



Advisory Board
Meeting

August 07, 2024

Agenda



Advisory Board Meeting

August 07, 2024

Pursuant to City Code 2.14.060(A) and Utah Code section 52-4-207(2), the Airport Advisory Board adopted a rule permitting electronic meetings for this Board, regardless of whether a quorum is present at an anchor location, so long as such meetings comply with the Open and Public Meetings Act.

To access the meeting please visit:

<https://saltlakecity.webex.com/saltlakecity/j.php?MTID=m6160734b7684a8b2fadd6008b3a623>



ADVISORY BOARD MEETING AGENDA

07 August 2024

9:00 A.M.

CONSENT

- A. Minutes of the 17 May 2024 Meeting

DISCUSSION

- A. Director's Report – Bill Wyatt, Executive Director, SLCDA
- B. Airport Redevelopment Program (ARP) Update – Mike Williams, ARP Director, SLCDA
- C. Airport Revenue Short-Term Revolving Obligations, Brian Butler, Chief Financial Officer, SLCDA
- D. Concessions Program Overview & Phase 4 Concessions, Kylie Bouley, Concessions Manager, SLCDA

MEDIA CLIPPINGS

Media Clippings – August 2024

INFORMATION ITEMS

Air Traffic Statistics – June 2024
Construction Report – August 2024

The next meeting will be held on **Wednesday, September 18, 2024**, at 9:00 a.m. Meetings are usually held in the Board Room, located on the third level of the airport terminal and via Web-ex unless otherwise posted. People with disabilities may make requests for reasonable accommodation no later than 48 hours in advance in order to attend this [Airport Advisory Board Meeting](#). Accommodations may include alternate formats, interpreters, and other auxiliary aids. This is an accessible facility. For questions or additional information, please contact [Brett Christensen](#) at [801-575-2042](tel:801-575-2042).



Advisory Board
Meeting

August 07, 2024

Minutes

SALT LAKE CITY DEPARTMENT OF AIRPORTS MINUTES OF ADVISORY BOARD MEETING

May 15, 2024

Members Present: Theresa Foxley
Steve Price
Hoang Nguyen
Arlyn Bradshaw
Roger Boyer
Victoria Petro

City Council Office: Sam Owen*
Lindsey Nikola*

Department of Airports: Brian Butler, Chief Financial Officer
Brett Christensen, Administration
Melissa Trnavskis, Director of Engineering
Eddie Clayson, Director of Maintenance
Sumi Spurlock, Airport Safety Senior Manager
Shane Andreasen, Director of Real Estate & Comm Development
Brady Frederickson, Director of Planning and Environmental
Nancy Volmer, Director of Communication and Marketing
Treber Anderson, Director of Operations
Paige Christensen, Airport Principal Planner
Pete Higgins, Chief Operations Officer
Mike Williams, ARP Program Director
Megan DePaulis, City Attorney*
Ed Cherry, Director of IT*
Stefhan Bennet, Police Captain*
Lori Crisp, Airport Finance Manager*
Medardo Gomez, ORAT

Other: Andy C*
Andre Kimley-Horn*

Theresa Foxley called the meeting, held in-person at the SLCDA Admin Offices Board Room and via Webex, to order at 9:01 a.m. (* indicates the party attended virtually)

AGENDA

A. Minutes

A motion was made by Theresa Foxley and seconded by Hoang Nguyen to approve the minutes of April 17, 2024, as presented. All votes were affirmative; motion passed.

B. Director's Report

Brian Butler, Airport Chief Financial Officer, gave an update to the Airport Advisory Board regarding current events including,

- Hawaiian Airlines is launching their service to Oahu May 16th
- Congress set to increase bill funding for the FAA to \$1 Billion on an annual basis, we are expecting that to pass today
- Budget was presented to Council last week. Council is in support of raising parking rates
- We will not be going to the bond market this year. July 2nd we will be going to Council for approval for a line of credit

C. Airport Redevelopment Program (ARP) Update – Mike Williams, ARP Director, SLCDA

Mike Williams, Airport Redevelopment Program (ARP) Director, presented an update on the ARP (presentation on file). Main points included were:

- Safety, Statistics and Schedule
 - 14 million Total Trade Hours Worked
 - 667 Trade Workers (week ending 05/03/2024)
 - Phase 4 – Start of steel erection May 2024
- Near Term Schedule Milestones
 - Start slab-on-grade pour 1.
 - 06/18/24 Start World Map Installation
- Airport Redevelopment Program Overall Budget
 - CGMP 11, 11A are on track.
 - Baggage expansion is partially funded.
- Central Tunnel and Airfield
 - High speed baggage conveyor is operational.
 - Phase 3 South side P501 Apron Paving Complete
- Concourse 'B' East- 8 Gates
 - Area G mini-plaza dynamic signage installation complete
 - Holdroom millwork installation progressing
- Concourse 'B' East- 16 Gates
 - Shallow MEP underground progressing West to East
- Baggage Handling System
 - Pictures
- Airfield Activities
 - Lots of paving
 - Mid-Field tunnel reconstruction
 - Fuel flushing

D. Safety Management System – Sumire Spurlock, Airport Senior Safety Manager, SLCDA

Sumi Spurlock, Senior Safety Manager, presented an update on Air Service Development (presentation on file).

- Safety Management System as a Regulation
 - October 2010 was the initial notice of proposed rulemaking and comment period
 - March 2024 the implementation of the plan was submitted
 - Full implementation within 36 months following the approval of the implementation plan
- SMS Program – SLCDA Program Development / Key Steps
 - Winter 2018 hired consultant to assist in development
 - Summer 2020 initial launch of hazard reporting system
 - SMS implementation plan submittal in March 2024
- Future Steps to Program Development
 - Development of recurrent training for all employees
 - Further development of software solutions
 - Implementation of SMS in landside/terminal and GA Airports
- ASET Responsibilities
 - OSHA programs
 - Employee committees
 - AID, SPR, and Stop the Bleed Programs
- Safety Management System
 - Definition according to the FAA:
 - SMS is the formal, top-down, organization-wide approach to managing safety risk and assuring the effectiveness of safety risk control. It includes systematic procedures, practices, and policies for the management of safety risk.
 - SMS is not intended to be a new safety management system; rather it builds upon an organization's existing process.
 - Goes beyond prescriptive audits and checklist-based inspections to develop procedures and indicators that anticipate safety risks.
- Approaches to Safety
 - Reactive (traditional)
 - Proactive (evolving)
- Components of SMS
 - Policy
 - Risk Management
 - Assurance
 - Promotion
- Summary
 - SMS at airports benefits all who use and operate at the airports.
 - Collaboration among airport tenants & SLCDA has benefited out SMS program and passengers.

Theresa Foxley asked where the funding comes from for this program. Sumie Spurlock explained it's imbedded in the program because it's part of part 139. Brian Butler added the airlines are paying most of the costs through a landing fee or terminal rent.

Foxley then asked where is the handoff from airport to tenants? Spurlock described it as where the lease space starts and ends. We incorporate everyone and build relationships so when things come up, we can help.

E. Economic Impact Analysis – Christine Richman, GSBS Consulting

Christine Richman, GSBS Consulting, presented an update on Economic Impact Analysis (presentation on file).

- History of Analysis
 - Third in a series of analyses that:
 - Estimates impact of construction investment on Utah economy
 - Employment
 - GDP
 - Overall economic benefit
 - Construction investment only not ongoing operations
- Methodology
 - Inputs are actual ARP Expenditures 2013-2023 and Budgeted ARP Expenditures 2024-2027
 - Estimates provided in 2024 dollars.
- 2013 Analysis Results
 - 2013-2024 total impact
 - 23,919 full-time jobs
 - \$1 Billion in wages/income
 - \$3 Billion in total economic output
 - Average Annual Impact
 - 1,220 full-time jobs
 - \$55.2 Million in wages/income
 - \$147.7 Million in total economic output
- 2018 Analysis Results
 - 2013-2025 total impact
 - 43,148 full-time jobs
 - \$2.1 Billion in wages/income
 - \$5.5 Billion in total economic output
 - Average Annual Impact
 - 3,319 full-time jobs
 - \$165,081,000 Million in wages/income
 - \$422 Million in total economic output
- 2024 Analysis Results
 - 2013-2027 total impact
 - 59,726 full-time jobs
 - \$3.9 Billion in wages/income
 - \$9.7 Billion in total economic output

- Average Annual Impact
 - 3,982 full-time jobs
 - \$257,508,451 Million in wages/income
 - 645 Million in total economic output
- 2024 Analysis Results
 - Flat glass manufacturing
 - Brick, tile, and other structural clay product manufacturing
 - Concrete pipe manufacturing
 - Wood, windows and door manufacturing
 - Construction of other new nonresidential structures
- Conclusions
 - ARP is a significant economic catalyst.
 - Additional economic impacts from
 - Airport operations
 - Visitors
 - Cargo
 - Business environment benefits
 - ARP will have significant impacts both during construction and ongoing
- Bottom Line
 - For each \$100 invested the state of Utah benefits by \$190
 - For the total projected investment of \$5.1 Billion the benefit is \$9,665,000,000

Brian Butler asked what the total economic impact is from operating an airport on an annual basis. Christine Richman explained that level of analysis was done in 2012. With the recommendation having it done again. Nancy Volmer stated she would like to have the study done when the project is completed.

Hoang asked how this information is shared with the general public? Nancy explained the next step is a news release, the current report is on the Airports website.

Theresa Foxley adjourned the meeting at 09:59 a.m.

Theresa Foxley, Chair

Date

Erin Mendenhall, Mayor

Date



Advisory Board
Meeting

August 07, 2024

Discussion Items

AGENDA: DISCUSSION ITEM (A)
DATE: 07 August 2024
TO: Airport Advisory Board
FROM: Bill Wyatt, Executive Director
SUBJECT: Executive Director's Report

Bill Wyatt, Executive Director, will present a monthly informational report to the Board, which may include:

1. ARP progress
2. Ground transportation update
3. Concessions and rental cars
4. Airport safety and security
5. Airport facilities and operations
6. General aviation
7. Passenger and airport users
8. Environmental matters
9. Financial condition
10. Legislative issues
11. Airlines
12. Communications and marketing

AGENDA: DISCUSSION ITEM (B)
DATE: 07 August 2024
TO: Airport Advisory Board
FROM: Bill Wyatt, Executive Director
SUBJECT: Airport Redevelopment Program Update

Mike Williams, Airport Redevelopment Program (ARP) Director, will present an update on the SLC Airport Redevelopment Program (presentation on file).



AIRPORT REDEVELOPMENT PROGRAM

Status Update 08/07/2024



Safety, Statistics and Schedule



Safety Statistics

Numbers for Last Month

- OSHA National Average
 - Lost Time Rate 1.50 Recordable Rate 2.40
- HDJV Metrics
 - 12,281,324 Total Trade Hours worked
 - Lost Time Rate 0.23 Recordable Rate 2.20

Trade Hours for the Program Overall

- ARP Metrics (HDJV+AOJV)
 - 14,442,818 Total Trade Hours worked

Trade Workers on Site

- 542 Trade Workers (week ending 07/26/2024)

Schedule Status and Critical Path

- Phase 3 – Start-up and Operation of Building Systems & Tie-ins to Existing Facilities
- Phase 3 – Completion of Building Finishes & Signage
- Phase 4 – Completion of Structural Steel Erection
- Phase 4 – Completion of Civil Site Prep & Paving Around Building Structure
- Overall Program is on Schedule

Near Term Schedule Milestones



Target Date	Current Date	Description
08/01/24	08/01/24	Concourse B East (Phase 3) - Start Airline BOH Level 2 Shared Access
08/09/24	08/09/24	Concourse B East (Phase 4) - Set Phase 3/Phase 4 Moving Walkway
08/13/24	08/13/24	Concourse B East (Phase 3) - SIDA Cameras Online
08/18/24	08/18/24	Concourse B East (Phase 3) - Fire Alarm Fire Marshall Acceptance Testing
09/03/24	09/03/24	Concourse B East (Phase 3) - Temporary Certificate of Occupancy
09/03/24	09/03/24	Concourse B East (Phase 4) - Start Mechanical/Electrical/Plumbing Hangars
09/06/24	09/06/24	Concourse B East (Phase 3) - SIDA Sweep
09/23/24	09/23/24	Concourse B East (Phase 3) - Start Aircraft Test Fits

Airport Redevelopment Program Overall Budget



	Budget 04/25/24 FOC	Committed May-24	Commitments Jun-24	Revised Commitments	Earned to Date	Estimate at Completion
Closed TRP CGMPs 1, 2, 2A-2D, 3-7, 9, 09A, 12	\$1,933,090,276	\$1,933,090,276	\$0	\$1,933,090,276	\$1,933,090,276	\$1,933,090,276
Closed NCP CGMPs 13, 14, 15, 16, 17, 18 & 19	\$487,852,444	\$487,852,444	\$0	\$487,852,444	\$487,852,444	\$487,852,444
CGMP 2E & F CMAR General Conditions/Services	\$99,720,169	\$99,720,169	\$0	\$99,720,169	\$74,843,678	\$99,720,169
CGMP 2G CMAR Preconstruction Phase 4	\$46,780,829	\$46,780,828	\$0	\$46,780,828	\$9,413,748	\$46,780,829
CGMP 10 South Concourse East/Tunnel Shell	\$559,426,248	\$559,426,248	\$0	\$559,426,248	\$549,447,420	\$559,426,248
CGMP 11, 11A & 11B Apron Paving & Fueling	\$279,380,136	\$279,380,136	\$0	\$279,380,136	\$211,735,976	\$279,380,136
CGMP 19A Phase 3 NCP/Tunnel Buildout	\$397,553,922	\$393,838,959	\$0	\$393,838,959	\$309,347,475	\$397,553,922
CGMP 20 NCP Phase 2 Airfield Paving & Jet Fuel	\$83,636,471	\$83,173,560	\$0	\$83,173,560	\$44,720,822	\$83,636,471
CGMP 22 & 22F Phase 4 Concourse	\$505,997,619	\$505,997,619	\$0	\$505,997,619	\$107,244,226	\$505,997,619
CGMP 24 Phase 4 Airfield	\$62,627,532	\$62,627,532	\$0	\$62,627,532	\$25,965,653	\$62,627,532
Total Program Construction	\$4,456,065,646	\$4,451,887,771	\$0	\$4,451,887,771	\$3,753,661,718	\$4,456,065,646
TRP Owner Procurement	\$6,241,169	\$6,241,169	\$0	\$6,241,169	\$5,869,160	\$6,241,169
NCP Owner Procurement	\$3,126,328	\$3,126,328	\$0	\$3,126,328	\$1,860,182	\$3,126,328
Security Checkpoint Equipment	\$12,751,472	\$11,751,472	\$0	\$11,751,472	\$7,848,061	\$12,751,472
Automated Security Exit Door Equipment	\$917,430	\$914,453	\$0	\$914,453	\$914,453	\$917,430
TRP Soft Cost	\$355,252,918	\$353,150,533	\$0	\$353,150,533	\$349,243,053	\$355,252,918
NCP Soft Cost Phases 1&3	\$180,506,732	\$155,835,598	\$8,211,151	\$164,046,749	\$140,133,696	\$180,506,732
NCP Soft Cost Phase 4	\$71,842,306	\$43,433,724	\$5,341,166	\$48,774,890	\$28,465,035	\$71,842,306
Total Program Soft Cost	\$630,638,355	\$574,453,277	\$13,552,317	\$588,005,594	\$534,333,640	\$630,638,355
ARP Owner Reserve	\$48,269,061	\$0	\$0	\$0	\$0	\$48,269,061
Total ARP Program Budget	\$5,134,973,062	\$5,026,341,048	\$13,552,317	\$5,039,893,365	\$4,287,995,358	\$5,134,973,062

