

DEPARTMENT OF AIRPORTS
BOARD MEETING

17 May 2017

AGENDA



Salt Lake City
Department of Airports

**SALT LAKE CITY DEPARTMENT OF AIRPORTS
BOARD MEETING AGENDA**

17 May 2017
8:00 A.M.

CONSENT AGENDA

- A. Minutes of the 19 April 2017 Meeting

DISCUSSION ITEMS

- B. Director's Report – Maureen Riley, Executive Director, SLCDA
- C. Terminal Redevelopment Program (TRP) Update – Mike Williams, TRP Director, SLCDA
- D. Terminal Redevelopment Art Program – Maureen Riley, Executive Director, SLCDA

INFORMATION ITEMS

- A. Financial Report – March 2017
- B. Air Traffic Statistics – March 2017
- C. Comparison of On-Time Operations – February 2017
- D. Construction Report – May 2017
- E. Media Clippings – May 2017

The next meeting will be held on **Wednesday, June 21, 2017**, at 8:00 a.m. Meetings are held in the Board Room located on the third level of the short-term parking garage. People with disabilities may make requests for reasonable accommodations no later than 48 hours in advance in order to attend this [Airport Board Meeting](#). Accommodations may include alternate formats, interpreters, and other auxiliary aids. This is an accessible facility. For questions or additional information, please contact [LuJean Christensen](#) at [801-575-2096](tel:801-575-2096).

DEPARTMENT OF AIRPORTS
BOARD MEETING

17 May 2017

MINUTES

SALT LAKE CITY DEPARTMENT OF AIRPORTS MINUTES OF ADVISORY BOARD MEETING

19 April 2017

Members Present: J.T. Martin, Chair
Larry Pinnock, Vice-Chair
Igor Best-Devereux
Wade Bitner
Mickey Gallivan
Sam Granato
Senator Karen Mayne
Cyndy Miller
Kim Rolfe

Mayor's Office: Mayor Jacqueline M. Biskupski

City Council Office: James Rogers

Department of Airports: Maureen Riley, Executive Director
Jason Asay, Media Relations Manager
John Buckner, Director of Administration & Commercial Services
LuJean Christensen, Management Support Coordinator
Eddie Clayson, Director of Maintenance
Pete Higgins, Director of Operations
Marco Kunz, Attorney
Allen McCandless, Director of Planning
Kevin Robins, Director of Engineering
Al Stuart, Operations Superintendent
Craig Vargo, Police Chief
Nancy Volmer, Director of Public Relations & Marketing
Mike Williams, TRP Program Director

Chair J.T. Martin called the meeting to order at 8:02 a.m. and acknowledged Maureen Riley's retirement announcement.

AGENDA

A. Minutes

The motion was made by Igor Best-Devereux and seconded by Wade Bitner to approve the minutes of March 15, 2017 as presented. All votes were affirmative; motion passed.

B. Director's Report

Maureen Riley, Executive Director, updated the Airport Advisory Board regarding current events.

- Riley acknowledged and thanked Kevin Robins for acting as the Executive Director Designee in her absence. Robins remarked that the Board and Executive team helped during the three month period. Riley stated that she has enjoyed serving as the Executive Director over the past 10 years. The executive team has accomplished a lot in her tenure. To be able to come into an airport and get approvals in place to rebuild the entire facility is such a rare event in the industry. Martin stated that Riley is the epitome of professionalism and thanked her for her service.

C. Terminal Redevelopment Program Update

Mike Williams, Terminal Redevelopment Program (TRP) Director, presented an update on the TRP (presentation on file). Main points included were:

- CGMP #3 – South Parking Lot/Quick Turn-Around/Remote Service Sites current status
- CGMP #4 – Landside and Airside Enabling status
- CGMP #5 – Terminal/South Concourse West/Gateway status
- CGMP #6 – Roadways/Parking Garage/Central Utility Plant status
- CGMP #7 – Baggage Handling System status
- North Concourse Project status
- Overall program construction and paving sequence
- Near term schedule
- Overall capital program costs

Mayor Biskupski requested an update regarding the drywall scope of work and if contractors are offering health care coverage for laborers. Williams answered that there is a prequalification process, which prequalifies contractors prior to bidding. The contractors have to go through the prequalifying certifications, which are related to safety, track record on completing projects, financials, and that they will comply with the City's ordinance and provide health care. When the bids are received, the contractors have to turn in certifications indicating they are in compliance with the ordinance. If there are bids received that do not have the certifications, the bids are considered nonresponsive. When Holder – Big D Construction (HDJV) signs the agreement with a sub-contractor that is ultimately awarded, the ordinance is included as an exhibit to the agreement. Williams introduced Rob Moore, CEO of Big D Construction and Dave Miller, President and Chief Operating Officer, Holder Construction. Moore explained that there is a robust three prong approach to make sure contractors are in compliance with the City's ordinance. The first is a prequalification process where all have to prequalify that they are financially sound, have the staffing, and they provide the insurance. To submit a bid, the contractor includes a questionnaire answering a myriad of questions including one asking if the contractor will provide health insurance. During the actual bid process, contractors have to check off a list of questions, one of which is related to providing health care. The contractors have to provide a notarized affidavit that they will provide health care coverage as per the City's requirement. Moore indicated he had recently met with several sub-contractors to assure that is happening. The process is more than contractors checking a box prior to the signing of a

contract. The contract references Exhibit F, which is a certification that they will comply with the ordinance of the City and provide health insurance.

Senator Mayne wondered if there is evidence brought to the Airport that a sub-contractor is not in compliance, will the Airport go back and audit their records. Dave Miller, President and Chief Operating Officer, Holder Construction, answered that each trade contractor has a contractual obligation to meet the responsibilities that are required by the exhibits that are in the contract. HD verifies that the sub-contractors have certified and notarized that they are in compliance. If a question is raised as far as not performing consistent with our compliance we could ask them to provide us with additional information.

Senator Mayne requested further information on the verification and certification required. Miller answered that it is an exhibit per the ordinance, which an authorized individual for the company signs, obligating them to the requirements along with notarizing that is a legal binding authorization that they are acknowledging.

Senator Mayne raised a concern over workers on the redevelopment project not being required to go through the badging process and requested an explanation on what dictates whether they have to be badged or not. Mr. Miller stated that in the aviation industry, there are airside and landside areas. Airside is where badging is required and on landside, badging is not. Williams clarified that the Transportation Security Administration (TSA) has to approve the placement of construction fencing, which isolates the construction site from Airport operations. During the project, the fencing is reconfigured constantly with TSA approval. The TRP construction site is landside, not airside.

James Rogers had a follow up question regarding the certificate that is signed initially. Rogers directed the question to HD, which has performed construction at other national airports. The question he raised was if any other airport had required a semi-annual recertification to make sure the companies were in compliance. Mr. Miller stated that what is being done at Salt Lake City is more robust than what is done cross the country.

Martin commented that the points some of the Board members are making are to assure that every worker that has been hired by the airport or contractor are documented and able to work. It is up to industry to point it out and police itself. Moore responded that he brought sub-contractors in his office to verify the safety plan, health care plan, verify employment eligibility, and overtime. "What we are finding is the folks that are being hired are substantial companies and the best of class contractors. I am confident that every one of our sub-contractors on site is offering health care insurance to their employees."

Mayor Biskupski stated that recently there was a convention for people who are blind. They passed a resolution asking the City to include in the construction of the new Airport wayfinding measures to make it easier for those with disabilities to navigate the new Airport. Mayor Biskupski asked if we are including anything today in the construction of the new Airport that would assist those who have disabilities. Williams answered that there are wayfinding measures, which are part of ADA requirements, such as braille located on elevators. The FIDS monitors will include notifications for the visually impaired. Mayor Biskupski wondered if any sort of smart technology, that could be linked to phones, to help navigate was being used. Williams

remarked that currently, we haven't investigated any, but if there is new technology we could look at it. Mayor Biskupski stated she will provide information on the technology and the resolution. The resolution will include specific requirements.

Best-Deveruex requested background information on the construction manager, Austin Okland, for the North Concourse. Williams answered that Okland is the local partner, Austin is a nationwide firm based out of Dallas. Austin has done several aviation projects nationally.

Best-Deveruex requested an explanation on how the management of the two parallel projects would function. Williams answered that there would be one management team managing the entire program. It is a redevelopment program for the entire Airport and the program will have two subprojects under it. The program will have two construction teams that will have integrated work sessions and meetings to be able to deliver the final product. Riley stated the essential difference that the staff has to deal with is the TRP is imbedded in the airline agreement and there is a clause that discusses the project, which addresses the TRP. The North Concourse is like an annual CIP project, so there will be different administrative responsibilities and obligations on how those are differentiated.

Williams discussed the \$737M budget for the North Concourse and how the budget was established early on in the concept stage. Discussions have been ongoing with the airlines on scope and what the North Concourse will look like going forward. The airlines requested that the central node be extended. HOK will deliver documents on May 12th that will include the requested change of scope. Austin Okland will have 45 days to prepare an estimate and then a value analysis will be performed. A budget will be locked in once we get the estimate from the documents.

Pinnock asked if there was room for additional gates to the east in the North Concourse and if there was any kind of timing when that decision will have to be made as to when to do that expansion as well. Williams answered that it would be driven by what's happening in the industry. The phased approach will allow the airport and airlines the ability to decide to add additional gates in the north during the program. The growth in the industry has prompted the discussion of additional gates being built earlier than later. Once the design phase is complete, there will be additional work needed on the design to consider the additional 15 gates. The planning will study if the increase in passenger traffic will create challenges in the terminal building, bag claim area, etc. Riley stated that in strategic sessions with the architect, there have been discussions about a third linear concourse in the future.

Martin inquired if the earth being moved during the preparation for the Terminal tunnel was being stored on the Airport or trucked out. Williams answered that if any of the soil removed is reusable, it will be reused on the project. If the soil is unsuitable, it is taken off site.

Martin requested a tour of the project site for the Board in the near future.

Kim Rolfe stated that he has been measurably impressed with the contractor being able to come through the last winter and had the ability to stay on task and schedule.

Sam Granato left the meeting at 8:59 am.

D. Discussion of Rules and Regulations for Conduct of the Airport Advisory Board

J.T. Martin, Airport Advisory Board Chair, informed the Board that he would be meeting with the Mayor next week to discuss holding a Board retreat. Martin suggested that the agenda for the Board Retreat include discussions regarding:

- Board protocols
- Proper use of badging to include TSA procedures
- Active subcommittees and the selection process
- Process of how the Board members communicate with Airport employees
- Protocol for when Board members are approached by members of the press
- How members could be more effective

E. Airport Service Quality (ASQ) Survey Results

Nancy Volmer, Director of Public Relations & Marketing, SLCDA, presented the 2016 ASQ survey results (presentation on file). Main points included were:

- Global Ranking
- North America Airports ranking
- Overall satisfaction ranking
- Airport performance rankings
- What is most important to passengers

Mayor Biskupski and J.T. Martin left the meeting at 9:09 am.

Best-Devereux asked if there was a plan in place to improve internet access and the cleanliness of the facilities for passengers at SLC. Volmer answered that the Airport is working with CenturyLink to increase the bandwidth, which would improve internet access. Riley stated that the increased bandwidth would be rolled out soon. One of the challenges the Airport has faced with the cleanliness of the facilities is that other big employers in the valley have increased their wages for their janitorial staffs. The Airport has increased its wages, but there was a period of time when the turnover rate was high. The demands of an aging facility along with the increased passengers has been a challenge. Ed Clayson answered that the turnover rate increased from 20% to over 100%, but they are working on making the wages more competitive. Restroom refurbishment is underway and staffing has been adjusted to cover the peak times.

Senator Mayne asked if the janitorial contract was privatized or if they were State workers. Clayson answered that they are contract employees. Senator Mayne encouraged that the wages paid should be competitive. Clayson stated the wages have been increased recently to be more competitive.

Best-Deveruex asked, in light of the bad publicity United Air Lines has had with the Chicago incident, what was the current protocol for removing passengers from an aircraft. Chief Vargo

answered that his understanding was that the Civil Aviation Security Force is what Chicago currently has. After the incident, Salt Lake City reinforced training with our officers, to emphasize that we don't get involved in the civil issues or rules of private companies. Since that time, we have also talked with a number of airlines and the station managers. We will be there to keep the peace but we will not go on and pull a person off simply for something that is a company rule.

F. Other Possible Discussion Item – General Aviation

Larry Pinnock, Airport Advisory Board Vice-Chair, updated the Board on the General Aviation subcommittee. The subcommittee met this month and the goal of the committee is to manage to the best of our abilities our general aviation population. The primary goal currently is satisfying demand for hangar space in the Salt Lake City system of airports. The subcommittee is currently looking at best practices elsewhere. The Airport has limited funds for hangar expansion and the committee is looking at the best way to satisfy the demand for hangar space. The committee will continue to meet.

The next Board meeting will be held on May 17, 2017.

Larry Pinnock adjourned the meeting at 9:25 a.m.

J.T. Martin, Chair

Date

Jacqueline M. Biskupski, Mayor

Date

DEPARTMENT OF AIRPORTS
BOARD MEETING

17 May 2017

DISCUSSION ITEMS

SALT LAKE CITY AIRPORT BOARD

AGENDA: DISCUSSION ITEM (B)
DATE: 17 May 2017
TO: Airport Board
FROM: Maureen Riley, Executive Director
SUBJECT: **Executive Director's Report**

Maureen Riley will present a monthly informational report to the Board, including:

1. TRP progress
2. Ground transportation update

Other discussion items may include:

1. Concessions and rental cars
2. Airport safety and security
3. Airport facilities and operations
4. General aviation
5. Passenger and airport users
6. Environmental matters
7. Financial condition
8. Legislative issues
9. Airlines
10. Communications and marketing

SALT LAKE CITY AIRPORT BOARD

AGENDA: DISCUSSION ITEM (C)
DATE: 17 May 2017
TO: Airport Board
FROM: Maureen Riley, Executive Director
SUBJECT: **Terminal Redevelopment Program Update**

Mike Williams, Terminal Redevelopment Program (TRP) Director, will present an update on the SLC Terminal Redevelopment Program (presentation on file).

SLC Redevelopment Program

Status Update: 05-17-2017



Salt Lake City International Airport



CGMP# 3 – South Parking Lot/QTA/RSS

Project: CGMP# 3 - South Parking Lot/QTA/RSS/Civil Ph 1 Budget: \$94.00M EAC: \$88.70M

South Parking Lot Replacement Parking, Civil Enabling, East Lift Station, New Rental Car Quick Turn-Around (QTA) and Remote Service Sites (RSS)

Current Status

Schedule		Recent Milestones Achieved
Activity	Target Date	
Substantial Completion	Feb 2016 A	* Close-out CGMP documentation submitted and approved by Construction Committee 5/11/2017 * \$5,287,673 returned to Owner's Reserve
Fully Operational	Mar 2016 A	
Commission East Lift Station	Nov 2016 A	
Complete Requested Tenant Scope	Dec 2016 A	
CGMP 03 Close-out Complete	APR 2017 A	
Concerns/Issues/Risks		
* None		



CGMP# 4 – Landside and Airside Enabling

Project: CGMP# 4 - Landside and Airside Enabling

Budget: \$81.09M EAC: \$81.00M

Terminal/South Concourse West/Gateway/Roadways/Airside and Landside Enabling and Central Utility Plant Hydronic Piping

Current Status

Schedule		Recent Milestones Achieved
Activity	Target Date	
Complete Seq 2 Tunnel Excavation	Dec 2016 A	* Utility Work nearing completion.
Complete SCW Surcharge	Dec 2016 A	* Started Deep Dewatering Operation at Mid-Concourse Tunnel
Complete West Lift Station Pumps	Mar 2017 A	* Structural Support in place for Mid-Concourse Tunnel
Complete SCW Ductbank	Mar 2017 A	
Complete Gateway Hydronic Piping	May 2017	
Substantial Completion	Jul 2017	

Concerns/Issues/Risks

* Mid-Concourse Tunnel Settlement



CGMP# 5 – Terminal/South Concourse West/Gateway

Project: CGMP# 5 - Terminal/Gateway/South Concourse West Budget: \$795.35M EAC: \$795.35M

Terminal/Gateway/South Concourse West - Foundations, Structure, Building Envelope and Build-out

Current Status

Schedule		Recent Milestones Achieved
Activity	Target Date	
Start Driven Piles	Dec 2016 A	* Started Tunnel Concrete Elevated Slab Pours
Complete Terminal Tunnel Backfill	Sep 2017	* Started SCW Slab-on-Grade Pours
Complete SCW Slab on Grade	Sep 2017	* SCW Steel Erection Scheduled to Start 5/17/2017
Complete SCW Structural Steel	Nov 2017	
Complete Terminal Foundations	Feb 2018	
Complete Terminal Structural Steel	Jul 2018	

Concerns/Issues/Risks

* Complete Terminal Tunnel Concrete Lid Timely



CGMP# 6 – Roadways/Parking Garage/Central Utility Plant

Project: CGMP# 6 - Parking Garage/Roadways/Central Utility Plant/Project-Wide Special Systems

Budget: \$363.86M EAC: \$363.86M

Parking Garage/Rental Car Ready Return/Elevated and At-Grade Roadways/Central Utility Plant/Project-Wide IT and Special Systems

Current Status

Schedule		Recent Milestones Achieved
Activity	Target Date	
Issue NTP	Dec 2016 A	* Parking Garage Underground Utility Work Underway
Start Central Utility Plant Concrete	Feb 2017 A	* Parking Garage Driven Piles Continue
Start Parking Garage Driven Piles	Mar 2017 A	* Initiated Parking Garage Column Steel Deliveries
Complete CUP Chiller Installation	Dec 2017	* Central Utility Plant Concrete Continues
CUP Operational	Mar 2018	
Parking Garage Roofing Complete	Aug 2019	

Concerns/Issues/Risks



CGMP# 7 – Baggage Handling System

Project: CGMP# 7 - Baggage Handling System including TSA Screening Area

Budget: \$86.09M EAC: \$86.09M

Terminal/Gateway/South Concourse West and TSA Screening Area Complete Baggage Handling System IT and Special Systems

Current Status

Schedule

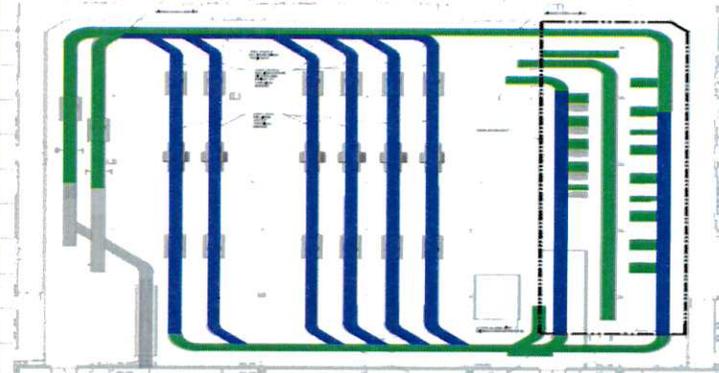
Recent Milestones Achieved

Activity	Target Date
Issue NTP	Sep 2016 A
Start BHS Hanger Installation	Aug 2017
Install TSA Provided Equipment	Jun 2019
Start BHS Testing and Commissioni	Nov 2019
Start TSA BHS Acceptance Testing	Mar 2020
BHS Substantial Completion	May 2020

- * TSA Payments for Reimbursable work Underway.
- * BIM Coordination Sessions with MEP continue.
- * Finalized South Concourse Conveyor Cross-Over and Diverters to the North Concourse.
- * Construction Committee Approved CGMP Baseline Schedule.
- * Coordinated TSA EDS Delivery Date for FY2019.

Concerns/Issues/Risks

* None



CGMP# 9 – Apron Paving – Taxilane 20/21

Project: CGMP# 9 - Apron Paving - Taxilane 20/21 and Taxiway A/B

Budget: \$26.76M EAC: \$26.76M

Initial Portion of Apron Paving that will Utilize \$10 million in AIP Funding and also Support Fence Installation for North Concourse Site.

