,575,635	8.9%	1,786,125,461	2,007,305,675	12.4%	8,470,825,397	44.8%
SkyWest (Delta Connection)	212,585,945	172,917,732	-18.7%	623,836,864	494,919,164	-20.7%	2,557,342,683	15.0%
FRONTIER	17,812,874	15,336,868	-13.9%	49,678,432	52,912,436	6.5%	247,998,946	59.7%
JETBLUE	20,192,400	22,752,000	12.7%	41,522,400	63,705,600	53.4%	263,354,400	120.0%
SOUTHWEST	90,768,000	124,386,800	37.0%	215,536,000	358,996,000	66.6%	1,429,192,800	79.5%
UNITED	15,792,400	34,244,300	116.8%	47,004,680	98,879,300	110.4%	279,200,680	174.1%
Mesa / United Express	375,000	750,000	100.0%	375,000	900,000	140.0%	22,500,000	614.3%
Republic Airways Holdings	1,084,500	-	-100.0%	1,823,533	364,200	-80.0%	3,208,628	18.8%
SkyWest (United Express)	32,101,789	25,883,745	-19.4%	78,775,375	79,527,396	1.0%	375,551,709	72.1%
Trans States	-	-	0.0%	-	-	0.0%	-	0.0%

**SALT LAKE CITY INTERNATIONAL AIRPORT
LANDING ACTIVITY
THREE MONTHS ENDED MARCH 2022**

	March 2021	March 2022	CHANGE	YTD 2021	YTD 2022	CHANGE	12 MO ROLLING Ending 03/2022	% CHANGE
SUBTOTAL SCHEDULED CARRIERS:	1,151,985,528	1,207,521,429	4.8%	3,083,754,290	3,383,444,369	9.7%	14,817,694,220	46.2%
CHARTER CARRIERS								
ALLEGiant AIR	-	-	0.0%	-	-	0.0%	-	0.0%
BOEING COMMERCIAL AIRPLANE	-	-	0.0%	-	-	0.0%	163,900	100.0%
BOMBARDIER	3,411,302	3,125,146	-8.4%	9,564,142	10,138,446	6.0%	23,487,618	18.0%
BOUTIQUE AIR	-	-	0.0%	-	-	0.0%	-	0.0%
DELTA PRIVATE JETS	-	-	0.0%	-	-	0.0%	-	0.0%
EXECUTIVE JET MANAGEMENT	-	-	0.0%	-	-	0.0%	-	0.0%
FLIGHT OPTIONS	-	-	0.0%	-	-	0.0%	-	0.0%
KALITTA CHARTERS	-	-	0.0%	564,100	315,400	-44.1%	2,103,260	4.7%
KEYLIME AIR	-	-	0.0%	75,375	182,474	142.1%	238,625	216.6%
MIAMI AIR	-	-	0.0%	-	-	0.0%	-	0.0%
NETJETS	7,264,295	7,331,096	0.9%	21,793,539	22,290,808	2.3%	68,737,901	38.3%
SIERRA PACIFIC	-	-	0.0%	-	-	0.0%	330,000	50.0%
SUN COUNTRY	-	-	0.0%	-	-	0.0%	-	0.0%
SWIFT AIR	-	-	0.0%	-	-	0.0%	-	0.0%
VIRGIN AMERICA	-	-	0.0%	-	-	0.0%	-	0.0%
XOJET	-	2,280,850	100.0%	1,946,900	5,426,350	178.7%	11,174,300	53.6%
OTHER CHARTER	-	-	0.0%	-	-	0.0%	-	0.0%
SUBTOTAL CHARTER CARRIERS:	10,675,597	12,737,092	19.3%	33,944,056	38,353,478	13.0%	106,235,604	34.1%
CARGO CARRIERS								
ABX AIR INC	-	272,000	100.0%	-	1,110,000	-	3,047,000	100.0%
AIRNET 11	-	-	0.0%	-	249,000	100.0%	1,196,300	100.0%
ALPINE AVIATION	2,884,500	3,453,500	19.7%	6,298,400	9,735,300	54.6%	35,566,800	27.5%
AMERIFLIGHT	1,461,400	370,300	-74.7%	4,214,288	1,107,000	-73.7%	10,329,488	-45.5%
AMERIJET INTERNATIONAL	-	5,984,000	100.0%	-	6,310,000	100.0%	14,198,000	100.0%
AMERISTAR	-	-	0.0%	-	-	0.0%	381,400	133.4%
ATLAS AIR	272,000	-	-100.0%	544,000	-	-100.0%	326,000	-90.9%
CORPORATE AIR (BILLINGS)	1,232,500	1,198,500	-2.8%	3,502,000	3,264,000	-6.8%	13,931,500	12.0%
EMPIRE	686,945	894,292	30.2%	2,257,934	2,389,555	5.8%	9,585,806	23.9%
FEDEX EXPRESS	57,317,300	53,527,300	-6.6%	155,560,600	145,766,300	-6.3%	615,113,500	-5.5%
GEM AIR	518,500	-	-100.0%	1,521,000	1,211,500	-20.3%	6,078,500	-0.7%
NORTHERN AIR CARGO	-	3,267,000	100.0%	-	8,712,000	100.0%	29,282,000	100.0%
SOUTHERN AIR INC	-	-	0.0%	-	-	0.0%	-	-100.0%
SWIFT AIR	-	576,000	100.0%	-	576,000	100.0%	576,000	100.0%
UPS	49,790,400	48,533,520	-2.5%	140,840,500	131,309,200	-6.8%	581,836,020	-4.8%
WESTERN AIR EXPRESS	343,000	302,000	-12.0%	906,000	973,000	7.4%	4,627,500	19.8%
OTHER CARGO	-	-	0.0%	-	-	0.0%	-	0.0%
SUBTOTAL CARGO CARRIERS:	114,506,545	118,378,412	3.4%	315,644,722	312,712,855	-0.9%	1,326,075,814	-2.0%
TOTAL LANDED WEIGHT	1,277,167,670	1,338,636,933	4.8%	3,433,343,068	3,734,510,702	8.8%	16,250,005,638	40.5%