Central Tunnel and Airfield



Central Tunnel

- Final Testing and Commissioning of Systems Underway
- Finish Activities Underway at North and South Basement Tie-in Areas

Airfield

- Phase 3 North Side P501 Concrete Paving Underway
- Phase 4 North Side Lean/P501 Concrete Paving Underway
- Phase 4 South Side P501 Concrete Paving Underway
- Mid-Field Tunnel Realignment Construction Progressing

Concourse 'B' East - 8 Gates (Phase 3)



Concourse 'B' East 8 Gates (Phase 3)

- Area G Terrazzo Infill Installation Around World Map Underway
- World Map Installation Progressing – Final Finishing Underway
- Public Restroom Punch list Underway
- Holdroom Punchlist Completion Work Underway
- Level 1 BOH Punchlist Activities Underway
- Delta Level 1 and Level 2 Shared Access Started 8/1/2024
- BHS Level 1 Installation Progressing

Concourse 'B' East – 16 Gates (Phase 4)

Concourse 'B' East 16 Gates (Phase 4)

- Foundation Concrete Complete
- Structural Steel Erection Progressing – Sequence 7 Complete and Starting Sequence 7
- Structural Steel Erection Completion Targeted for Late August

Baggage Handling System Update - EBS & Concourse B



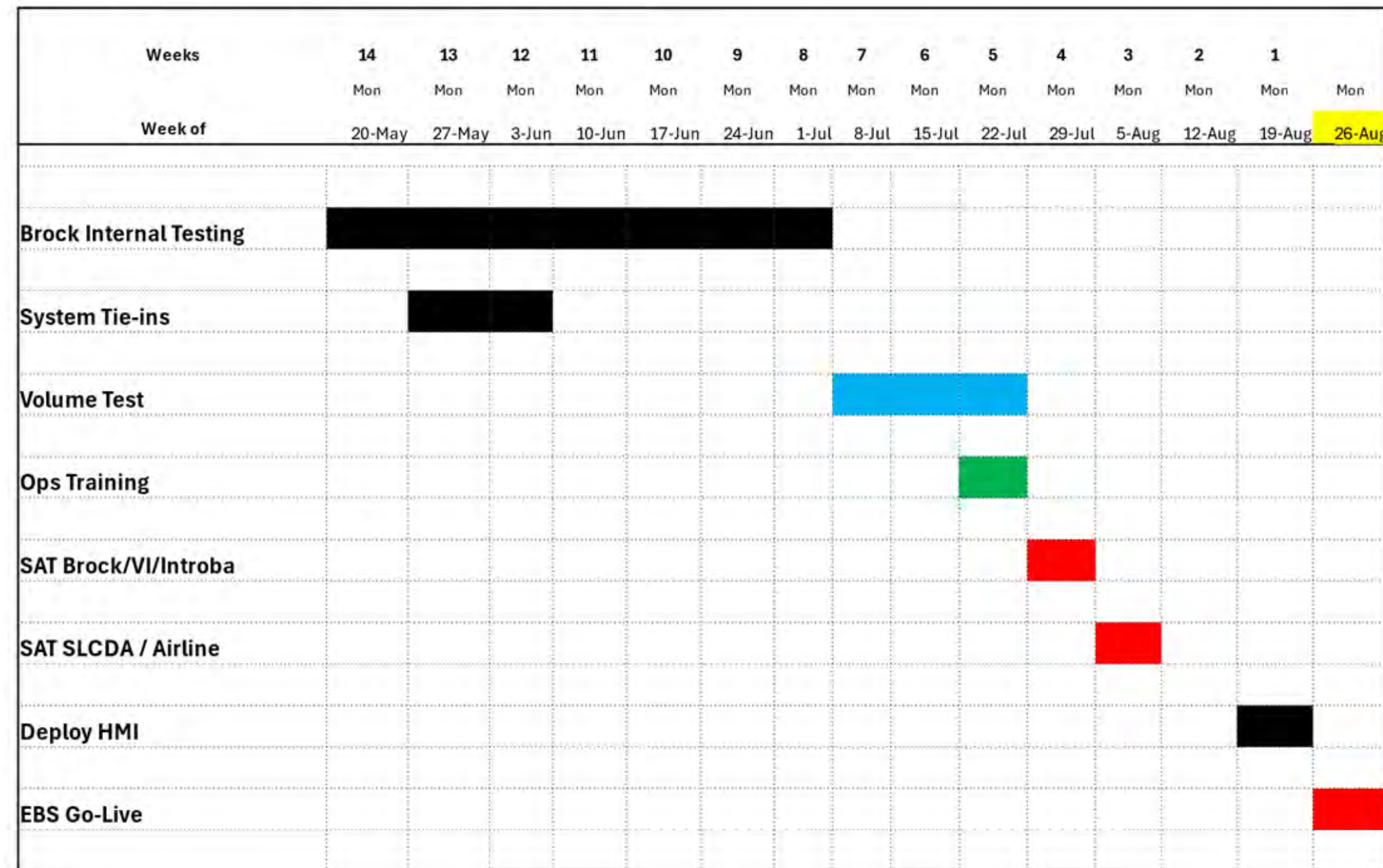
EBS Update:

- System Volume Test Complete
- Operations Training: Initial Training Complete
- Airline/Airport Site Acceptance Test: August 5 - 9
- EBS 'Go Live': August 26
- Currently tying EBS into the main system

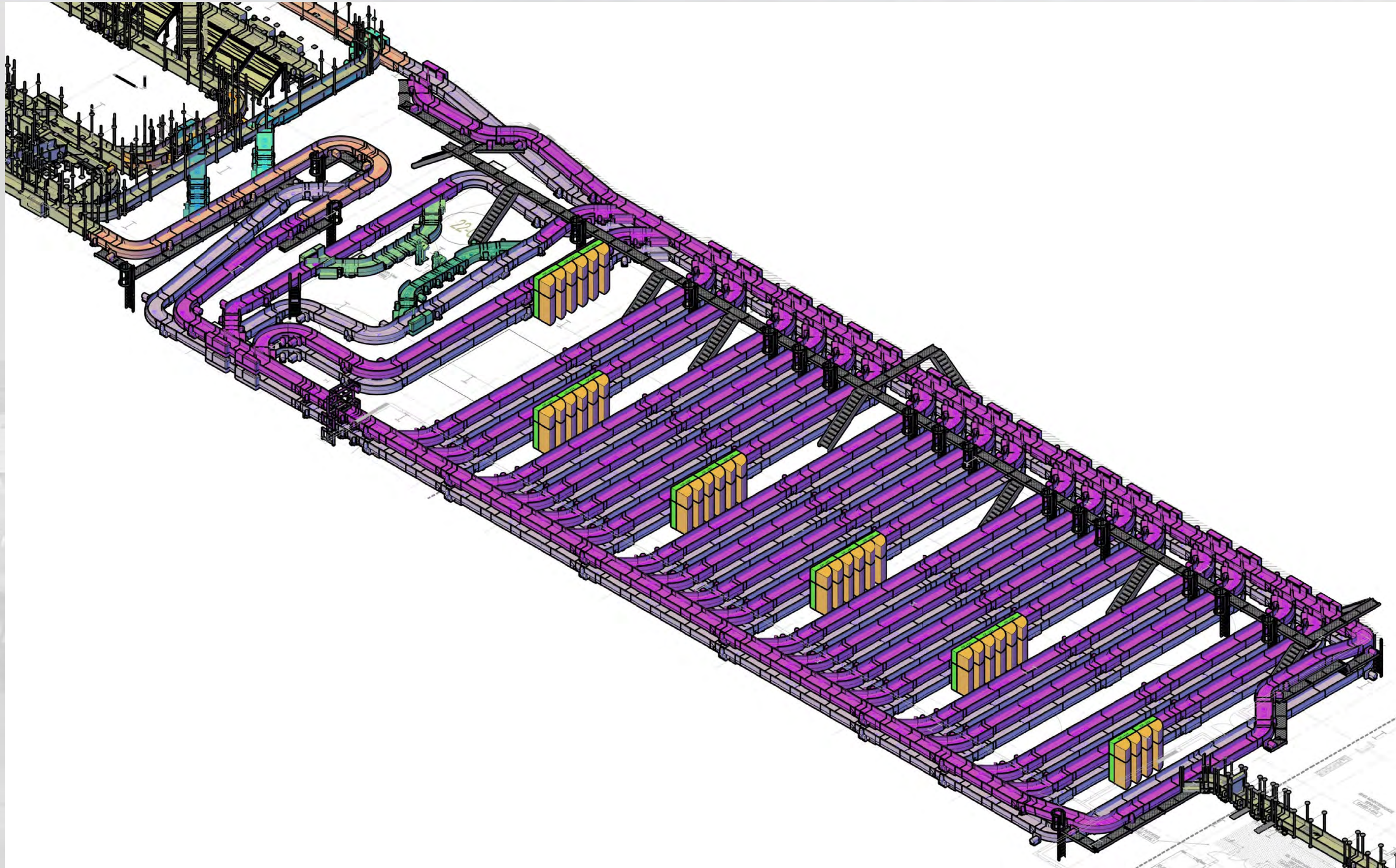
Concourse B East Activation:

- System Volume Test: Mid-September
- Site Acceptance Test: Early October
- Carrier Migration: October 22

Current Go Live Schedule - Fourteen Weeks



Early Bag Storage Isometric

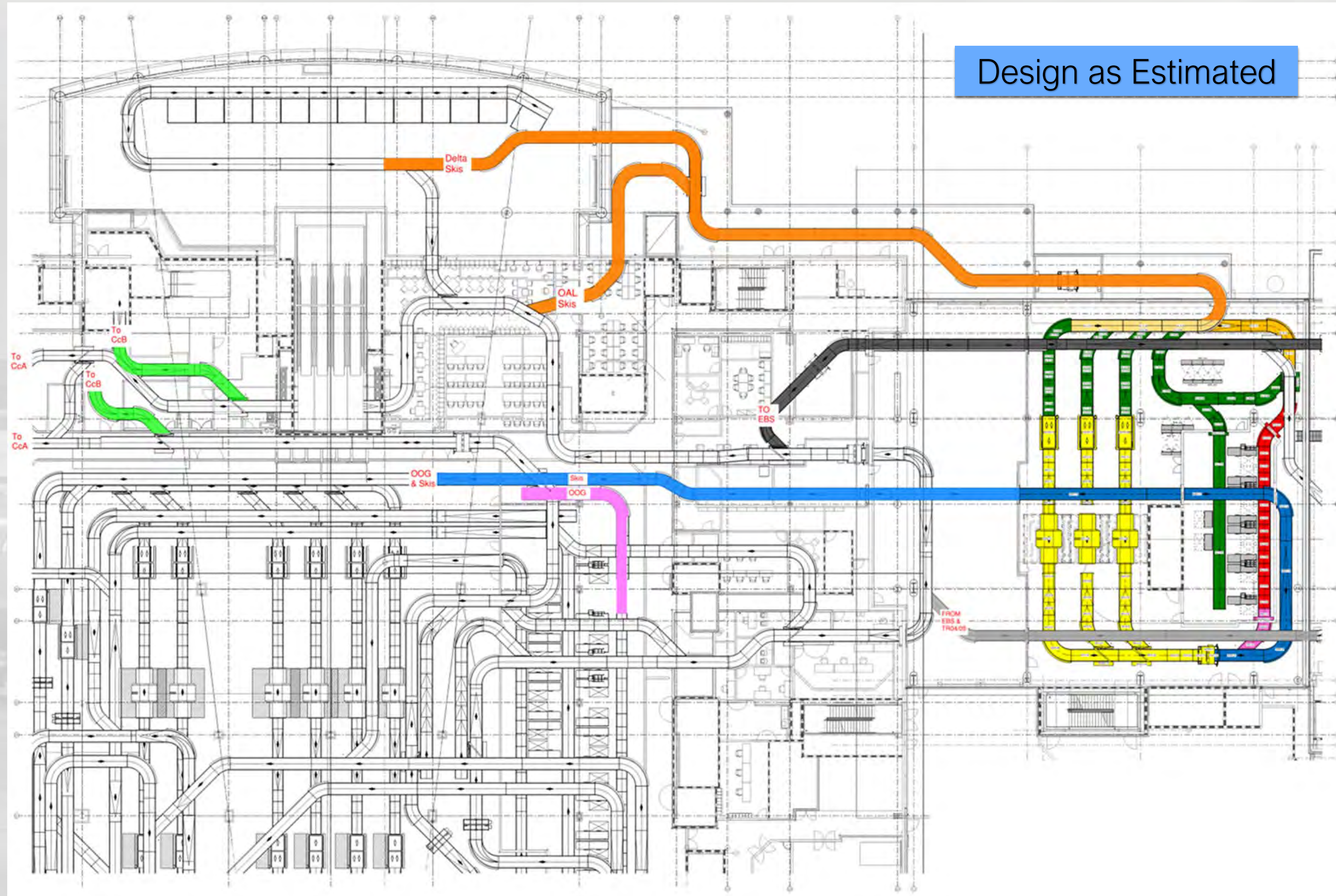


Baggage Handling System Expansion – Future Capacity

- 30% TSA comments received & comment review meeting was held on July 11
- Received approval to advance to 70% design
- Request for Variance (RFV) to combine the last two submittals (70% & 100%) approved by TSA - targeting mid-Sept for the 100% submittal
- TSA temporary space layout complete and trailers are on order
- Continue to work with Delta on the Re-Route design
- ROM: \$67M
- Project completion: 4Q26

Projects	Project Facilitating Activities	1st Q	2ndQ	3rdQ	4thQ	1st Q	2ndQ	3rdQ	4thQ	1st Q	2ndQ	3rdQ	4thQ	1st Q	2ndQ	3rdQ	4thQ
BHS Flow Improvement	Start - Flow & New CBIS BHS Routing																
Gains the Post CBIS Flow Improvement																	
	Design IFC's Issued TSA Trailer Complex 5.03.24		█														
	Design IFC's Issued BHS ROW 6.28.24			█													
	Procure Trailer Complex		█														
	Construct TSA Temporary Facilities			█	█												
	Relocate TSA (Prior to Thanksgiving)			█	█												
	Demo & ROW Dev (Dec)			█	█	█											
	Install BHS Infrastructure to Support Install			█	█	█	█										
	Phased BHS Installation			█	█	█	█	█									
	Black-Out Months (Any BHS Operationa Impacts)			█	█	█	█	█									
BHS Section A - CBIS Expansion -OS Sortation	Start New CBIS Construction After OAL To Conc. B																
Provides the Future OS Screening Capacity																	
	Design IFC's Issued New CBIS 9.27.24			█													
	Construct CBIS&CBRA - Early Activities			█	█	█	█										
	Construct CBIS&CBRA			█	█	█	█	█									
	Procure & Install TSA EDS Equipment									█							
	CBIS Test & Certification Process													█	█		