Current Status

Schedule

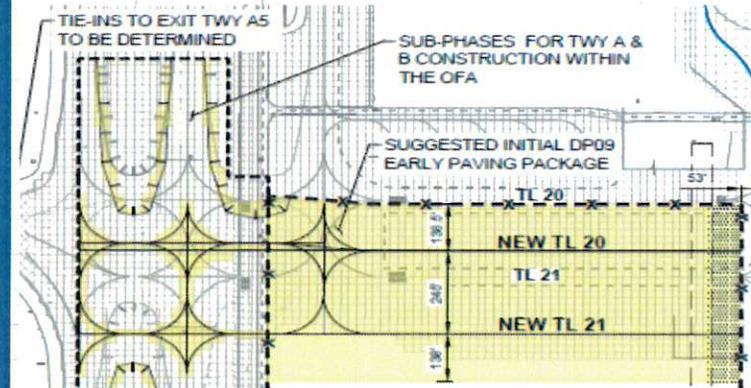
Recent Milestones Achieved

Activity	Target Date
Issue NTP	April 2017 A
Taxilane 20 Reopens	Sep 2017
Taxilane 21 Reopens	Nov 2017
Taxiway A and B Complete	Nov 2017
CGMP# 9 Bulletin# 1 Close-out	Mar 2018

* Capture the Site 5/15/2017

Concerns/Issues/Risks

* None



North Concourse Project

Project: North Concourse Project

Budget: \$737 EAC: TBD

North Concourse Phase 1 and Phase 2 and Associated Airfield Scope of Work

Current Status

Schedule

Recent Milestones Achieved

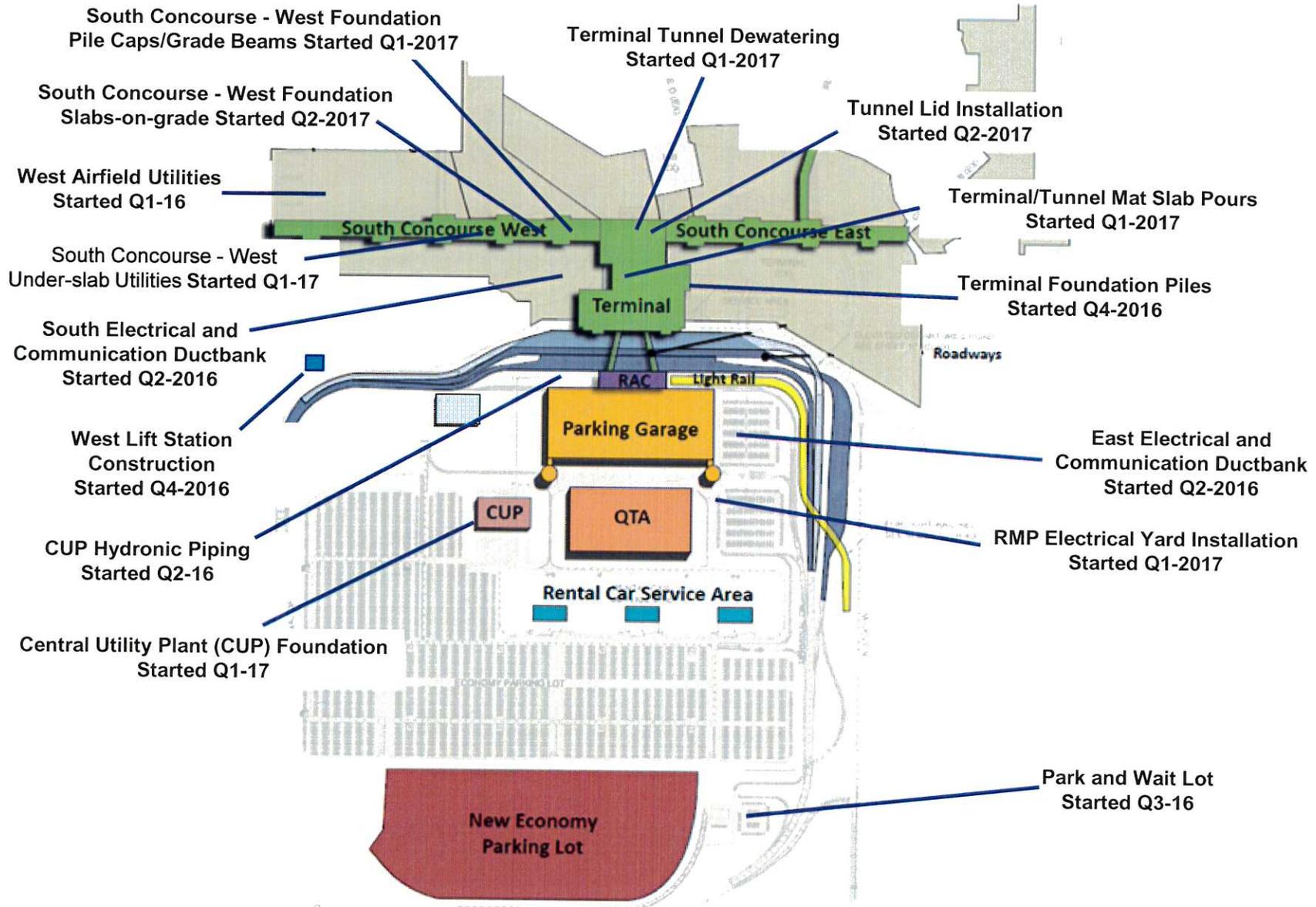
Activity	Target Date	
Issue Draft Program Report	Nov 2016 A	* Developed North Concourse Field Office Plan
Receive CMAR RFQ Responses	Dec 2016 A	* Developed North Concourse Construction Access Plan and Received Preliminary TSA Approval
CMAR Interviews	Jan 2017 A	* Developed Estimate Preparation Plan with AOJV, HDJV and HOK Estimator
Start Design Phase	Jan 2017 A	* Received HOK 5/12 Design Document Deliverable
CMAR NTP	Apr 2017 A	* Established Temporary AOJV Offices in T2
Issued Design Documents	May 2017	

Concerns/Issues/Risks

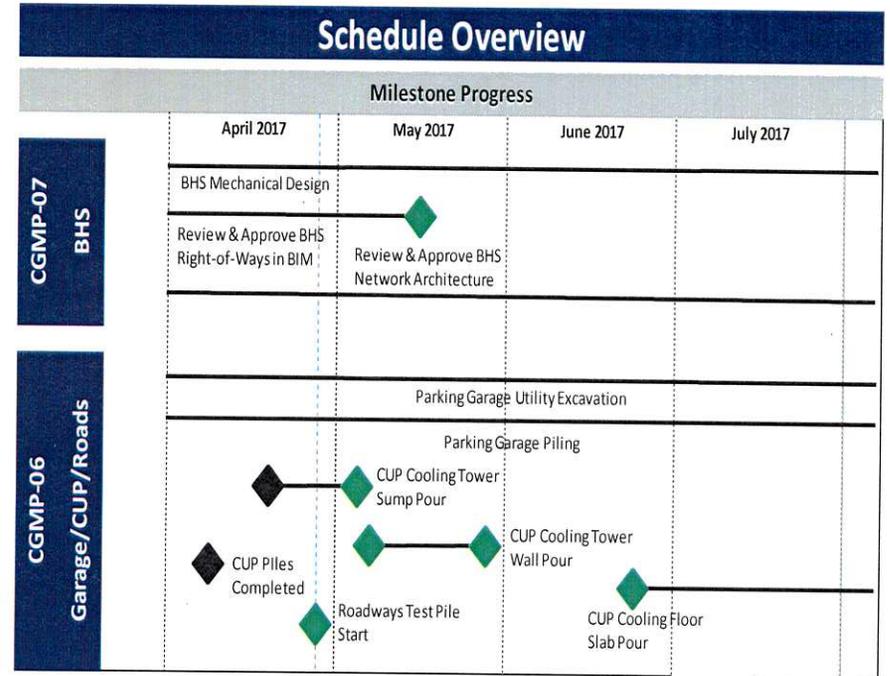
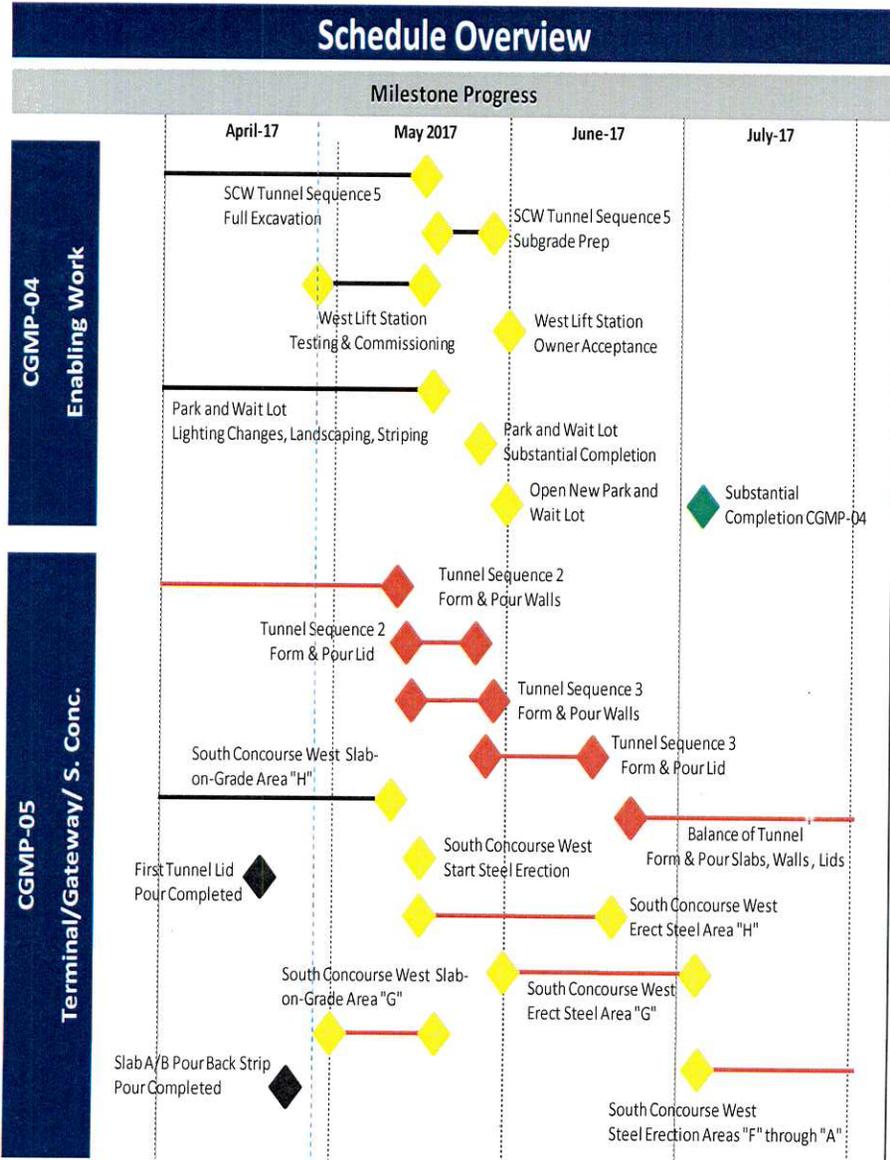
- * Coordinate Design and Construction Schedules
- * HOK Design Phase Document Level of Completion



Overall Program Construction & Paving Sequence



Near Term Schedule



- Critical Data Date
- Dashed Line
- ◆ Achieved
- ◆ Float Used
- ◆ On Target
- ◆ Late

Terminal Tunnel activities on the critical path are late by approximately two weeks due to groundwater and weather impact. Contractor is resequencing the work and adding staff to make up the time.

Overall Capital Program Costs

Construction Budget April 2017	Budget	Spent	Committed	Uncommitted	Pending	EAC
Preconstruction Services	\$ 10,748,596	\$ 9,575,407	\$ 9,575,407	\$ -	\$ -	\$ 9,575,407
General Conditions Services	\$ 91,179,758	\$ 27,459,201	\$ 78,593,872	\$ 11,127,306	\$ -	\$ 89,721,178
CGMP 03 - QTA, RSS, South Parking Lot	\$ 94,000,000	\$ 88,705,898	\$ 94,000,000	\$ -	\$ -	\$ 88,721,327
CGMP 04 - Landside/Airside Enabling Work	\$ 81,096,442	\$ 71,024,115	\$ 81,096,442	\$ -	\$ -	\$ 81,096,442
CGMP 05 - Terminal, South Concourse West , Gateway	\$ 795,346,442	\$ 54,087,256	\$ 795,346,442	\$ -	\$ -	\$ 795,346,442
CGMP 06 - Parking Deck, Roadways, Central Utility Plant	\$ 377,293,285	\$ 3,745,399	\$ 363,855,782	\$ -	\$ -	\$ 363,855,782
CGMP 07 - Baggage Handling System	\$ 86,085,766	\$ 2,650,690	\$ 86,085,766	\$ -	\$ -	\$ 86,085,766
CGMP 08 - Not Used	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CGMP 09 - Apron Paving SCW/Hydrant Fueling	\$ 56,791,127	\$ -	\$ -	\$ 56,791,127	\$ -	\$ 56,791,127
CGMP 10 - South Concourse East	\$ 212,143,940	\$ -	\$ -	\$ 212,143,940	\$ -	\$ 212,143,940
CGMP 11 - Apron Paving SCE/Hydrant Fueling	\$ 75,699,182	\$ -	\$ -	\$ 75,699,182	\$ -	\$ 75,699,182
Total Construction Budget	\$ 1,880,384,538	\$ 257,247,966	\$ 1,508,553,711	\$ 355,762,555	\$ -	\$ 1,859,036,593
Soft Cost Budget	\$ 251,316,222	\$ 133,323,639	\$ 153,002,340	\$ 98,867,171	\$ -	\$ 251,316,222
Owners Reserve	\$ 44,852,234	\$ -	\$ -	\$ 65,900,177	\$ -	\$ 66,200,177
Total TRP Phase 1 Budget	\$ 2,176,552,992	\$ 390,571,605	\$ 1,661,556,051	\$ 520,529,903	\$ -	\$ 2,176,552,992
North Concourse Budget	\$ 737,000,000	\$ 1,999,047	\$ 29,818,792	\$ 707,181,208	\$ -	\$ 737,000,000
CIP Multi-Year Budget	\$ 191,432,000	\$ -	\$ -	\$ 191,432,000	\$ -	\$ 191,432,000
Total Capital Program Budget	\$ 3,104,984,992	\$ 392,570,652	\$ 1,691,374,843	\$ 1,419,143,111	\$ -	\$ 3,104,984,992



Project Statistics

Safety Statistics Through 5/5/2017				Trade Staffing 5/5/2017			
657 Days without a Lost Time Injury				350 Trade Workers on Site			
956,958 Hours Worked to Date							
Contract Local/Non-Local Awarded Statistics							
Local Trades		Dollar Value	Trade Count	Percentage			
Total Local (Wasatch Front) Contractors		\$654,370,877	72	59%			
Total Out of State Contractors		\$462,115,509	13	41%			
Total Contract Awards		\$1,116,486,386	85	100%			
Contract Union/Merit Shop Awarded Statistics							
Union Trades		Dollar Value	Trade Count	Percentage			
Total Union Contractors		\$455,654,558	21	41%			
Total Merit Shop Contractors		\$660,831,828	64	59%			
Total Contract Awards		\$1,116,486,386	85	100%			



Job Progress Photos – Terminal Building



Setting wall rebar on the Terminal Basement floor.



Installing forms for Terminal Basement Lid pour.



Installing rebar for a column in the Terminal Tunnel.



Walls and columns rising from the Terminal Tunnel floor.



Job Progress Aerials



Tunnel support system

Existing Midcourse Tunnel connection

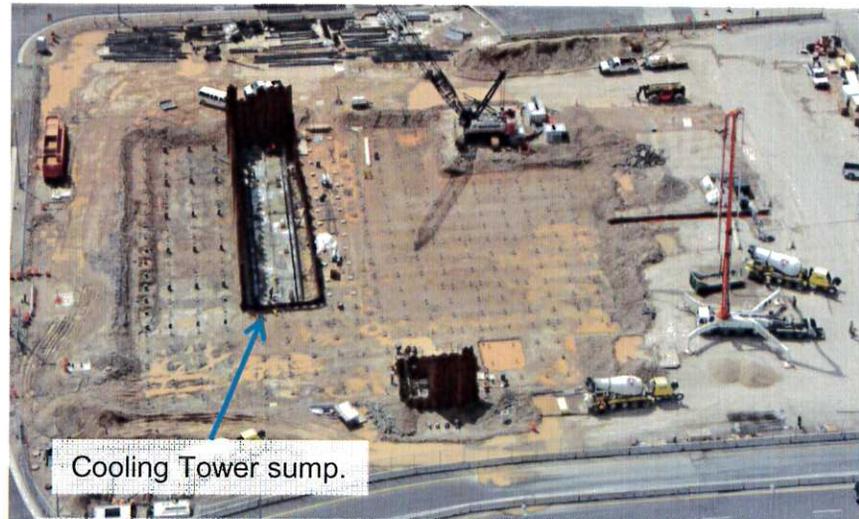


Parking Garage foundation progress.



First Tunnel Lid pour

Terminal Tunnel Sequence 2 area detail.



Cooling Tower sump.

Central Utility Plant (CUP) Progress.



Job Progress Photos



Future Convenience Store location

New Park and Wait Lot progress.



Section of shallow utility installation at South Concourse.

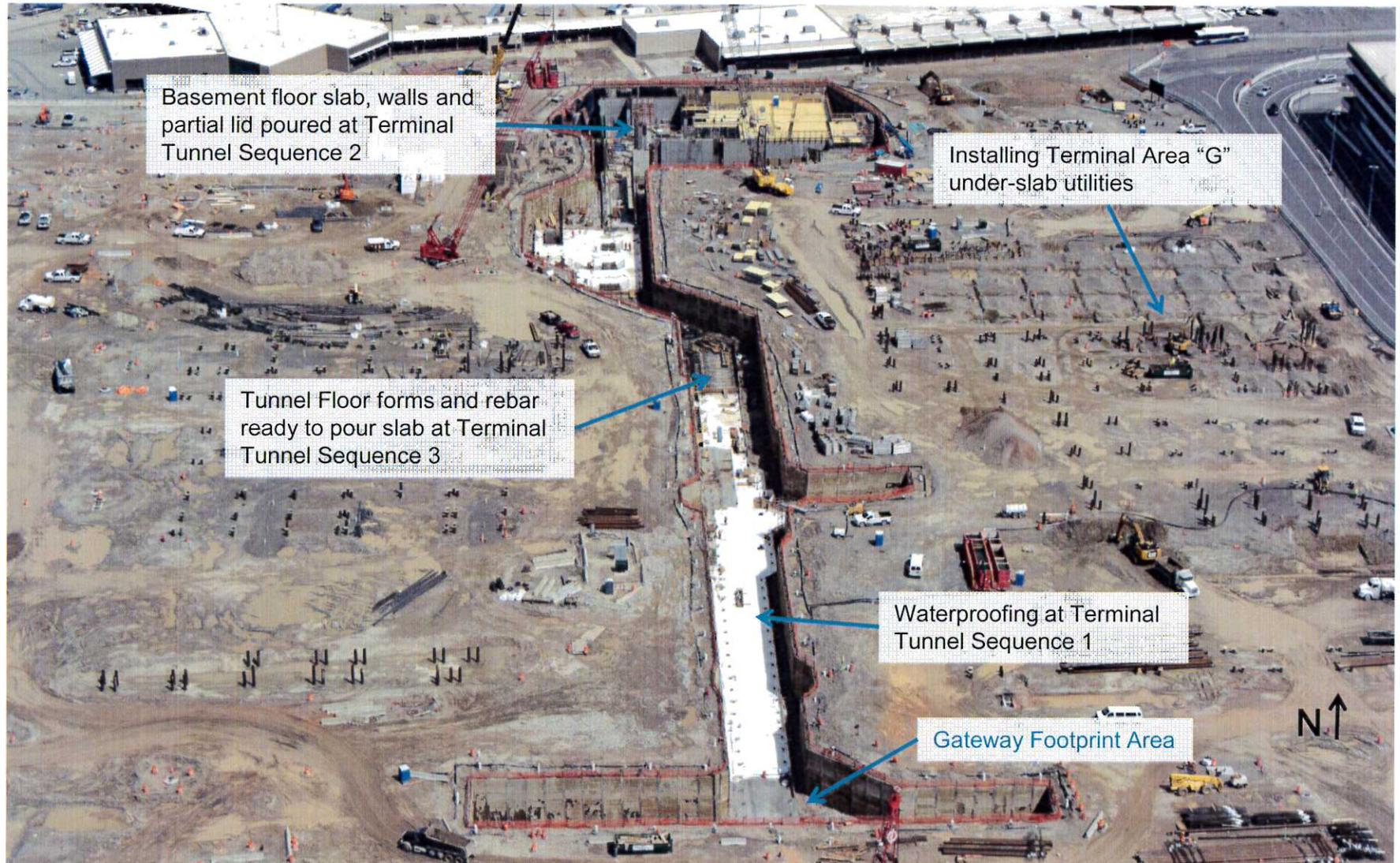


Start of Landscaping at the Park and Wait Lot.



