



Advisory Board
Meeting

August 12, 2026

Agenda



Advisory Board Meeting

August 12, 2026

Pursuant to City Code 2.14.060(A) and Utah Code section 52-4-207(2), the Airport Advisory Board adopted a rule permitting electronic meetings for this Board, regardless of whether a quorum is present at an anchor location, so long as such meetings comply with the Open and Public Meetings Act.

To access the meeting please visit:

<https://saltlakecity.webex.com/saltlakecity/j.php?MTID=mdcbcbagfccda6c0008e3ca604bbeca2b>



ADVISORY BOARD MEETING AGENDA

August 12, 2026

9:00 A.M.

- A. Visit Salt Lake Presentation To TSA

CONSENT

- A. Minutes of June 10, 2026, Meeting

DISCUSSION

- A. Director's Report – Bill Wyatt, Executive Director, SLCDCA
- B. Air Cargo Development Update – Nate Lavin, Air Service and Business Development Manager, SLCDCA
- C. Airport Redevelopment Program (ARP) Update – Sean Brown, Deputy Program Director, ARP, SLCDCA

MEDIA CLIPPINGS

Media Clippings – July/August 2026

INFORMATION ITEMS

Air Traffic Statistics – June 2026
Construction Report – August 2026

The next meeting will be held on **Wednesday September 09 2026**, at 9:00 a.m. Meetings are usually held in the Board Room, located on the third level of the airport terminal and via Web-ex unless otherwise posted. People with disabilities may make requests for reasonable accommodation no later than 48 hours in advance in order to attend this Airport Advisory Board Meeting. Accommodations may include alternate formats, interpreters, and other auxiliary aids. This is an accessible facility. For questions or additional information, please contact Brett Christensen at 801-575-2042.



Advisory Board
Meeting

August 12, 2026

Minutes

SALT LAKE CITY DEPARTMENT OF AIRPORTS
MINUTES OF ADVISORY BOARD MEETING

June 10, 2026

Members' Present: John Bradshaw- Chair
Nathan Rafferty- Vice Chair
Craig Smith*
Dirk Burton
Jono Gardner
Tye Hoffmann*
Lisa Adams*
Johnathan Freedman*

Department of Airports: Bill Wyatt, Executive Director
Brett Christensen, Administration
Shane Andreasen, Director of Real Estate & Comm Devel.
Melyssa Trnavskis, Director of Design Construction
Nancy Volmer, Communication and Marketing Director
Brian Stetson, ARP Program Director
Pete Higgins, Chief Operating Officer
Celeste Heinonen, CFO
Todd Mitchell, SLCPD
Treber Andersen, Director of Operations
Alison Smith, Senior Communications & Marketing Manager*
Teresa Klassovity, Commercial Manager*
Shawn Wiest, Airport Property & Real Estate Manager*
Michelle Andreadakis Rudd, Airport Property Specialist*
Mike Johnson, Airport Tenant Development Manager

Mayor's Office Lindsey Nikola, Deputy Chief of Staff*
Nick Tarbet, Deputy Director, City Council*

Other: Ben Seaman and Jeff Waroski, Atkins Realis
Auna George, John Michener and Matthew Gore, JUB Engineers
Brian Cook, HOK
David Chipman
Stacy Hill, Brett Paxton and Elias Bangerter, HNTB*

John Bradshaw called the meeting, held in-person at the SLCDA Admin Offices Board Room and via Web-Ex to order at 9:02 a.m. (* indicates the party attended virtually)

AGENDA

Minutes

A motion was made by John Bradshaw and seconded by Jono Gardner to approve the minutes of March 11, 2026 and April 8th as presented. All votes were affirmative; motion passed

Director's Report

Bill Wyatt, Executive Director, updated the Airport Advisory Board regarding current events.

- Introduction to the Airports new CFO, Celeste Heinonen. She comes to us from Ontario California; we are pleased to have her with us.
- Chad Korb has been appointed as the IT Director.
- Dean Warner has accepted the position of Deputy Director of Information Technology for the Airport. A heartfelt thank you to Dean who has been acting Director during an extraordinary period of the Airport Redevelopment Program as we conclude the final phase of this amazing project, thank you Dean!
- An audit was performed on the cybersecurity incident that happened in 2024. We are better prepared now and have implemented or are in the process of implementing their recommendations.

Jono Gardner questioned how the airport was infiltrated. Bill Wyatt mentioned it was a firewall that was not patched according to the schedule.

John Bradshaw asked if there were any ripples or waves at this point with jet fuel. Wyatt shared the enplanements reports state they're up 5%. The overall networks will start slowing down a bit as time goes on.

Airport Redevelopment Program (ARP) Update – Brian Stetson, ARP Director, SLCDA

Brian Stetson, Airport Redevelopment Program (ARP) Director, presented an update on the ARP (presentation on file). Main points included were:

- Safety, Statistics, and Schedule
 - Trade Hours for the Program Overall; 15,715,723
 - Trade Workers on Site; 350 (on site April)
- Near Term Construction Activities
 - Ancillary – Delta Ramp Agent Office Turnover

- Concourse B East (Ph 4) – Aircraft Test-Fit Readiness Southwest Mid-Gates
- Airport Redevelopment Program Overall Budget
 - On time, On Budget
- March Construction Activities – Phase 4
 - Completed Remaining Passenger Boarding Bridges Installation
 - Started Area N Escalator Phenolic Panels
- March Construction Activities – BHS / Ancillary
 - Continued Excavation for Electrical Ductbank & Drainage Piping
 - Started CBRA Inspection Tables Workstations
- Overall Final Gate Phased Delivery
 - Con. B – mid gate activation, July 14, 2026, 4 gates
 - Final Gate Activation; October 27, 2026
- Project Pictures
 - BHS Expansion CBRA Room
 - BHS Expansion TSA Space

Lisa Adams inquired about the five gates that will be handed over to Delta, asking where United will go once phase four opens. Brian Stetson explained United has 5 gates on the far east end that will open in October.

Dirk Burton raised the question of there being any concessions in the “dog leg” Stetson stated there is a shell space for concession when the area is operational.

Jono asked if the schedule was able to move forward faster because of the mild winter. Stetson explained most of the activity was scheduled in an enclosed space, but the pavement work was advanced that would have been done this summer.

SLC General Aviation “East Side” Update – Shane Andreasen, Director of Real Estate & Commercial Development, SLCDCA

Shane Andreasen, Director of Real Estate & Commercial Development, presented an update on SLC General Aviation, East Side (presentation on file). Main points included were:

- Background
 - Migration of Piston Driven Aircraft from SCL to SVR and TVY Necessary
 - Development of Replacement Hangar Capacity Elsewhere
 - SVR FBO Transitioned to SkyShare (April 1, 2026)
- Minimum Standards
 - Allows for Commercial Activity also Ensures Safe, Efficient and Adequate levels of services are offered to the public
 - Best practices from the FAA
 - Ensure the economic health of all on-airport operators

- Ensure fair and consistent treatment of similarly situated service providers
- Lease Structures
 - Phased Demolition of T-Hangars & Other Sites
 - Ability to Lease Back at Fair Market Values
 - Airport Provides Roadways and Taxiway Connections (if necessary) & Utilities to Lease Boundaries
- SLC's East Side Activities
 - FBOs: Fuel, Short/Long Term Storage, Maintenance Charters, Catering, Cleaning, etc.
 - Utah Air National Guard
 - Commercial Aeronautical Services Providers (Minimum Standards)
- East Side Zone
 - Zone One: Signature Aviation, State of Utah, National Weather Service, Flight Safety, T-Hangars
 - Zone Two: Atlantic Aviation, Fuel Farms, T-Hangars, Corporate Hangars
 - Zone Three: Fire Station 11, U of U Med, SLC Community College, Corporate Hangars
 - Zone Four: Utah Air National Guard
 - Zone Five: Boeing, Sky Harbour, Future State of Utah Campus, 149 Acres of Developable Land (right of first refusal for Boeing)
- Zones 1, 2 and 4 Developments – Upcoming
 - Signature Aviation FBO: 3 New Corporate Hangars in Phases
 - Atlantic Aviation FBO: 2 New Corporate Hangars
 - Utah Air National Guard (UANG): \$145M Expansion
- Zone 5 Developments – Underway & Upcoming
 - SkyHarbour
 - \$46M Investment
 - Four 37,000 SF Hangars, Parking, Aircraft Apron
 - Approx. \$180M Combined (Tenant & SLCDA) Investments in East Side Since 2021; \$345M with UANG
- Upcoming & Future Opportunities
 - Relocation of 2300 W Street to Enable Large Hangar Construction Site
 - Current U Med & SLCC Sites
 - Right of First Refusal Areas in FBO Leases

John Bradshaw sought clarification regarding how the appropriate lease term is decided? Shane Andreasen explained we used to have a rate schedule but in 2012 we moved to a negotiated structure. Stating it's a balance and we try to be mindful of tenants.

Dirk Burton inquired about how the electricity services are set up. Shane shared that they work with the utilities companies and set it up themselves.

John Bradshaw adjourned the meeting at 10:28 am.

John Bradshaw, Chair

Date



Advisory Board
Meeting

August 12 2026

Discussion Items

AGENDA: DISCUSSION ITEM (A)

DATE: 12 August 2026

TO: Airport Advisory Board

FROM: Bill Wyatt, Executive Director

SUBJECT: Executive Director's Report

Bill Wyatt, Executive Director, will present a monthly informational report to the Board, which may include:

1. ARP progress
2. Ground transportation update
3. Concessions and rental cars
4. Airport safety and security
5. Airport facilities and operations
6. General aviation
7. Passenger and airport users
8. Environmental matters
9. Financial condition
10. Legislative issues
11. Airlines
12. Communications and marketing

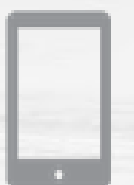
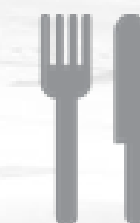
AGENDA: DISCUSSION ITEM (C)
DATE: 12 August 2026
TO: Airport Advisory Board
FROM: Bill Wyatt, Executive Director
SUBJECT: Air Cargo Development Update

Nate Lavin, Air Service and Business Development , SLCDA will present an update on the Air Cargo Development- (presentation on file).