Baggage Handling System Expansion – Future Capacity



Overall Phase 3 and Phase 4 Phased Delivery

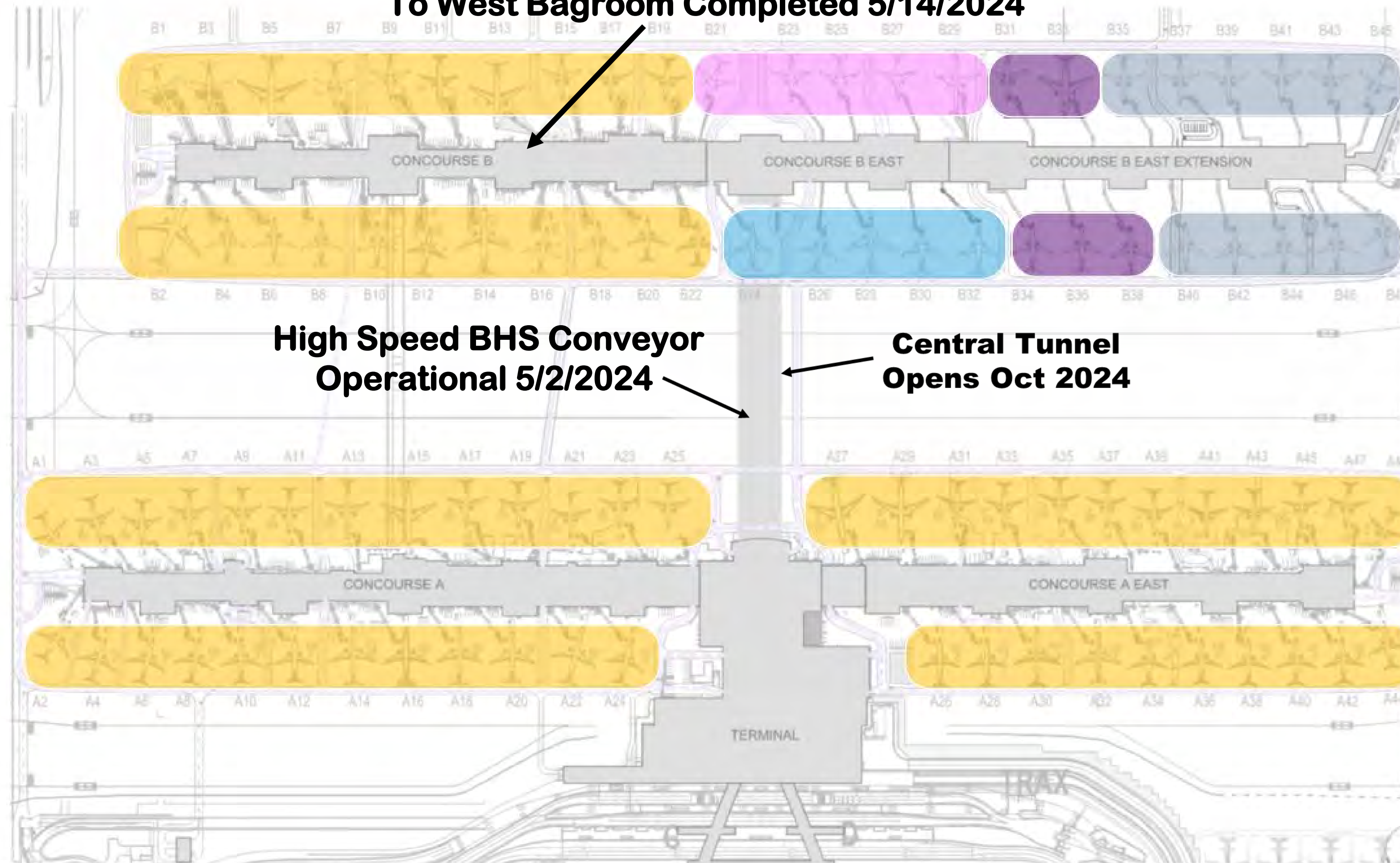


- 68 CURRENT GATES OPEN
- 05 Phase 3 GATES OPEN OCT OF 2024
- 05 Phase 4 GATES OPEN OCT OF 2025
- 05 Phase 3 GATES OPEN OCT OF 2025
- 11 Phase 4 GATES OPEN OCT OF 2026

**OAL Transition
To West Bagroom Completed 5/14/2024**

**High Speed BHS Conveyor
Operational 5/2/2024**

**Central Tunnel
Opens Oct 2024**



Phase 3 and Phase 4 Overall Site



Phase 3 and Phase 4 Overall Site



Phase 4 Steel Erection – 7/11/2024



Phase 3 Plaza North Elevation



Phase 3 Plaza South Elevation



Concourse B East (Phase 3) – Interiors



Terrazzo Infill Around World Map



World Map from Above



Setting Breakroom Millwork



Finished Breakroom

Airfield – Midfield Tunnel Reconfiguration



Hoberman Arch Updated



AGENDA: DISCUSSION ITEM (C)
DATE: 07 August 2024
TO: Airport Advisory Board
FROM: Bill Wyatt, Executive Director
SUBJECT: Airport Revenue Short-Term Revolving Obligations

Brian Butler, Airport Chief Financial Officer will present an update on Airport Revenue Short-Term Revolving Obligations (presentation on file).



AIRPORT REVENUE SHORT-TERM REVOLVING OBLIGATIONS
AIRPORT ADVISORY BOARD

8/7/2024



Financing schedule for the 2024 Revolving Line of Credit shows closing week of August 26th*



Tuesday, July 2nd	City Council Briefing
Tuesday, July 9th	City Council Meeting – Resolution Adoption
Tuesday August 13th	Hold Public Hearing
Wednesday September 4th	Closing

Future Interest Rate Expectations

Municipal Market Update Market Participants Fed Funds Rate Expectations

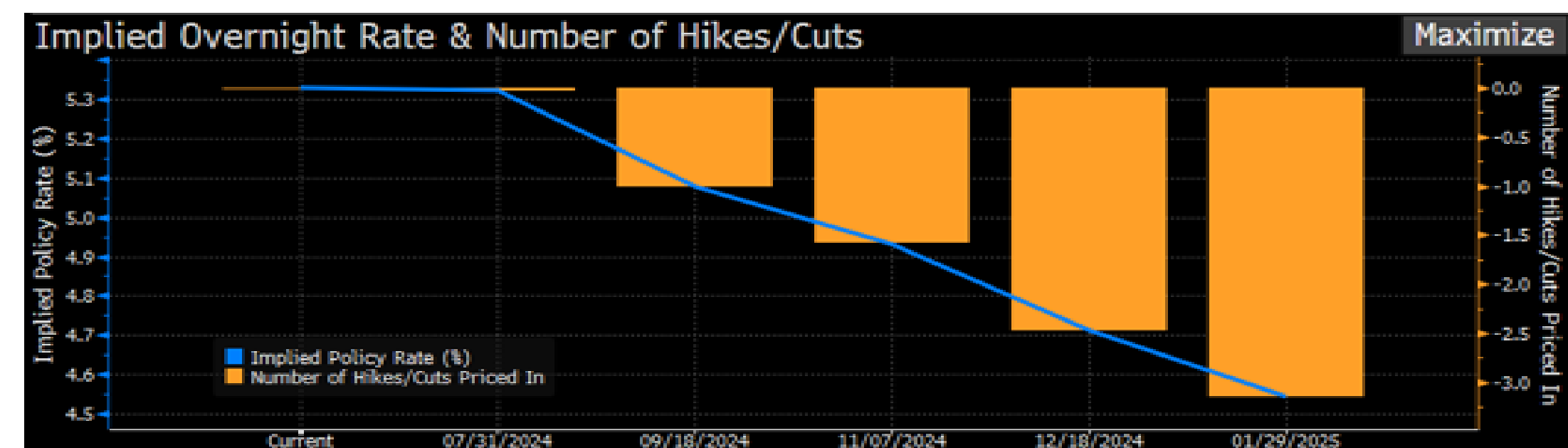


Expectation of Fed Funds Rate Range for Upcoming Meetings ⁽¹⁾									
Meeting	3.25-3.50%	3.50-3.75%	3.75-4.00%	4.00-4.25%	4.25-4.50%	4.50-4.75%	4.75-5.00%	5.00-5.25%	5.25-5.50%
Current	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%
7/31/2024	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	2.6%	97.4%
9/18/2024	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	2.5%	93.6%	3.9%
11/7/2024	0.0%	0.0%	0.0%	0.0%	0.0%	1.4%	54.6%	42.3%	1.7%
12/18/2024	0.0%	0.0%	0.0%	0.0%	1.2%	47.1%	44.0%	7.4%	0.2%
1/29/2025	0.0%	0.0%	0.0%	0.9%	33.8%	44.9%	18.1%	2.3%	0.1%
3/19/2025	0.0%	0.0%	0.7%	25.9%	42.3%	24.5%	6.1%	0.6%	0.0%
4/30/2025	0.0%	0.4%	14.5%	34.9%	32.5%	14.4%	3.1%	0.3%	0.0%
6/18/2025	0.2%	9.9%	28.2%	33.3%	20.3%	6.8%	1.2%	0.1%	0.0%
7/30/2025	4.2%	17.3%	30.3%	28.0%	14.8%	4.5%	0.7%	0.1%	0.0%

Market Is Pricing in 1-2 Rate Cuts In 2024⁽²⁾

Target Rate	5.50	Pricing Date	07/22/2024		
Effective Rate	5.33	Cur. Imp. O/N Rate	5.329		
Meeting	#Hikes/Cuts	%Hike/Cut	Imp. Rate Δ	Implied Rate	A.R.M.
07/31/2024	-0.025	-2.5%	-0.006	5.323	0.250
09/18/2024	-1.005	-98.0%	-0.251	5.078	0.250
11/07/2024	-1.585	-58.0%	-0.396	4.932	0.250
12/18/2024	-2.464	-87.9%	-0.616	4.713	0.250
01/29/2025	-3.145	-68.1%	-0.786	4.543	0.250

Implied Target Rate By Jan 2025 Is 4.50%-4.75%⁽²⁾



1 (1): Source: CME Group as of 07/22/2024. Note: Gradient of green shading denotes probabilities ranked lowest to highest (lightest to darkest) within table. Cells with black borders denote highest probability by meeting row.
 (2): Source: Bloomberg – World Interest Rate Probability (WIRP) as of 07/22/2024.



Key Terms of the Agreement

- Credit Facility (Line of Credit) is up to \$400 million and has a term of three years with Bank of America. Can be terminated anytime with 30 days notice with no penalty.
- Unutilized Rate is .3% until 65% drawn then fee is waived.
- Utilized Rate 80% Daily SOFR + 52BP Tax Exempt (Currently estimated at 4.79%)
- Utilized Rate Daily SOFR + 79BP Taxable (Currently estimated at 6.19%)
- Subordinated Trust Indenture and Rate Covenants

One additional financing is planned to fund the ARP.



	Series 2025
Assumed Issuance Date	July 31, 2023
Estimated Principal Amount	\$706.2 million
Estimated Project Fund Deposit	\$600 million
Assumed Bond Yield	5.60%
Capitalized Interest Period	Partially through 2026
Assumed Final Maturity	7/1/2055



Questions?

AGENDA: DISCUSSION ITEM (D)
DATE: 07 August 2024
TO: Airport Advisory Board
FROM: Bill Wyatt, Executive Director
SUBJECT: Phase Four Concessions

Kylie Bouley, Concessions Manager, will present an update on Phase Four Concessions (presentation on file).



Concessions Program Overview & Phase 4 Concessions

Kylie Bouley, Commercial Manager

August 7, 2024





SLC Concessions Today

STARBUCKS

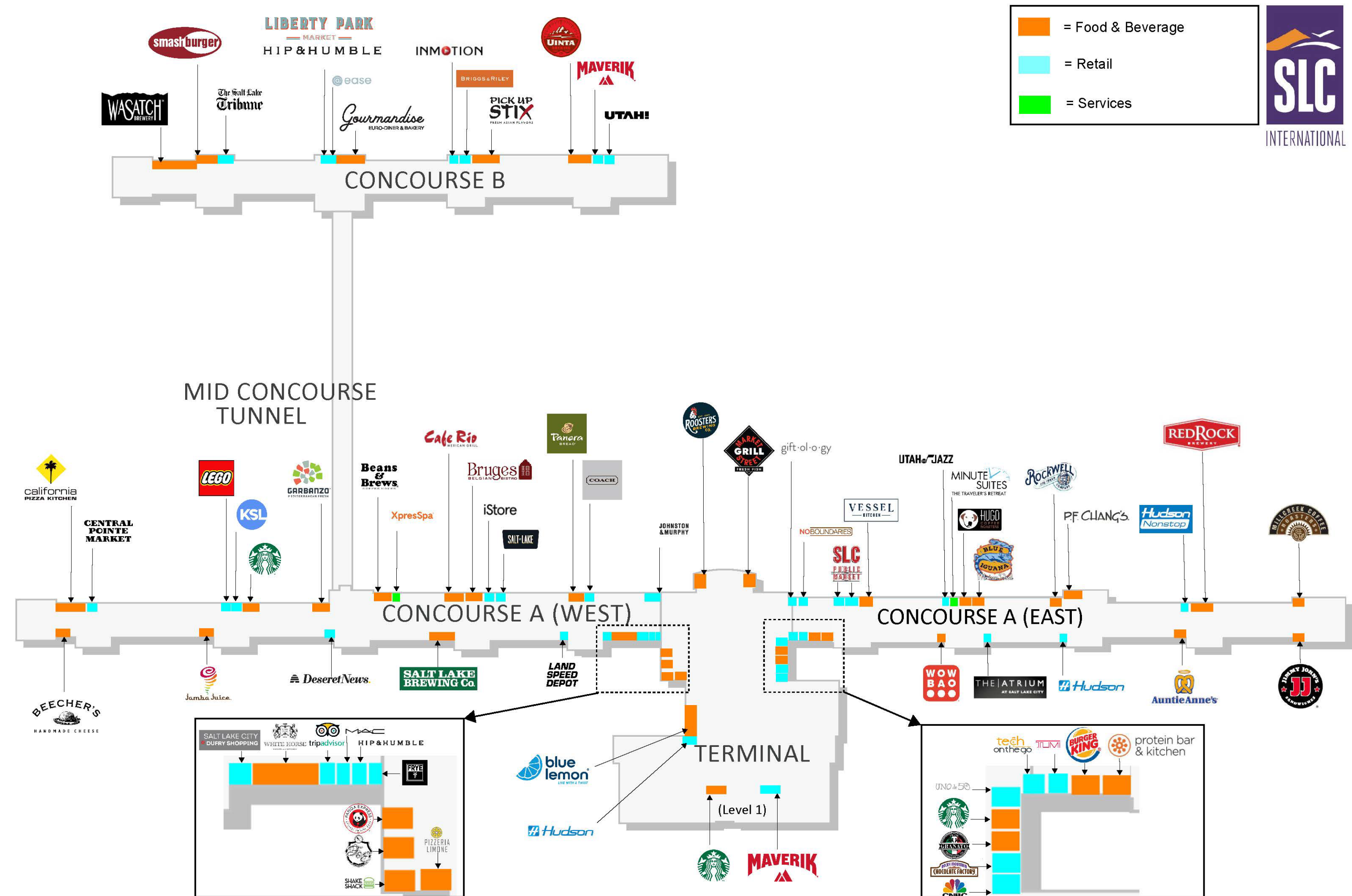
CRANATO'S COUNTRY MARKET



SLC Concessions Program Today: Locations



- 78 concession locations between Phases 1 & 2
 - 38 Food & Beverage (63,338 SF)
 - 37 Retail (34,174 SF)
 - 3 Services (2,861 SF)
- 14 different concessions operators
- 30% local/regional brands
 - 53% of F&B is local/regional
- 38% national brands
- 32% airport proprietary brands