Curb and gutter installed - ready for pavement at West Lift Station.

Job Progress Aerials



Terminal / Gateway Area

Job Progress Aerials

Preparing for slab-on-grade pour in Areas "H" and "G"

Pouring pile caps and grade beams in Area "D"



Installing underground MEP utilities Area "F" and "E"

Existing Mid-Concourse Tunnel excavation

Continued excavation to form and reinforce pile caps and grade beams in Areas "C" through "A"

South Concourse West Area



Job Progress Aerials



SALT LAKE CITY AIRPORT BOARD

AGENDA: DISCUSSION ITEM (D)
DATE: 17 May 2017
TO: Airport Board
FROM: Maureen Riley, Executive Director
SUBJECT: **Terminal Redevelopment Art Program**

Maureen Riley, Executive Director, SLCDCA, will present an overview of the Terminal Redevelopment Art Program (presentation on file).

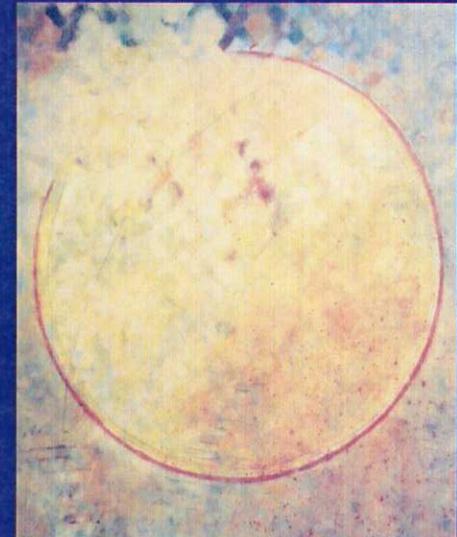
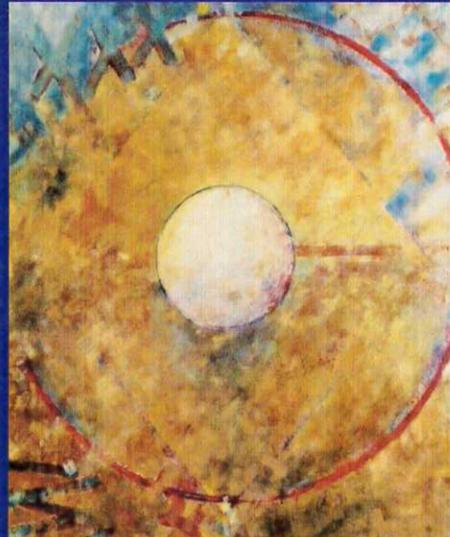
Salt Lake City International Airport



ART PROGRAM SALT LAKE CITY INTERNATIONAL AIRPORT

SLC Art Program

- Existing art collection
- Commissioned art
- New opportunities



Existing art collection

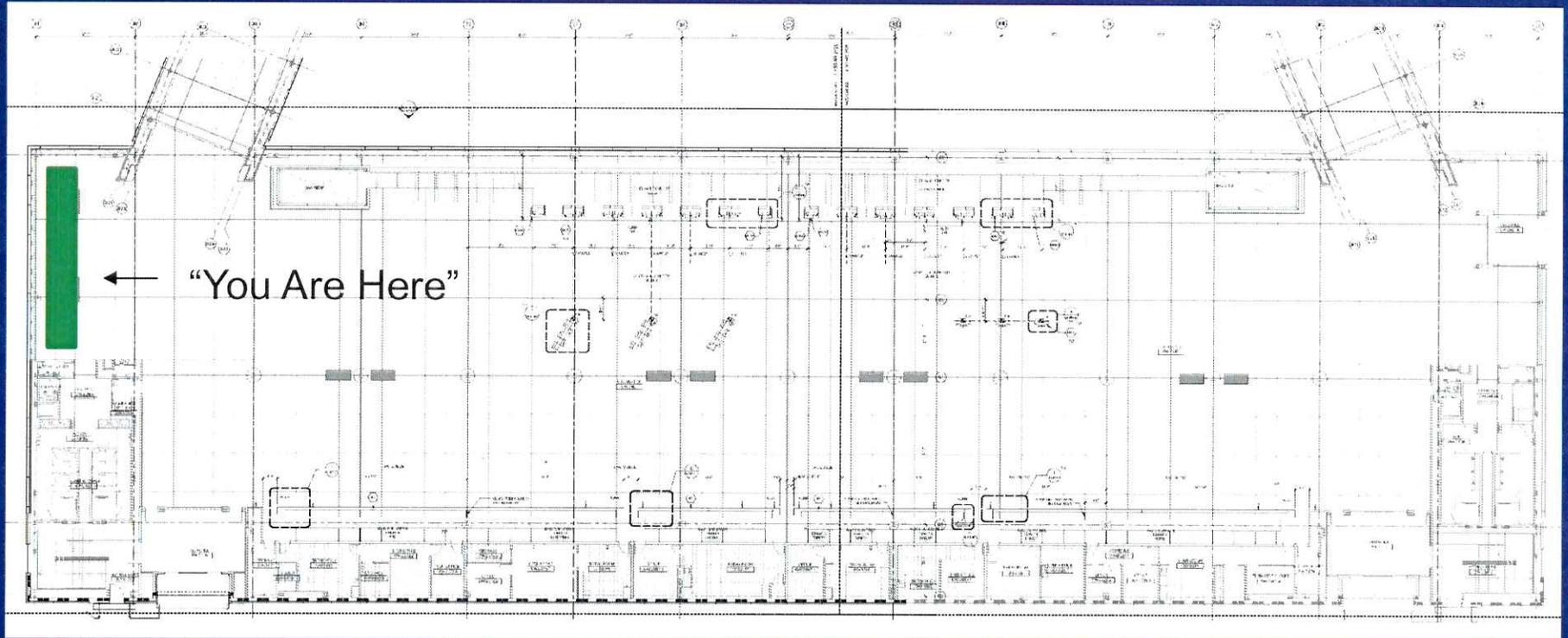


“You Are Here”
Jenkyn Powell, 1995

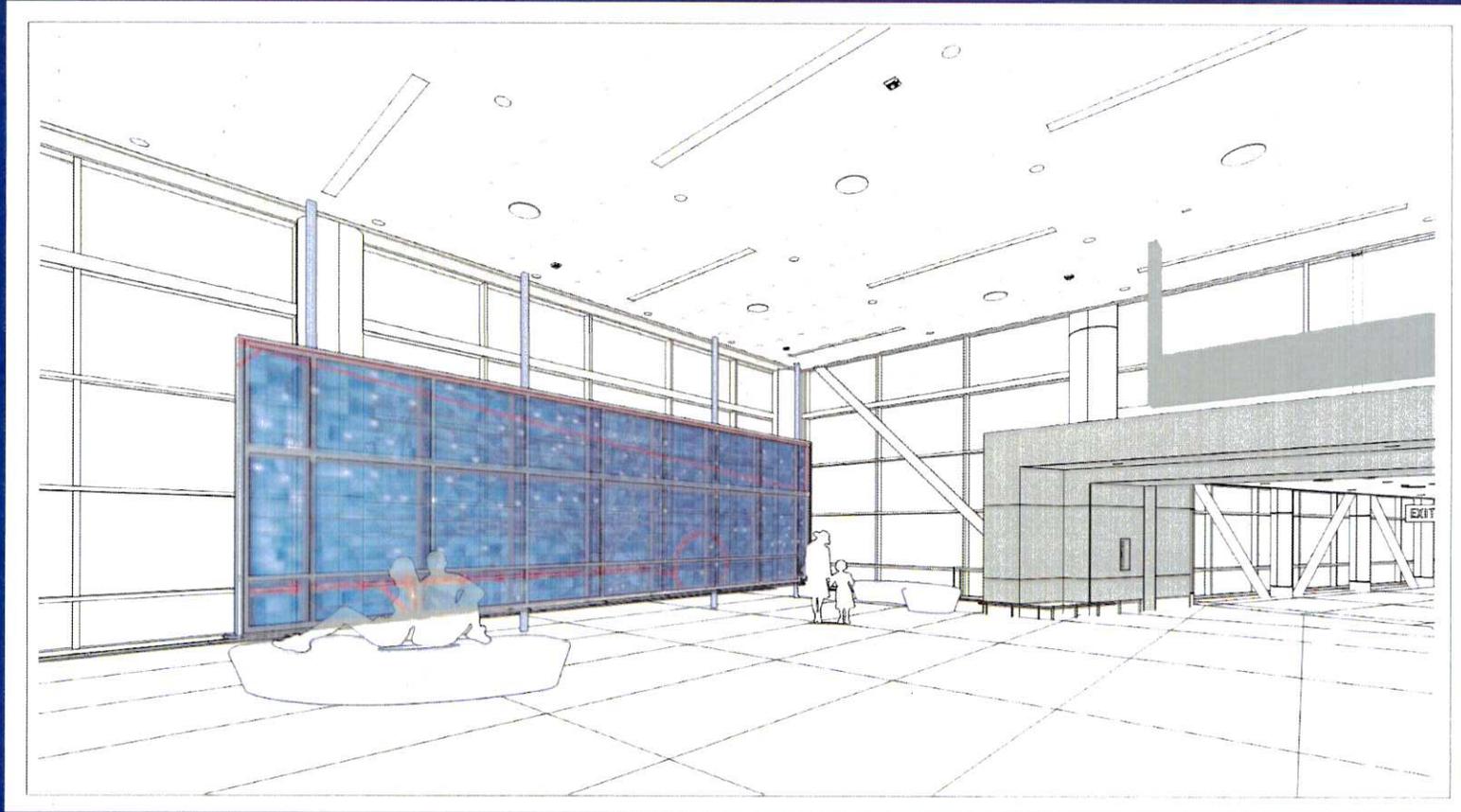
Terminal 3 IAB

Salt Lake City International Airport

Existing art collection

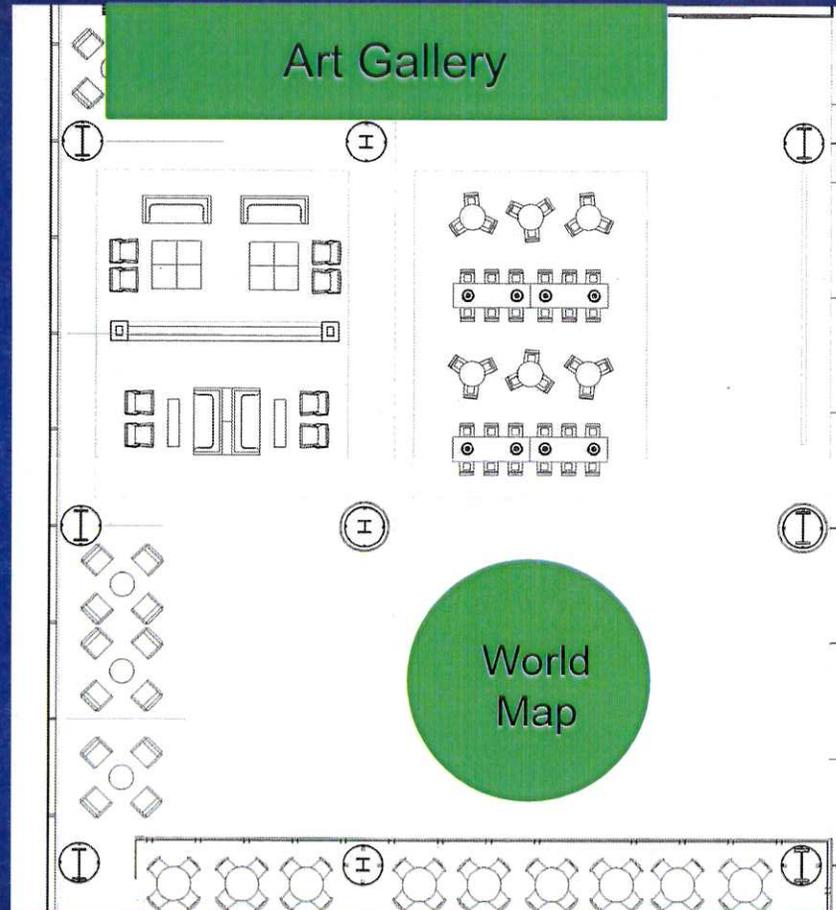


Existing art collection



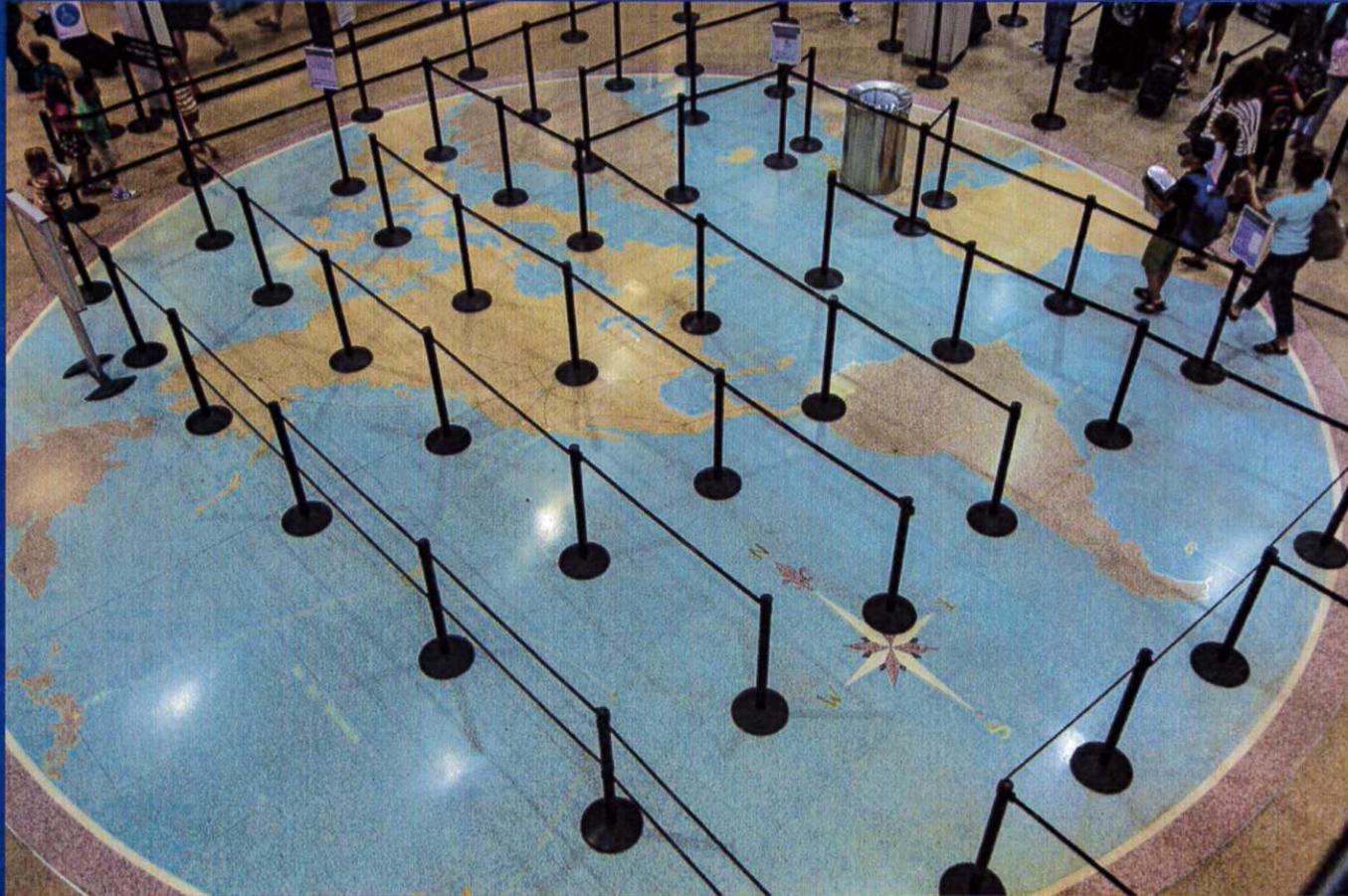
“You Are Here”
Gateway Center – West Wall