SLC AIR CARGO UPDATE

August 2026





Air Cargo Development Phase 1: Strategy & Infrastructure

Executive Summary



VISION

Transform Salt Lake City International Airport (SLC) into the premier cargo gateway to the West.

OBJECTIVE

SLC's air cargo strategy aims to leverage its strategic location, expanding infrastructure, and unique community partnerships to support long-term economic growth for the region, while delivering efficient, reliable, and sustainable cargo services.

KEY DRIVING FORCES

- As a rapidly growing hub in the Mountain West, SLC is optimally positioned to capitalize on the increasing need for the airport to become a global air cargo gateway
- Utah's strong economic growth, diverse industries, and pro-business environment and intermodal connectivity are driving demand for both inbound and outbound cargo services
- Four strategic pillars will guide this strategy by addressing infrastructure, air capacity, partner collaboration and marketing/outreach needs over the next five years

Four Strategic Pillars



SLC Air Cargo Strategic Plan

Expanded
Cargo
Infrastructure

New
Widebody &
International
Capacity

Partner-
Supported
Approach

Marketing &
Community
Outreach

Partner Roles and Synergies



LEAD:
INFRASTRUCTURE &
NEW AIR CAPACITY



SUPPORTING LEAD:
WAREHOUSE, BUSINESS
DEVELOPMENT & AIRPORT
LOGISTICS



SUPPORTING LEAD:
INTERNATIONAL
TRADE RELATIONS



SUPPORTING LEAD:
GOODS, SHIPPERS,
INTERMODAL & NEW
CAPACITY

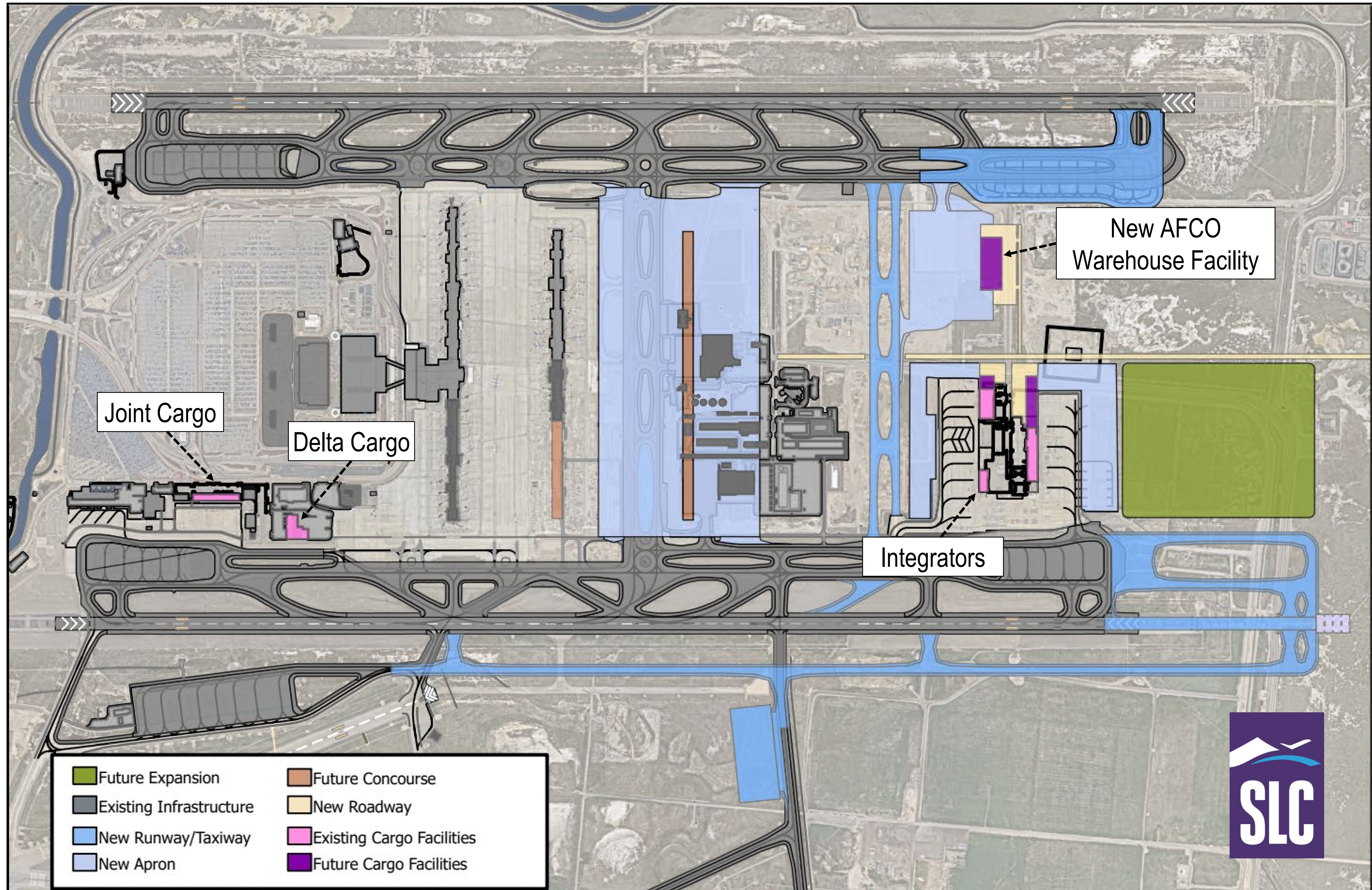
UNIFIED COLLABORATION

New 10-Acre Air Cargo Campus – Under Development by AFCO



- Multi-tenant air cargo throughput facility
- Up to 153,000 sq. ft. of warehouse space
- Apron accommodates three wide-body aircraft simultaneously
- Dedicated cold-chain storage
- Planned delivery in early to mid 2028
- Available land adjacent for expansion





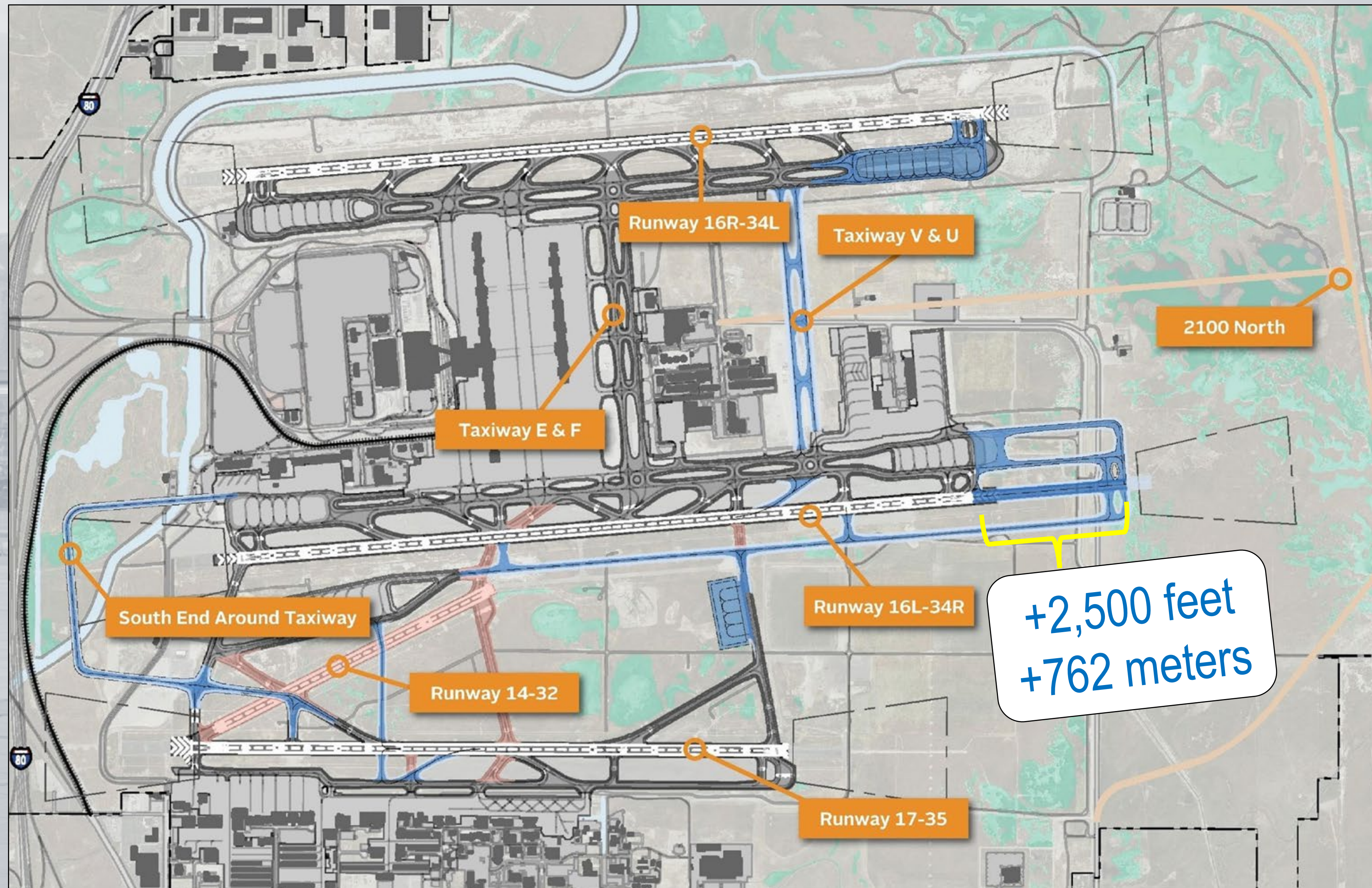
In partnership with Utah Inland Port Authority, Delta Air Lines is expanding its cargo footprint at SLC International



Preliminary

- 48,000 sq. ft facility
- Doubling Delta Cargo's Footprint
- Planned for Late 2027
- Refurbishment of a former USPS Facility
- Continued Direct Airside Access
- Increased Cold Storage

SLC is in the final planning phase for a runway extension, and will enter the environmental review in the next few months. Target is full completion in 2032.