**SALT LAKE CITY INTERNATIONAL AIRPORT
CARGO ACTIVITY REPORT
THREE MONTHS ENDED MARCH 2022**

	March 2021	March 2022	CHANGE	YTD 2021	YTD 2022	CHANGE	12 MO ROLLING Ending 03/2022	% CHANGE
ENPLANED CARGO								
PASSENGER CARRIERS								
ALASKA	3,982	5,658	42.09%	16,465	14,285	-13.24%	96,029	59.89%
Horizon Air / Alaska	1,691	851	-49.67%	6,994	2,544	-63.63%	6,205	-74.93%
Skywest / Alaska	3,950	2,124	-46.23%	12,903	5,669	-56.06%	22,648	-83.40%
AMERICAN	5,739	9,941	73.22%	13,993	23,374	67.04%	68,129	49.39%
American Eagle/Republic	-	-	0.00%	-	-	0.00%	140	100.00%
Envoy Air (American)	-	-	0.00%	-	-	0.00%	464	100.00%
Mesa	-	-	0.00%	9	-	-100.00%	284	3055.56%
SkyWest (American)	858	398	-53.61%	4,485	1,993	-55.56%	10,905	-97.35%
DELTA	601,110	734,146	22.13%	1,700,535	1,755,071	3.21%	7,082,569	76.41%
SOUTHWEST	247,953	362,622	46.25%	504,052	928,637	84.23%	4,063,606	109.72%
UNITED	6,176	4,612	-25.32%	20,967	19,741	-5.85%	99,857	47.65%
Others	-	-	0.00%	720	24,697	3330.14%	151,508	163.19%
CARGO CARRIERS								
FEDEX EXPRESS*	10,091,963	9,469,931	-6.16%	27,533,269	25,496,995	-7.40%	113,266,344	-6.86%
GEM AIR	84,460	-	-100.00%	220,441	124,772	-43.40%	687,337	-30.32%
SOUTHERN AIR	-	-	0.00%	-	-	0.00%	-	-100.00%
UPS	5,911,312	5,414,333	-8.41%	16,343,261	15,679,032	-4.06%	66,690,476	-6.53%
MISC CARGO	1,228,071	1,396,388	13.71%	3,137,753	3,025,341	-3.58%	13,272,736	10.20%
ABX AIR	-	24,192	100.00%	-	96,698	100.00%	222,875	100.00%
TOTAL ENPLANED CARGO	18,187,265	17,401,004	-4.32%	49,515,847	47,102,151	-4.87%	205,519,237	-3.48%
DEPLANED CARGO								
PASSENGER CARRIERS								
ALASKA	-	9,692	100.00%	5,401	20,924	287.41%	183,694	476.33%
Horizon Air / Alaska	8,263	1,608	-80.54%	11,289	3,115	-72.41%	8,722	-75.31%
Skywest / Alaska	5,278	2,028	-61.58%	17,742	8,732	-50.78%	70,909	-27.21%
AMERICAN	24,045	48,538	101.86%	63,093	109,756	73.96%	402,797	41.04%
American Eagle/Republic	-	-	0.00%	-	-	0.00%	7	100.00%
Envoy	-	-	0.00%	-	9	100.00%	2,303	100.00%
Mesa (American)	156	-	-100.00%	256	85	-66.80%	207	-19.14%
SkyWest (American)	878	684	-22.10%	2,945	2,196	-25.43%	11,452	-24.28%
DELTA	805,177	1,216,645	51.10%	2,059,312	3,063,830	48.78%	11,402,321	117.95%