Existing art collection



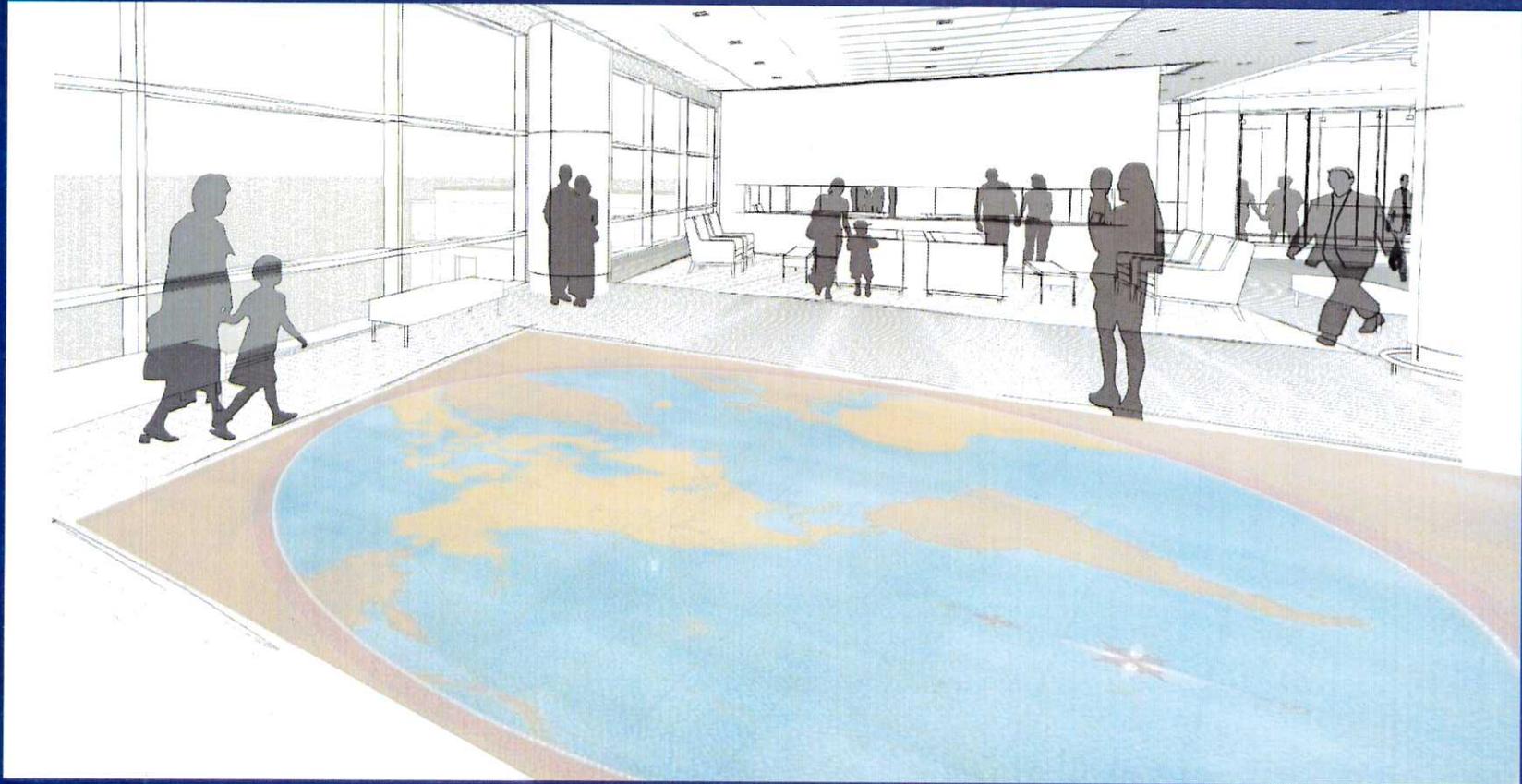
Meeter-Greeter Area
Terminal Core

Existing art collection



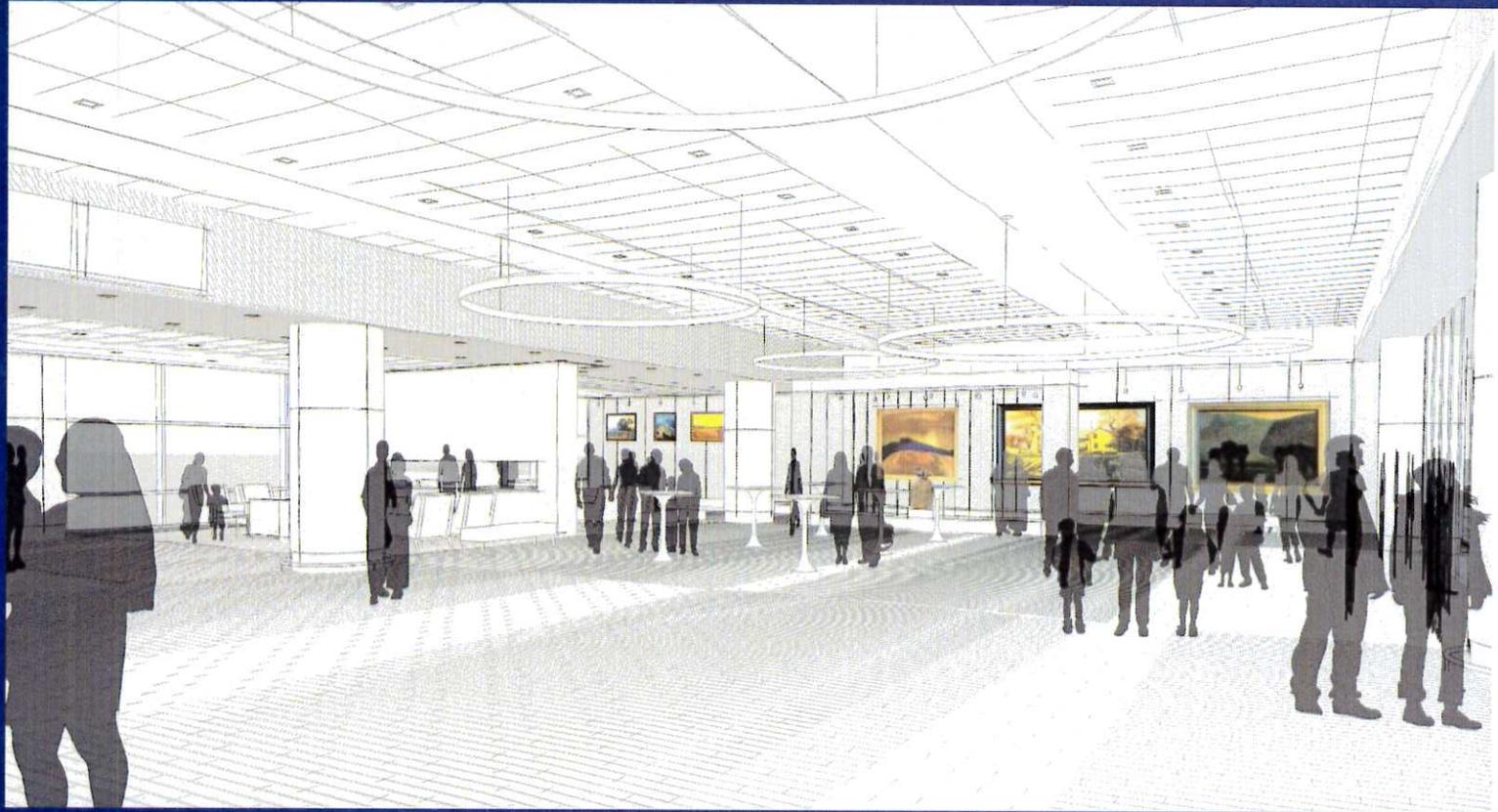
World Map
Terminal 1, circa 1961

Existing art collection



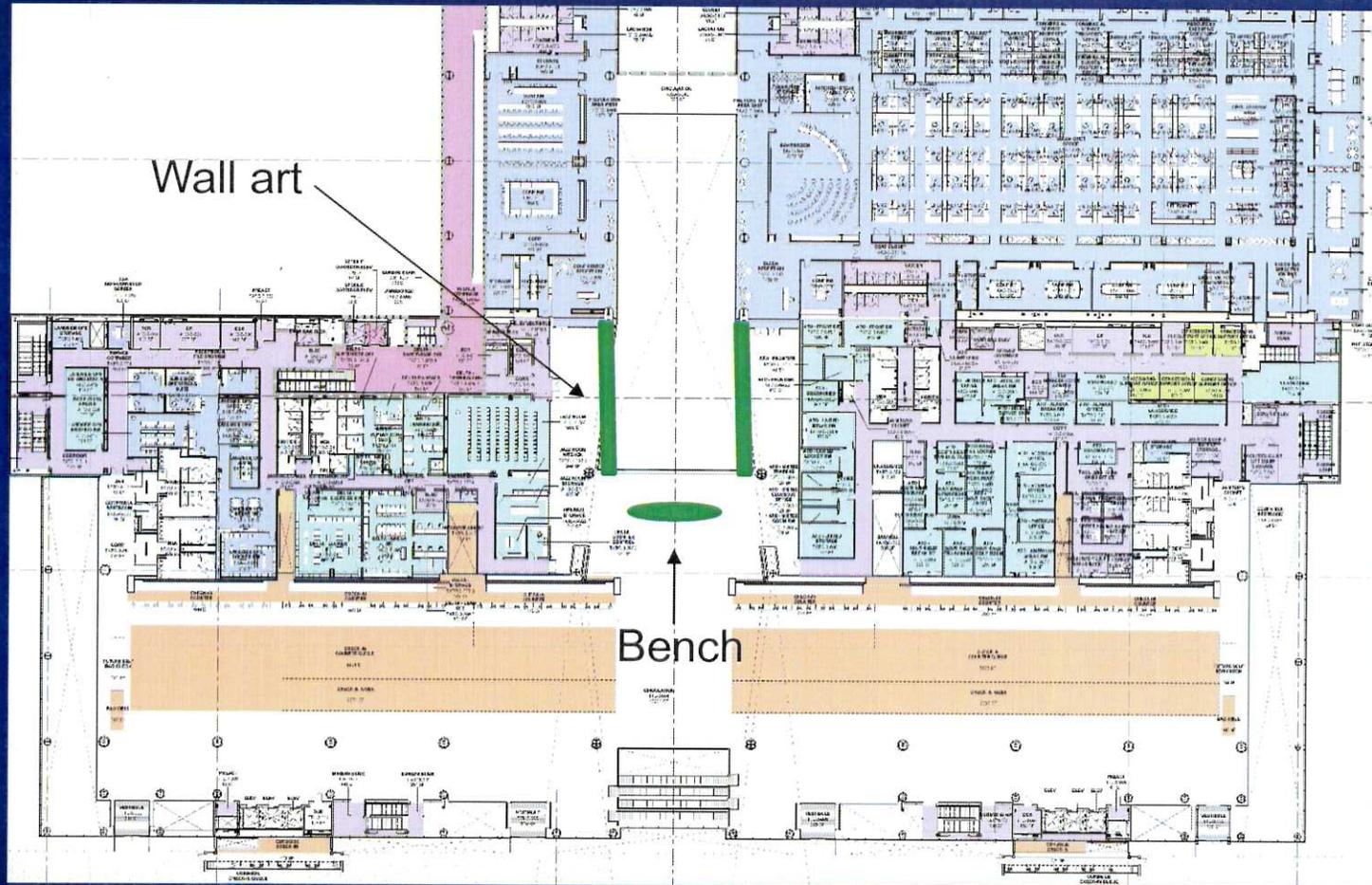
World Map Projection
Meeter-Greeter Area, New Terminal

Existing art collection



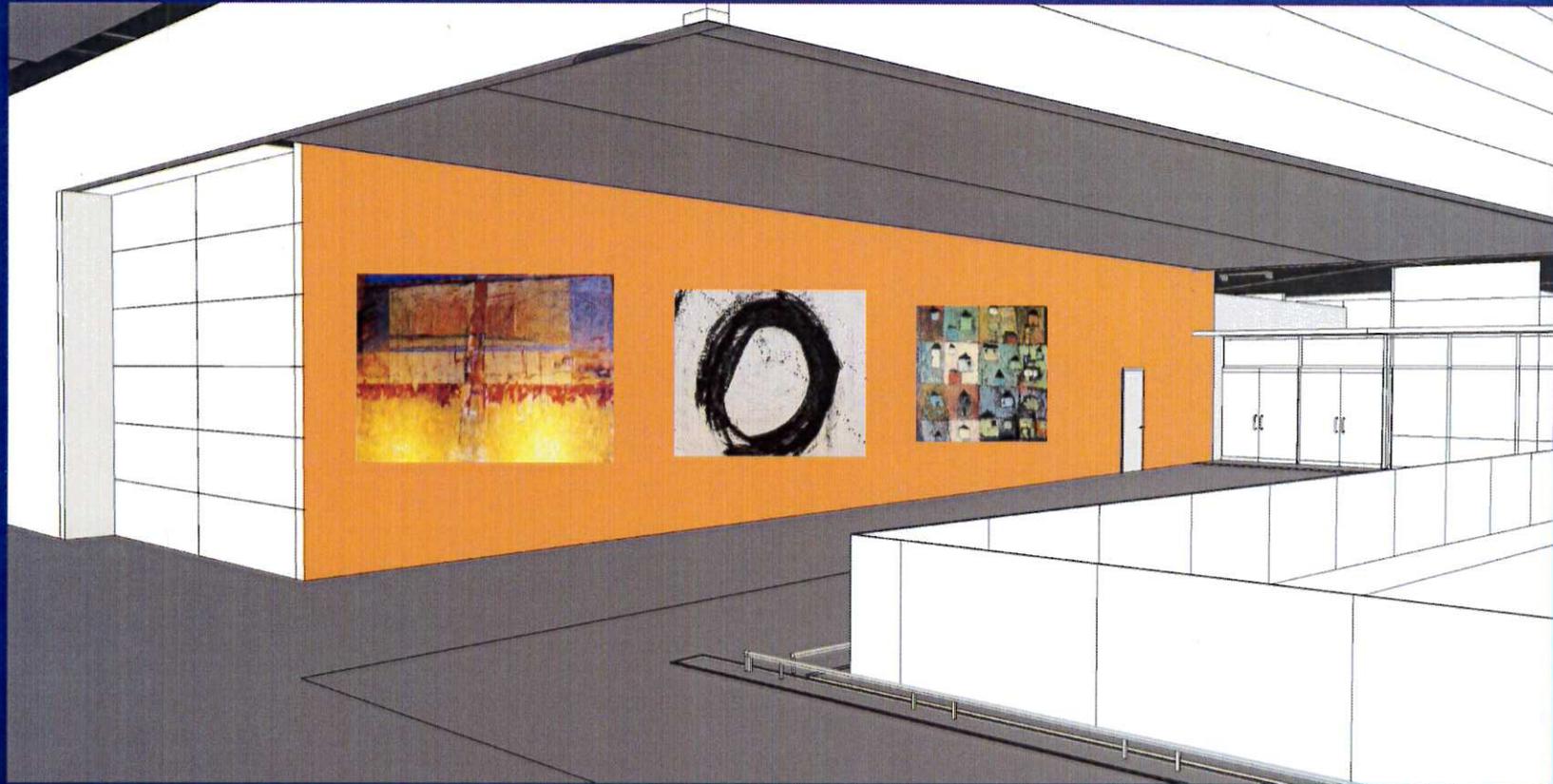
Art Gallery
Meeter-Greeter Area, Terminal Core

Existing art collection



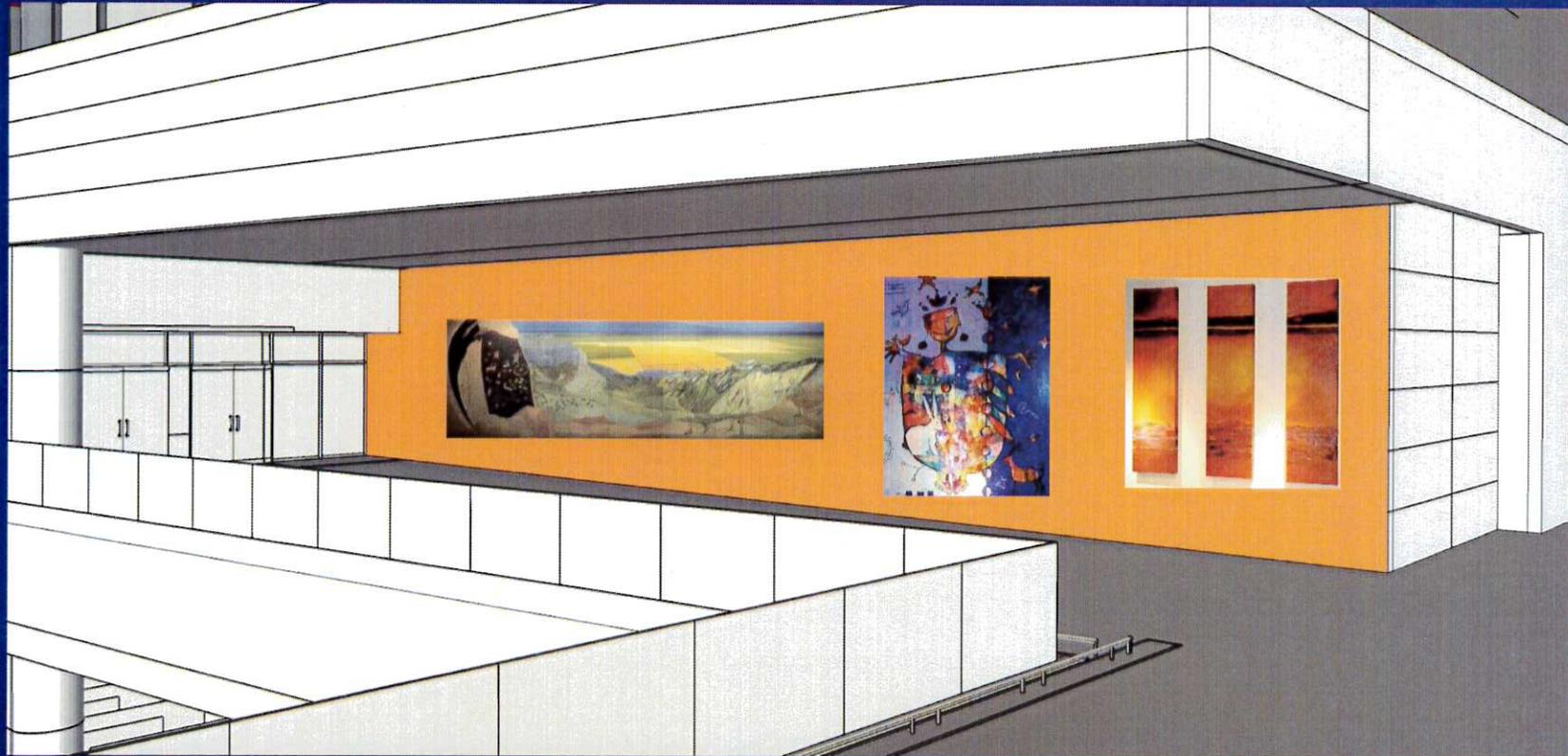
Terminal, Level 3

Existing art collection



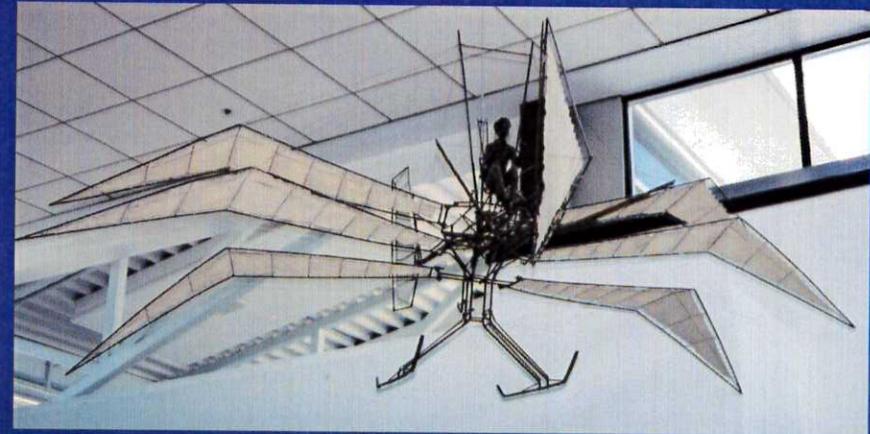
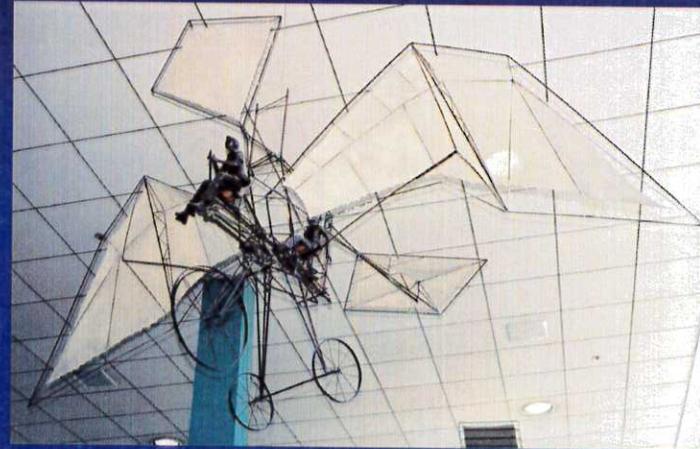
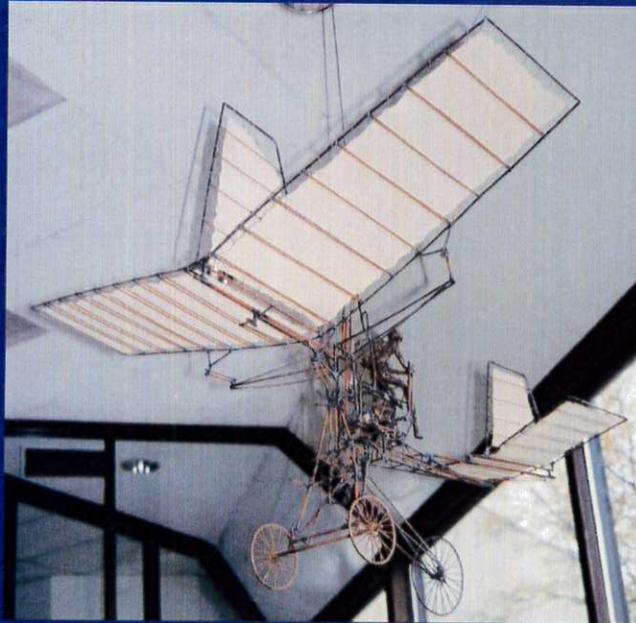
Conference Center Entrance
Level 3, behind ticketing