Source: SLC Airport

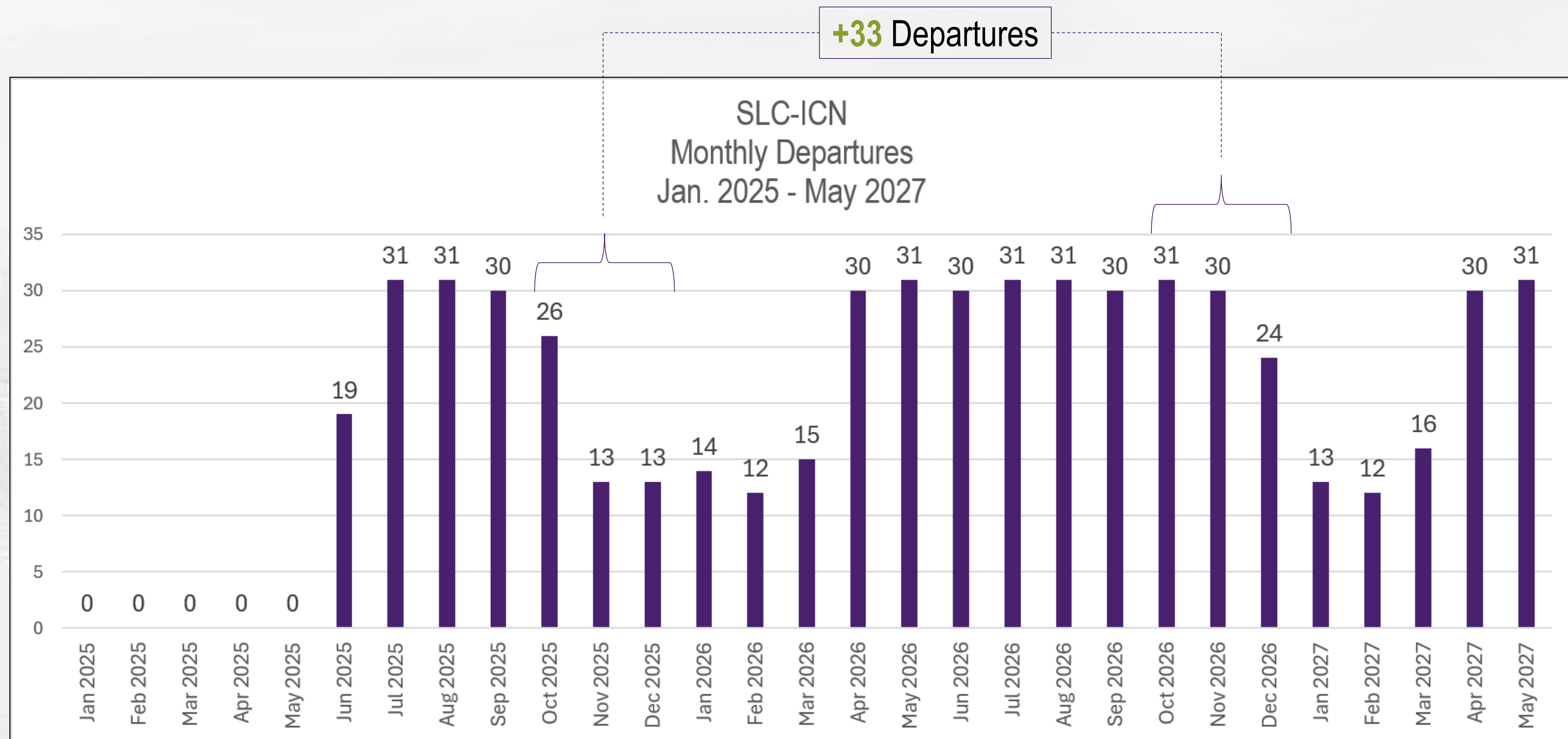


Phase 2: Implementation and Air Capacity Development

Delta's new SLC-ICN route plays an integral role in our Asia air cargo strategy

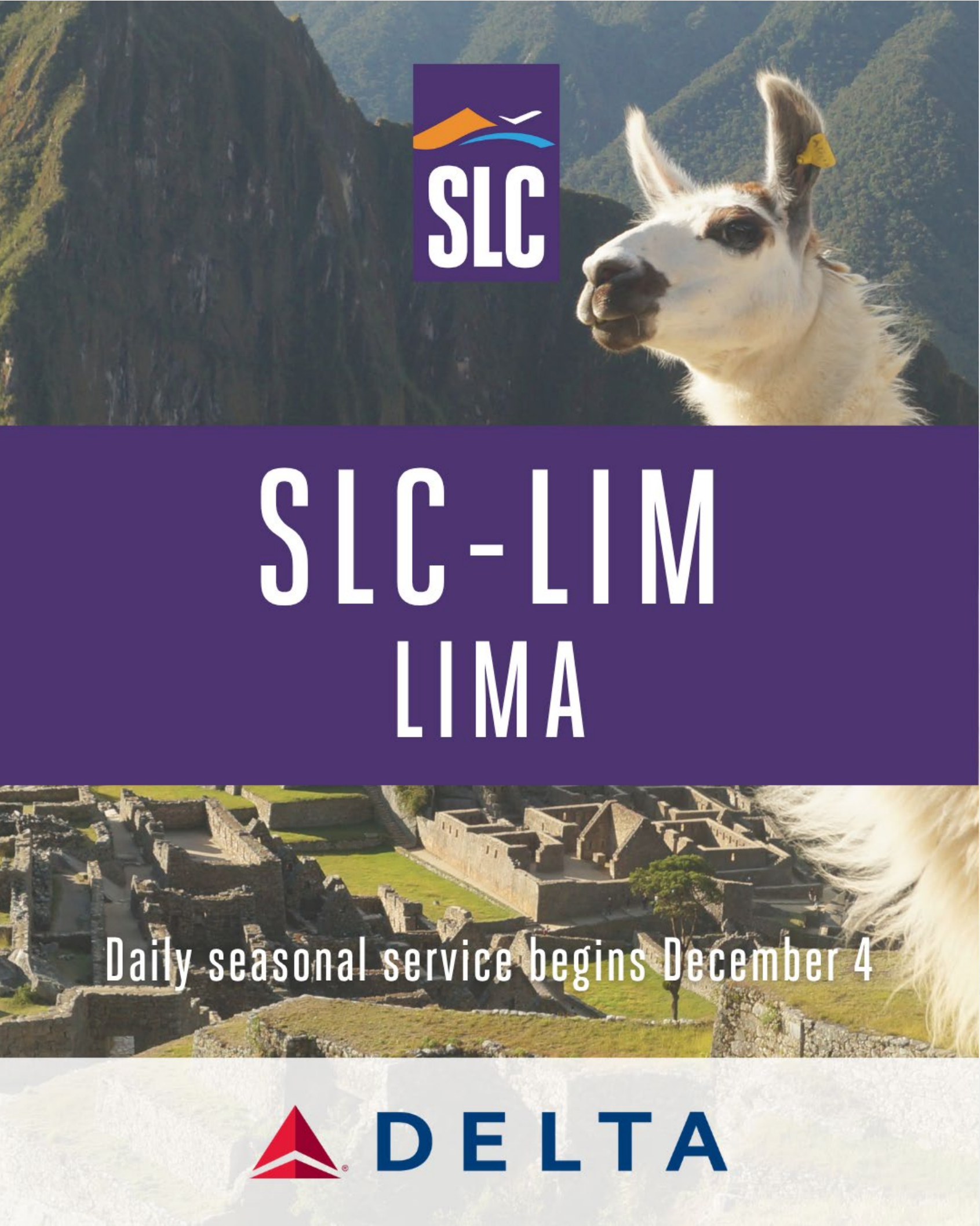


ICN-SLC has been a success since launch, both on the passenger and cargo side. More frequencies are already being added this fall and winter:



- Salt Lake City to Incheon is now daily for **75%** of the year in 2026
- A350-900 (11 Pallet Positions)

Delta’s new seasonal SLC-LIM route plays an integral role in our Latin air cargo strategy, with season two beginning this December:



SLC-LIM
LIMA

Daily seasonal service begins December 4



The graphic on the left is a vertical banner. At the top, it shows a close-up of a llama's head against a backdrop of steep, green mountains. Below this, the SLC logo is displayed. The middle section has a dark purple background with the text "SLC-LIM" and "LIMA" in large, white, sans-serif font. Below the text is a photograph of ancient stone ruins, likely Machu Picchu, with a llama's head partially visible on the right edge. At the bottom, the Delta logo is shown in white on a light background.