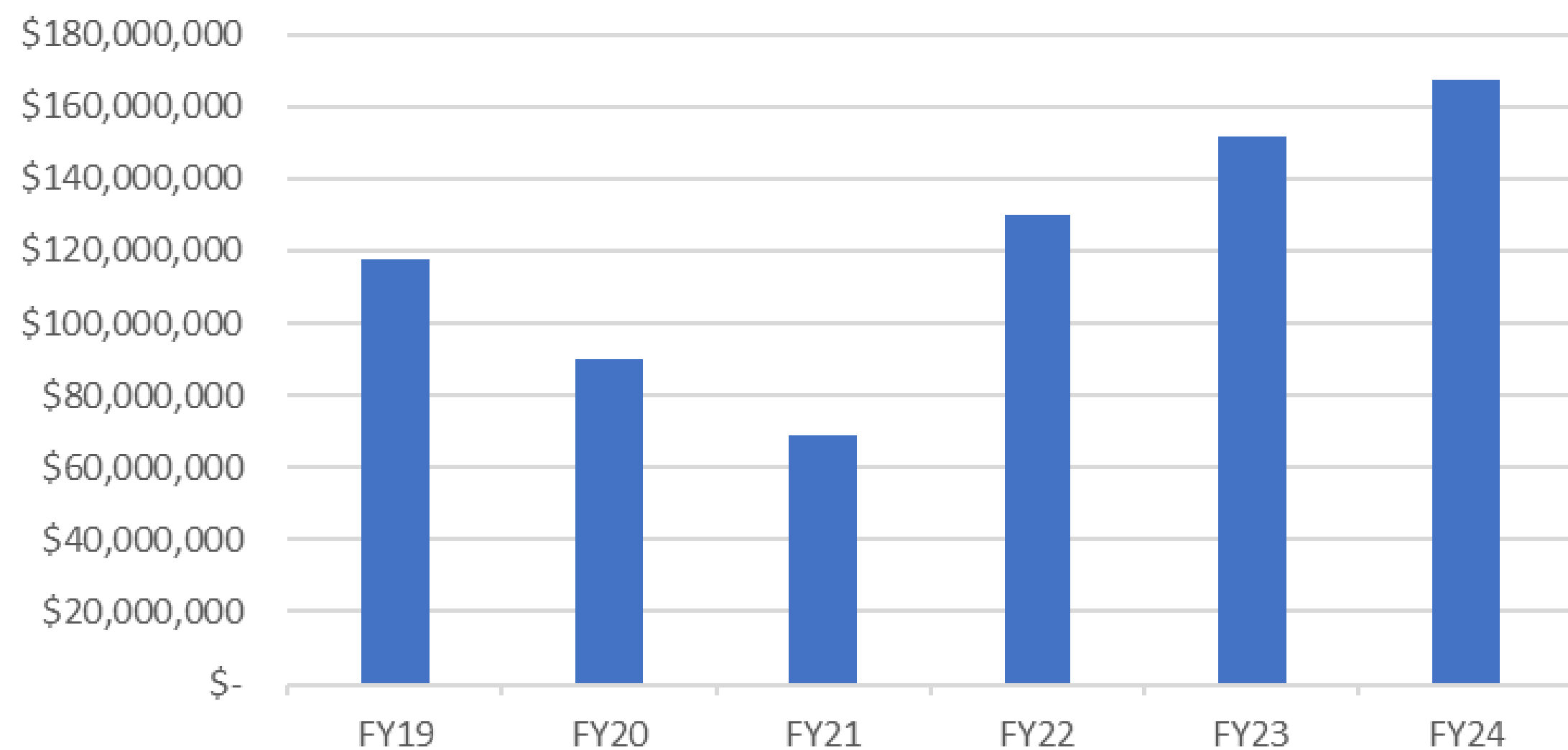
SLC Concessions Program Today: Key Performance Metrics



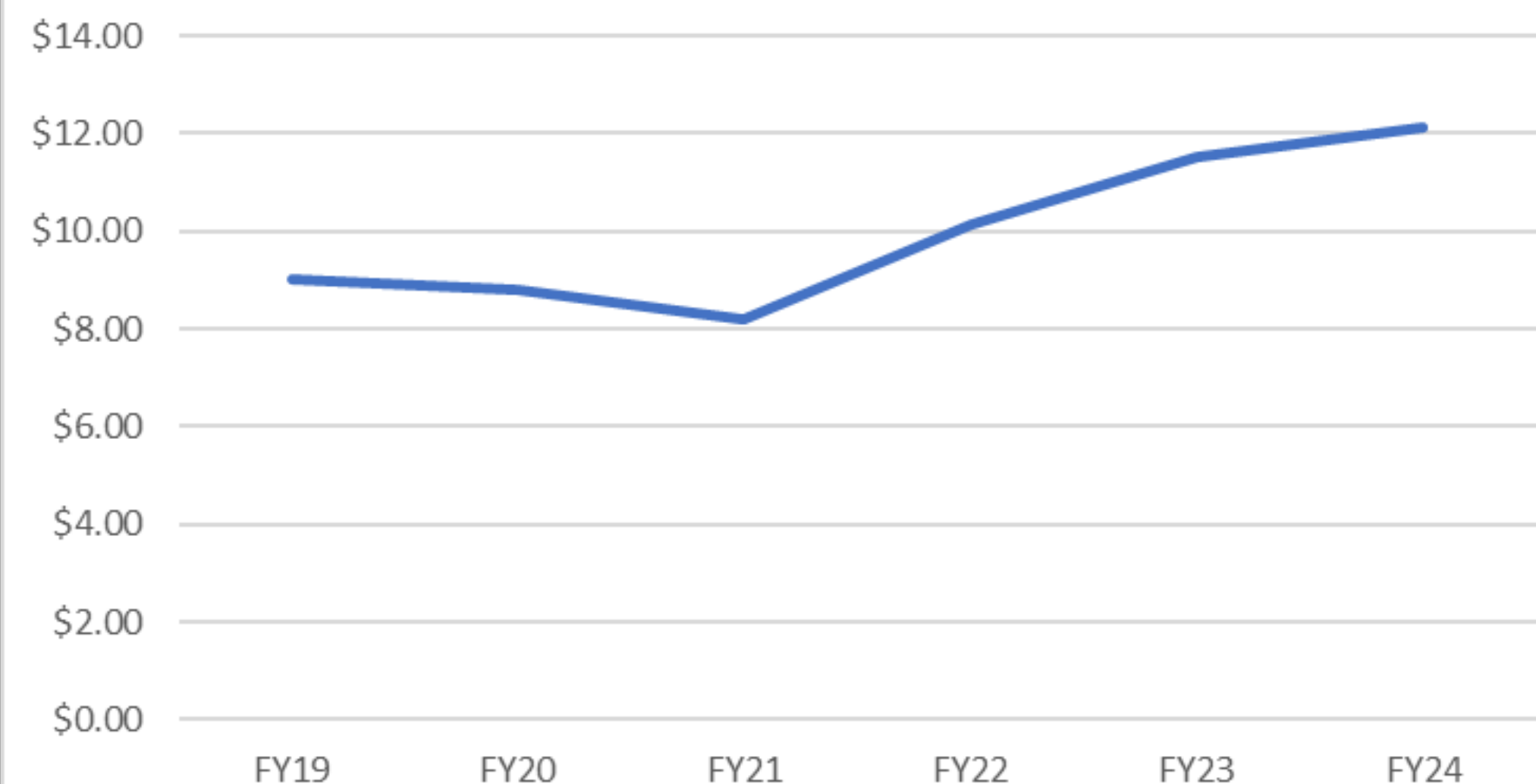
Gross Sales	
FY19	\$ 117,788,803
FY20	\$ 89,746,178
FY21	\$ 68,997,144
FY22	\$ 129,751,739
FY23	\$ 151,332,424
FY24	\$ 167,619,616

Sales Per Enplaned Passenger	
FY19	\$9.01
FY20	\$8.82
FY21	\$8.19
FY22	\$10.16
FY23	\$11.53
FY24	\$12.11

In-Terminal Concessions Gross Sales



Sales Per Enplaned Passenger





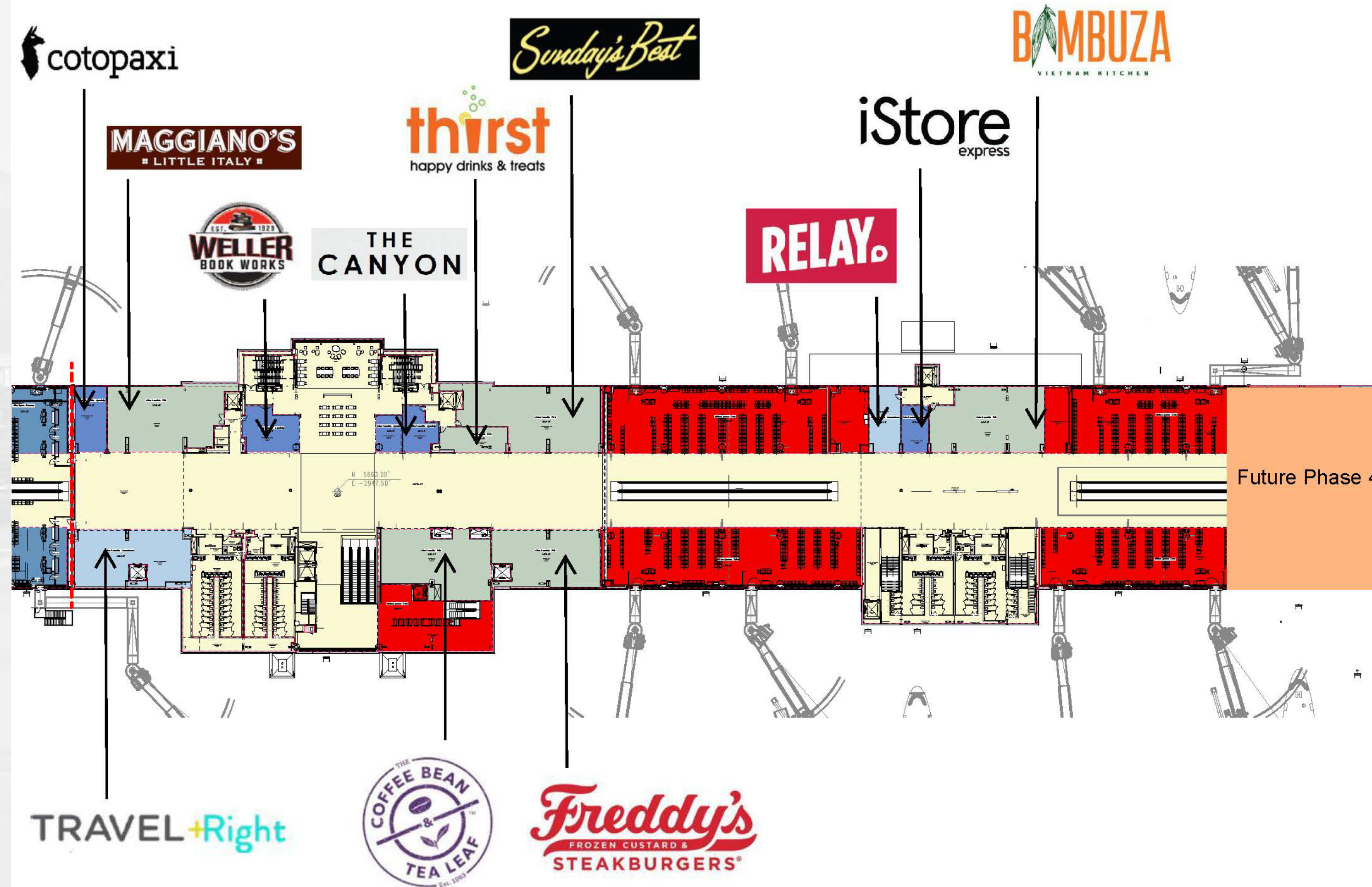
SLC Concessions: Phase 3



Phase 3



Phase 3 Concessions



Phase 3: Design and Construction Timeline



June 2023:
*Agreements
executed*

January 2024:
*Downtown
permitting
process begins*

October 2024:
*Phase 3
opening day*

October 2023:
*Airport design
review process
begins*

April 2024:
*Spaces turned
over to tenants
for construction*

Phase 3: Construction Progress





SLC Concessions: Phase 4



Phase 4: RFP Process



Community Outreach:

- 8 two-hour virtual outreach sessions held. 90 total attendees
- One in-person outreach event held in conjunction with the ACDBE program manager

Removal of Roadblocks for Interested Proposers:

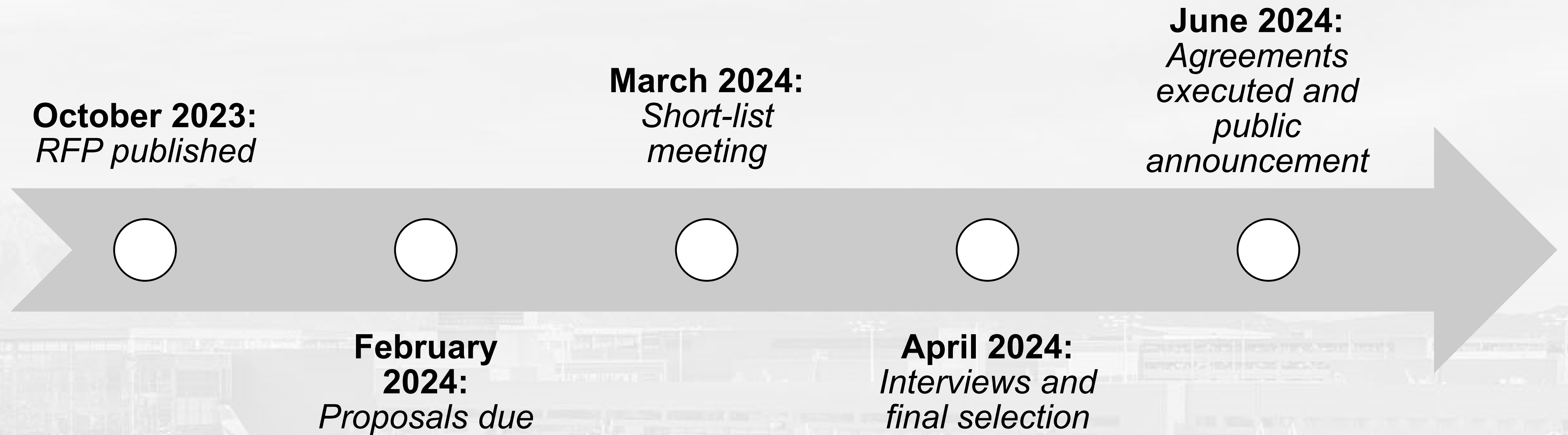
- No requirement for audited or reviewed financial statements
- Individual locations
- More “open” concept categories
- Electronic submittals
- **Removal of minimum capital investment**

REQUEST FOR PROPOSALS
SALT LAKE CITY CORPORATION
DEPARTMENT OF AIRPORTS
AIRPORT RETAIL AND FOOD & BEVERAGE CONCESSIONS
PHASE IV