Existing art collection



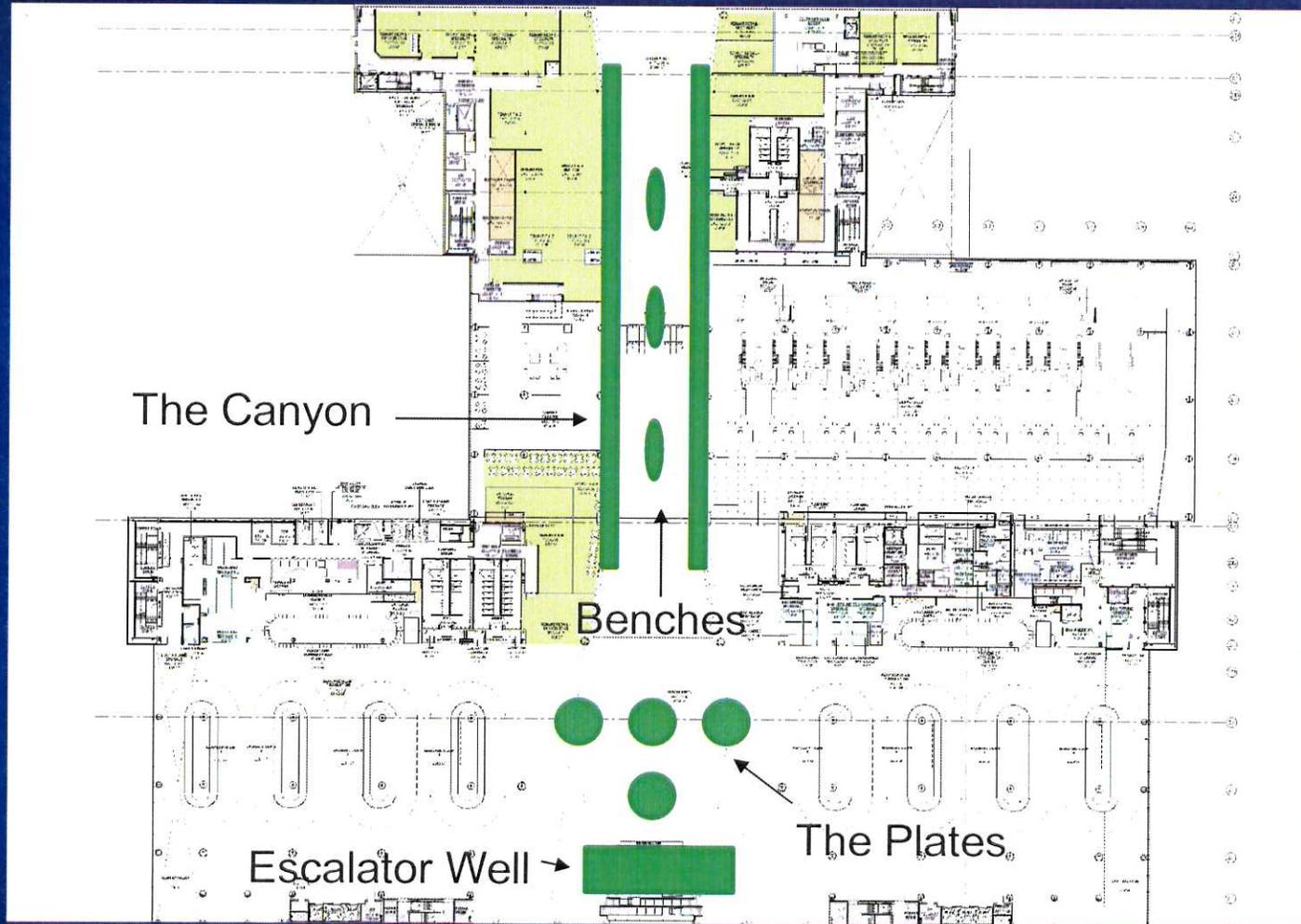
Airport Administration Office Entrance
Level 3, behind ticketing

Existing art collection



"Flying Machines"
Dennis Smith, circa 1985

Commissioned art



Terminal Core, Level 2

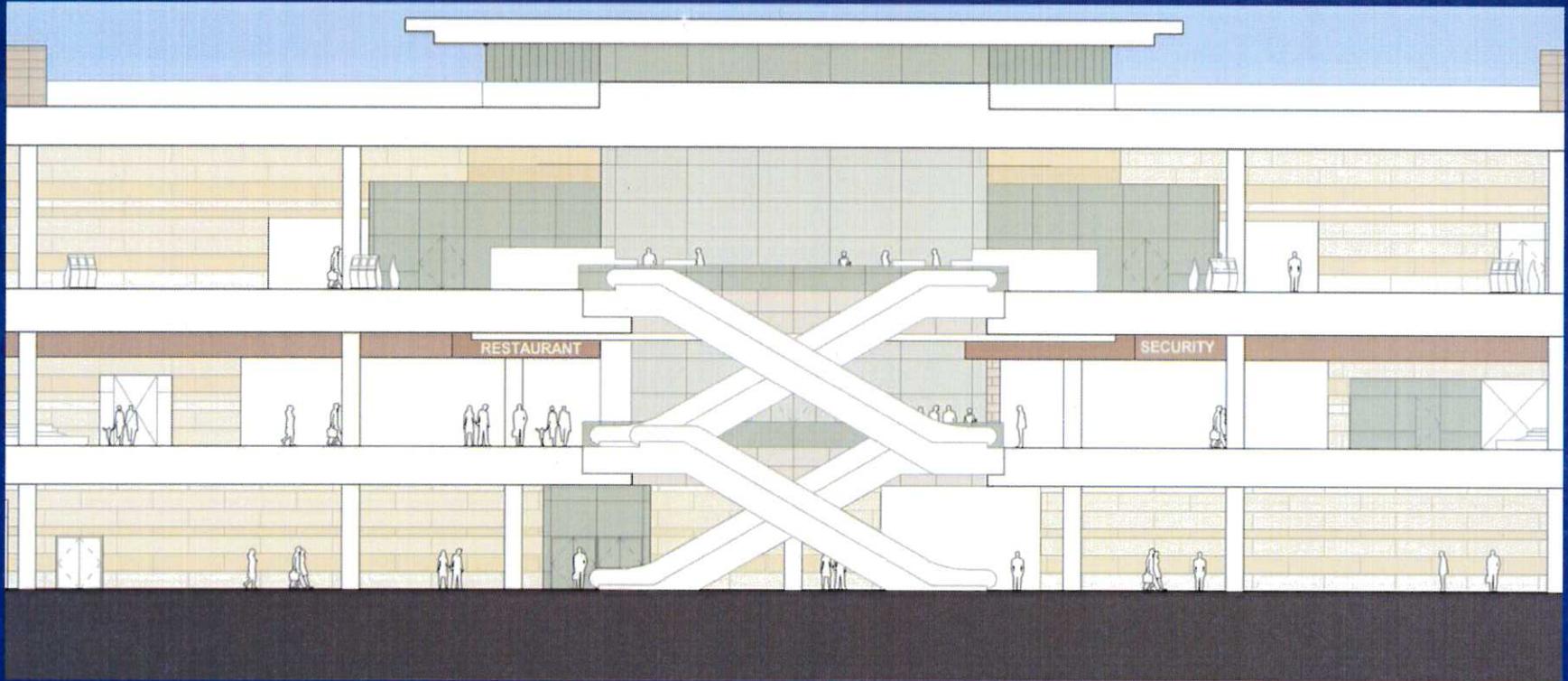
Salt Lake City International Airport

Commissioned art



The Canyon
Gordon Huether, 2020

Commissioned art



Escalator Well
Terminal Entrance

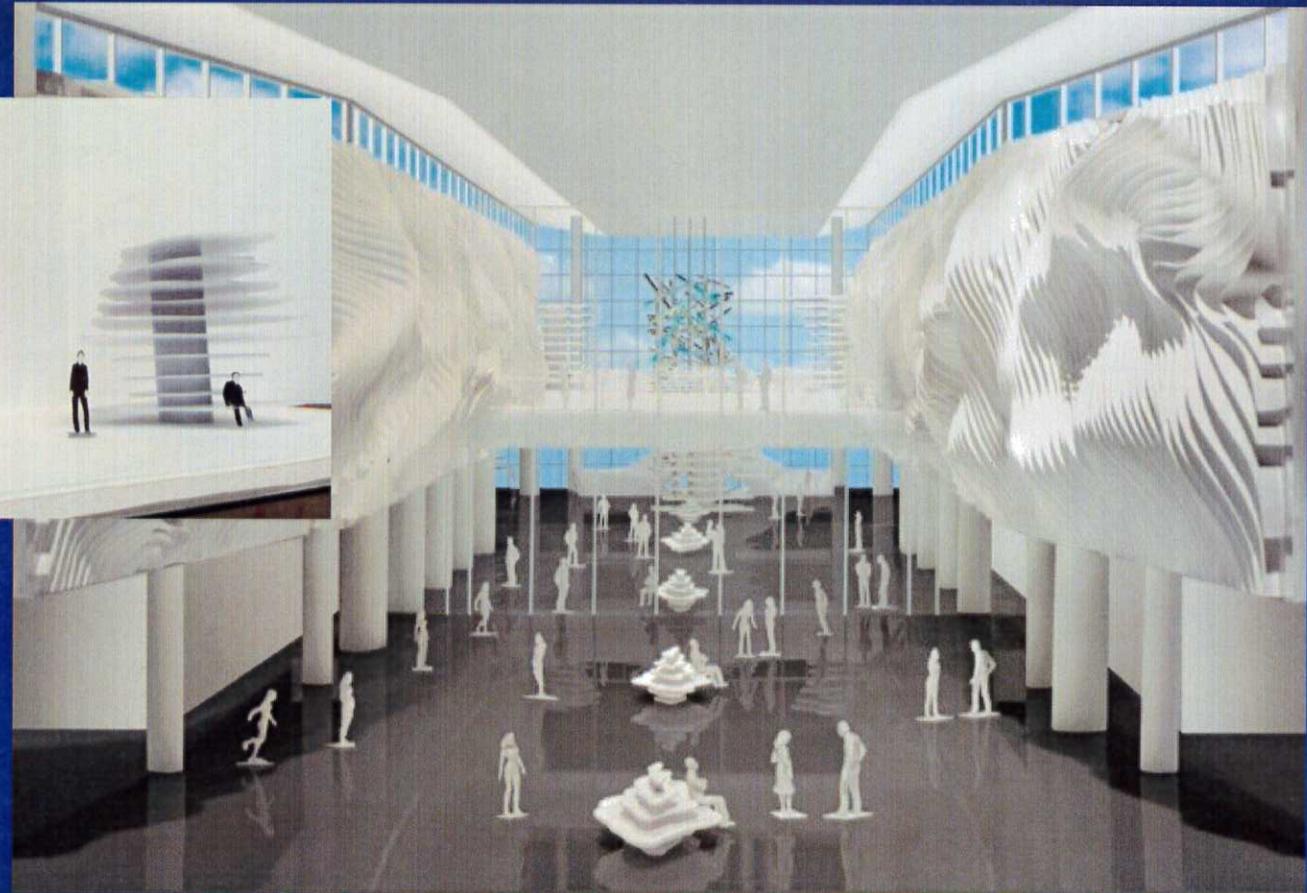
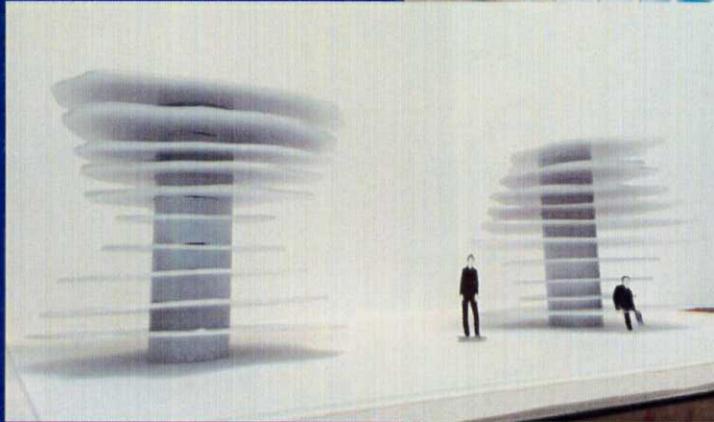
Salt Lake City International Airport

Commissioned art



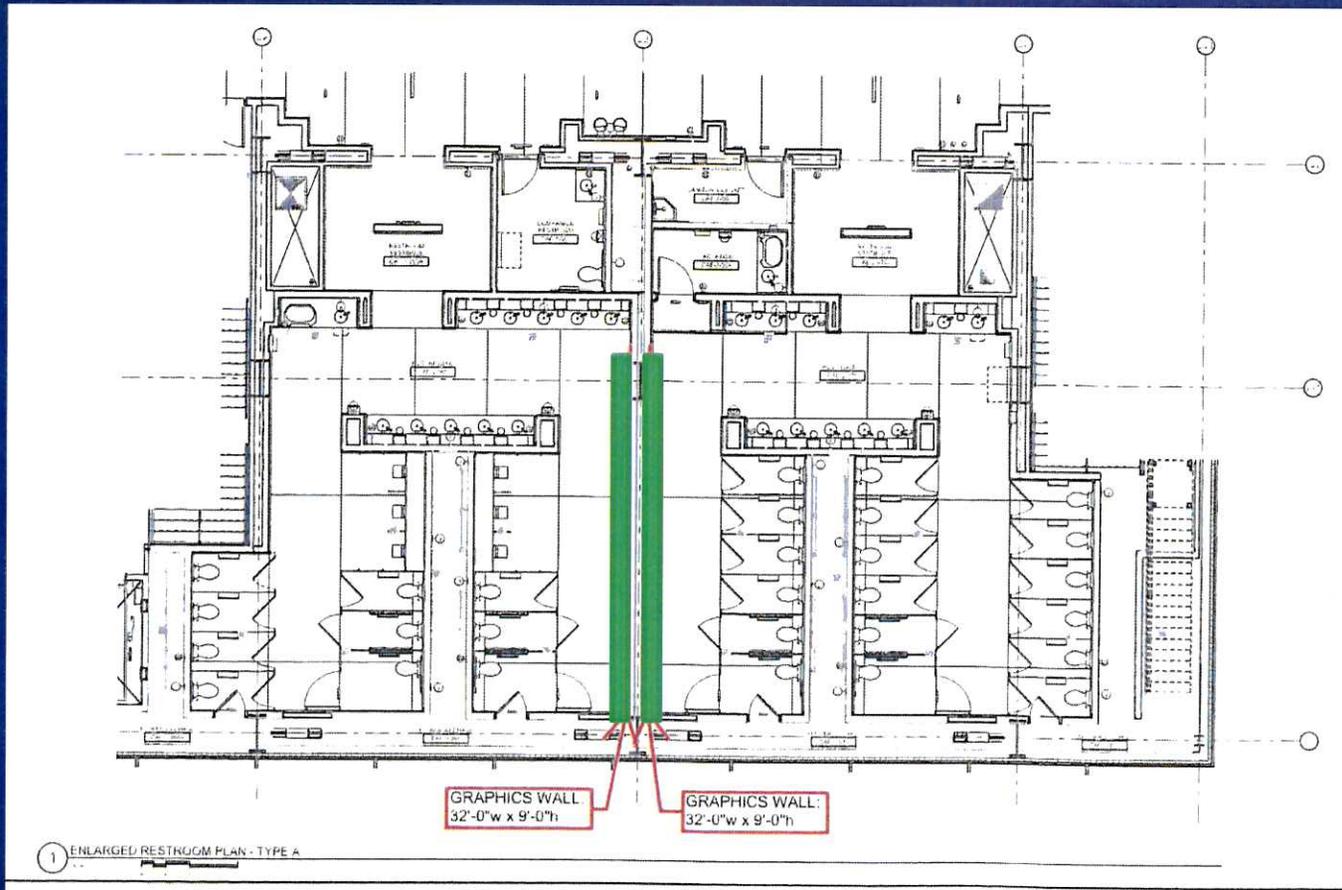
Escalator Well Glass Art
Gordon Huether, 2020