SLC is trending upward with record cargo growth in 2025 spurred by new international capacity to Asia and South America:



11.3K

2025 Total Air Cargo (tons)

\$12.5B

2025 Total Cargo Value (\$USD)

+45.5%

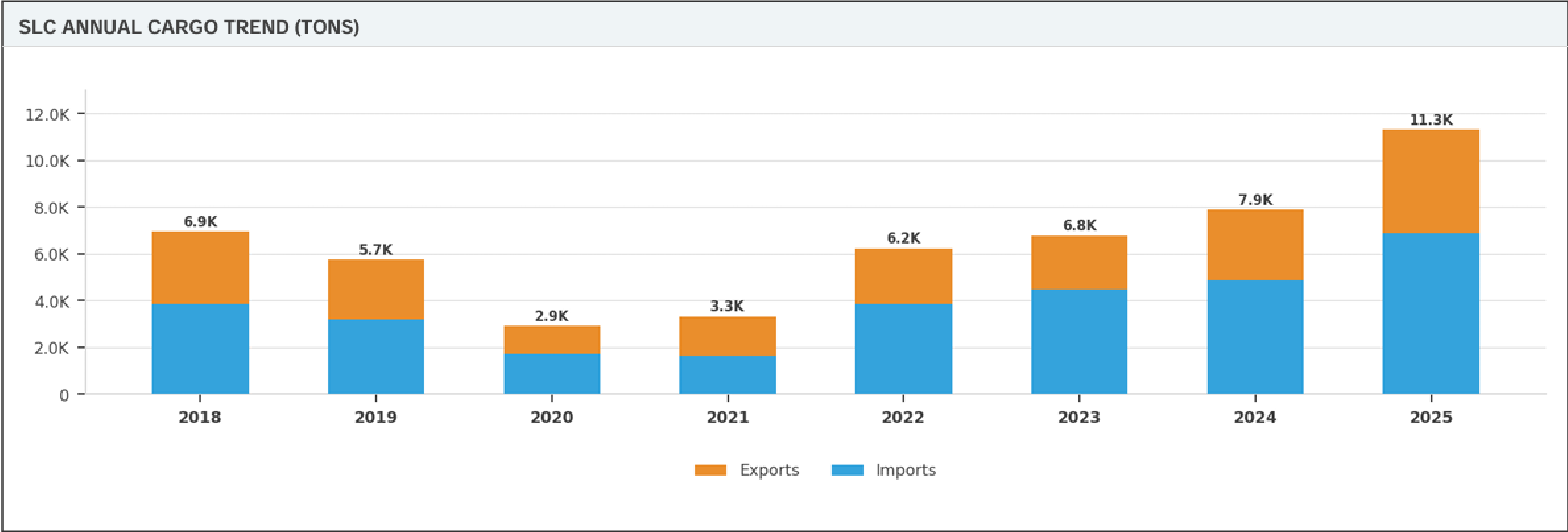
Export Weight Growth 2024→2025

+42.1%

Import Weight Growth 2024→2025

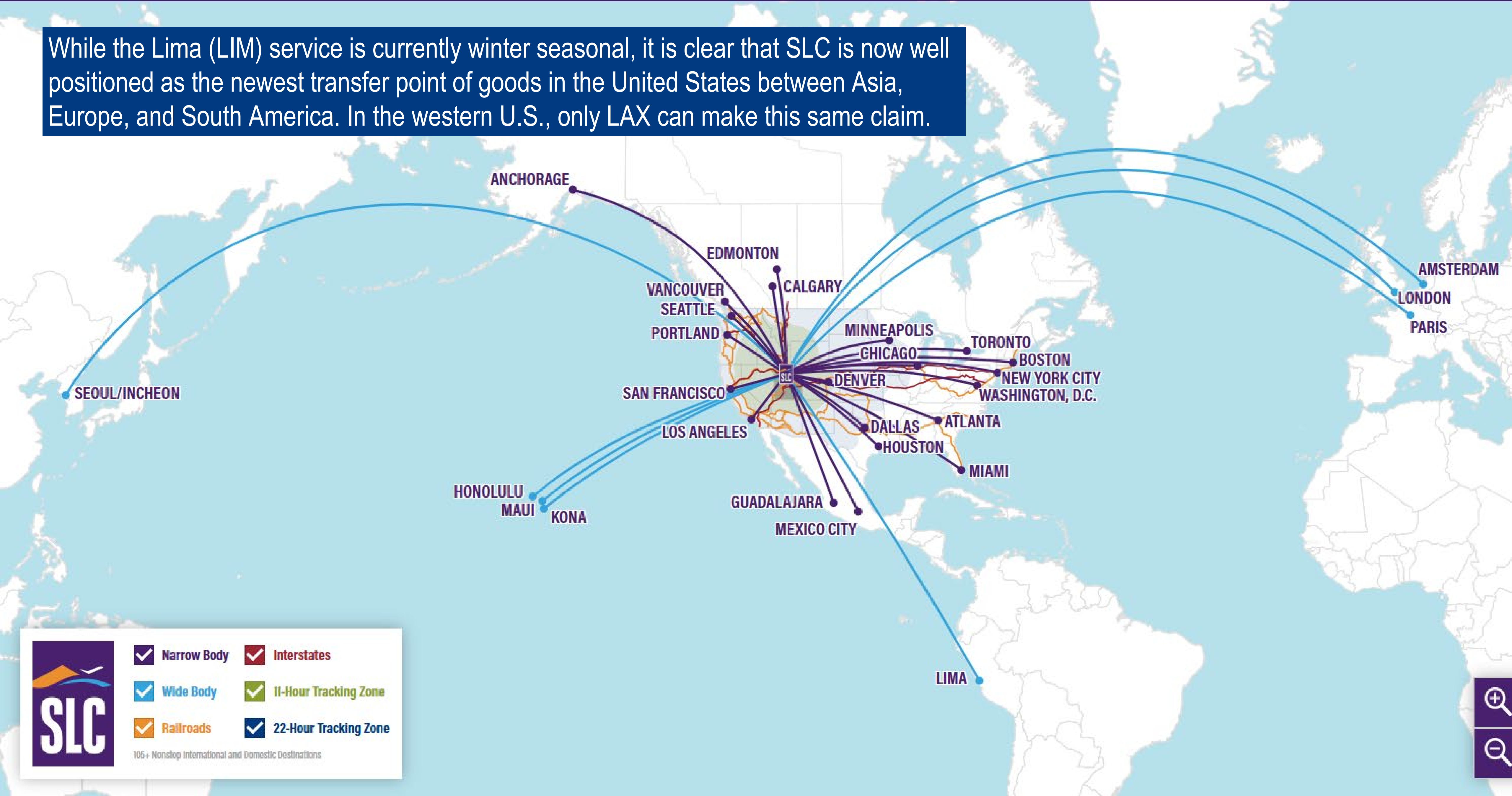
9.8% (#2)

SLC Share of Utah Air Exports

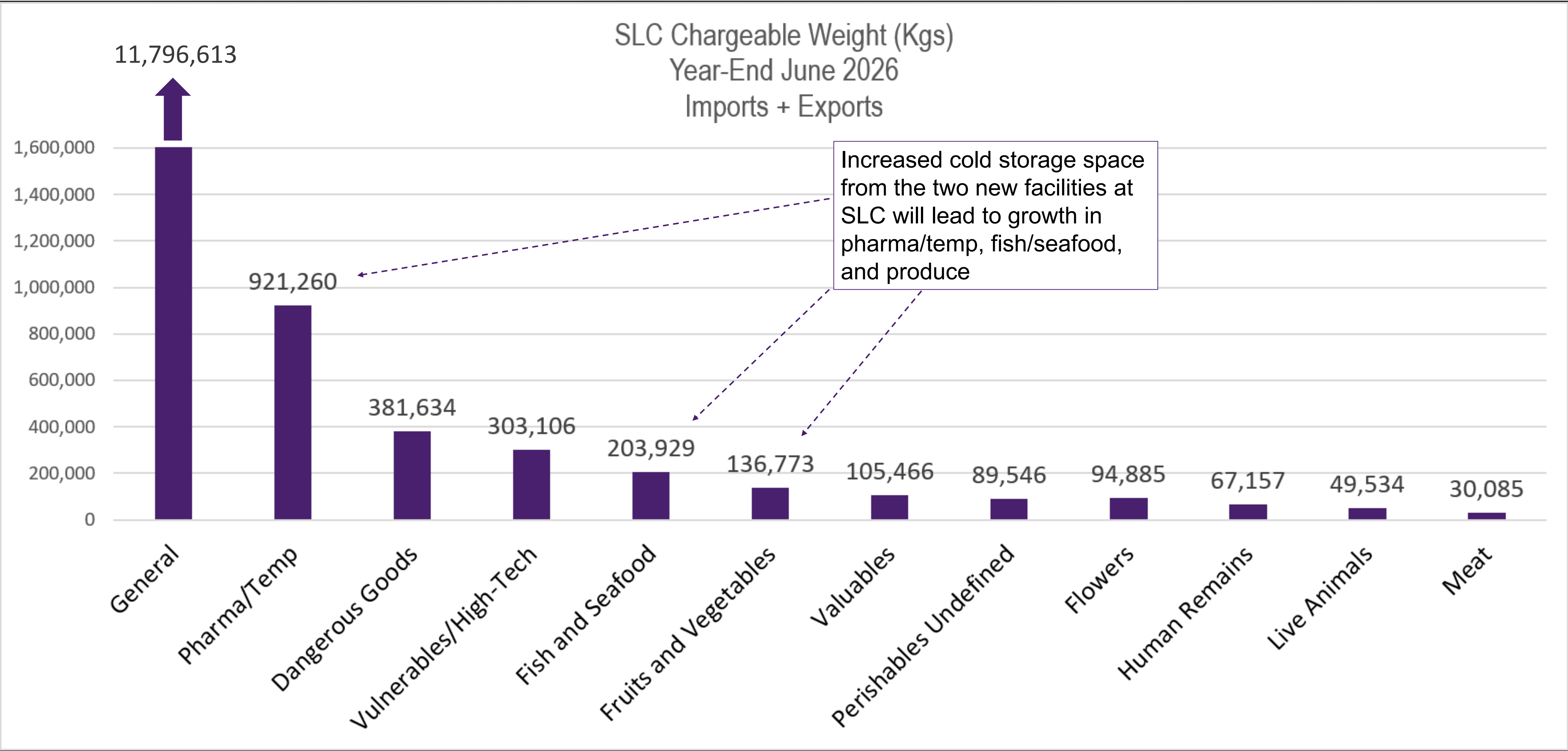


SLC INTERMODAL MAP

While the Lima (LIM) service is currently winter seasonal, it is clear that SLC is now well positioned as the newest transfer point of goods in the United States between Asia, Europe, and South America. In the western U.S., only LAX can make this same claim.