SOUTHWEST	372,052	407,100	9.42%	989,935	1,091,125	10.22%	4,930,229	53.80%
UNITED	27,958	32,354	15.72%	66,314	94,076	41.86%	364,865	150.11%
Others	-	-	0.00%	11,580	31,051	168.14%	247,988	5.03%
CARGO CARRIERS								
FEDEX EXPRESS*	8,900,938	9,457,320	6.25%	24,666,861	24,343,177	-1.31%	104,854,103	-0.35%
GEM AIR	27,826	-	-100.00%	74,159	32,779	-55.80%	213,268	-21.88%
SOUTHERN AIR	-	-	0.00%	-	-	0.00%	-	-100.00%
UPS	6,448,890	6,160,989	-4.46%	17,335,604	16,891,674	-2.56%	74,450,461	-13.67%
MISC CARGO	489,047	1,443,265	195.12%	1,255,644	2,442,341	94.51%	9,032,998	77.32%
ABX AIR	-	30,422	100.00%	-	191,528	100.00%	592,999	100.00%
TOTAL DEPLANED CARGO	17,110,508	18,780,223	9.76%	46,560,135	48,134,870	3.38%	206,176,324	-0.58%
TOTAL CARGO	35,297,773	36,181,227	2.50%	96,075,982	95,237,021	-0.87%	411,695,561	-2.05%

*FEDEX EXPRESS includes mail



Salt Lake City
Department of Airports

COMPARISON OF ON TIME OPERATIONS
February 2022

ARRIVALS

Airport	Flights	% On Time	Rank
SFO SAN FRANCISCO INTL	9,327	87.0	1
SLC SALT LAKE CITY INTL	8,130	86.3	2
ATL HARTSFIELD-JACKSON ATLANTA INTL	23,005	85.8	3
SAN SAN DIEGO LINDBERGH FIELD	5,349	84.4	4
SEA SEATTLE-TACOMA INTL	11,983	83.1	5
LAX LOS ANGELES INTL	14,245	82.9	6
BWI BALTIMORE/WASHINGTON INTL	6,028	81.0	7
LAS LAS VEGAS MCCARRAN INTL	12,175	79.7	8
PHX PHOENIX SKY HARBOR INTL	12,968	79.7	9
MSP MINNEAPOLIS-ST. PAUL INTL	8,770	79.3	10
CLT CHARLOTTE DOUGLAS	16,898	78.3	11
IAH HOUSTON GEORGE BUSH	11,436	78.1	12
IAD WASHINGTON DULLES	5,565	77.3	13
PHL PHILADELPHIA INTL	7,793	77.2	14
DTW DETROIT METRO WAYNE CNTY	9,605	76.9	15
BNA NASHVILLE INTL	6,173	75.9	16
MDW CHICAGO MIDWAY	4,535	75.5	17
DEN DENVER INTL	20,239	74.4	18
DCA RONALD REAGAN NATIONAL	11,387	74.2	19
TPA TAMPA INTL	6,043	74.2	20
EWB NEWARK LIBERTY INTERNATIONAL	11,243	73.7	21
FLL FT. LAUDERDALE	7,095	72.8	22
JFK NEW YORK JFK INTL	10,289	72.8	23
MCO ORLANDO INTL	11,108	72.7	24
ORD CHICAGO O HARE	22,124	71.8	25
DFW DALLAS-FT. WORTH REGIONAL	20,561	71.6	26
MIA MIAMI INTL	9,178	71.1	27
LGA NEW YORK LAGUARDIA	13,221	70.0	28
BOS BOSTON LOGAN INTL	9,617	69.8	29
DAL DALLAS LOVE FIELD	4,880	69.8	30
AVERAGES	11,032	76.9	