Commissioned art



Benches and Plates
Gordon Huether, 2020

New art opportunities

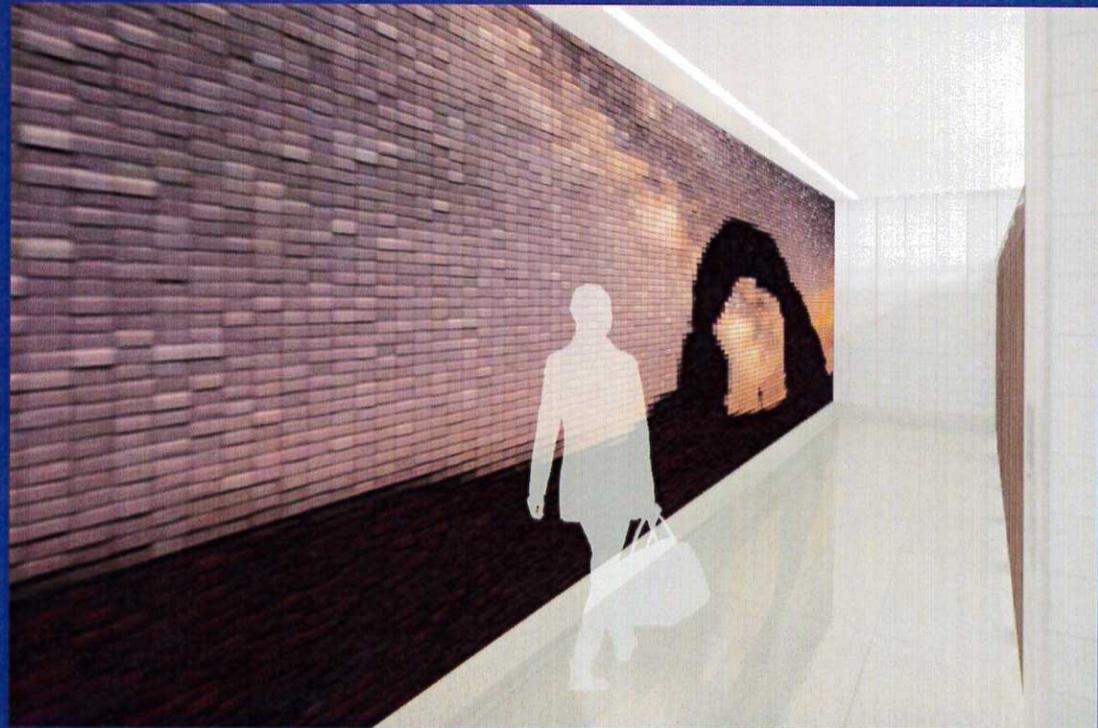


Restroom Whimsy Walls
Concourse Locations

New art opportunities

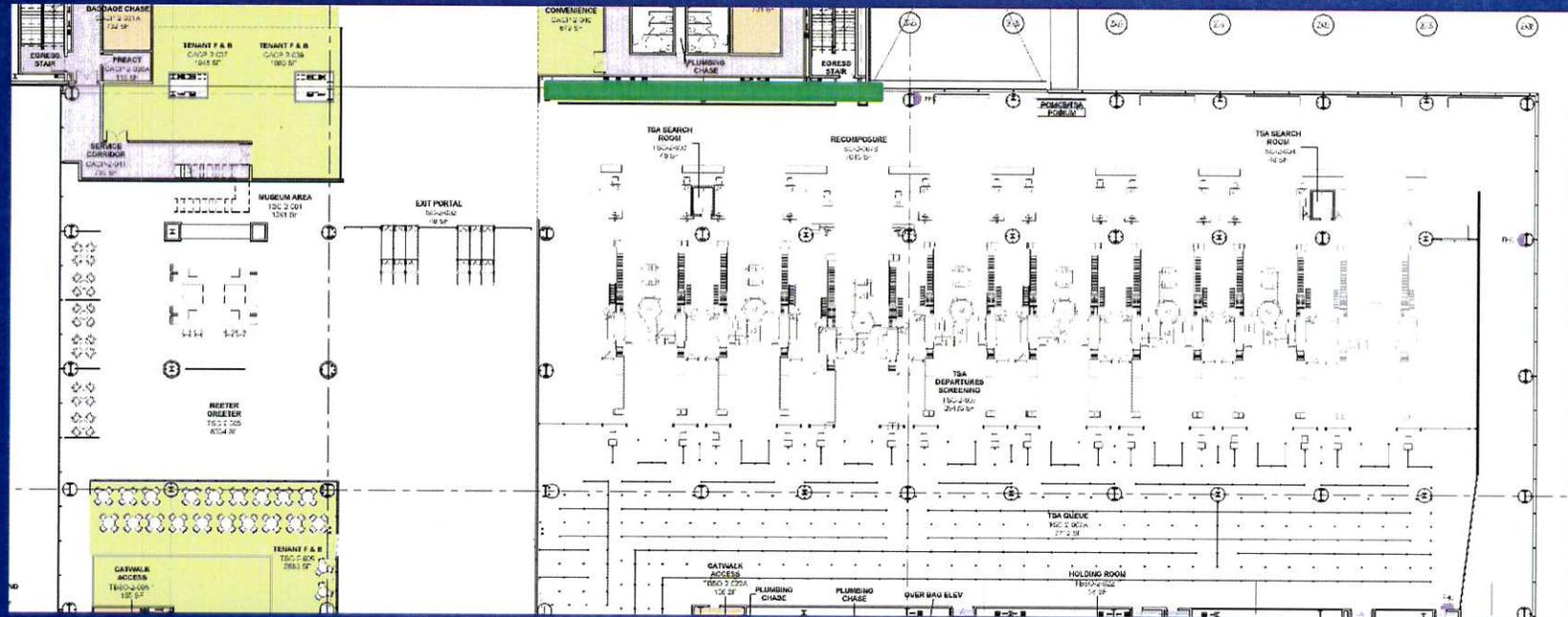


Exterior view



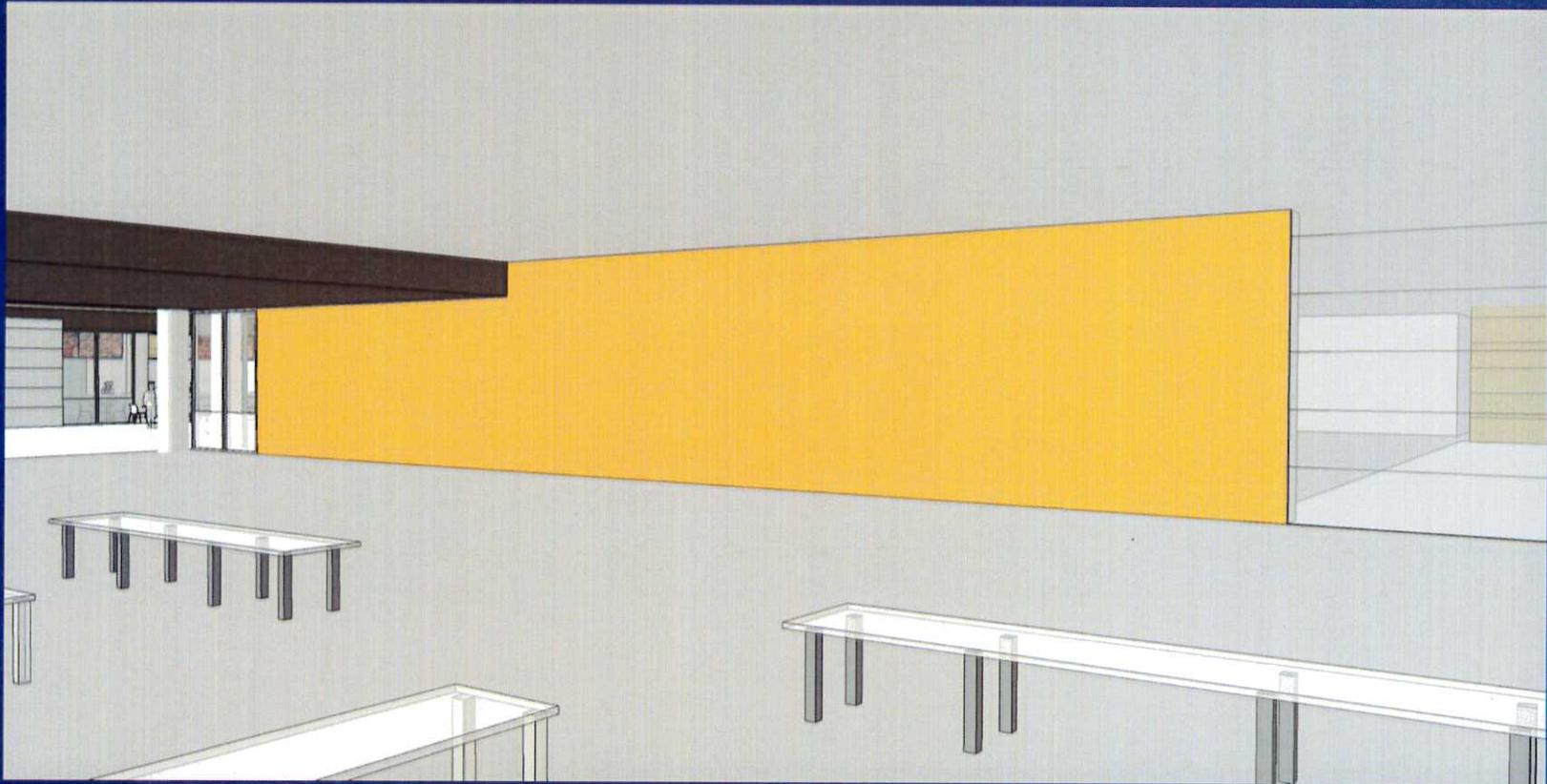
Restroom whimsy walls
24 locations

New art opportunities



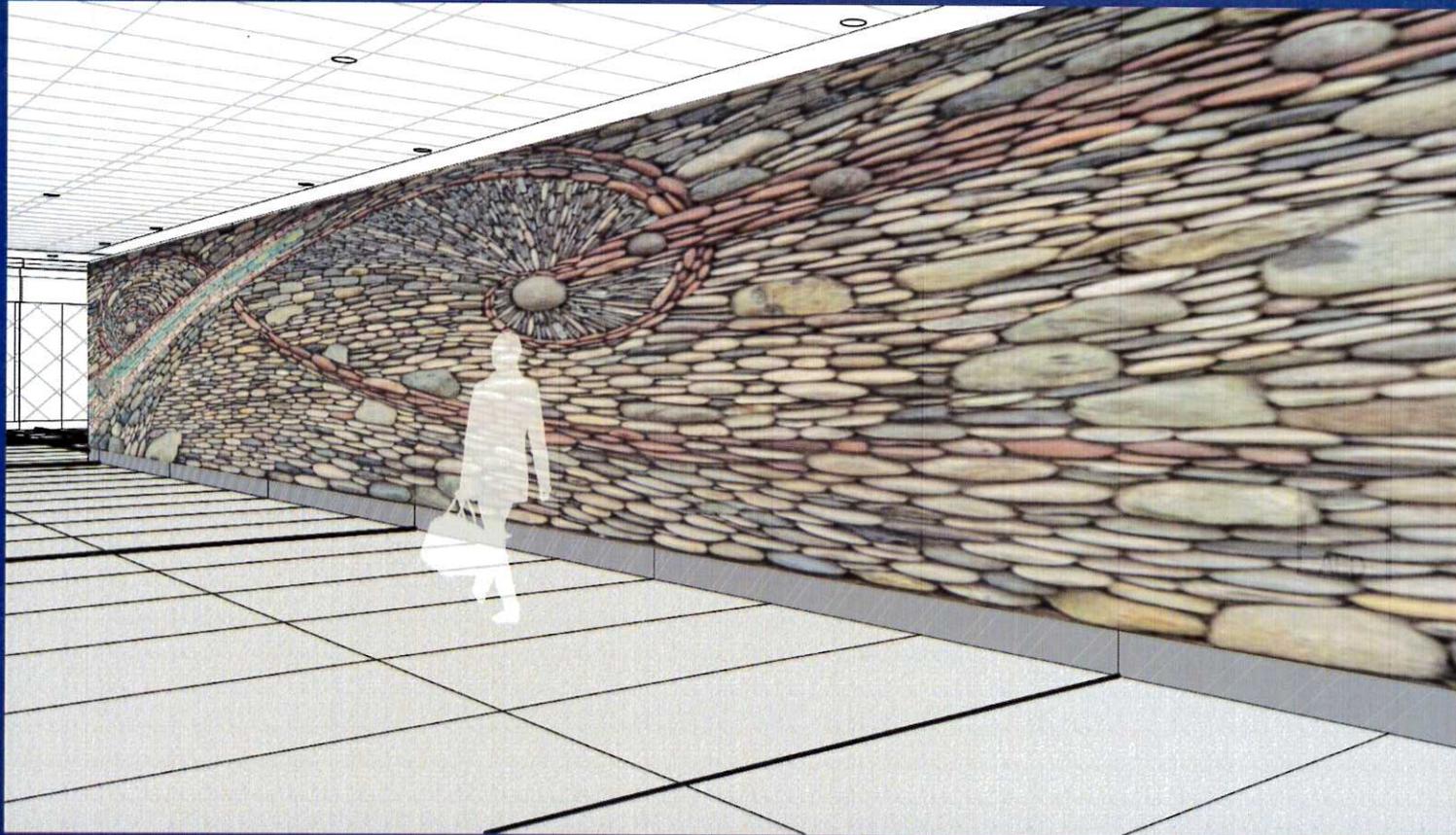
Mosaic Wall Opportunity
Terminal Checkpoint Rear Wall

New art opportunities



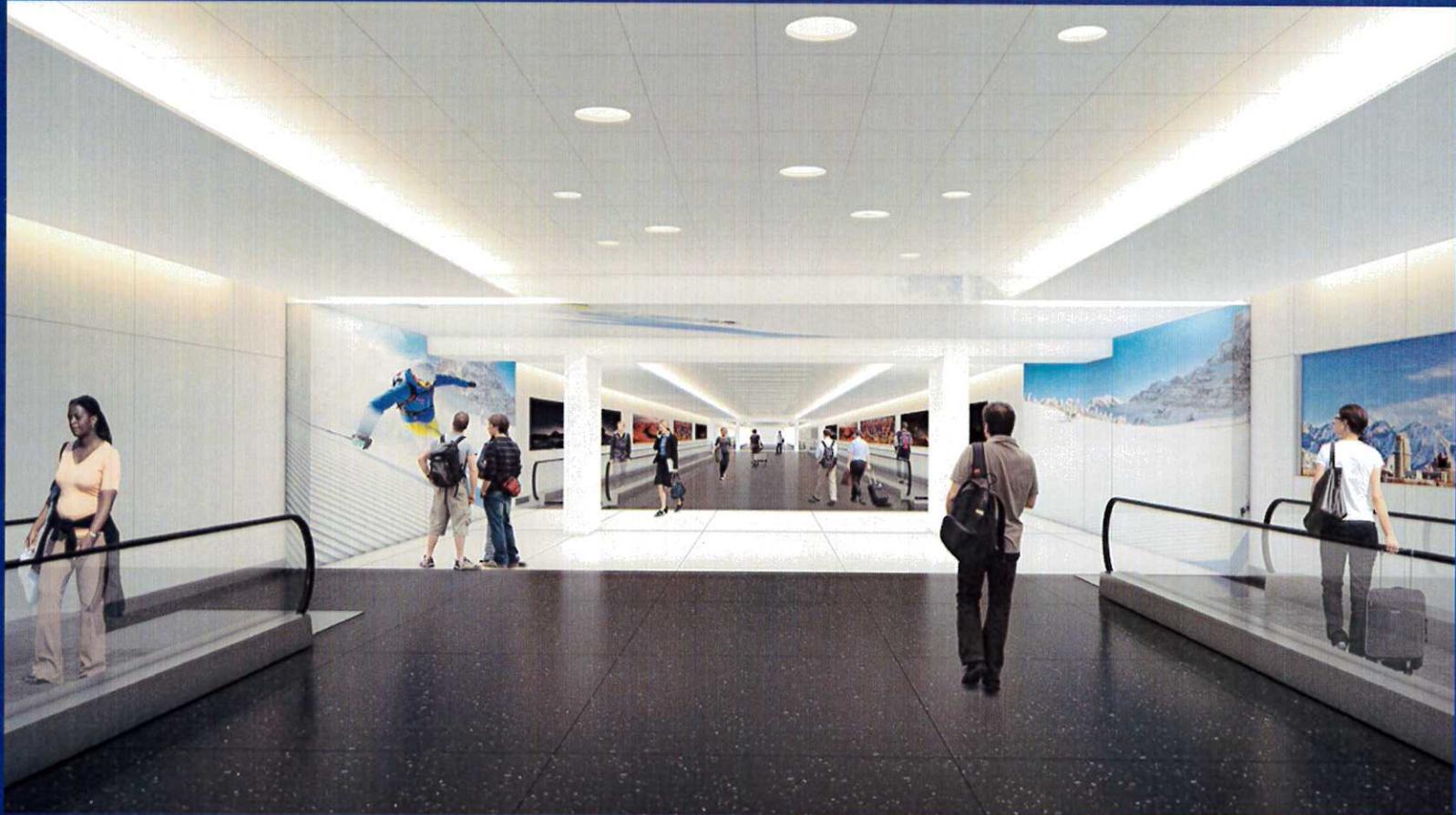
Security Checkpoint Rear Wall
Terminal

New art opportunities



Mosaic Wall Tile Interpretation
Terminal Checkpoint Rear Wall

New art opportunities



Tunnel Junctions
Connection to North Concourse

Future art opportunities

- **North concourse**
- **Parking garage**
- **Rotating collections**



DEPARTMENT OF AIRPORTS
BOARD MEETING

17 May 2017

INFORMATIONAL ITEMS

SALT LAKE CITY DEPARTMENT OF AIRPORTS
(An Enterprise Fund of Salt Lake City Corporation)
Statements of Net Position (Unaudited)

<i>March,</i>	2017	2016
ASSETS		
Current Assets		
Cash and cash equivalents	\$ 10,000,000	\$ 10,000,000
Designated for future development	202,615,917	189,401,241
Restricted cash and cash equivalents	19,359,293	-
Airline and rental fees receivable	24,173,576	15,445,673
Other current assets	4,053,026	3,922,037
Total current assets	260,201,812	218,768,951
Noncurrent Assets		
Restricted cash and cash equivalents	1,157,543,192	142,007,326
Noncurrent investments	44,950,842	44,950,842
Total noncurrent assets and investments	1,202,494,034	186,958,168
Capital assets		
Land	99,346,721	99,156,549
Buildings, Improvements, and Equipment	1,418,203,191	1,311,731,531
Construction in progress	405,896,217	290,717,080
Total capital assets - at cost	1,923,446,129	1,701,605,160
Less accumulated depreciation	916,464,071	863,745,472
Net capital assets	1,006,982,058	837,859,688
Other assets		
Other receivables	1,192,086	974,554
Other long-term assets	14,489	91,574
Total other assets	1,206,575	1,066,128
Total noncurrent assets	2,210,682,667	1,025,883,984
Total Assets	2,470,884,479	1,244,652,935
Deferred Outflows of Resources		
Pensions	10,181,182	3,566,983
Total assets and deferred outflows of resources	\$ 2,481,065,661	\$ 1,248,219,918

SALT LAKE CITY DEPARTMENT OF AIRPORTS
(An Enterprise Fund of Salt Lake City Corporation)
Statements of Net Position (Unaudited)

<i>March,</i>	2017	2016
LIABILITIES		
Current Liabilities		
Accounts payable	\$ 32,020,577	\$ 6,133,992
Accrued compensation	1,718,645	1,491,184
Net OPEB obligation	-	235,690
Other accrued liabilities	2,711,783	4,368,633
Deposits and advance rentals	4,008,224	4,048,721
Total current liabilities	40,459,229	16,278,220
Noncurrent Liabilities		
Revenue bonds payable	1,126,480,831	-
Noncurrent compensation liability	3,629,123	3,682,739
Net pension liability	25,465,134	20,232,458
Pollution remediation liability	169,239	180,745
Other long-term liabilities	5,349,344	3,484,570
Total noncurrent liabilities	1,161,093,671	27,580,512
Total Liabilities	1,201,552,900	43,858,732
Deferred Inflows of Resources		
Pensions	1,937,268	2,128,856
NET POSITION		
Restricted for construction projects	149,651,609	111,872,185
Restricted for customer facility charges	1,581,515	9,465,211
Restricted for operation and maintenance reserve fund	16,256,567	15,669,933
Restricted for renewal and replacement reserve fund	5,000,000	5,000,000
Total Restricted	172,489,691	142,007,329
Net investment in capital assets	1,006,982,058	837,859,688
Unrestricted	98,103,744	222,365,314
Net Position	1,277,575,494	1,202,232,331
Total liabilities, deferred inflows of resources, and net position	\$ 2,481,065,661	\$ 1,248,219,918

SALT LAKE CITY DEPARTMENT OF AIRPORTS

(An Enterprise fund of Salt Lake City Corporation)

Statements of Revenues, Expenses, and Changes in Net Position (Unaudited)

<i>for the nine month period ended March,</i>	2017	2016
Operating Revenues		
Airfield	\$ 26,093,019	\$ 23,367,023
Terminals	40,424,090	38,309,283
Landside	47,924,085	42,623,177
Auxiliary airports	1,156,861	632,425
General aviation	1,727,226	1,574,768
Support areas	5,552,003	5,317,831
Other	2,179,862	1,519,947
Operating revenues	125,057,146	113,344,454
Less airline revenue sharing	(8,870,634)	(7,125,534)
Total operating revenues	116,186,512	106,218,920
Operating Expenses		
Airfield	22,480,076	20,943,032
Terminals	30,175,388	27,453,297
Landside	9,514,474	8,547,150
Auxiliary airports	2,137,683	1,159,851
General aviation	751,814	761,885
Support areas	1,049,112	888,140
Roads and grounds	5,590,508	5,298,288
Other	2,040,214	1,934,160
Total operating expenses before depreciation & amortization	73,739,269	66,985,804
Operating Income Before Depreciation and Amortization	42,447,243	39,233,116
Depreciation and Amortization Expense	49,045,397	46,429,407
Operating Loss	(6,598,153)	(7,196,291)
Non Operating Revenues		
Passenger facility charges	33,375,309	31,088,493
Customer facility charges	12,243,851	11,824,460
Gain on disposition of property and equipment	44,540	287,676
Interest income	2,632,654	1,465,940
Net increase in the fair value of investments	155,018	-
Non Operating Revenues	48,451,372	44,666,569
Income Before Capital Contributions	41,853,219	37,470,278
Capital Contributions	13,487,642	6,780,725
Increase in net position	55,340,860	44,251,003
Total Net Position, beginning of period	1,222,234,634	1,157,981,328
Total Net Position, end of period	\$ 1,277,575,494	\$ 1,202,232,331

SALT LAKE CITY DEPARTMENT OF AIRPORTS

(An Enterprise fund of Salt Lake City Corporation)

OPERATING REVENUES AND EXPENDITURES TO BUDGET (Unaudited)

	JUL - MAR 2017 ACTUALS	JUL - MAR 2017 BUDGET	SURPLUS/ DEFICIT	PERCENT CHANGE
Revenues:				
Landing Fees	\$ 22,417,172	\$ 20,040,735	\$ 2,376,437	12%
Fuel Farm	396,067	396,000	67	0%
Aircraft Remain Overnight Fees	271,719	209,065	62,654	30%
Cargo Bldg. & Ramp Use Fee	1,190,508	1,199,590	(9,082)	-1%
Security Charges to TSA	160,479	242,000	(81,521)	-34%
Extraordinary Service Charges	80,121	91,840	(11,719)	-13%
Passenger Loading Bridges	1,230,863	1,266,875	(36,012)	-3%
Tenant Telephone Fees	235,845	276,600	(40,755)	-15%
Terminal Rents	23,984,461	23,930,475	53,986	0%
General Aviation Hangars	873,283	852,885	20,398	2%
FBO Hangars/Fuel Oil Royalty	297,052	469,994	(172,942)	-37%
Flight Kitchens	1,287,250	1,033,030	254,220	25%
Other Buildings & Office Space	4,039,261	4,015,895	23,366	1%
Food Service & Vending	8,257,755	7,580,104	677,651	9%
News/Gift Shop	4,477,971	4,196,380	281,591	7%
Car Rental	20,652,461	19,030,530	1,621,931	9%
Leased Site Areas	1,630,319	1,604,251	26,068	2%
Auto Parking/Ground Transportation	27,279,618	26,907,895	371,723	1%
Advertising	872,385	901,135	(28,750)	-3%
State Aviation Fuel Tax	2,207,348	2,002,900	204,448	10%
Military	76,856	110,070	(33,214)	-30%
Glycol Recycling Sales	240,973	232,470	8,503	4%
ARFF Training	489,077	635,795	(146,718)	-23%
Other	2,408,304	1,507,732	900,572	60%
Less: Airline Revenue Sharing	(8,870,634)	(8,303,400)	(567,234)	7%
Total Operating Revenues	116,186,512	110,430,846	5,755,665	5%
Expenses:				
Salary & Wages	25,216,569	25,330,405	113,836	0%
Employee Benefits	11,725,685	11,692,985	(32,700)	0%
Maintenance Supplies	5,737,094	5,864,679	127,585	2%
Automotive Supplies	1,720,233	1,767,500	47,267	3%
Other Supplies	951,502	1,355,958	404,456	30%
Insurance Premiums	1,588,821	1,022,500	(566,321)	-55%
Janitorial Service	5,086,050	5,092,100	6,050	0%
Maintenance Contracts	1,124,979	1,218,700	93,721	8%
Other Contractual Services	4,763,823	4,840,242	76,419	2%
Professional & Tech Service	2,114,395	2,649,013	534,618	20%
Utilities	4,960,219	5,494,400	534,181	10%
Administrative Service Fee	1,063,745	1,137,500	73,755	6%
Aircraft Rescue Fire Fighting	3,611,692	3,248,900	(362,792)	-11%
Other Expenses	4,897,107	5,312,210	415,103	8%
Operating Expenses Before Capitalized Salaries:	74,561,916	76,027,092	1,465,176	2%
Capitalized Salaries	822,647	822,647	-	0%
Total Operating Expenses	73,739,269	75,204,445	1,465,177	2%
Operating Income	\$ 42,447,243	\$ 35,226,401	\$ 7,220,842	20%