Excluding General Cargo, SLC's top commodities includes pharmaceuticals and dangerous goods



Upcoming



- Salt Lake City, Utah Inland Port Authority, Aviation Facilities Co, and World Trade Center Utah will be **returning to Peru for a second straight year** to meet with freight forwarders, shippers, and other cargo stakeholders this December
- In year two, Delta Cargo continues to promote the space on its LIM-SLC flight to cargo stakeholders throughout South America as an **alternative to LAX, MIA, and ATL.**
- Salt Lake City, and Utah Inland Port Authority, is launching a **cargo study and market analysis** in the coming months with firm Alton Aviation Consultancy, the first such study in four years, which will **forecast anticipated cargo demand at SLC.**



SLC Air Cargo Video



External, YouTube

AGENDA: DISCUSSION ITEM (B)

DATE: 12 August 2026

TO: Airport Advisory Board

FROM: Bill Wyatt, Executive Director

SUBJECT: Airport Redevelopment Program Update

Sean Brown (ARP), will present an update on the SLC Airport Redevelopment Program (presentation on file).



AIRPORT REDEVELOPMENT PROGRAM

Status Update 08/12/2026



Safety, Statistics and Schedule



Safety Statistics

Numbers for Last Month

- **OSHA National Average**
 - **Lost Time Rate 1.50 Recordable Rate 2.30**
- **HDJV Metrics**
 - **15,796,404 Total Trade Hours worked**
 - **Lost Time Rate 0.18 Recordable Rate 1.90**

Trade Hours for the Program Overall

- **ARP Metrics (HDJV+AOJV)**
 - **17,957,898 Total Trade Hours worked**

Trade Workers on Site

- **350 Trade Workers (on Site April)**

Schedule Status and Critical Path

- **NCP Phase 4 – Completion of Concourse Final Finishes, Millwork and Furniture Placement**
- **NCP Phase 4 – Completion of Concourse Systems and Tie-Ins**
- **NCP Phase 4 – Completion of Civil Paving & Commissioning of Passenger Boarding Bridges**
- **Terminal – Completion and Activation of Baggage Handling Expansion**
- **Overall Program is on Schedule**

Near Term Construction Activities



Target Dat ▾	Current Dat ▾	Description ▾
07/10/26	Complete	Ancillary - Terminal Dynamic Backwall - Display 3 Static Image
07/14/26	Complete	Concourse B East (Ph 4) - Southwest Mid-Gate Opening (4-Gates)
08/07/26	08/07/26	Ancillary - Delta Tow Space (NCW) - Turnover
08/10/26	08/10/26	Ancillary - BHS Reconfiguration - TSA Move Back to Remodeled Offices
08/28/26	08/28/26	Ancillary - Dynamic Backwall Terminal Level 3 - Turnover
09/01/26	09/01/26	Concourse B East (Ph 4) - Airline Turnover Levels 1 and 2
10/09/26	10/09/26	Ancillary - Delta and Skywest Buildout (NCW) - Complete
10/09/26	10/09/26	Concourse B East (Ph 4) - Certificate of Occupancy
10/15/26	10/15/26	Ancillary - Delta Canopy & Office (NCW) - Turnover
10/13/26	10/13/26	Concourse B East (Ph 4) - SIDA Activation
10/27/26	10/27/26	Concourse B East (Ph 4) - Opening Day

Overall Airport Redevelopment Program Budget



	Budget 07/09/26 FOC	Committed Jun-26	Commitments Jul-26	Revised Commitments	Earned to Date	Estimate at Completion
Closed TRP CGMPs 1,2,2A-2D,3-7,9,9A,10,11,11A&12	\$2,682,828,849	\$2,682,828,849	\$0	\$2,682,828,849	\$2,682,828,849	\$2,682,828,849
Closed NCP CGMPs 13,14,15,16,17,18 & 19	\$487,852,444	\$487,852,444	\$0	\$487,852,444	\$487,852,444	\$487,852,444
Closed CGMP 2E & F CMAR General Conditions	\$99,720,169	\$99,720,169	\$0	\$99,720,169	\$99,720,169	\$99,720,169
CGMP 2G CMAR Preconstruction Phase 4	\$51,154,015	\$51,154,015	\$0	\$51,154,015	\$35,727,973	\$51,154,015
CGMP 11B Apron Paving & Fueling	\$68,449,804	\$68,449,804	\$0	\$68,449,804	\$54,858,807	\$68,449,804
CGMP 19A Phase 3 NCP/Tunnel Buildout	\$370,404,403	\$370,404,403	\$0	\$370,404,403	\$370,404,403	\$370,404,403
CGMP 20 NCP Phase 2 Airfield Paving & Jet Fuel	\$68,969,317	\$68,969,317	\$0	\$68,969,317	\$68,969,317	\$68,969,317
CGMP 22 & 22F Phase 4 Concourse	\$600,570,582	\$600,570,582	\$0	\$600,570,582	\$553,942,192	\$600,570,582
CGMP 24 Phase 4 Airfield	\$54,259,710	\$54,259,710	\$0	\$54,259,710	\$45,977,654	\$54,259,710
Total Program Construction	\$4,484,209,293	\$4,484,209,293	\$0	\$4,484,209,293	\$4,400,281,808	\$4,484,209,293
TRP Owner Procurement	\$5,869,161	\$5,869,161	\$0	\$5,869,161	\$5,869,160	\$5,869,161
NCP Owner Procurement	\$3,126,328	\$3,126,328	\$0	\$3,126,328	\$1,860,182	\$3,126,328
Security Checkpoint Equipment	\$12,751,472	\$11,751,472	\$0	\$11,751,472	\$7,848,061	\$12,751,472
Automated Security Exit Door Equipment	\$917,430	\$914,453	\$0	\$914,453	\$914,453	\$917,430
TRP Soft Cost	\$352,631,983	\$352,631,983	\$0	\$352,631,983	\$352,609,367	\$352,631,983
NCP Soft Cost Phases 1&3	\$164,496,040	\$163,962,452	\$0	\$163,962,452	\$160,516,658	\$164,496,040
NCP Soft Cost Phase 4	\$91,608,124	\$85,902,643	182,595	\$86,085,238	\$68,292,631	\$91,608,124
Total Program Soft Cost	\$631,400,538	\$624,158,492	\$182,595	\$624,341,087	\$597,910,512	\$631,400,538
ARP Owner Reserve	\$19,363,231	\$0	\$0	\$0	\$0	\$19,363,231
Total ARP Program Budget	\$5,134,973,062	\$5,108,367,785	\$182,595	\$5,108,550,380	\$4,998,192,320	\$5,134,973,062

Projected Spend to Completion - \$137,916,125

- Projected Savings (return to Owner Reserve) - \$27,500,000

July Construction Activities – Phase 4



CGMP 22 North Concourse Phase 4 Building

- Mid-Gates B35, B37, B40 & B42 Complete & Operational
- Completed Level 1 & 2 Overhead Lighting Energizing on Permanent Power
- Completed Level 2 Area N Column Covers & Wayfinding Signage
- Completed Area N Escalator Glass Railings
- Continued Level 1 Back of House Millwork & Lockers
- Continued Area M & N Passenger Boarding Bridge MEP Connections & Testing
- Started Level 1 Area N Public Restroom Fixtures, Partitions & Accessories
- Started Level 1 Area P Interior Metal Panels, Ceiling Grid and Carpet
- Started Area N Gate Striping

July Construction Activities – BHS / Ancillary



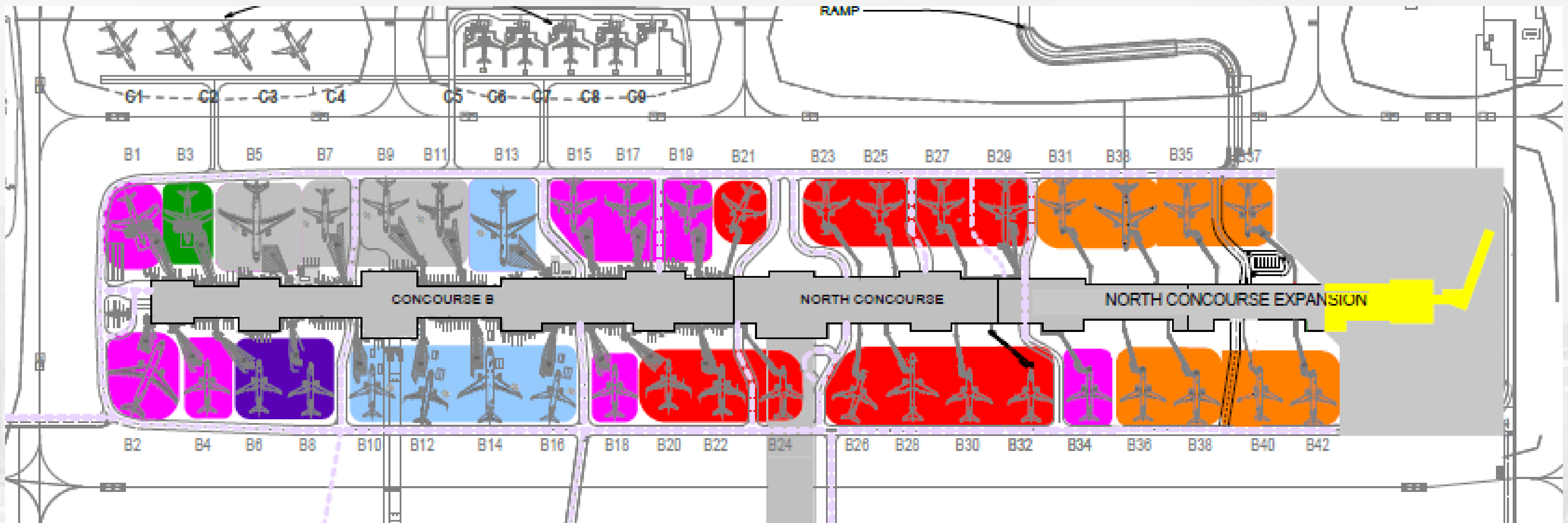
CGMP 11B - Airside Civil – TW H

- Completed P-506 Concrete Paving for the Program
- Continued Taxiway H Airfield Lighting Conduit & Base Cans
- Continued Taxiway H Shoulder Asphalt & Millings