DEPARTURES

Airport	Flights	% On Time	Rank
SFO SAN FRANCISCO INTL	9,327	86.9	1
SAN SAN DIEGO LINDBERGH FIELD	5,349	86.5	2
SEA SEATTLE-TACOMA INTL	11,977	85.0	3
ATL HARTSFIELD-JACKSON ATLANTA INTL	23,003	84.6	4
SLC SALT LAKE CITY INTL	8,127	84.6	5
LAX LOS ANGELES INTL	14,245	82.8	6
PHL PHILADELPHIA INTL	6,338	80.4	7
CLT CHARLOTTE DOUGLAS	14,772	79.4	8
IAD WASHINGTON DULLES	4,082	78.9	9
MSP MINNEAPOLIS-ST. PAUL INTL	8,767	78.5	10
IAH HOUSTON GEORGE BUSH	9,575	77.9	11
PHX PHOENIX SKY HARBOR INTL	12,969	77.4	12
TPA TAMPA INTERNATIONAL	6,034	77.4	13
LAS LAS VEGAS MCCARRAN INTL	12,178	77.3	14
DTW DETROIT METRO WAYNE CNTY	9,523	75.5	15
BNA NASHVILLE INTL	6,171	75.4	16
MCO ORLANDO INTL	11,107	75.3	17
DCA RONALD REAGAN NATIONAL	10,918	75.0	18
FLL FT. LAUDERDALE	7,094	73.7	19
EWB NEWARK LIBERTY INTERNATIONAL	9,747	73.0	20
LGA NEW YORK LAGUARDIA	12,968	72.7	21
ORD CHICAGO O HARE	19,175	72.5	22
BWI BALTIMORE/WASHINGTON INTL	6,015	71.3	23
JFK NEW YORK JFK INTL	10,292	71.1	24
BOS BOSTON LOGAN INTERNATIONAL	9,488	70.9	25
MIA MIAMI INTL	9,180	70.8	26
DFW DALLAS-FT. WORTH REGIONAL	20,576	69.6	27
MDW CHICAGO MIDWAY	4,536	65.7	28
DEN DENVER INTERNATIONAL	19,592	63.3	29
DAL DALLAS LOVE FIELD	4,882	61.0	30
AVERAGES	10,600	75.8	

ON TIME ARRIVAL PERFORMANCE AT SLC

By Carrier

Air Carrier	Flights	% On Time
DL DELTA	5,813	90.2%
AS ALASKA	236	87.3%
F9 FRONTIER	116	80.2%
UA UNITED	597	77.9%
AA AMERICAN	349	76.5%
WN SOUTHWEST	874	74.4%
B6 JETBLUE	145	59.3%
AVERAGES	8,130	89.8%

Source: DOT Air Travel Consumer Report

DESIGN AND CONSTRUCTION REPORT

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- IV. Design and Construction Report

SALT LAKE CITY DEPARTMENT OF AIRPORTS

May 11, 2022



Salt Lake City
International Airport

2021 - 2022 Project Legend

Airfield

1. North Cargo Apron Site Development
2. Pump House #5 Renovations

Landside

3. GA Zone 3 Corporate Hangar Site Development
4. Landside Lighting Wire Replacement
5. Gateway Building Restroom Renovations

SALT LAKE CITY INTERNATIONAL AIRPORT
CONSTRUCTION PROGRAM
2021/2022 Construction Schedule