SALT LAKE CITY DEPARTMENT OF AIRPORTS

(An Enterprise fund of Salt Lake City Corporation)

OPERATING REVENUES AND EXPENDITURES TO PRIOR YEAR (Unaudited)

	<u>JUL - MAR 2017</u>	<u>JUL - MAR 2016</u>	<u>SURPLUS/ (DEFICIT)</u>	<u>PERCENT CHANGE</u>
Revenues:				
Landing Fees	\$ 22,417,172	\$ 19,735,627	\$ 2,681,545	14%
Fuel Farm	396,067	396,066	1	0%
Aircraft Remain Overnight Fees	271,719	186,700	85,019	46%
Cargo Bldg. & Ramp Use Fee	1,190,508	1,203,594	(13,086)	-1%
Security Charges to TSA	160,479	233,941	(73,462)	-31%
Extraordinary Service Charges	80,121	87,746	(7,625)	-9%
Passenger Loading Bridges	1,230,863	1,442,306	(211,444)	-15%
Tenant Telephone Fees	235,845	264,737	(28,892)	-11%
Terminal Rents	23,984,461	22,689,636	1,294,825	6%
Executive Terminal	-	32,738	(32,738)	-100%
General Aviation Hangars	873,283	835,091	38,192	5%
FBO Hangars/Fuel Oil Royalty	297,052	428,662	(131,610)	-31%
Flight Kitchens	1,287,250	1,026,405	260,844	25%
Other Buildings & Office Space	4,039,261	4,005,419	33,842	1%
Food Service & Vending	8,257,755	7,509,909	747,846	10%
News/Gift Shops	4,477,971	4,129,410	348,561	8%
Car Rental	20,652,461	16,285,139	4,367,322	27%
Leased Site Areas	1,630,319	1,468,272	162,047	11%
Auto Parking/Ground Transportation	27,279,618	26,345,268	934,350	4%
Advertising	872,385	879,542	(7,157)	-1%
State Aviation Fuel Tax	2,207,348	2,065,538	141,810	7%
Military	76,856	109,210	(32,354)	-30%
Glycol Recycling Sales	240,973	259,353	(18,380)	-7%
ARFF Training	489,077	661,102	(172,025)	-26%
Other	2,408,304	1,063,043	1,345,261	127%
Less: Airline Revenue Sharing	(8,870,634)	(7,125,534)	(1,745,100)	24%
Total Operating Revenues	116,186,512	106,218,920	9,967,592	9%
Expenses:				
Salary & Wages	25,216,569	24,435,494	781,075	3%
Employee Benefits	11,725,685	11,115,289	610,396	5%
Maintenance Supplies	5,737,094	5,999,237	(262,143)	-4%
Automotive Supplies	1,720,233	1,340,312	379,921	28%
Other Supplies	951,502	886,890	64,613	7%
Insurance Premiums	1,588,821	673,844	914,977	136%
Janitorial Service	5,086,050	4,957,528	128,522	3%
Maintenance Contracts	1,124,979	1,155,402	(30,423)	-3%
Other Contractual Services	4,763,823	3,030,133	1,733,690	57%
Professional & Tech Service	2,114,395	3,604,104	(1,489,708)	-41%
Utilities	4,960,219	4,956,369	3,850	0%
Administrative Service Fee	1,063,745	1,074,560	(10,815)	-1%
Aircraft Rescue Fire Fighting	3,611,692	3,382,291	229,401	7%
Other Expenses	4,897,107	1,185,148	3,711,958	313%
Operating Expenses Before Capitalized Salaries	<u>74,561,916</u>	<u>67,796,601</u>	<u>6,765,315</u>	<u>10%</u>
Capitalized Salaries	<u>822,647</u>	<u>810,796</u>	<u>11,851</u>	<u>1%</u>
Total Operating Expenses	73,739,269	66,985,804	6,753,466	10%
Operating Income	\$ 42,447,243	\$ 39,233,116	\$ 3,214,127	8%



**SALT LAKE CITY INTERNATIONAL AIRPORT
AIR TRAFFIC STATISTICS AND ACTIVITY REPORT
THREE MONTHS ENDED MARCH 2017**

	MARCH 2017	CHANGE	YTD 2017	CHANGE	12 MO ROLLING Ending 03/2017	CHANGE
PASSENGERS						
<i>DOMESTIC</i>						
Enplaned - Local	695,220	11.65%	1,899,872	5.92%	7,138,593	6.25%
Enplaned - Connections	385,813	1.14%	985,191	5.54%	4,601,881	3.98%
Less International	-34,663		-91,956		-405,744	
Enplaned	1,046,370	6.64%	2,793,107	4.80%	11,334,730	4.36%
Deplaned - Local	676,802	10.05%	1,873,820	5.44%	7,119,446	5.92%
Deplaned - Connection	385,813	1.14%	985,191	5.54%	4,601,881	3.98%
Less International	-33,688		-92,669		-414,534	
Deplaned	1,028,927	5.66%	2,766,342	4.45%	11,306,793	4.13%
TOTAL DOMESTIC	2,075,297	6.15%	5,559,449	4.63%	22,641,523	4.24%
<i>INTERNATIONAL</i>						
Enplaned	34,663	51.49%	91,956	48.54%	405,744	43.57%
Deplaned	33,688	48.44%	92,669	48.87%	414,534	43.67%
TOTAL INTERNATIONAL	68,351	49.97%	184,625	48.71%	820,278	43.62%
TOTAL PASSENGERS	2,143,648	7.15%	5,744,074	5.63%	23,461,801	5.25%
LANDED WEIGHT						
Air Carriers	1,202,318,517	7.80%	3,290,884,260	6.54%	13,138,893,752	6.44%
Cargo Carriers	95,839,217	2.68%	263,660,194	3.93%	1,094,311,206	3.92%
TOTAL LANDED WEIGHT (LBS)	1,298,157,734	7.40%	3,554,544,454	6.34%	14,233,204,958	6.24%
MAIL						
Enplaned	2,025,947	8.75%	5,341,346	-0.80%	20,295,667	-13.99%
Deplaned	1,020,746	76.51%	2,966,985	34.28%	10,836,961	-9.53%
TOTAL MAIL (LBS)	3,046,693	24.80%	8,308,331	9.41%	31,132,628	-12.49%
CARGO						
Enplaned	15,502,227	3.91%	41,769,047	-0.22%	165,713,095	-3.44%
Deplaned	17,205,704	15.50%	46,860,945	12.41%	193,113,141	11.41%
TOTAL CARGO (LBS)	32,707,931	9.70%	88,629,992	6.08%	358,826,236	4.02%
MAIL & CARGO						
Enplaned	7,751	3.91%	20,885	-0.22%	82,857	-3.44%
Deplaned	8,603	15.49%	23,430	12.40%	96,557	11.41%
TOTAL MAIL & CARGO (TONS)	16,354	9.70%	44,315	6.08%	179,414	4.02%
AIRCRAFT OPERATIONS						
Passenger Aircraft	22,142	4.70%	61,426	3.80%	245,702	4.76%
All-Cargo Aircraft	1,762	1.26%	4,896	3.25%	20,192	6.13%
General Aviation	4,438	-0.20%	12,277	-6.79%	48,547	-5.27%
Military	685	6.53%	1,633	-12.11%	6,979	-6.38%
TOTAL AIRCRAFT OPERATIONS	29,027	3.75%	80,232	1.63%	321,420	2.93%

**SALT LAKE CITY INTERNATIONAL AIRPORT
PASSENGER TRAFFIC REPORT
THREE MONTHS ENDED MARCH 2017**

	MARCH 2016	MARCH 2017	% CHANGE	YTD 2016	YTD 2017	% CHANGE	12 MO ROLLING Ending 03/2017	% CHANGE
ENPLANED PASSENGERS								
AIR CANADA	-	1,395	100.00%	-	3,424	100.00%	16,477	100.00%
ALASKA	21,420	24,948	16.47%	62,043	72,934	17.55%	292,794	12.23%
Horizon Air / Alaska	5,642	2,390	-57.64%	15,853	7,928	-49.99%	50,909	-8.31%
Skywest / Alaska	8,463	6,255	-26.09%	22,360	17,571	-21.42%	76,091	-20.46%
AMERICAN	52,832	62,365	18.04%	157,847	170,288	7.88%	610,097	45.96%
American Eagle/Republic	-	-	0.00%	-	-	0.00%	6,876	-76.64%
Compass	6,254	3,878	-37.99%	10,849	12,032	10.90%	63,158	342.93%
Envoy Air	7,146	-	-100.00%	17,162	1,094	-93.63%	7,722	-62.70%
American/Mesa Air	-	-	0.00%	292	-	-100.00%	2,601	212.24%
SkyWest (American)	2,895	7,666	164.80%	8,377	21,051	151.30%	61,990	18.19%
DELTA	502,708	571,813	13.75%	1,292,185	1,448,423	12.09%	5,957,696	8.72%
SkyWest (Delta Connection)	192,746	170,272	-11.66%	539,969	487,603	-9.70%	2,127,734	-3.18%
Compass (Delta Connection)	6,670	5,098	-23.57%	21,266	11,591	-45.50%	111,442	-26.68%
FRONTIER	17,474	23,656	35.38%	53,609	67,348	25.63%	245,155	26.71%
JETBLUE	19,753	29,150	47.57%	61,276	83,621	36.47%	279,367	28.04%
KLM ROYAL DUTCH AIRLINES	-	642	100.00%	-	642	100.00%	14,073	100.00%
SOUTHWEST	105,685	106,606	0.87%	310,910	302,724	-2.63%	1,219,174	2.06%
UNITED	29,702	40,388	35.98%	79,758	104,022	30.42%	257,147	20.42%
Express Jet	50	-	-100.00%	248	-	-100.00%	198	-84.77%
Mesa Airlines (United Express)	464	-	-100.00%	900	303	-66.33%	2,738	-61.64%
Republic Airways (United)	46	2,237	4763.04%	900	10,225	1036.11%	24,564	16.83%
Shuttle America (United Express)	1,573	-	-100.00%	2,248	-	-100.00%	7,423	-22.43%
SkyWest (United Express)	21,782	21,340	-2.03%	65,362	60,451	-7.51%	296,620	5.06%
Trans States	396	-	-100.00%	2,631	-	-100.00%	1,281	-51.31%
US AIRWAYS	-	-	0.00%	-	-	0.00%	-	-100.00%
SkyWest (US Airways Express)	-	-	0.00%	-	-	0.00%	-	-100.00%
Charters	407	934	129.48%	1,061	1,788	68.52%	7,147	52.91%
TOTAL ENPLANED PASSENGERS	1,004,108	1,081,033	7.66%	2,727,106	2,885,063	5.79%	11,740,474	5.35%
DEPLANED PASSENGERS								
AeroMexico	5	-	-100.00%	5	-	-100.00%	-	-100.00%
AIR CANADA	-	1,258	100.00%	-	3,316	100.00%	17,356	100.00%
ALASKA AIR	21,109	24,736	17.18%	60,369	69,588	15.27%	283,109	11.72%
Horizon Air / Alaska	5,451	2,227	-59.15%	15,336	7,630	-50.25%	49,281	-9.68%
Skywest / Alaska	9,001	6,663	-25.97%	23,712	18,092	-23.70%	76,603	-21.76%
AMERICAN	50,507	57,251	13.35%	155,435	166,280	6.98%	607,561	44.89%
American Eagle/Republic	-	-	0.00%	-	-	0.00%	6,982	-76.16%
Compass	6,202	3,874	-37.54%	10,596	11,478	8.32%	57,530	313.20%
Envoy Air (American)	6,991	-	-100.00%	16,416	975	-94.06%	7,261	-64.22%
American/Mesa Air	-	-	0.00%	379	-	-100.00%	2,831	173.79%
SkyWest (American)	2,798	7,195	157.15%	8,113	20,309	150.33%	60,443	17.80%
DELTA	497,834	562,523	12.99%	1,278,047	1,433,455	12.16%	5,962,620	8.66%
SkyWest (Delta Connection)	193,021	170,776	-11.52%	542,375	486,296	-10.34%	2,127,571	-3.51%
Compass (Delta Connection)	6,451	5,046	-21.78%	20,976	11,387	-45.71%	109,717	-26.94%
FRONTIER	17,370	24,662	41.98%	53,751	70,795	31.71%	249,057	27.29%
JETBLUE	19,337	28,326	46.49%	60,226	83,051	37.90%	280,639	28.21%
KLM ROYAL DUTCH AIRLINES	-	1,099	100.00%	-	1,099	100.00%	16,963	100.00%
SOUTHWEST	104,606	104,129	-0.46%	309,870	300,636	-2.98%	1,218,922	1.96%
UNITED	30,388	38,231	25.81%	81,377	101,614	24.87%	247,616	16.56%
Express Jet	50	-	-100.00%	251	-	-100.00%	201	-83.86%
Mesa Airlines / United Express	501	-	-100.00%	944	206	-78.18%	2,699	-65.75%
Republic Airways (United)	69	2,302	3236.23%	1,148	10,341	800.78%	25,755	7.27%
Shuttle America (United Express)	1,609	-	-100.00%	2,292	-	-100.00%	7,541	-22.10%
SkyWest (United Express)	21,774	21,549	-1.03%	64,449	60,694	-5.83%	293,755	7.06%
Trans States	485	-	-100.00%	2,642	-	-100.00%	1,213	-54.09%
US AIRWAYS	-	-	0.00%	-	-	0.00%	-	-100.00%
SkyWest (US Airways Express)	-	-	0.00%	-	-	0.00%	-	-100.00%
Charters	912	768	-15.79%	1,985	1,769	-10.88%	8,101	19.22%
TOTAL DEPLANED PASSENGERS	996,471	1,062,615	6.64%	2,710,694	2,859,011	5.47%	11,721,327	5.15%
TOTAL PASSENGERS*	2,000,579	2,143,648	7.15%	5,437,800	5,744,074	5.63%	23,461,801	5.25%
INTERNATIONAL - ENPLANED								
AIR CANADA	-	1,395	100.00%	-	3,424	100.00%	16,477	100.00%
DELTA	15,267	24,919	63.22%	40,397	65,410	61.92%	286,710	45.89%
SkyWest (Delta Connection)	7,614	7,707	1.22%	21,508	22,480	4.52%	77,352	19.36%
Compass	-	-	0.00%	-	-	0.00%	11,132	-47.28%
KLM ROYAL DUTCH AIRLINES	-	642	100.00%	-	642	100.00%	14,073	100.00%
Charters	-	-	0.00%	-	-	0.00%	-	-100.00%
TOTAL ENPLANED INTERNATIONAL	22,881	34,663	51.49%	61,905	91,956	48.54%	405,744	43.57%
INTERNATIONAL - DEPLANED								
AeroMexico	5	-	-100.00%	5	-	-100.00%	-	-100.00%
AIR CANADA	-	1,258	100.00%	-	3,316	100.00%	17,356	100.00%
DELTA	15,149	23,889	57.69%	40,854	66,227	62.11%	288,478	41.59%
SkyWest (Delta Connection)	7,541	7,442	-1.31%	21,390	22,027	2.98%	81,589	23.96%
Compass	-	-	0.00%	-	-	0.00%	10,148	-46.03%
KLM ROYAL DUTCH AIRLINES	-	1,099	100.00%	-	1,099	100.00%	16,963	100.00%
Charters	-	-	0.00%	-	-	0.00%	-	-100.00%
TOTAL DEPLANED INTERNATIONAL	22,695	33,688	48.44%	62,249	92,669	48.87%	414,534	43.67%
TOTAL INTERNATIONAL PASSENGERS	45,576	68,351	49.97%	124,154	184,625	48.71%	820,278	43.62%

*Includes International

SALT LAKE CITY INTERNATIONAL AIRPORT
THREE MONTHS ENDED MARCH 2017
Based on Total Enplanements

MARKET SHARE

	MARCH 2016	MARKET SHARE	MARCH 2017	MARKET SHARE	YTD 2016	MARKET SHARE	YTD 2017	MARKET SHARE	12 MO ROLLING Ending 03/2016	12 MO ROLLING Ending 03/2017	MARKET SHARE
AIR CANADA	-	0.00%	1,395	0.13%	-	0.00%	3,424	0.12%	-	16,477	0.14%
ALASKA	35,525	3.54%	33,593	3.11%	100,256	3.68%	98,433	3.41%	412,068	419,794	3.58%
AMERICAN	69,127	6.88%	73,909	6.84%	194,527	7.13%	204,465	7.09%	535,656	752,444	6.41%
DELTA	702,124	69.93%	747,183	69.12%	1,853,420	67.96%	1,947,617	67.51%	7,829,327	8,196,872	69.82%
FRONTIER	17,474	1.74%	23,656	2.19%	53,609	1.97%	67,348	2.33%	193,479	245,155	2.09%
JETBLUE	19,753	1.97%	29,150	2.70%	61,276	2.25%	83,621	2.90%	218,193	279,367	2.38%
KLM ROYAL DUTCH	-	0.00%	642	0.06%	-	0.00%	642	0.02%	-	14,073	0.12%
SOUTHWEST	105,685	10.53%	106,606	9.86%	310,910	11.40%	302,724	10.49%	1,194,555	1,219,174	10.38%
UNITED	54,013	5.38%	63,965	5.92%	152,047	5.58%	175,001	6.07%	537,527	589,971	5.03%
US AIRWAYS	-	0.00%	-	0.00%	-	0.00%	-	0.00%	218,779	-	0.00%
Charters	407	0.04%	934	0.09%	1,061	0.04%	1,788	0.06%	4,674	7,147	0.06%
TOTAL ENPLANEMENTS	1,004,108	100%	1,081,033	100%	2,727,106	100%	2,885,063	100%	11,144,258	11,740,474	100%

PERCENT CHANGE YOY

	MARCH 2016	MARCH 2017	PERCENT CHANGE	YTD 2016	YTD 2017	PERCENT CHANGE	12 MO ROLLING Ending 03/2016	12 MO ROLLING Ending 03/2017	PERCENT CHANGE
AIR CANADA	-	1,395	100.00%	-	3,424	100.00%	-	16,477	100.00%
ALASKA	35,525	33,593	-5.44%	100,256	98,433	-1.82%	412,068	419,794	1.87%
AMERICAN	69,127	73,909	6.92%	194,527	204,465	5.11%	535,656	752,444	40.47%
DELTA	702,124	747,183	6.42%	1,853,420	1,947,617	5.08%	7,829,327	8,196,872	4.69%
FRONTIER	17,474	23,656	35.38%	53,609	67,348	25.63%	193,479	245,155	26.71%
JETBLUE	19,753	29,150	47.57%	61,276	83,621	36.47%	218,193	279,367	28.04%
KLM ROYAL DUTCH	-	642	0.00%	-	642	0.00%	-	14,073	100.00%
SOUTHWEST	105,685	106,606	0.87%	310,910	302,724	-2.63%	1,194,555	1,219,174	2.06%
UNITED	54,013	63,965	18.43%	152,047	175,001	15.10%	537,527	589,971	9.76%
US AIRWAYS	-	-	0.00%	-	-	0.00%	218,779	-	-100.00%
Charters	407	934	129.48%	1,061	1,788	68.52%	4,674	7,147	52.91%
TOTAL ENPLANEMENTS	1,004,108	1,081,033	7.66%	2,727,106	2,885,063	5.79%	11,144,258	11,740,474	5.35%