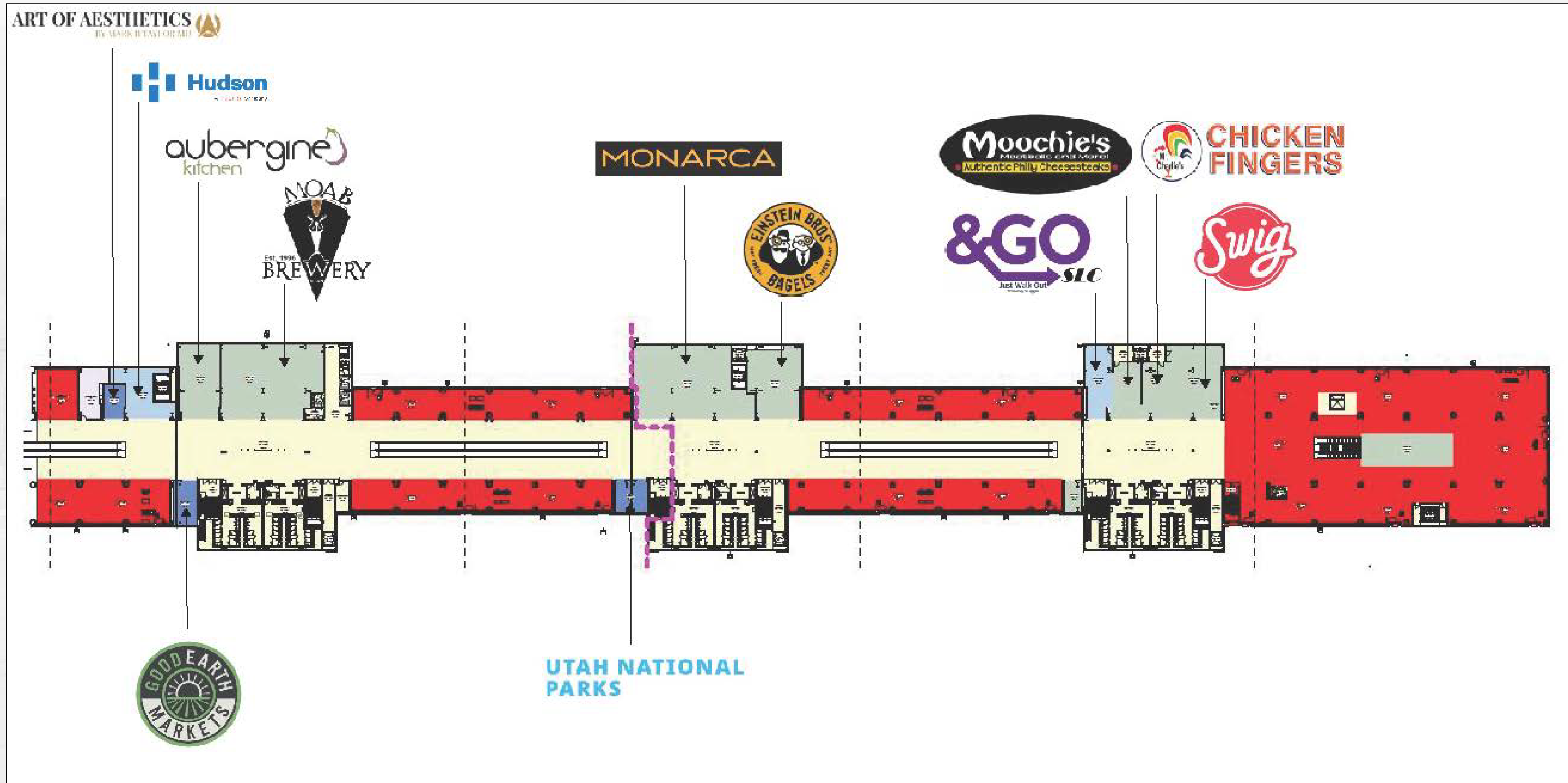
October 2023

Phase 4: RFP Process



- 15 locations split amongst 7 packages
- We received 20 proposals (28 different concepts)
- One package, with 3 locations, did not receive any proposals

Phase 4: Selected Concepts



Phase 4: Final Concessions Program



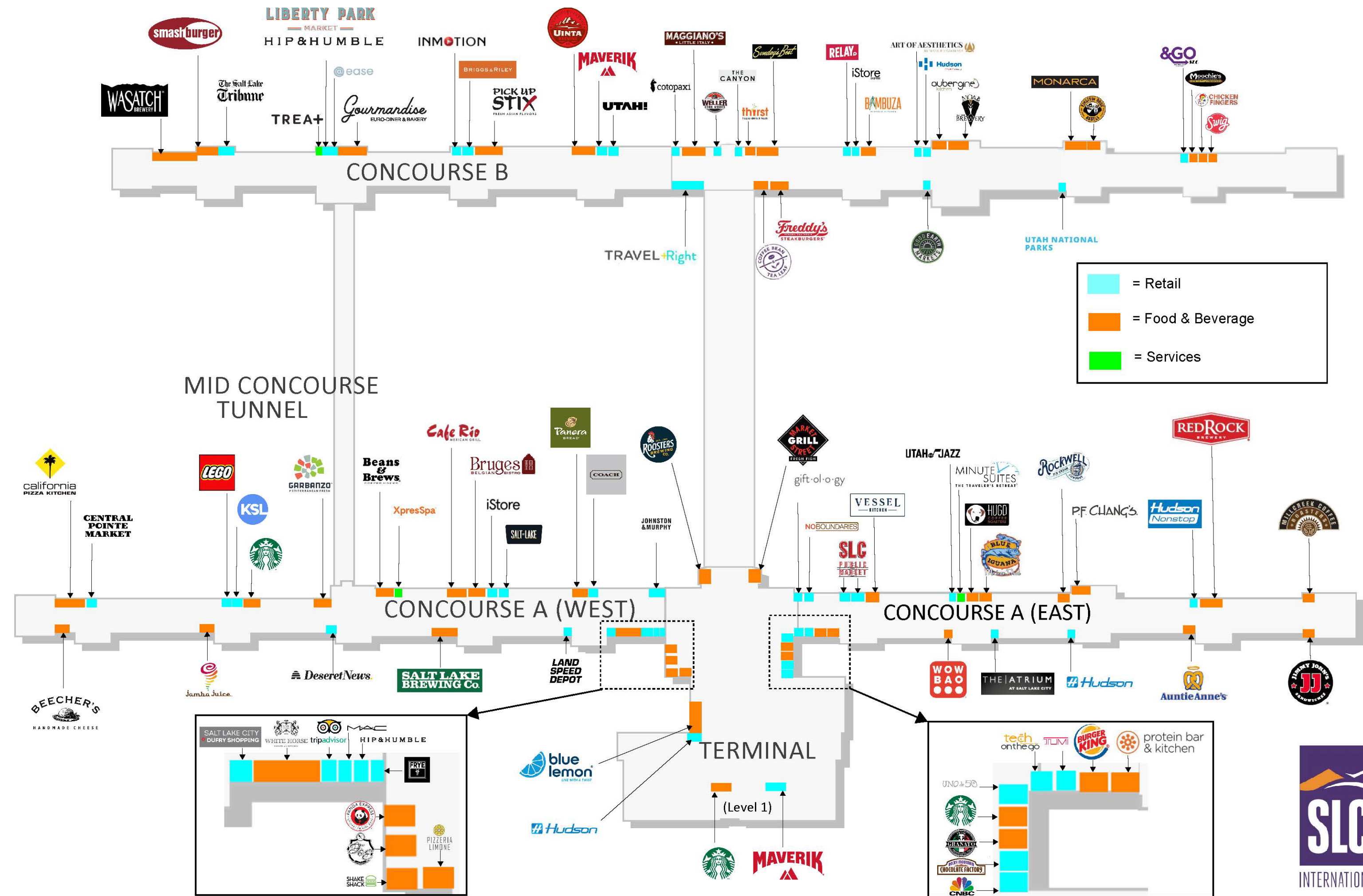
When Phase 4 opens we will have:

- 102 concession locations
- 51 Food & Beverage (93,611 SF)
- 51 Retail & Service (46,746 SF)

The breakdown of brands program-wide:

- 35% local/regional
- 35% national
- 30% airport proprietary

We will also add 3 new operators for a total of 17 concessionaires.





Questions?



Advisory Board Meeting

August 07, 2024

Media Clippings

<https://slairport.com/assets/pdfDocuments/AABoard/Aug2024ClippingPacket.pdf>

Compiled by the Communication & Marketing Dept.



Advisory Board
Meeting

August 07, 2024

Information



**SALT LAKE CITY INTERNATIONAL AIRPORT
AIR TRAFFIC STATISTICS AND ACTIVITY REPORT
SIX MONTHS ENDED JUNE 2024**

	June 2024	CHANGE	Year to date 2024	CHANGE	12 MO ROLLING Ending 06/2024	CHANGE
PASSENGERS						
<i>DOMESTIC</i>						
Enplaned - Local	760,572	-1.60%	4,617,218	2.37%	9,083,450	3.60%
Enplaned - Connections	490,467	20.24%	2,430,579	17.45%	4,766,966	8.95%
Less International Enplaned	-62,767 1,188,272	 6.48%	-339,276 6,708,521	 7.44%	-664,277 13,186,139	 5.70%
Deplaned - Local	808,672	13.28%	4,758,870	5.03%	9,392,556	5.50%
Deplaned - Connection Less International Deplaned	490,467 -61,651 1,237,488	20.24% 16.98%	2,430,579 -349,157 6,840,292	17.45% 9.17%	4,766,966 -677,373 13,482,149	8.95% 6.84%
TOTAL DOMESTIC	2,425,760	11.59%	13,548,813	8.30%	26,668,288	6.27%
<i>INTERNATIONAL</i>						
Enplaned	62,767	-3.21%	339,276	1.12%	664,277	-0.59%
Deplaned	61,651	-3.63%	349,157	4.36%	677,373	2.78%
TOTAL INTERNATIONAL	124,418	-3.42%	688,433	2.74%	1,341,650	1.09%
TOTAL PASSENGERS	2,550,178	10.75%	14,237,246	8.02%	28,009,938	6.01%
LANDED WEIGHT						
Air Carriers	1,344,755,749	7.28%	7,867,410,530	9.05%	15,549,489,694	7.74%
Cargo Carriers	81,153,748	-7.17%	506,149,601	-3.93%	1,023,298,911	-12.23%
TOTAL LANDED WEIGHT (LBS)	1,425,909,497	6.33%	8,373,560,131	8.17%	16,572,788,605	6.25%
MAIL						
Enplaned	958,576	-41.24%	4,433,039	-58.12%	9,381,603	-63.54%
Deplaned	555,191	-36.68%	2,369,466	-67.66%	4,984,135	-70.47%
TOTAL MAIL (LBS)	1,513,767	-39.65%	6,802,505	-62.02%	14,365,738	-66.29%
CARGO						
Enplaned	12,852,709	-5.32%	77,126,259	-3.38%	161,088,251	-8.10%
Deplaned	13,961,582	-1.02%	83,682,849	2.36%	171,319,931	-6.96%
TOTAL CARGO (LBS)	26,814,291	-3.13%	160,809,108	-0.48%	332,408,182	-7.52%
MAIL & CARGO						
Enplaned	6,426	-5.32%	38,563	-3.38%	80,544	-8.10%
Deplaned	6,981	-1.02%	41,841	2.36%	85,660	-6.96%
TOTAL MAIL & CARGO (TONS)	13,407	-3.13%	80,404	-0.48%	166,204	-7.52%
AIRCRAFT OPERATIONS						
Passenger Aircraft	20,966	7.30%	124,036	7.86%	244,166	5.06%
All-Cargo Aircraft	1,188	-11.48%	7,704	-4.04%	15,834	-7.31%
General Aviation	4,994	7.77%	30,825	-5.37%	61,485	-7.32%
Military	220	-75.08%	1,515	-45.87%	3,279	-21.10%
TOTAL AIRCRAFT OPERATIONS	27,368	3.67%	164,080	3.58%	324,764	1.49%

**SALT LAKE CITY INTERNATIONAL AIRPORT
PASSENGER TRAFFIC REPORT
SIX MONTHS ENDED JUNE 2024**

	June 2023	June 2024	% CHANGE	Year to date 2023	Year to date 2024	% CHANGE	12 MO ROLLING Ending 06/2024	% CHANGE
ENPLANED PASSENGERS								
AEROMEXICO	2,801	4,449	58.8%	13,950	23,612	69.3%	31,604	6.4%
AIR CANADA	1,757	1,495	-14.9%	2,401	1,495	-37.7%	7,305	-15.9%
ALASKA	14,926	17,619	18.0%	80,141	87,467	9.1%	179,033	7.1%
Horizon Air / Alaska	-	-	0.0%	146	12	-91.8%	12	-91.8%
Skywest / Alaska	9,834	11,094	12.8%	58,572	55,234	-5.7%	101,043	-16.8%
AMERICAN	51,152	50,944	-0.4%	303,537	341,236	12.4%	626,086	6.9%
Envoy Air	931	-	-100.0%	3,026	2,577	-14.8%	3,352	8.5%
American/Mesa Air	-	-	0.0%	6,460	-	-100.0%	-	-100.0%
Republic	-	-	0.0%	-	-	0.0%	-	0.0%
SkyWest (American)	3,889	8,145	109.4%	23,764	52,125	119.3%	91,414	123.8%
DELTA	722,817	735,895	1.8%	3,872,086	4,029,685	4.1%	8,038,561	4.2%
SkyWest (Delta Connection)	128,553	139,311	8.4%	749,204	804,212	7.3%	1,611,010	-2.6%
EUROWINGS DISCOVER	2,139	-	-100.0%	2,562	-	-100.0%	5,138	-45.0%
FRONTIER	18,900	45,512	140.8%	118,411	208,046	75.7%	361,232	62.8%
HAWAIIAN	-	5,077	100.0%	-	8,033	100.0%	8,033	100.0%
JETBLUE	26,927	15,702	-41.7%	157,664	140,016	-11.2%	288,361	-6.0%
KLM ROYAL DUTCH AIRLINES	4,371	5,431	24.3%	13,735	14,501	5.6%	31,745	3.4%
SOUTHWEST	114,332	131,049	14.6%	729,373	777,333	6.6%	1,501,370	6.8%
SPIRIT	17,531	18,722	6.8%	106,615	104,691	-1.8%	217,001	3.9%
SUN COUNTRY	654	1,911	192.2%	1,482	4,543	206.5%	5,485	102.6%
UNITED	42,448	45,572	7.4%	197,694	292,611	48.0%	534,427	73.1%
Mesa Airlines (United Express)	69	1,639	2275.4%	1,693	6,679	294.5%	14,980	50.6%
Republic Airways (United)	-	-	0.0%	-	-	0.0%	-	0.0%
SkyWest (United Express)	16,580	11,317	-31.7%	136,715	92,862	-32.1%	192,074	-35.6%
Charters	244	155	-36.5%	400	827	106.8%	1,150	-22.2%
West Coast Charters	-	0	0.0%	-	0	0.0%	0	0.0%
TOTAL ENPLANED PASSENGERS	1,180,855	1,251,039	5.9%	6,579,631	7,047,797	7.1%	13,850,416	5.4%
DEPLANED PASSENGERS								
AeroMexico	3,977	7,288	83.3%	22,054	41,795	89.5%	53,851	27.9%
AIR CANADA	1,368	1,612	17.8%	2,017	1,612	-20.1%	7,922	-9.2%
ALASKA AIR	14,678	16,308	11.1%	75,933	84,010	10.6%	175,606	5.1%
Horizon Air / Alaska	-	-	0.0%	136	1	-99.3%	1	-99.3%
Skywest / Alaska	10,171	11,859	16.6%	54,989	56,842	3.4%	102,424	-12.3%
AMERICAN	51,502	52,307	1.6%	304,199	337,589	11.0%	622,774	6.5%
Envoy Air (American)	979	-	-100.0%	3,235	2,938	-9.2%	3,792	14.9%
Mesa Air	-	-	0.0%	6,403	-	-100.0%	-	-100.0%
Republic	-	-	0.0%	-	-	0.0%	-	0.0%
SkyWest (American)	4,048	8,331	105.8%	23,301	52,748	126.4%	122,520	208.9%
DELTA	650,602	768,666	18.1%	3,887,373	4,152,350	6.8%	8,280,816	5.8%
SkyWest (Delta Connection)	130,107	137,667	5.8%	751,305	794,683	5.8%	1,611,626	-3.7%
EUROWINGS DISCOVER	1,812	-	-100.0%	2,132	-	-100.0%	5,942	-46.5%
FRONTIER	19,249	49,668	158.0%	119,232	217,747	82.6%	372,110	67.1%
HAWAIIAN	-	5,016	100.0%	-	7,458	100.0%	7,458	100.0%
JETBLUE	28,785	16,902	-41.3%	160,428	139,914	-12.8%	288,501	-6.0%
KLM ROYAL DUTCH AIRLINES	4,495	5,529	23.0%	14,672	15,218	3.7%	33,656	-4.6%
SOUTHWEST	121,752	138,518	13.8%	730,737	780,409	6.8%	1,502,305	7.3%
SPIRIT	19,051	19,281	1.2%	108,745	105,749	-2.8%	219,312	3.8%
SUN COUNTRY	770	1,933	151.0%	1,658	4,508	171.9%	4,710	71.6%
UNITED	42,065	44,420	5.6%	194,222	292,092	50.4%	533,635	75.1%
Mesa Airlines / United Express	62	1,844	2874.2%	1,794	6,955	287.7%	15,433	41.9%
Republic Airways (United)	-	-	0.0%	-	-	0.0%	-	0.0%
SkyWest (United Express)	16,120	11,835	-26.6%	135,572	93,532	-31.0%	193,348	-34.5%
Charters	204	155	-24.0%	294	1,299	341.8%	1,780	-0.2%
West Coast Charters	-	-	0.0%	-	-	0.0%	-	0.0%
TOTAL DEPLANED PASSENGERS	1,121,797	1,299,139	15.8%	6,600,431	7,189,449	8.9%	14,159,522	6.6%
TOTAL PASSENGERS*	2,302,652	2,550,178	10.7%	13,180,062	14,237,246	8.0%	28,009,938	6.0%
INTERNATIONAL - ENPLANED								
AEROMEXICO	2,801	4,449	58.8%	13,950	23,612	69.3%	31,604	6.4%
AIR CANADA	1,757	1,495	-14.9%	2,401	1,495	-37.7%	7,305	-15.9%
DELTA	49,548	43,091	-13.0%	287,769	259,300	-9.9%	526,968	-7.4%
SkyWest (Delta Connection)	4,233	8,301	96.1%	15,078	40,368	167.7%	61,517	194.2%
EUROWINGS DISCOVER	2,139	-	-100.0%	2,562	-	-100.0%	5,138	-45.0%
KLM ROYAL DUTCH AIRLINES	4,371	5,431	24.3%	13,735	14,501	5.6%	31,745	3.4%
Charters	-	-	0.0%	-	-	0.0%	-	0.0%
TOTAL ENPLANED INTERNATIONAL	64,849	62,767	-3.2%	335,495	339,276	1.1%	664,277	-0.6%
DEPLANED INTERNATIONAL								
AEROMEXICO	3,977	7,288	83.3%	22,054	41,795	89.5%	53,851	27.9%
AIR CANADA	1,368	1,612	17.8%	2,017	1,612	-20.1%	7,922	-9.2%
DELTA	48,582	39,311	-19.1%	280,117	252,982	-9.7%	516,344	-4.0%
SkyWest (Delta Connection)	3,737	7,911	111.7%	13,572	37,550	176.7%	59,658	152.7%
EUROWINGS DISCOVER	1,812	-	-100.0%	2,132	-	-100.0%	5,942	-46.5%
KLM ROYAL DUTCH AIRLINES	4,495	5,529	23.0%	14,672	15,218	3.7%	33,656	-4.6%
Charters	-	-	0.0%	-	-	0.0%	-	0.0%
TOTAL DEPLANED INTERNATIONAL	63,971	61,651	-3.6%	334,564	349,157	4.4%	677,373	2.8%
TOTAL INTERNATIONAL PASSENGERS	128,820	124,418	-3.4%	670,059	688,433	2.7%	1,341,650	1.1%