BHS Expansion & Ancillary Projects – Campus Wide

- Completed Terminal Dynamic Backwall Section 3 Static Image Activation
- Completed Concourse B Delta Tow Team Space
- Completed Concourse B Delta Cargo Canopy Masonry Walls
- Completed BHS Expansion TSA Office Space Final Inspections & Final Cleaning
- Started TSA Move-In to the New Back of House Operational Spaces
- Started Concourse B SkyWest Back of House Space Drywall Hang, Tape & Finish

Overall Final Gate Phased Delivery – Concourse B



Concourse B – Mid Gate Activation. 14 July 2026. 4 Gates

• 7 Gates Remain to Activate. 27 October 2026

- Red - Delta. 12 Gates
- Orange - Southwest. 8 Gates
- Blue - United. 5 Gates
- Purple - Alaska. 2 Gates
- Green - Frontier. 1 Gate
- Pink - Common Use. 8 Gates
- Gray - American. 4 Gates

Overall Final Gate Phased Delivery – Concourse B



Concourse B – Final Gate Activation. 27 October 2026. 7 New Gates

- Red - Delta. 19 Gates
- Orange - Southwest. 8 Gates
- Blue - United. 5 Gates
- Purple - Alaska. 3 Gates
- Green - Frontier. 1 Gate
- Pink - Common Use. 7 Gates
- Gray - American. 4 Gates

Concourse B Mid-Gates Open



Southwest Mid-Gates

Mid Gates & Gate Shuffle



Gate B34 Shuffle Millwork



Gate B34 Apron Restriping



First Mid-Gate Arrival at Gate B42



Mid-Gate B40 Holdroom Looking East

Concourse Level 1 & Concessions



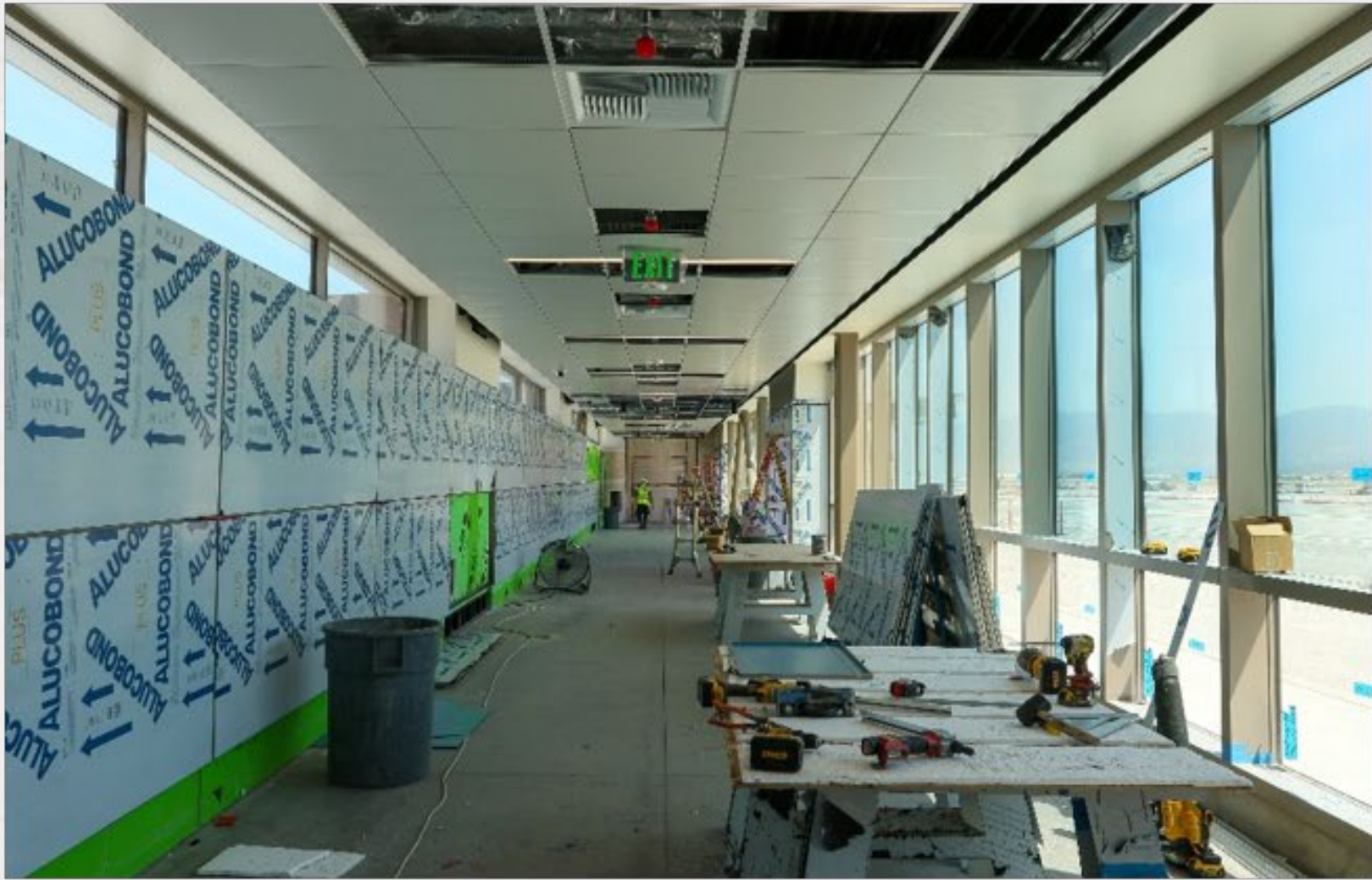
Area L Concessions - Monarca



Area M Concessions - Swig



Area N Lower Holdroom



Area P Bus Shelter

Concourse Level 2



Area L Restroom Whimsy Wall



Area L FIDS & Ad Signage



Area N Glass Handrails at Escalator



Area N Holdroom Column Covers Completed

Airside Civil



South Apron Remaining Gates Striping Layout



South Apron Restriped Gate B34



TW H Utility Ductbank Backfill



TW H P-501 Pavement Completed

BHS Expansion



TSA Office Space Drywall & Painting



TSA Break & Locker Rooms Completed



CBRA Wall Display Testing



CBIS EDS Oversize Bag Testing

Ancillary Projects



Bulletin 590 Delta Tow Team Millwork



Bulletin 230 Skywest Framing & Drywall



Bulletin 550 Delta Cargo Canopy Overhead MEP



Bulletin 550 Delta Cargo Canopy Masonry & Framing



Advisory Board Meeting

August 12, 2026

Media Clippings

<https://slcairport.com/assets/August2026ClippingPacket.pdf>

Compiled by the Communication & Marketing Dept.



Advisory Board
Meeting

August 12 2026

Information



COMPARISON OF ON TIME OPERATIONS

May 2026

ARRIVALS

Airport	Flights	% On Time	Rank
EWL NEWARK LIBERTY INTERNATIONAL	11,118	86.3	1
SLC SALT LAKE CITY INTL	10,248	85.4	7
MSP MINNEAPOLIS-ST. PAUL INTL	11,372	84.4	3
IAD WASHINGTON DULLES	8,325	84.2	4
CLT CHARLOTTE DOUGLAS	20,549	83.8	5
JFK NEW YORK JFK INTL	10,447	82.3	6
SEA SEATTLE-TACOMA INTL	16,364	81.8	7
PHL PHILADELPHIA INTL	11,577	81.6	8
DTW DETROIT METRO WAYNE CNTY	12,099	81.5	9
LAX LOS ANGELES INTL	16,443	80.1	10
BWI BALTIMORE/WASHINGTON INTL	8,169	80.0	11
DEN DENVER INTL	27,402	79.9	12
PHX PHOENIX SKY HARBOR INTL	17,418	79.7	13
ATL HARTSFIELD-JACKSON ATLANTA INTL	30,766	79.6	14
BOS BOSTON LOGAN INTL	12,702	79.2	15
MIA MIAMI INTL	9,299	79.0	16
MCO ORLANDO INTL	12,958	78.0	17
IAH HOUSTON GEORGE BUSH	14,648	77.4	18
ORD CHICAGO O HARE	36,651	76.9	19
LAS LAS VEGAS MCCARRAN INTL	14,721	75.5	20
LGA NEW YORK LAGUARDIA	14,093	74.6	21
FLL FT. LAUDERDALE	6,428	74.5	22
TPA TAMPA INTL	6,466	74.5	23
DFW DALLAS-FT. WORTH REGIONAL	27,451	74.3	24
MDW CHICAGO MIDWAY	6,434	73.7	25
DCA RONALD REAGAN NATIONAL	12,600	73.6	26
AUS AUSTIN	7,942	72.6	27
SAN SAN DIEGO LINDBERGH FIELD	9,586	72.6	28
BNA NASHVILLE INTL	10,139	72.0	29
SFO SAN FRANCISCO INTL	13,352	53.1	30
AVERAGES	14,259	77.7	