ID	Task Name	Start	Finish	Feb '22	Mar '22	Apr '22	May '22	Jun '22	Jul '22	Aug '22	Sep '22	C	
1	Project Title	Mon 8/23/21	Thu 2/23/23										
2	(1) North Cargo Apron Site Development	Mon 8/23/21	Fri 9/16/22										
3	(2) Pump House No. 5 Renovations	Mon 3/7/22	Thu 2/23/23										
4	(3) GA Zone 3 Corportate Hangar Site Development	Wed 12/8/21	Tue 5/31/22										
5	(4) Landside Lighting Wire Replacement	Mon 4/11/22	Wed 9/7/22										
6	(5) Gateway Building Restroom Renovations	Tue 3/22/22	Fri 8/26/22										
7	(6) TVY Runway & Taxiway Rehabilitation	Mon 8/1/22	Fri 10/28/22										

Project: Microsoft Project (latest) Date: Tue 5/10/22	DESIGN		Inactive Milestone		Manual Summary	
	CONSTRUCTION		Inactive Summary		Start-only	
	SCOPING		Manual Task		Finish-only	
	SUMMARY		Duration-only		Deadline	
	Inactive Task		Manual Summary Rollup			

**SALT LAKE CITY DEPARTMENT OF AIRPORTS
CONSTRUCTION PROJECT STATUS 2021 - 2022**

#	PROJECT NAME	ENGINEER'S ESTIMATE	BID AMOUNT	APPROVED CHANGE ORDERS TO DATE	% OF COST INCREASE TO DATE	STATUS	CONTRACTOR
CONSTRUCTION							
1	North Cargo Apron Site Development	\$ 25,763,000	\$ 22,141,148	\$ (15,000)	-0.07%	on schedule	Ames Construction
2	Pump House No. 5 Renovations	\$ 841,630	\$ 1,630,000			on schedule	Saunders Construction
3	GA Zone 3 Corporate Hangar Site Development	\$ 1,213,237	\$ 1,169,378			on schedule	Ames Construction
4	Landside Lighting Wire Replacement	\$ 1,353,672	\$ 815,689			on schedule	Prime Power & Electric, Inc.
5	Gateway Building Restroom Renovations	\$ 405,898	\$ 403,636			on schedule	Paulsen Construction
6	TVY Runway & Taxiway Rehabilitation	\$ 3,355,248	\$ 3,386,851			on schedule	Granite Construction
	Total	\$ 32,932,685	\$ 29,546,702	\$ (15,000)	-0.05%		
Budget amount, Engineer's estimate, and Bid amount is based on construction cost only.							

CONSTRUCTION REPORT

CONSTRUCTION

- (1) **North Cargo Apron Site Development** - The Contractor will begin placing the lean mix concrete layer for the apron in the next few weeks. The Phase 4 capture area of Taxiway B from A7 to A10 continues with the temporary SIDA fence being nearly complete and the existing perimeter road in the area has been removed. With the removal of the existing SIDA boundary fence, the work in this area will be outside of the AOA.
- (2) **Pump House No. 5 Renovations** - The Contractor is currently working on the badging process and submittals. Due to the long lead time on the equipment, construction will not begin until the end of June 2022.
- (3) **GA Zone 3 Corporate Hangar Site Development** - The Contractor will be finishing utility work and taxilane paving this week. The project is on schedule to complete construction by the end of May 2022.
- (4) **Landside Lighting Wire Replacement** - The Contractor has begun with wire replacement in Phase 1 of the Economy Lot. This phase of the project is anticipated to be finished by June 3, 2022.
- (5) **Gateway Building Restroom Renovations** - The Contractor was issued a notice to proceed on March 22, 2022. Permit documents have been submitted to Salt Lake City Building Department and are currently in plan check review. The building permit is anticipated to be issued the week of May 23, 2022. At that time, the Contractor will establish a construction schedule for the project.
- (6) **TVY Runway and Taxiway Rehabilitation** - The Contractor, Granite Construction was issued an administrative notice to proceed on April 27, 2022. Submittals are currently being reviewed by SLCDA.



Advisory Board
Meeting

May 18, 2022

Media Clippings

<https://slcairport.com/assets/pdfDocuments/AABoard/5May2022BoardClippingPacket.pdf>

Compiled by the Communication & Marketing Dept.