*Includes International

**SALT LAKE CITY INTERNATIONAL AIRPORT
SIX MONTHS ENDED JUNE 2024
Based on Total Enplanements**

MARKET SHARE

	June 2023	MARKET SHARE	June 2024	MARKET SHARE	Year to date 2023	MARKET SHARE	Year to date 2024	MARKET SHARE	12 MO ROLLING Ending 06/2023	12 MO ROLLING Ending 06/2024	MARKET SHARE
AEROMEXICO	2,801	0.24%	4,449	0.36%	13,950	0.21%	23,612	0.34%	29,700	31,604	0.23%
ALASKA	24,760	2.10%	28,713	2.30%	138,859	2.11%	142,713	2.02%	288,644	280,088	2.02%
AMERICAN	55,972	4.74%	59,089	4.72%	336,787	5.12%	395,938	5.62%	641,371	720,852	5.20%
DELTA	851,370	72.10%	875,206	69.96%	4,621,290	70.24%	4,833,897	68.59%	9,370,889	9,649,571	69.67%
EUROWINGS DISCOVER	2,139	0.18%	-	0.00%	2,562	0.04%	-	0.00%	9,338	5,138	0.04%
FRONTIER	18,900	1.60%	45,512	3.64%	118,411	1.80%	208,046	2.95%	221,839	361,232	2.61%
HAWAIIAN	-	0.00%	5,077	0.41%	-	0.00%	8,033	0.11%	-	8,033	0.06%
JETBLUE	26,927	2.28%	15,702	1.26%	157,664	2.40%	140,016	1.99%	306,930	288,361	2.08%
KLM ROYAL DUTCH	4,371	0.37%	5,431	0.43%	13,735	0.21%	14,501	0.21%	30,711	31,745	0.23%
SOUTHWEST	114,332	9.68%	131,049	10.48%	729,373	11.09%	777,333	11.03%	1,405,261	1,501,370	10.84%
SPIRIT	17,531	1.48%	18,722	1.50%	106,615	1.62%	104,691	1.49%	208,766	217,001	1.57%
SUN COUNTRY	654	0.06%	1,911	0.15%	1,482	0.02%	4,543	0.06%	2,707	5,485	0.04%
UNITED	59,097	5.00%	58,528	4.68%	336,102	5.11%	392,152	5.56%	616,786	741,481	5.35%
Charters	244	0.02%	155	0.01%	400	0.01%	827	0.01%	1,479	1,150	0.01%
TOTAL ENPLANEMENTS	1,180,855	100%	1,251,039	100%	6,579,631	100%	7,047,797	100%	13,143,110	13,850,416	100%

PERCENT CHANGE YOY

	June 2023	June 2024	PERCENT CHANGE	YTD 2023	YTD 2024	PERCENT CHANGE	12 MO ROLLING Ending 06/2023	12 MO ROLLING Ending 06/2024	PERCENT CHANGE
AEROMEXICO	2,801	4,449	58.84%	13,950	23,612	69.26%	29,700	31,604	6.41%
ALASKA	24,760	28,713	15.97%	138,859	142,713	2.78%	288,644	280,088	-2.96%
AMERICAN	55,972	59,089	5.57%	336,787	395,938	17.56%	641,371	720,852	12.39%
DELTA	851,370	875,206	2.80%	4,621,290	4,833,897	4.60%	9,370,889	9,649,571	2.97%
EUROWINGS DISCOVER	2,139	-	-100.00%	2,562	-	-100.00%	9,338	5,138	-44.98%
FRONTIER	18,900	45,512	140.80%	118,411	208,046	75.70%	221,839	361,232	62.84%
HAWAIIAN	-	5,077	100.00%	-	8,033	100.00%	-	8,033	100.00%
JETBLUE	26,927	15,702	-41.69%	157,664	140,016	-11.19%	306,930	288,361	-6.05%
KLM ROYAL DUTCH	4,371	5,431	0.00%	13,735	14,501	0.00%	30,711	31,745	3.37%
SOUTHWEST	114,332	131,049	14.62%	729,373	777,333	6.58%	1,405,261	1,501,370	6.84%
SPIRIT	17,531	18,722	6.79%	106,615	104,691	-1.80%	208,766	217,001	3.94%
SUN COUNTRY	654	1,911	192.20%	1,482	4,543	206.55%	2,707	5,485	102.62%
UNITED	59,097	58,528	-0.96%	336,102	392,152	16.68%	616,786	741,481	20.22%
Charters	244	155	-36.48%	400	827	106.75%	1,479	1,150	-22.24%
TOTAL ENPLANEMENTS	1,180,855	1,251,039	5.9%	6,579,631	7,047,797	7.1%	13,143,110	13,850,416	5.4%

**SALT LAKE CITY INTERNATIONAL AIRPORT
LANDING ACTIVITY
SIX MONTHS ENDED JUNE 2024**

	June 2023	June 2024	CHANGE	Year to date 2023	Year to date 2024	CHANGE	12 MO ROLLING Ending 06/2024	% CHANGE
TOTAL NUMBER OF LANDINGS								
SCHEDULED CARRIERS								
AEROMEXICO	30	30	0.0%	163	195	19.6%	283	-18.0%
AIR CANADA	14	15	7.1%	20	15	-25.0%	67	-31.6%
ALASKA	95	112	17.9%	551	607	10.2%	1,228	0.7%
Horizon Air / Alaska	-	-	0.0%	2	1	-50.0%	1	-50.0%
Skywest / Alaska	140	174	24.3%	812	899	10.7%	1,586	-10.2%
AMERICAN	305	297	-2.6%	1,810	2,080	14.9%	3,839	6.4%
Mesa Air (American)	-	-	0.0%	71	-	-100.0%	-	-100.0%
Envoy Air (American)	13	-	-100.0%	43	41	-4.7%	55	25.0%
Republic/ (American)	-	-	0.0%	-	-	0.0%	-	0.0%
SkyWest (American)	68	127	86.8%	395	843	113.4%	1,529	126.2%
DELTA	4,798	4,961	3.4%	27,050	27,988	3.5%	56,428	5.7%
SkyWest (Delta Connection)	2,086	2,244	7.6%	12,683	13,329	5.1%	27,122	-4.4%
EUROWINGS DISCOVER	8	-	-100.0%	10	-	-100.0%	26	-35.0%
FRONTIER	112	270	141.1%	712	1,373	92.8%	2,293	69.9%
HAWAIIAN	-	30	100.0%	-	46	100.0%	46	100.0%
JETBLUE	196	118	-39.8%	1,122	1,069	-4.7%	2,187	4.8%
KLM ROYAL DUTCH AIRLINES	13	13	0.0%	42	38	-9.5%	89	-5.3%
SOUTHWEST	966	1,022	5.8%	5,844	6,118	4.7%	12,257	9.0%
SPIRIT	119	116	-2.5%	681	664	-2.5%	1,397	3.3%
SUN COUNTRY	11	16	45.5%	30	54	80.0%	93	50.0%
UNITED	304	338	11.2%	1,393	2,194	57.5%	4,005	83.2%
Mesa / United Express	1	25	2400.0%	26	100	284.6%	224	46.4%
Republic Airways Holdings	-	-	0.0%	-	-	0.0%	-	0.0%
SkyWest (United Express)	254	198	-22.0%	2,090	1,568	-25.0%	3,219	-29.3%
Trans States	-	-	0.0%	-	-	0.0%	-	0.0%
SUBTOTAL SCHEDULED CARRIERS:	9,533	10,106	6.0%	55,550	59,222	6.6%	117,974	4.6%
CHARTER CARRIERS								
ALLEGIAN AIR	-	2	100.0%	2	12	500.0%	15	7.1%
BOMBARDIER BUSINESS JETS	74	160	116.2%	521	1,234	136.9%	1,601	99.4%
BOUTIQUE AIR	-	-	0.0%	-	-	0.0%	-	0.0%
DELTA PRIVATE JETS	-	-	0.0%	-	-	0.0%	-	0.0%
EXECUTIVE JET MANAGEMENT	-	-	0.0%	-	-	0.0%	-	0.0%
FLIGHT OPTIONS	-	-	0.0%	-	-	0.0%	-	0.0%
KALITTA CHARTERS	-	2	100.0%	9	17	88.9%	24	26.3%
KEYLIME AIR	-	-	0.0%	-	3	100.0%	3	50.0%
NETJETS	151	213	41.1%	1,356	1,500	10.6%	2,394	-3.1%
SUNSET AVIATION	-	-	0.0%	-	-	0.0%	-	0.0%
SWIFT AIR	-	-	0.0%	-	-	0.0%	-	0.0%
SUN COUNTRY	-	-	0.0%	-	-	0.0%	-	0.0%
XOJET	11	-	-100.0%	68	36	-47.1%	50	-59.7%
OTHER CHARTER	1	-	-100.0%	2	3	50.0%	6	100.0%
SUBTOTAL CHARTER CARRIERS:	237	377	59.1%	1,958	2,805	43.3%	4,093	19.2%
CARGO CARRIERS								
21 AIR LLC	0	25	100.0%	0	103	100.0%	103	100.0%
ABX AIR INC	-	-	0.0%	4	10	150.0%	14	27.3%
AIRNET 11 LLC	-	9	100.0%	20	40	100.0%	91	78.4%
ALPINE AVIATION	209	158	-24.4%	1,158	1,098	-5.2%	2,320	1.5%
AMERIFLIGHT	22	20	-9.1%	128	133	3.9%	293	12.7%
AMERIJET INTERTIONAL	-	-	0.0%	5	27	440.0%	40	-61.5%
CORPORATE AIR (BILLINGS)	131	131	0.0%	742	773	4.2%	1,543	2.3%
EMPIRE	19	17	-10.5%	104	103	-1.0%	208	0.5%
FEDERAL EXPRESS	128	121	-5.5%	752	764	1.6%	1,564	-2.6%
GEM AIR	30	28	-6.7%	186	184	-1.1%	344	-20.4%
GLOBAL CROSSING AIRLINES	21	-	-100.0%	69	-	-100.0%	42	-39.1%
NORTHERN AIR CARGO	-	-	0.0%	72	17	-76.4%	90	-59.5%
SWIFT AIR	-	-	0.0%	13	5	-61.5%	35	-18.6%
UPS	109	85	-22.0%	718	583	-18.8%	1,242	-20.5%
WESTERN AIR EXPRESS	-	-	0.0%	26	-	-100.0%	-	-100.0%
OTHER CARGO	2	-	-100.0%	9	3	-66.7%	4	-78.9%
SUBTOTAL CARGO CARRIERS:	671	594	-11.5%	4,006	3,843	-4.1%	7,933	-7.2%
TOTAL LANDINGS	10,441	11,077	6.1%	61,514	65,870	7.1%	130,000	4.2%
TOTAL LANDED WEIGHT								
SCHEDULED CARRIERS								
AEROMEXICO	2,843,940	4,336,500	52.5%	15,452,074	26,261,248	70.0%	34,603,472	5.8%
AIR CANADA	2,156,000	2,310,000	7.1%	3,080,000	2,310,000	-25.0%	10,318,000	-31.5%
ALASKA	14,686,300	17,208,600	17.2%	84,930,000	93,331,800	9.9%	189,150,500	1.8%
Horizon Air / Alaska	-	-	0.0%	149,914	74,957	-50.0%	74,957	-50.0%
Skywest / Alaska	10,493,980	13,042,518	24.3%	60,865,084	67,386,343	10.7%	118,881,802	-10.2%
AMERICAN	50,186,332	49,922,516	-0.5%	294,865,424	341,489,722	15.8%	629,828,880	9.0%
Envoy Air (American)	974,350	-	-100.0%	3,222,850	3,072,950	-4.7%	4,122,250	25.1%
American/Mesa Air	-	-	0.0%	5,304,900	-	-100.0%	-	-100.0%
Republic (American)	-	-	0.0%	-	-	0.0%	-	0.0%
SkyWest (American)	4,794,500	9,176,800	91.4%	27,244,100	59,796,150	119.5%	108,087,500	134.6%
DELTA	749,176,387	773,438,577	3.2%	4,214,678,013	4,406,112,929	4.5%	8,866,520,315	5.7%