DEPARTURES

Airport	Flights	% On Time	Rank
EWL NEWARK LIBERTY INTERNATIONAL	10,300	86.4	1
IAD WASHINGTON DULLES	5,474	86.2	2
SLC SALT LAKE CITY INTL	10,146	84.9	3
MSP MINNEAPOLIS-ST. PAUL INTL	10,400	83.1	4
JFK NEW YORK JFK INTL	8,535	83.0	5
BOS BOSTON LOGAN INTERNATIONAL	12,694	81.5	6
DTW DETROIT METRO WAYNE CNTY	10,112	80.3	7
PHL PHILADELPHIA INTL	9,251	79.9	8
SEA SEATTLE-TACOMA INTL	14,564	79.8	9
LAX LOS ANGELES INTL	16,317	79.2	10
ATL HARTSFIELD-JACKSON ATLANTA INTL	27,535	76.9	11
LGA NEW YORK LAGUARDIA	11,375	76.6	12
CLT CHARLOTTE DOUGLAS	15,778	76.5	13
DEN DENVER INTERNATIONAL	27,406	75.9	14
ORD CHICAGO O HARE	33,733	75.9	15
MIA MIAMI INTL	9,296	75.5	16
DCA RONALD REAGAN NATIONAL	12,158	75.2	17
IAH HOUSTON GEORGE BUSH	10,105	75.1	18
MCO ORLANDO INTL	12,958	74.9	19
PHX PHOENIX SKY HARBOR INTL	17,337	74.5	20
FLL FT. LAUDERDALE	6,437	74.2	21
SAN SAN DIEGO LINDBERGH FIELD	8,947	73.8	22
TPA TAMPA INTERNATIONAL	6,471	73.8	23
BWI BALTIMORE/WASHINGTON INTL	8,161	71.3	24
AUS AUSTIN	7,831	70.8	25
LAS LAS VEGAS Harry Reid INTL	14,585	69.9	26
DFW DALLAS-FT. WORTH REGIONAL	27,419	68.7	27
MDW CHICAGO MIDWAY	6,269	68.3	28
SFO SAN FRANCISCO INTL	13,114	67.7	29
BNA NASHVILLE INTL	9,814	65.2	30
AVERAGES	13,151	76.2	

ON TIME ARRIVAL PERFORMANCE AT SLC

By Carrier

Air Carrier	Flights	% On Time
DL DELTA	7,480	89.0%
F9 FRONTIER	280	84.3%
B6 JETBLUE	31	83.9%
AS ALASKA	336	81.0%
UA UNITED	700	79.6%
AA AMERICAN	518	72.6%
WN SOUTHWEST	903	69.7%
	10,248	82.8%

Source: DOT Air Travel Consumer Report

CONSTRUCTION REPORT

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SALT LAKE CITY DEPARTMENT OF AIRPORTS

August 6, 2026



DEPARTMENT OF
AIRPORTS

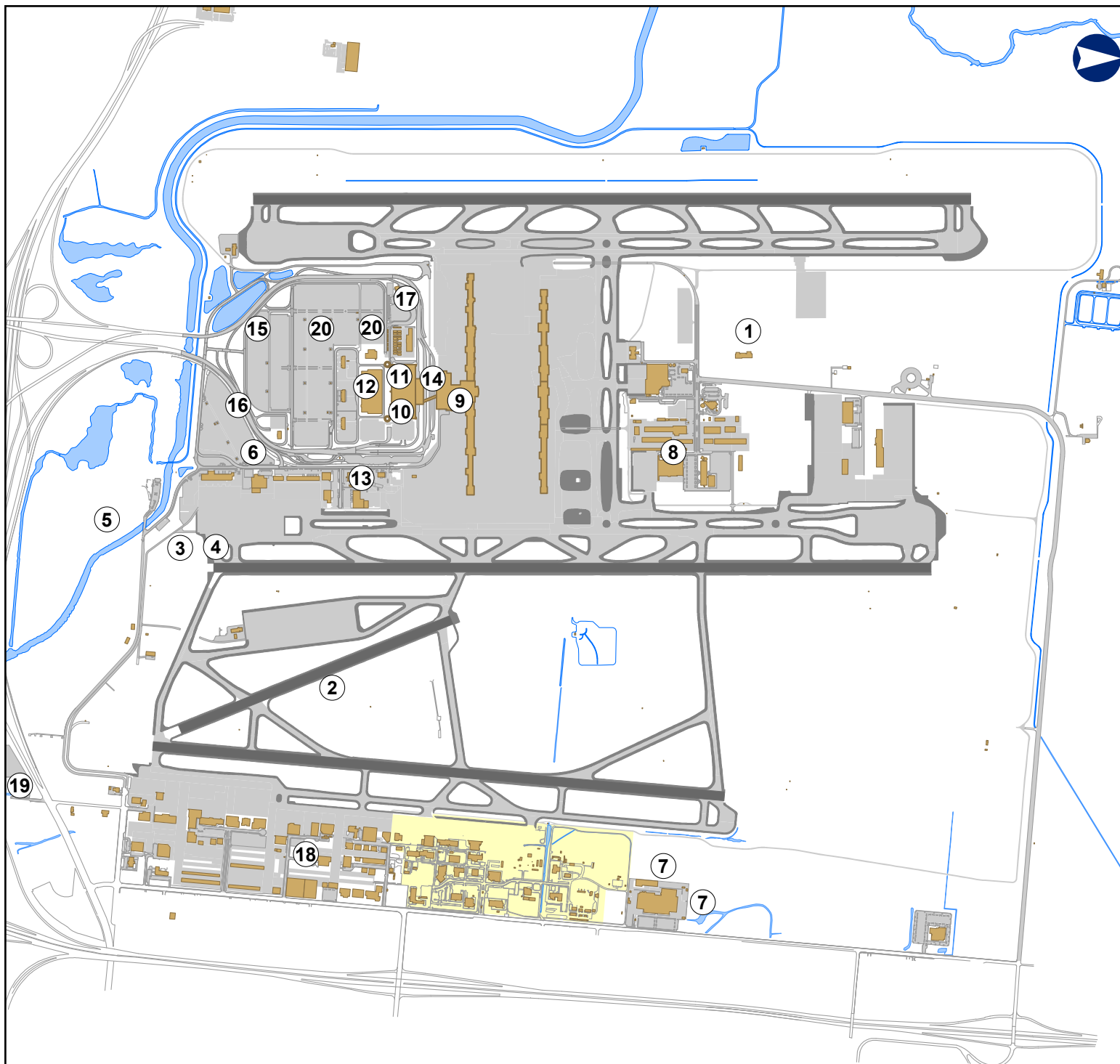
2026 - 2027 Project Legend

Airfield

1. Taxiways U & V
2. Decommission R/W 14-32 + T/W Improvements
3. 34R Glycol Pump Station Modifications
4. T/W H1 and End Runway 34R Rehabilitation

Landside

5. South Employee Parking Lot
6. Electrical Vehicle Charging Stations Ph. IV
7. Sky Harbour Roadway + Site Improvements
8. NS1 & NS4 Switch Gear & Capacitor
9. Dock 3 Door Replacement
10. Rental Car Reallocation Phase I
11. Rental Car Reallocation Phase II
12. Rental Car QTA Equipment Replacement
13. Sky Chef Building Demolition
14. Gateway Skybridge Door Replacement
15. Economy Parking Lot EVCS
16. Terminal Drive Resurfacing
17. PAB Electrical Equipment Upgrade
18. 2300 W. Realignment
19. Rental Car Overflow Lot Improvements
20. Economy Lot Pavement Rehabilitation



SALT LAKE CITY INTERNATIONAL AIRPORT
CONSTRUCTION PROGRAM
2026/2027 Construction Schedule

ID	Task Name	Start	Finish	Apr '26	May '26	Jun '26	Jul '26	Aug '26	Sep '26	Oct '26	Nov '26
1	Project Title	Mon 4/14/25	Fri 9/29/28								
2	(1) Taxiways U & V	Fri 8/1/25	Fri 9/29/28								
3	(2) Decommission R/W 14-32 & T/W Improvements	Mon 6/15/26	Wed 9/9/26								
4	(3) 34R Glycol Pump Station Modifications	Tue 9/8/26	Mon 10/26/26								
5	(4) T/W H1 & End Runway 34R Rehabilitation	Tue 9/8/26	Fri 11/13/26								
6	(5) South Employee Parking Lot - Phase 1	Mon 4/14/25	Sat 8/15/26								
7	(6) Electrical Vehicle Charging Stations Ph. IV	Thu 5/15/25	Sat 8/15/26								
8	(7) State of Utah - Sky Harbour Roadway and Site Improvements	Mon 7/28/25	Thu 8/13/26								
9	(8) NS1 & NS4 Switch Gear & Capacitor	Mon 11/24/25	Fri 6/25/27								
10	(9) Dock 3 Door Replacement	Wed 2/4/26	Mon 6/8/26								
11	(10) Rental Car Reallocation Phase I	Mon 2/2/26	Fri 9/25/26								
12	(11) Rental Car Reallocation Phase II	Mon 4/6/26	Mon 10/5/26								
13	(12) Rental Car QTA Equipment Replacement	Tue 3/31/26	Thu 10/15/26								
14	(13) SkyChef Building Demolition	Tue 4/7/26	Thu 10/22/26								
15	(14) Gateway Skybridge Door Replacement	Wed 2/25/26	Mon 10/5/26								
16	(15) Economy Parking Lot EVCS	Thu 3/26/26	Wed 8/26/26								
17	(16) Terminal Drive Resurfacing	Mon 5/11/26	Mon 7/20/26								
18	(17) PAB Electrical Equipment Upgrade	Thu 3/19/26	Sat 4/24/27								
19	(18) 2300 West Realignment	Mon 5/18/26	Fri 10/23/26								
20	(19) Rental Car Overflow Storage Lot Improvements	Mon 6/1/26	Sat 8/15/26								
21	(20) Economy Lot Pavement Rehabilitation	Mon 4/13/26	Mon 8/31/26								
22	(21) SVR Dual Taxilanes	Mon 4/20/26	Thu 10/1/26								

Project: Microsoft Project (latest)
Date: Wed 8/5/26

CONSTRUCTION

**SALT LAKE CITY DEPARTMENT OF AIRPORTS
CONSTRUCTION PROJECT STATUS 2026 - 2027**

				APPROVED			
				CHANGE	% OF COST		
#	PROJECT NAME	ENGINEER'S	BID	ORDERS TO	INCREASE TO		
		ESTIMATE	AMOUNT	DATE	DATE	STATUS	CONTRACTOR
	CONSTRUCTION						
1	Taxiways U & V	\$ 179,781,054	\$ 154,284,395	\$ 2,027,975	1.31%	on schedule	Ames Construction
2	Decommission R/W 14-32 & T/W Improvements	\$ 4,951,971	\$ 5,076,340	\$ 33,723	0.66%	on schedule	Acme Construction
3	34R Glycol Pump Station Modifications	\$ 270,000	\$ 195,000			on schedule	Industrial Piping & Welding, LLC
4	T/W H1 & End Runway 34R Rehabilitation	\$ 3,842,240	\$ 3,793,074			on schedule	Acme Construction
5	South Employee Parking Lot - Phase 1	\$ 21,072,002	\$ 16,486,074	\$ 215,754	1.31%	on schedule	Suncore Construction
6	Electrical Vehicle Charging Stations Ph. IV	\$ 711,038	\$ 410,998	\$ (10,131)	-2.47%	on schedule	Double D Electrical
7	State of Utah - Sky Harbour Roadway & Site Improvements	\$ 5,805,628	\$ 5,178,415	\$ 560,797	10.83%	on schedule	Stacy Witbeck Construction
8	NS1 & NS4 Switch Gear & Capacitor	\$ 1,827,087	\$ 1,204,145	\$ 23,292	1.93%	on schedule	CTI Electrical
9	Dock 3 Door Replacement	\$ 115,114	\$ 165,000	\$ 4,625	2.80%	complete	Saunders Construction
10	Rental Car Reallocation Phase I	\$ 495,222	\$ 737,528	\$ 15,260	2.07%	on schedule	Slider Constuction
11	Rental Car Reallocation Phase II	\$ 2,727,137	\$ 2,930,000	\$ 259,641	8.86%	on schedule	Silverleaf Partners
12	Rental Car QTA Equipment Replacement	\$ 1,961,575	\$ 4,107,376	\$ 38,956	0.95%	on schedule	Paulsen Construction
13	SkyChef Building Demolition	\$ 1,347,310	\$ 656,652			on schedule	Squires Construction
14	Gateway Skybridge Door Replacement	\$ 599,210	\$ 470,000	\$ 255,561	54.37%	on schedule	Saunders Construction
15	Economy Parking Lot EVCS	\$ 211,945	\$ 200,500	\$ 34,661	17.29%	on schedule	All-Tech Electric
16	Terminal Drive Resurfacing	\$ 1,527,440	\$ 1,238,396			complete	Staker Parson Companies
17	PAB Electrical Equipment Upgrade	\$ 217,099	\$ 450,100			on schedule	All-Tech Electric
18	2300 West Realignment	\$ 687,010	\$ 1,176,396			on schedule	RC Enterprise
19	Rental Car Overflow Storage Lot Improvements	\$ 1,973,211	\$ 1,440,664			on schedule	Geneva Rock Products
20	Economy Lot Pavement Rehabilitation	\$ 839,543	\$ 476,625	\$ 52,789	11.08%	on schedule	Acme Construction
21	SVR Dual Taxilanes	\$ 2,508,660	\$ 2,460,639	\$ 86,180	3.50%	on schedule	SMM Construction
	Total	\$ 233,471,496	\$ 203,138,316	\$ 3,599,082	1.77%		
	Engineer's estimate and Bid amount is based on construction cost only.						

CONSTRUCTION REPORT

- (1) **Taxiways U & V** - Construction continues with utility relocations, earthwork, deep excavation, and dewatering. The temporary taxi-lane connector serving the UPS/DHL apron is nearing completion, with pavement corrections and final acceptance work progressing toward an opening later this month. Gate 22 relocation work is underway and will continue throughout the summer. West VSR tunnel excavation is complete, while utility relocations are advancing to support upcoming tunnel excavation at 4000 W. Taxiways B and G remain closed to support east and west VSR structure work, with closures continuing through fall before modification for winter operations. Substantial completion remains on target for September 29, 2028.
- (2) **Decommission R/W 14-32 & T/W Improvements** - Runway 17-35 and T/W's M, N, and P remain closed through August 10, 2026, for construction. Asphalt milling, aggregate backfill, and topsoil placement are complete. Airfield lighting installation continues. An ILS flight check will be scheduled following completion of the Phase 2 work on August 10. Substantial completion is anticipated by September 9, 2026.
- (3) **34R Glycol Pump Station Modifications** - The bid opening for this project was held on February 5, 2026. The apparent low bidder is Industrial Piping and Welding, LLC. Contract documents have been executed. A pre-construction meeting will be held the week of August 10. Construction is anticipated to start on September 8, with substantial completion on October 25, 2026.
- (4) **Taxiway H1 & End Runway 34R Rehabilitation** - The bid opening for this project was held on February 26, 2026. The apparent low bidder is ACME Construction. A pre-construction meeting will be held the week of August 10. Contract documents have been executed. Construction is anticipated to start on September 8, with substantial completion on November 13, 2026.
- (5) **South Employee Parking Lot - Phase 1** - The Contractor continues bioswale installation, landscaping, and completion of the remaining electrical work throughout the site. Upcoming activities include completing the fencing and entry gate installation, followed by final site cleanup. Substantial Completion is targeted for August 15, 2026.
- (6) **Electrical Vehicle Charging Stations Ph. IV** - This project is nearing completion. A punch walk will take place on August 6. Substantial completion is anticipated by August 15, 2026.
- (7) **State of Utah - Sky Harbour Roadway and Site Improvements** - Taxiway K reconstruction, taxiway lighting, and airfield sign installation continue. Utility bores for Rocky Mountain Power and CCTV fiber have been completed, and coordination with Enbridge Gas continues on final utility agreements. Paving is scheduled to be completed by August 7, 2026, with substantial completion anticipated August 13, 2026.

- (8) **NS1 & NS4 Switch Gear & Capacitor** - The Contractor has returned to the site and resumed installation activities. Construction is currently approximately 20% complete. All major feeder wire has been procured. A portion of the feeder wire has been installed and pulled into place, while the remaining wire is onsite awaiting panel installation before it can be pulled. Substantial completion is anticipated by June 25, 2027.
- (9) **Dock 3 Door Replacement** - Substantial completion for this project was issued on June 8, 2026. Final completion has been accepted, and project close-out is underway.
- (10) **Rental Car Reallocation Phase I** - A punch walk was completed on July 29, and punch list work is ongoing. Tenant-requested scope additions and work dependent on completion of RAC tenant construction have affected the schedule, extending Substantial Completion from July 25, 2026, to September 2026.
- (11) **Rental Car Reallocation Phase II** - A final walkthrough of the stair tower is scheduled for the week of August 10. Additional fencing scope has been added to the project, extending the anticipated Substantial Completion date from August 4, 2026, to October 2026.
- (12) **Rental Car QTA Equipment Replacement** – HVAC installation, commissioning, and testing and balancing are complete, with BAS programming underway. A late equipment modification requiring the addition of duct filters has affected the project schedule, extending anticipated Substantial Completion from August 15, 2026, to October 2026.
- (13) **SkyChef Building Demolition** - Removal of the Enbridge gas meter and RMP transformer have been completed, allowing full demolition of the structure to proceed. The project also encountered an unforeseen condition involving insulation beads within the two-story CMU walls, which must be removed before wall demolition can continue. These conditions have affected the project schedule, and Substantial Completion is now anticipated on October 22, 2026.
- (14) **Gateway Skybridge Door Replacement** - Level 1 fireproofing and east skybridge painting are complete, with contractor cleanup remaining. The fire alarm test is scheduled for August 16, followed by a punch walk on August 18 and opening of the east skybridge on August 21. Manufacturing and shipping delays have affected delivery of the phenolic panels for the east and west skybridge fire door areas, as the materials are being manufactured and shipped from the Netherlands. Both bridges will remain open during panel installation; however, anticipated Substantial Completion will be extended from August 26, 2026, to early October 2026.
- (15) **Economy Parking Lot EVCS** - The project is nearing completion. Remaining work includes installing the signpost extensions, electrical equipment on the equipment rack, charging pedestals, and pulling wires. Decorative landscaping bark, painting, and striping will follow. A punch walk is scheduled for August 17, 2026. Substantial completion is anticipated by August 26, 2026.
- (16) **Terminal Drive Resurfacing** - Substantial completion for this project was issued on July 20, 2026. Final completion has been accepted, and project close-out is underway.

- (17) **PAB Electrical Equipment Upgrade** - The interior housekeeping pad has been poured. The project is currently awaiting delivery of long-lead equipment. The anticipated shipment date for the automatic transfer switch (ATS) and generator is November 25. Substantial completion is anticipated by April 24, 2027.
- (18) **2300 West Realignment** - Construction is progressing with roadway excavation, storm drain installation, and waterline work. Storm drain installation and waterline backfill are nearing completion. Utility coordination continues, including relocation of Airport fiber and coordination with power and natural-gas providers. Unknown utilities encountered during construction and changes requested by SLC Public Utilities require additional work and are expected to increase project costs. Substantial completion remains on target for October 23, 2026.
- (19) **Rental Car Overflow Storage Lot Improvements** - Construction began June 1, 2026, with full-depth asphalt recycling, clearing and grubbing, and fence demolition. Substantial completion is anticipated by August 15, 2026.
- (20) **Economy Lot Pavement Rehabilitation** - ACME Construction began work on April 13, 2026. Crack sealing, soft-spot repairs, seal coating, and striping are complete in four of the five phases. Clearing and construction activities are underway in the final phase within the Economy Lot and will continue through August. Although contractual Substantial Completion is scheduled for October 12, 2026, completion is currently anticipated in late August.
- (21) **SVR Dual Taxilanes** - Sunset Mountain Machinery began construction on April 20. Utility work and installation of base course and pavement for the new taxi-lane are underway, with completion anticipated in early August. Aircraft will then be routed onto the new taxi-lane while the existing taxi-lane is replaced in phases. Substantial Completion is anticipated by October 1, 2026..