**SALT LAKE CITY INTERNATIONAL AIRPORT
LANDING ACTIVITY
SIX MONTHS ENDED JUNE 2024**

	June 2023	June 2024	CHANGE	Year to date 2023	Year to date 2024	CHANGE	12 MO ROLLING Ending 06/2024	% CHANGE
SkyWest (Delta Connection)	147,874,673	167,507,222	13.3%	906,594,740	997,987,058	10.1%	2,001,070,978	0.1%
EUROWINGS DISCOVER	3,258,200	-	-100.0%	4,059,000	-	-100.0%	10,575,400	-35.2%
FRONTIER	16,082,040	42,047,764	161.5%	101,947,128	210,046,398	106.0%	348,112,318	80.0%
HAWAIIAN	-	5,238,180	100.0%	-	8,031,876	100.0%	8,031,876	100.0%
JETBLUE	27,519,519	16,693,676	-39.3%	159,071,913	152,382,280	-4.2%	312,169,316	5.4%
KLM ROYAL DUTCH AIRLINES	5,523,414	6,108,258	10.6%	17,973,841	17,854,908	-0.7%	39,652,651	-1.3%
SOUTHWEST	130,049,000	142,896,000	9.9%	800,079,500	843,973,800	5.5%	1,685,840,400	10.0%
SPIRIT	16,921,562	17,001,152	0.5%	96,836,838	109,282,400	12.9%	213,528,306	11.0%
SUN COUNTRY	1,609,300	2,340,800	45.5%	4,337,700	7,900,200	82.1%	13,605,900	51.7%
UNITED	44,364,500	48,298,800	8.9%	203,384,200	314,899,700	54.8%	583,191,400	83.1%
Mesa / United Express	75,000	1,873,750	2398.3%	1,950,000	7,495,550	284.4%	16,733,570	45.8%
Republic Airways Holdings	-	-	0.0%	-	-	0.0%	-	0.0%
SkyWest (United Express)	17,845,959	12,709,872	-28.8%	148,073,673	105,125,688	-29.0%	218,017,538	-32.0%
SUBTOTAL SCHEDULED CARRIERS:	1,246,434,956	1,332,150,985	6.9%	7,154,100,892	7,774,815,957	8.7%	15,412,117,329	7.6%
CHARTER CARRIERS								
ALLEGiant AIR	0	291,010	100.0%	279,986	1,698,657	506.7%	2,124,148	7.0%
AMERISTAR	-	-	0.0%	-	107,000	100.0%	107,000	0.0%
BOEING COMMERCIAL AIRPLANE	-	-	0.0%	-	-	0.0%	-	0.0%
BOMBARDIER	2,237,018	5,638,884	152.1%	17,722,671	43,527,876	145.6%	56,757,967	104.6%
BOUTIQUE AIR	-	-	0.0%	-	-	0.0%	-	0.0%
DELTA PRIVATE JETS	-	-	0.0%	-	-	0.0%	-	0.0%
EXECUTIVE JET MANAGEMENT	-	-	0.0%	-	-	0.0%	-	0.0%
FLIGHT OPTIONS	-	-	0.0%	-	-	0.0%	-	0.0%
KALITTA CHARTERS	-	30,600	100.0%	139,800	519,220	271.4%	638,340	-2.5%
KEYLIME AIR	-	-	0.0%	-	119,026	100.0%	119,026	87.6%
MIAMI AIR	-	-	0.0%	-	-	0.0%	-	0.0%
NETJETS	4,310,150	6,644,270	54.2%	39,055,815	45,554,114	16.6%	71,550,524	1.1%
SIERRA PACIFIC	110,000	-	-100.0%	220,000	220,000	0.0%	550,000	150.0%
SUN COUNTRY	-	-	0.0%	-	-	0.0%	-	0.0%
SWIFT AIR	-	-	0.0%	-	-	0.0%	-	0.0%
VIRGIN AMERICA	-	-	0.0%	-	-	0.0%	-	0.0%
XOJET	443,400	-	-100.0%	3,192,000	1,144,800	-64.1%	1,590,000	-70.0%
OTHER CHARTER	-	-	0.0%	-	-	0.0%	-	0.0%
SUBTOTAL CHARTER CARRIERS:	7,100,568	12,604,764	77.5%	60,610,272	92,890,693	53.3%	133,437,005	24.9%
CARGO CARRIERS								
21 AIR LLC	0	7,967,000	100.0%	0	32,051,000	100.0%	32,051,000	100.0%
ABX AIR INC	-	-	0.0%	1,099,000	2,790,000	153.9%	3,878,000	27.7%
AIRNET 11	-	139,800	100.0%	310,900	619,700	99.3%	1,407,700	77.4%
ALPINE AVIATION	2,855,300	2,159,000	-24.4%	15,945,000	15,036,200	-5.7%	32,079,200	1.9%
AMERIFLIGHT	354,200	322,000	-9.1%	2,060,800	2,139,500	3.8%	4,655,300	11.2%
AMERIJET INTERNATIONAL	-	-	0.0%	1,360,000	7,344,000	440.0%	10,880,000	-61.5%
AMERISTAR	-	-	0.0%	463,100	163,400	-64.7%	163,400	-86.4%
ATLAS AIR	1,260,000	-	-100.0%	1,260,000	-	-100.0%	653,000	-48.2%
CORPORATE AIR (BILLINGS)	1,113,500	1,113,500	0.0%	6,307,000	6,570,500	4.2%	13,115,500	2.3%
EMPIRE	894,292	796,868	-10.9%	4,856,504	4,996,861	2.9%	9,925,995	1.8%
FEDEX EXPRESS	43,040,900	40,733,600	-5.4%	250,777,100	250,400,900	-0.2%	515,064,800	-4.8%
GEM AIR	224,200	238,000	6.2%	1,543,600	1,564,000	1.3%	2,877,800	-20.8%
GLOBAL CROSSING AIRLINES	4,120,431	-	-100.0%	12,871,875	-	-100.0%	6,990,816	-45.7%
KALITTA AIR LLC	-	-	0.0%	-	652,000	100.0%	652,000	100.0%
NORTHERN AIR CARGO	-	-	0.0%	9,312,500	2,057,000	-77.9%	10,890,000	-60.3%
SWIFT AIR	-	-	0.0%	1,826,000	720,000	-60.6%	5,040,000	-18.0%
UPS	33,562,000	27,683,980	-17.5%	216,379,160	178,748,420	-17.4%	376,909,760	-22.0%
WESTERN AIR EXPRESS	-	-	0.0%	340,000	-	-100.0%	-	-100.0%
OTHER CARGO	-	-	0.0%	-	-	0.0%	-	0.0%
SUBTOTAL CARGO CARRIERS:	87,424,823	81,153,748	-7.2%	526,712,539	505,853,481	-4.0%	1,027,234,271	-12.1%
TOTAL LANDED WEIGHT	1,340,960,347	1,425,909,497	6.3%	7,741,423,703	8,373,560,131	8.2%	16,572,788,605	6.2%

**SALT LAKE CITY INTERNATIONAL AIRPORT
CARGO ACTIVITY REPORT
SIX MONTHS ENDED JUNE 2024**

	June 2023	June 2024	CHANGE	Year to date 2023	Year to date 2024	CHANGE	12 MO ROLLING Ending 06/2024	% CHANGE
ENPLANED CARGO								
PASSENGER CARRIERS								
ALASKA	12,409	13,940	12.34%	65,981	75,706	14.74%	137,420	17.06%
Horizon Air / Alaska	-	-	0.00%	-	-	0.00%	-	0.00%
Skywest / Alaska	2,659	3,663	37.76%	16,418	8,185	-50.15%	11,749	-47.51%
AMERICAN	6,616	6,035	-8.78%	44,837	31,301	-30.19%	57,632	-37.10%
American Eagle/Republic	-	-	0.00%	-	-	0.00%	-	0.00%
Envoy Air (American)	-	-	0.00%	-	-	0.00%	-	0.00%
Mesa	-	-	0.00%	251	-	-100.00%	-	-100.00%
SkyWest (American)	-	812	100.00%	2,961	4,521	52.68%	9,501	75.20%
DELTA	732,327	788,693	7.70%	4,426,789	4,903,864	10.78%	9,388,649	8.69%
EW DISCOVER GMBH	-	-	-	2,513	-	-100.00%	179,022	7023.84%
FRONTIER	-	-	0.00%	-	-	0.00%	-	0.00%
KLM ROYAL DUTCH	86,015	162,953	89.45%	250,989	359,204	43.12%	780,170	20.65%
SOUTHWEST	439,651	218,504	-50.30%	2,498,634	1,653,872	-33.81%	4,231,986	-14.76%
UNITED	5,521	5,373	-2.68%	25,826	30,668	18.75%	66,932	-36.68%
Others	-	-	0.00%	-	7,706	100.00%	7,706	-88.01%
CARGO CARRIERS								
21 AIR LLC	-	570,428	100.00%	-	2,251,150	100.00%	2,251,150	100.00%
FEDEX EXPRESS*	7,091,532	7,027,405	-0.90%	42,372,007	42,291,523	-0.19%	87,114,748	-5.38%
GEM AIR	18,691	19,229	2.88%	101,380	108,835	7.35%	195,842	-29.31%
GLOBAL CROSSING	-	-	0.00%	-	-	0.00%	26,306	100.00%
SWIFT AIR	-	-	0.00%	16,962	60,906	259.07%	233,092	47.95%
UPS	4,328,256	3,336,435	-22.92%	24,998,543	20,587,651	-17.64%	46,506,482	-17.78%
MISC CARGO	850,891	699,239	-17.82%	4,997,289	4,751,167	-4.93%	9,889,864	-14.50%
TOTAL ENPLANED CARGO (LBS)	13,574,568	12,852,709	-5.32%	79,821,380	77,126,259	-3.38%	161,088,251	-8.10%
DEPLANED CARGO								
PASSENGER CARRIERS								
ALASKA	17,624	16,582	-5.91%	63,912	80,922	26.61%	197,814	2.40%
Horizon Air / Alaska	-	-	0.00%	-	-	0.00%	-	0.00%
Skywest / Alaska	3,516	3,374	-4.04%	19,631	12,595	-35.84%	24,768	-24.73%
AMERICAN	38,380	27,907	-27.29%	186,419	136,814	-26.61%	285,014	-32.30%
American Eagle/Republic	-	-	0.00%	-	-	0.00%	-	0.00%
Envoy	-	-	0.00%	255	26	-89.80%	26	-89.80%
Mesa (American)	-	-	0.00%	559	-	-100.00%	-	-100.00%
SkyWest (American)	-	193	100.00%	1,509	4,169	176.28%	7,365	133.74%
DELTA	847,187	1,218,339	43.81%	5,876,401	7,195,483	22.45%	13,781,171	15.23%
SkyWest (Delta Connection)	-	-	0.00%	-	-	0.00%	-	0.00%
EW DISCOVER GMBH	-	-	0.00%	1,892	-	-100.00%	129,533	6746.35%
KLM ROYAL DUTCH	93,025	164,662	77.01%	335,785	448,740	33.64%	961,075	-22.19%
SOUTHWEST	340,302	344,151	1.13%	2,024,462	2,100,386	3.75%	4,335,718	5.27%
UNITED	25,914	34,519	33.21%	137,055	207,312	51.26%	432,683	55.10%
Others	-	-	0.00%	5,522	-	-100.00%	-	-100.00%
CARGO CARRIERS								
21 AIR LLC	-	960,045	100.00%	-	3,981,043	100.00%	3,981,043	100.00%
FEDEX EXPRESS*	7,601,180	6,970,872	-8.29%	42,681,803	41,666,034	-2.38%	86,696,189	-6.92%
GEM AIR	1,505	775	-48.50%	7,870	5,714	-27.40%	12,447	-56.56%
GLOBAL CROSSING	-	-	0.00%	-	-	0.00%	18,597	100.00%
SWIFT AIR	-	-	0.00%	292,240	92,161	-68.46%	921,000	-13.91%
UPS	4,757,453	3,900,207	-18.02%	27,747,223	24,274,292	-12.52%	53,212,239	-16.17%
MISC CARGO	379,689	319,956	-15.73%	2,374,354	3,477,158	46.45%	6,323,249	-21.95%
ABX AIR	-	-	0.00%	137,646	502,607	265.14%	611,692	57.34%
TOTAL DEPLANED CARGO (LBS)	14,105,775	13,961,582	-1.02%	81,756,892	83,682,849	2.36%	171,319,931	-6.96%
TOTAL CARGO LBS	27,680,343	26,814,291	-3.13%	161,578,272	160,809,108	-0.48%	332,408,182	-7.52%

*FEDEX EXPRESS includes mail



Salt Lake City
Department of Airports

COMPARISON OF ON TIME OPERATIONS
April 2024

ARRIVALS

Airport	Flights	% On Time	Rank
MSP MINNEAPOLIS-ST. PAUL INTL	10,341	86.7	1
SLC SALT LAKE CITY INTL	9,354	85.8	7
IAD WASHINGTON DULLES	6,207	85.1	3
ATL HARTSFIELD-JACKSON ATLANTA INTL	28,563	84.7	4
DTW DETROIT METRO WAYNE CNTY	10,895	84.3	5
SEA SEATTLE-TACOMA INTL	14,579	83.5	6
BNA NASHVILLE INTL	8,311	82.8	7
IAH HOUSTON GEORGE BUSH	13,441	82.6	8
ORD CHICAGO O HARE	26,443	82.3	9
LGA NEW YORK LAGUARDIA	13,518	82.1	10
BWI BALTIMORE/WASHINGTON INTL	8,269	81.7	11
MDW CHICAGO MIDWAY	6,789	81.5	12
PHL PHILADELPHIA INTL	9,772	81.4	13
PHX PHOENIX SKY HARBOR INTL	16,680	81.2	14
DEN DENVER INTL	25,473	81.1	15
MIA MIAMI INTL	9,586	80.8	16
LAX LOS ANGELES INTL	15,888	80.7	17
EWR NEWARK LIBERTY INTERNATIONAL	12,004	80.3	18
MCO ORLANDO INTL	14,170	79.6	19
FLL FT. LAUDERDALE	8,297	79.4	20
DCA RONALD REAGAN NATIONAL	11,829	79.2	21
JFK NEW YORK JFK INTL	10,153	79.2	22
CLT CHARLOTTE DOUGLAS	21,003	79.1	23
TPA TAMPA INTL	7,118	78.9	24
SAN SAN DIEGO LINDBERGH FIELD	7,727	78.7	25
LAS LAS VEGAS MCCARRAN INTL	15,665	78.3	26
BOS BOSTON LOGAN INTL	11,751	77.5	27
AUS AUSTIN	7,402	76.3	28
DFW DALLAS-FT. WORTH REGIONAL	25,098	72.6	29
SFO SAN FRANCISCO INTL	10,888	55.6	30
AVERAGES	13,240		

DEPARTURES

Airport	Flights	% On Time	Rank
MSP MINNEAPOLIS-ST. PAUL INTL	10,250	87.0	1
SLC SALT LAKE CITY INTL	9,336	84.9	2
IAD WASHINGTON DULLES	4,304	84.8	3
DTW DETROIT METRO WAYNE CNTY	10,770	84.4	4
LGA NEW YORK LAGUARDIA	13,515	83.1	5
LAX LOS ANGELES INTL	15,718	82.3	6
ATL HARTSFIELD-JACKSON ATLANTA INTL	28,419	82.1	7
BNA NASHVILLE INTL	8,282	82.0	8
PHL PHILADELPHIA INTL	7,893	81.9	9
ORD CHICAGO O HARE	23,646	81.3	10
SEA SEATTLE-TACOMA INTL	12,924	81.0	11
TPA TAMPA INTERNATIONAL	7,121	81.0	12
DCA RONALD REAGAN NATIONAL	11,546	80.9	13
BOS BOSTON LOGAN INTERNATIONAL	11,591	80.6	14
PHX PHOENIX SKY HARBOR INTL	16,531	80.1	15
JFK NEW YORK JFK INTL	10,152	79.4	16
SAN SAN DIEGO LINDBERGH FIELD	7,585	79.4	17
EWR NEWARK LIBERTY INTERNATIONAL	10,729	78.4	18
MCO ORLANDO INTL	14,178	78.2	19
IAH HOUSTON GEORGE BUSH	9,288	78.0	20
MDW CHICAGO MIDWAY	6,791	77.8	21
DEN DENVER INTERNATIONAL	24,657	77.3	22
LAS LAS VEGAS Harry Reid INTL	15,579	77.2	23
MIA MIAMI INTL	9,590	77.0	24
AUS AUSTIN	7,304	76.3	25
CLT CHARLOTTE DOUGLAS	18,144	75.7	26
FLL FT. LAUDERDALE	8,299	75.5	27
BWI BALTIMORE/WASHINGTON INTL	8,230	72.7	28
DFW DALLAS-FT. WORTH REGIONAL	24,911	71.5	29
SFO SAN FRANCISCO INTL	10,622	70.3	30
AVERAGES	12,597		

ON TIME ARRIVAL PERFORMANCE AT SLC
By Carrier

Air Carrier	Flights	% On Time
DL DELTA	6,524	89.2%
NK SPIRIT	87	85.1%
UA UNITED	621	82.8%
WN SOUTHWEST	1,000	79.2%
AS ALASKA	249	78.3%
AA AMERICAN	450	78.0%
B6 JETBLUE	179	69.3%
F9 FRONTIER	244	63.1%
HA HAWAIIAN	0	0.0%
AVERAGES	9,354	91.3%

Source: DOT Air Travel Consumer Report

CONSTRUCTION REPORT

TABLE OF CONTENTS

- I. Area Map of Project Locations
- II. Project Schedule
- III. Construction Analysis
- IV. Construction Report

SALT LAKE CITY DEPARTMENT OF AIRPORTS

August 1, 2024



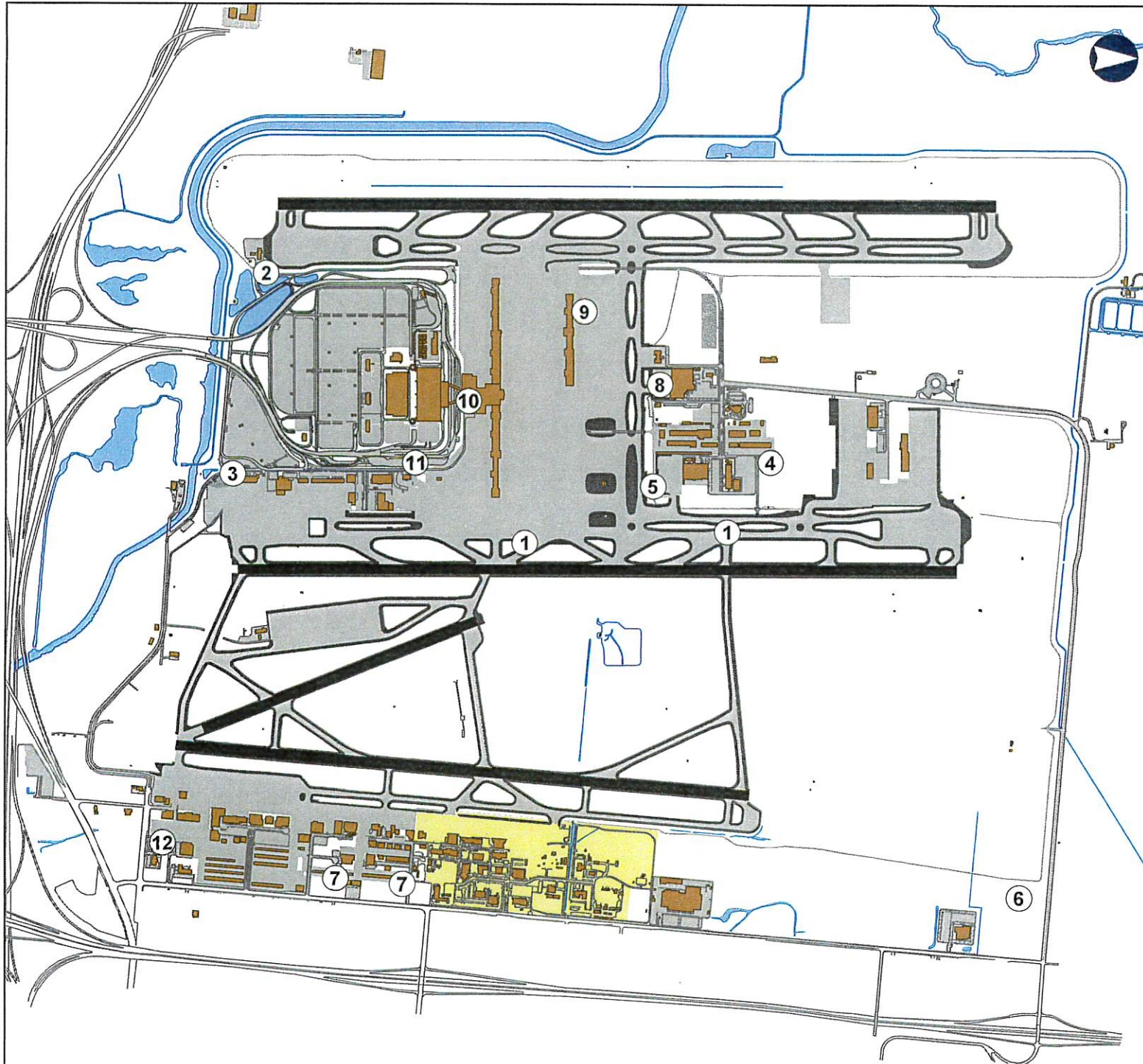
2024 - 2025 Project Legend

Airfield

1. Gylcol E. and Intermediate E. Pumpstation Rehabilitation
2. Pumpstation #9 Renovations
3. Electrical Vehicle Charging Stations (FY23)
4. Equipment Storage Bldg.
5. Taxiway F Reconstruction (G-F1)
6. Runway Deicer Fluid Tanks
7. Demo Row 21 & FAA FMP Pavement Restoration
8. Skywest Hangar Taxilane Reconstruction

Landside

9. Concourse B Maintenance T.I.
10. Terminal Fronts, Access Road & G.T. Lot Improvement
11. Ground Transportation Restroom + Charging Stations
12. National Weather Service Replacement Controls



SALT LAKE CITY INTERNATIONAL AIRPORT
CONSTRUCTION PROGRAM
2024/2025 Construction Schedule

ID	Task Name	Start	Finish	June 2024	July 2024	August 2024	September 2024	October 2024	November 2024	December 2024
1	Project Title	Tue 8/8/23	Fri 10/17/25							
2	(1) Glycol E. & Intermediate E. Pumpstation Rehabilitation	Mon 8/21/23	Thu 6/27/24							
3	(2) Pump Station #9 Renovations	Tue 8/8/23	Fri 3/14/25							
4	(3) Electrical Vehicle Charging Stations (FY23)	Thu 9/28/23	Fri 2/28/25							
5	(4) Equipment Storage Building	Thu 10/12/23	Fri 10/17/25							
6	(5) T/W F Reconstruction (G-F1)	Mon 4/22/24	Mon 10/28/24							
7	(6) Runway Deicer Fluid Tanks	Mon 5/6/24	Sat 11/30/24							
8	(7) Demo Row 21 & FAA FMP & Pavement Restoration	Mon 4/15/24	Fri 9/6/24							
9	(8) Skywest Hangar Taxilane Reconstruction	Mon 5/20/24	Thu 8/22/24							
10	(9) Concourse B Maintenance T.I.	Wed 1/24/24	Fri 8/16/24							
11	(10) Terminal Front Access Road & GT Lot Improvements	Tue 3/26/24	Thu 10/31/24							
12	(11) Ground Trans. Restrooms & Charging Stations Infrastructure	Mon 5/13/24	Wed 10/30/24							
13	(12) National Weather Service Replacement Controls	Tue 7/30/24	Mon 11/18/24							
14	(13) SVRA Hangar Access Road	Wed 5/1/24	Thu 6/27/24							
15	(14) TVY Water and Sewer Improvements	Mon 4/22/24	Fri 9/20/24							

Project: Microsoft Project (latest)
Date: Thu 8/1/24

CONSTRUCTION

SALT LAKE CITY DEPARTMENT OF AIRPORTS
CONSTRUCTION PROJECT STATUS 2024 - 2025

#	PROJECT NAME	ENGINEER'S ESTIMATE	BID AMOUNT	APPROVED CHANGE ORDERS TO DATE	% OF COST INCREASE TO DATE	STATUS	CONTRACTOR
CONSTRUCTION							
1	Glycol E. and Intermediate E. Pumpstation Rehab.	\$ 794,862	\$ 358,508	\$ 30,451	8.49%	complete	IPW LLC
2	Pump Station #9 Renovations	\$ 956,629	\$ 2,255,819	\$ 8,884	0.39%	on schedule	Crescent Construction
3	Electrical Vehicle Charging Stations (FY23)	\$ 570,367	\$ 620,745	\$ 5,000	0.81%	on schedule	Apex Electric LLC
4	Equipment Storage Building	\$ 4,482,931	\$ 4,070,100	\$ 143,656	3.53%	on schedule	Paulsen Construction
5	Taxiway F Reconstruction (G-F1)	\$ 11,347,940	\$ 11,197,743			on schedule	Granite Construction
6	Runway Deicer Fluid Tanks	\$ 798,375	\$ 956,004	\$ 56,615	5.92%	on schedule	Slider Construction
7	Demo Row 21 & FAA FMP & Pavement Restoration	\$ 2,488,790	\$ 2,367,777	\$ 24,985	1.06%	on schedule	Granite Construction
8	Skywest Hangar Taxilane Reconstruction	\$ 772,270	\$ 664,880			on schedule	Staker Parson Companies
9	Concourse B Maintenance T.I.	\$ 2,151,320	\$ 1,248,800	\$ 43,333	3.47%	on schedule	AIS Commercial
10	Terminal Front Access Road & GT Lot Improvements	\$ 2,646,450	\$ 2,814,272			on schedule	Acme Construction
11	Ground Transportation Restroom & Charging Stations	\$ 695,364	\$ 628,223			on schedule	Paulsen Construction
12	National Weather Service Replacement Controls	\$ 630,710	\$ 617,686			on schedule	Crescent Construction
13	SVRA Hangar Access Road	\$ 372,615	\$ 339,132			complete	Sunset Mountain Machinery
14	TVY Water and Sewer Improvements	\$ 9,815,980	\$ 10,158,015	\$ 129,407	1.27%	on schedule	Hughes General Contractors
	Total	\$ 38,524,603	\$ 38,297,704	\$ 442,331	1.15%		
Engineer's estimate and Bid amount is based on construction cost only.							

CONSTRUCTION REPORT

CONSTRUCTION

- (1) **Glycol East and Intermediate East Pumpstation Rehabilitation** - Substantial completion for this project was issued to the Contractor on June 27, 2024. All punch list items have been completed. Close-out documents are currently being prepared.
- (2) **Pump Station #9 Renovations** - Construction for this project is on hold due to long lead equipment items. Installation of new screens/grates, pump shaft, generator and pad, and new meter vault have been completed. Anticipated completion for this project is March 14, 2025.
- (3) **Electrical Vehicle Charging Stations (FY23)** - Excavation for the feeders from the electrical distribution to the charging stations are completed to the north of the project. Work continues on the south end the week of July 29th. Underground conduit installation is ongoing, however, the ground boring has been postponed while the underground work is taking place. Due to long lead equipment items, substantial completion is anticipated for February 28, 2025.
- (4) **Equipment Storage Building** - The Contractor is currently installing the overhead doors. Rocky Mountain Power has set the transformer. The meter installation is forthcoming. Asphalt paving is scheduled for August 5th. Substantial completion is anticipated for October 2025.
- (5) **Taxiway F Reconstruction (G-F1)** - The Contractor has completed the engineered fill on the project. There have been delays due to several soft spots in the grade that had to be excavated and stabilized before building the new taxiway base structure. The Contractor is currently installing lighting conduit and lighting base cans. Lean mix concrete base paving is scheduled to begin the week of August 5th, and concrete pavement is planned for the week of August 26, 2024. Substantial completion is anticipated in late October 2024.
- (6) **Runway Deicer Fluid Tanks** - The Contractor continues work on the concrete containment and rebar placement. A change order is being processed to increase the tank shell thickness to comply with UL-142 requirements. Substantial completion is scheduled for November 30, 2024.
- (7) **Demo Row 21 & FAA FMP & Pavement Restoration** - The Contractor completed the storm drain work and asphalt paving on Row 21 site this week. Excavation and utility work continues at the FMP site. Substantial completion is scheduled for September 06, 2024.
- (8) **Skywest Hangar Taxilane Reconstruction** - Asphalt paving on the east side of taxilane was completed on July 29th. Lighting installation is scheduled for July 31st, along with pavement restriping. Substantial completion is expected to be issued on August 22, 2024.
- (9) **Concourse B Maintenance T.I.** - A final walk through for this project was performed on July 8th. A punch list is currently being generated with substantial completion to follow by mid-August 2024.
- (10) **Terminal Front Access Road & GT Lot Improvements** - The west side construction of the Ride Share Lane is scheduled to be completed and opened by August 19th. The east side of the Public Passenger Pickup Lanes received a seal coat and new roadway striping. This will be followed up with concrete sidewalk, planter benches, and new barrier wall railing construction and is planned to be open to traffic on August 29th. The traffic signal steel between the Ride Share and Passenger Pickup Lanes is delayed until mid-October however, construction prep work for the signal will begin shortly. The Media Parking sidewalk realignment and installation of the Pedestrian Crossing and Flashing Beacons starts this week and has an estimated completion date of August 16th. GT Lot Staging Lot Modifications underground utility work has started with curb work, sealcoat, and striping to follow. Substantial completion is anticipated for October 31, 2024.

- (11) **Ground Transportation Restrooms & Charging Stations Infrastructure** - After a lengthy delay in the permitting process, the building permit was issued July 5th. The Contractor and subcontractors are now scheduling work accordingly. Concrete footings and foundations for the structure have been completed, and rough-in plumbing is underway. Utility excavation work began on July 29th, starting on the west side of the GT Lot and progressing east. Coordination with the Terminal Front Access Road and GT Lot Improvements is on-going. Substantial completion is anticipated for October 30, 2024.
- (12) **National Weather Service Replacement Controls** - A notice to proceed was issued to the Contractor on July 30, 2024. Submittals are currently being prepared for review and approval by SLCDA.
- (13) **SVRA Hangar Access Road** - A final walk through for this project was conducted on June 27th. All punch list items have been completed. The Contractor was issued substantial completion on July 31, 2024. Close-out documentation is currently taking place.
- (14) **TVY Water and Sewer Improvements** - Construction has progressed with over 50% of the water and sewer lines being installed. Substantial completion is anticipated for September 20, 2024. This date could see some delay due to supply chain issues on long lead items.