**SALT LAKE CITY INTERNATIONAL AIRPORT
LANDING ACTIVITY
THREE MONTHS ENDED MARCH 2017**

	MARCH 2016	MARCH 2017	CHANGE	YTD 2016	YTD 2017	CHANGE	12 MO ROLLING Ending 03/2017	% CHANGE
TOTAL NUMBER OF LANDINGS								
SCHEDULED CARRIERS								
AEROMEXICO	1	-	-100.00%	1	-	-100.00%	-	-100.00%
AIR CANADA	-	18	100.00%	-	52	100.00%	243	100.00%
ALASKA	182	206	13.19%	535	607	13.46%	2,459	10.72%
Horizon Air / Alaska	93	39	-58.06%	272	136	-50.00%	843	-16.70%
Skywest / Alaska	143	104	-27.27%	382	283	-25.92%	1,287	-20.11%
AMERICAN	406	434	6.90%	1,194	1,236	3.52%	4,469	45.76%
Compass	90	62	-31.11%	154	184	19.48%	874	334.83%
American Eagle/Republic	-	-	0.00%	-	-	0.00%	99	-76.14%
American/Mesa Air	-	-	0.00%	5	-	-100.00%	49	250.00%
Envoy Air (American)	119	-	-100.00%	296	14	-95.27%	127	-65.01%
SkyWest (American)	63	126	100.00%	181	351	93.92%	1,112	-1.51%
DELTA	3,560	4,174	17.25%	9,409	10,922	16.08%	43,223	11.98%
SkyWest (Delta Connection)	3,756	3,321	-11.58%	10,602	9,564	-9.79%	40,658	-3.01%
Compass (Delta Connection)	94	78	-17.02%	310	147	-52.58%	1,701	-21.14%
FRONTIER	126	130	3.17%	387	393	1.55%	1,615	16.69%
JETBLUE	137	217	58.39%	430	642	49.30%	2,061	29.14%
KLM ROYAL DUTCH AIRLINES	-	3	100.00%	-	3	100.00%	72	100.00%
SOUTHWEST	820	953	16.22%	2,382	2,611	9.61%	9,988	2.94%
UNITED	230	299	30.00%	645	775	20.16%	1,931	11.62%
Express Jet	1	-	-100.00%	5	-	-100.00%	10	-61.54%
Mesa / United Express	7	-	-100.00%	13	3	-76.92%	37	-66.06%
Republic Airways Holdings	1	37	3600.00%	16	157	881.25%	382	7.61%
SkyWest (United Express)	379	348	-8.18%	1,092	971	-11.08%	4,669	-0.06%
Shuttle America (United Express)	24	-	-100.00%	34	-	-100.00%	113	-22.60%
Trans States	10	-	-100.00%	57	-	-100.00%	27	-52.63%
US AIRWAYS	-	-	0.00%	-	-	0.00%	-	-100.00%
SkyWest (US Airways)	-	-	0.00%	-	-	0.00%	-	-100.00%
SUBTOTAL SCHEDULED CARRIERS:	10,242	10,549	3.00%	28,402	29,051	2.29%	118,049	3.36%
CHARTER CARRIERS								
ALLEGiant AIR	-	3	100.00%	3	3	0.00%	13	18.18%
BIGHORN AIRWAYS	-	-	0.00%	2	-	-100.00%	1	-87.50%
BOMBARDIER BUSINESS JETS	27	36	33.33%	83	106	27.71%	257	27.23%
BOUTIQUE AIR	8	108	1250.00%	8	300	3650.00%	1,415	17587.50%
D&D AVIATION	7	-	-100.00%	17	-	-100.00%	39	-35.00%
DELTA PRIVATE JETS	19	23	21.05%	65	69	6.15%	180	13.21%
EXECUTIVE JET MANAGEMENT	12	17	41.67%	52	51	-1.92%	108	-4.42%
FLIGHT OPTIONS	13	16	23.08%	58	54	-6.90%	129	-32.46%
KEYLIME AIR	-	-	0.00%	5	3	-40.00%	22	-80.36%
NETJETS	142	140	-1.41%	457	552	20.79%	1,329	16.37%
SIERRA PACIFIC	1	3	200.00%	1	3	200.00%	9	200.00%
SUNSET AVIATION	1	6	500.00%	10	13	30.00%	29	3.57%
SWIFT AIR	3	-	-100.00%	11	7	-36.36%	23	-11.54%
XOJET	16	27	68.75%	74	86	16.22%	204	25.93%
OTHER CHARTER	83	142	71.08%	339	414	22.12%	1,042	25.39%
SUBTOTAL CHARTER CARRIERS:	332	521	56.93%	1,185	1,661	40.17%	4,800	57.07%
CARGO CARRIERS								
ABX AIR (DHL)	-	-	0.00%	1	-	-100.00%	-	-100.00%
AERO CHARTER & TRANSPORT	22	23	4.55%	63	65	3.17%	254	-0.39%
AIR TRANSPORT INTERNATIONAL	-	-	0.00%	-	2	100.00%	8	-94.97%
AMERIFLIGHT	355	287	-19.15%	1,006	836	-16.90%	3,744	-9.41%
CORPORATE AIR (BILLINGS)	120	119	-0.83%	315	322	2.22%	1,304	2.60%
EMPIRE	20	19	-5.00%	52	49	-5.77%	202	-3.35%
FEDEX EXPRESS	157	151	-3.82%	405	418	3.21%	1,729	5.36%
SOUTHERN AIR	50	50	0.00%	138	137	-0.72%	557	139.06%
UPS	93	109	17.20%	269	290	7.81%	1,196	-0.91%
WESTERN AIR EXPRESS	29	42	44.83%	77	110	42.86%	456	31.03%
OTHER CARGO	24	81	237.50%	45	219	386.67%	646	1142.31%
SUBTOTAL CARGO CARRIERS:	870	881	1.26%	2,371	2,448	3.25%	10,096	6.16%
TOTAL LANDINGS	11,444	11,951	4.43%	31,958	33,160	3.76%	132,945	4.86%
TOTAL LANDING WEIGHT								
SCHEDULED CARRIERS								
AEROMEXICO	94,798	-	-100.00%	94,798	-	-100.00%	-	-100.00%
AIR CANADA	-	1,746,000	100.00%	-	5,044,000	100.00%	23,571,000	100.00%
ALASKA	24,425,500	29,944,100	22.59%	71,551,000	89,262,500	24.75%	356,199,500	19.00%
Horizon Air / Alaska	5,742,750	2,408,250	-58.06%	16,796,000	8,398,000	-50.00%	52,055,250	-16.70%
Skywest / Alaska	9,910,893	7,140,689	-27.95%	26,309,270	19,998,852	-23.99%	91,937,181	-16.71%
AMERICAN	58,404,734	64,369,400	10.21%	175,046,334	181,152,900	3.49%	647,183,300	48.66%
Compass	6,745,500	4,646,900	-31.11%	11,542,300	13,790,800	19.48%	65,506,300	334.83%
American Eagle/Republic	-	-	0.00%	-	-	0.00%	7,420,050	-76.15%
Envoy Air (American)	7,973,000	-	-100.00%	19,832,000	1,049,300	-94.71%	8,821,540	-63.73%
American/Mesa Air	-	-	0.00%	367,500	-	-100.00%	3,601,500	250.00%

**SALT LAKE CITY INTERNATIONAL AIRPORT
LANDING ACTIVITY
THREE MONTHS ENDED MARCH 2017**

	MARCH 2016	MARCH 2017	CHANGE	YTD 2016	YTD 2017	CHANGE	12 MO ROLLING Ending 03/2017	% CHANGE
SkyWest (American)	2,961,000	8,402,000	183.76%	8,507,000	23,377,000	174.80%	69,344,000	30.68%
DELTA	557,132,360	620,318,856	11.34%	1,471,332,960	1,636,413,486	11.22%	6,651,720,370	9.28%
SkyWest (Delta Connection)	222,638,400	196,400,511	-11.78%	635,135,300	572,709,102	-9.83%	2,423,675,374	-2.53%
Compass (Delta Connection)	7,063,772	5,835,146	-17.39%	23,152,972	10,973,637	-52.60%	127,371,661	-21.28%
FRONTIER	16,944,480	20,570,522	21.40%	52,082,350	61,207,806	17.52%	233,642,462	23.00%
JETBLUE	19,481,126	30,857,400	58.40%	61,145,140	91,292,400	49.30%	293,073,916	29.12%
KLM ROYAL DUTCH AIRLINES	-	1,276,650	100.00%	-	1,276,650	100.00%	28,945,650	100.00%
SOUTHWEST	105,380,000	123,744,000	17.43%	311,442,000	337,254,000	8.29%	1,292,560,000	4.61%
UNITED	33,232,600	43,045,900	29.53%	92,013,080	111,239,300	20.90%	278,168,740	14.01%
Express Jet	75,000	-	-100.00%	251,368	-	-100.00%	440,920	-62.55%
Mesa / United Express	525,000	-	-100.00%	975,000	225,000	-76.92%	2,775,000	-66.04%
Republic Airways Holdings	72,312	2,680,834	3607.32%	1,002,312	11,373,034	1034.68%	27,658,614	25.55%
SkyWest (United Express)	24,000,098	23,428,690	-2.38%	69,493,896	65,908,403	-5.16%	316,848,615	7.68%
Shuttle America (United Express)	1,735,488	-	-100.00%	2,458,608	-	-100.00%	8,171,256	-22.60%
Trans States	425,490	-	-100.00%	2,425,293	-	-100.00%	1,181,394	-51.29%
US AIRWAYS	-	-	0.00%	-	-	0.00%	-	-100.00%
SkyWest (US Airways)	-	-	0.00%	-	-	0.00%	-	-100.00%
SUBTOTAL SCHEDULED CARRIERS:	1,104,964,301	1,186,815,848	7.41%	3,052,956,481	3,241,946,170	6.19%	13,011,873,593	6.19%
CHARTER CARRIERS								
ALLEGiant AIR	-	418,500	100.00%	418,500	418,500	0.00%	2,340,000	41.60%
BIGHORN AIRWAYS	-	-	0.00%	17,960	-	-100.00%	9,360	-86.83%
BOUTIQUE AIR	79,360	1,190,270	1399.84%	79,360	3,264,420	4013.43%	15,273,620	19145.99%
D&D AVIATION	109,900	-	-100.00%	264,900	-	-100.00%	575,750	-37.12%
DELTA PRIVATE JETS	472,100	588,550	24.67%	1,672,050	1,992,200	19.15%	4,939,015	22.26%
EXECUTIVE JET MANAGEMENT	607,650	963,650	58.59%	2,653,000	2,617,150	-1.35%	4,873,635	-9.09%
FLIGHT OPTIONS	306,525	284,775	-7.10%	1,284,620	1,143,840	-10.96%	2,669,760	-39.12%
KEYLIME AIR	-	-	0.00%	158,620	95,172	-40.00%	697,931	-78.51%
NETJETS	4,269,760	4,376,890	2.51%	13,712,153	16,673,691	21.60%	38,729,999	21.34%
SIERRA PACIFIC	107,000	325,000	203.74%	107,000	325,000	203.74%	961,000	207.03%
SUN COUNTRY	-	1,462,400	100.00%	-	1,462,400	100.00%	3,071,400	1999.38%
SWIFT AIR	363,000	-	-100.00%	1,331,000	445,925	-66.50%	2,381,925	-13.22%
XOJET	516,600	880,050	70.35%	2,372,100	2,814,750	18.66%	6,658,800	27.49%
OTHER CHARTER	3,519,638	4,974,584	41.34%	11,815,469	17,647,042	49.36%	43,665,964	45.01%
SUBTOTAL CHARTER CARRIERS:	10,351,533	15,464,669	49.39%	35,886,732	48,900,090	36.26%	126,848,159	40.61%
CARGO CARRIERS								
ABX AIR (DHL)	-	-	0.00%	320,000	-	-100.00%	-	-100.00%
AERO CHARTER & TRANSPORT	150,700	157,550	4.55%	431,550	445,250	3.17%	1,739,900	-0.39%
AIR TRANSPORT INTERNATIONAL	-	-	0.00%	-	37,500	100.00%	148,500	-99.55%
ALPINE AVIATION	-	794,600	100.00%	-	2,098,700	100.00%	4,095,100	100.00%
AMERIFLIGHT	4,655,000	4,052,562	-12.94%	13,147,000	11,721,622	-10.84%	50,454,946	-6.83%
CORPORATE AIR (BILLINGS)	1,020,000	1,011,500	-0.83%	2,677,500	2,737,000	2.22%	11,084,000	2.60%
EMPIRE	695,445	686,945	-1.22%	1,852,405	1,858,899	0.35%	7,474,577	-0.72%
FEDEX EXPRESS	50,618,600	49,512,800	-2.18%	133,109,200	137,582,400	3.36%	571,083,900	5.85%
SOUTHERN AIR INC	6,171,758	6,050,000	-1.97%	17,042,981	16,582,798	-2.70%	67,776,971	136.32%
UPS	29,470,960	32,830,960	11.40%	83,765,840	87,616,000	4.60%	369,416,400	-0.77%
WESTERN AIR EXPRESS	376,500	498,400	32.38%	1,000,500	1,382,400	38.17%	5,831,500	49.59%
OTHER CARGO	182,165	243,900	33.89%	334,520	1,597,625	377.59%	5,205,412	653.38%
SUBTOTAL CARGO CARRIERS:	93,341,128	95,839,217	2.68%	253,681,496	263,660,194	3.93%	1,094,311,206	3.93%
TOTAL LANDINGS	1,208,656,962	1,298,157,734	7.40%	3,342,600,709	3,554,544,454	6.34%	14,233,204,958	6.24%

**SALT LAKE CITY INTERNATIONAL AIRPORT
CARGO ACTIVITY REPORT
THREE MONTHS ENDED MARCH 2017**

	MARCH 2016	MARCH 2017	CHANGE	YTD 2016	YTD 2017	CHANGE	12 MO ROLLING Ending 03/2017	% CHANGE
ENPLANED CARGO								
PASSENGER CARRIERS								
ALASKA	11,071	9,564	-13.61%	26,576	10,774	-59.46%	113,217	-18.53%
Horizon Air / Alaska	326	-	-100.00%	539	-	-100.00%	879	-57.92%
Skywest / Alaska	1,641	169	-89.70%	3,637	947	-73.96%	10,129	-0.02%
AMERICAN	39,838	23,290	-41.54%	119,854	33,044	-72.43%	340,527	-2.10%
American Eagle/Republic	-	-	0.00%	-	-	0.00%	273	-98.09%
Compass	-	-	0.00%	-	-	0.00%	2	-99.89%
Envoy Air (American)	157	-	-100.00%	157	-	-100.00%	727	-15.56%
Mesa	-	-	0.00%	-	-	0.00%	8	100.00%
SkyWest (American)	1,399	-	-100.00%	1,399	10	-99.29%	1,053	-87.30%
DELTA	701,196	1,600,925	128.31%	2,165,526	3,708,475	71.25%	10,786,967	8.55%
SkyWest (Delta Connection)	-	-	0.00%	-	-	0.00%	-	0.00%
Compass (Delta Connection)	-	-	0.00%	-	-	0.00%	-	0.00%
FRONTIER	-	-	0.00%	-	-	0.00%	-	0.00%
KLM ROYAL DUTCH	-	11,858	100.00%	-	11,858	100.00%	358,125	100.00%
SOUTHWEST	491,315	333,945	-32.03%	1,287,431	957,234	-25.65%	3,874,725	-15.14%
UNITED	5,214	6,767	29.79%	19,602	13,183	-32.75%	103,120	30.00%
Express Jet	-	-	0.00%	-	-	0.00%	-	0.00%
SkyWest (Continental Express)	-	-	0.00%	-	-	0.00%	-	0.00%
Shuttle America (United Express)	-	-	0.00%	-	-	0.00%	-	0.00%
US AIRWAYS	-	-	0.00%	-	-	0.00%	-	-100.00%
Mesa (US Airways Express)	-	-	0.00%	-	-	0.00%	-	0.00%
SkyWest (US Airways)	-	-	0.00%	-	-	0.00%	-	-100.00%
Others	-	-	0.00%	-	-	0.00%	20,200	40300.00%
CARGO CARRIERS								
ABX AIR (DHL)	-	-	0.00%	16,001	-	-100.00%	-	-100.00%
FEDEX EXPRESS*	8,741,484	8,291,910	-5.14%	24,341,372	22,900,552	-5.92%	90,749,365	-5.90%
GEM AIR	17,460	27,400	56.93%	30,060	68,628	128.30%	272,504	806.53%
SOUTHERN AIR	326,697	392,930	20.27%	968,988	1,053,485	8.72%	4,418,591	172.58%
UPS	3,763,314	3,946,563	4.87%	10,650,831	10,716,767	0.62%	45,533,585	0.44%
MISC CARGO	817,408	856,906	4.83%	2,230,158	2,294,090	2.87%	9,129,098	-29.27%
TOTAL ENPLANED CARGO	14,918,520	15,502,227	3.91%	41,862,131	41,769,047	-0.22%	165,713,095	-3.44%
DEPLANED CARGO								
PASSENGER CARRIERS								
ALASKA	14,783	17,373	17.52%	38,808	58,754	51.40%	273,622	18.68%
Horizon Air / Alaska	30	683	2176.67%	204	1,165	471.08%	4,777	-36.62%
Skywest / Alaska	2,361	838	-64.51%	8,122	1,898	-76.63%	14,169	-47.95%
AMERICAN	34,287	28,133	-17.95%	100,937	76,338	-24.37%	371,898	38.49%
American Eagle/Republic	-	-	0.00%	-	-	0.00%	1,570	-38.31%
Compass	340	3,782	1012.35%	340	3,782	1012.35%	4,136	1116.47%
Envoy Air (American)	-	-	0.00%	-	-	0.00%	223	25.99%
SkyWest (American)	-	2,337	100.00%	236	2,695	1041.95%	6,482	824.68%
DELTA	1,130,017	1,326,314	17.37%	3,257,764	4,231,509	29.89%	15,219,095	7.44%
SkyWest (Delta Connection)	-	-	0.00%	-	-	0.00%	-	0.00%
Mesaba Airlines (Delta Connection)	-	-	0.00%	-	-	0.00%	-	0.00%
Compass (Delta Connection)	-	-	0.00%	-	-	0.00%	-	0.00%
FRONTIER	-	-	0.00%	-	-	0.00%	-	0.00%
KLM ROYAL DUTCH	-	18,913	100.00%	-	18,913	100.00%	510,401	100.00%
SOUTHWEST	490,979	426,153	-13.20%	1,305,827	1,176,385	-9.91%	4,635,493	-12.46%
UNITED	30,829	52,169	69.22%	73,262	98,618	34.61%	344,114	30.53%
Express Jet	-	-	0.00%	-	-	0.00%	-	0.00%
SkyWest	-	-	0.00%	-	-	0.00%	-	0.00%
US AIRWAYS	-	-	0.00%	-	-	0.00%	-	-100.00%
Mesa (US Airways Express)	-	-	0.00%	-	-	0.00%	-	0.00%
Skywest (US Airways)	-	-	0.00%	-	-	0.00%	-	-100.00%
KITTY HAWK CHARTERS	-	-	0.00%	-	-	0.00%	-	0.00%
Others	-	-	0.00%	-	32,265	100.00%	43,876	87652.00%
CARGO CARRIERS								
ABX AIR (DHL)	-	-	0.00%	1,069	-	-100.00%	-	-100.00%
FEDEX EXPRESS*	7,147,993	8,590,112	20.18%	20,188,851	23,713,238	17.46%	98,160,930	20.71%
GEM AIR	17,421	17,344	-0.44%	38,421	38,518	0.25%	161,335	319.91%
SOUTHERN AIR	427,705	529,128	23.71%	1,247,185	1,338,824	7.35%	5,817,018	151.05%
UPS	5,196,806	5,744,773	10.54%	14,354,373	14,869,734	3.59%	62,797,242	3.48%
MISC CARGO	403,670	447,652	10.90%	1,073,970	1,198,309	11.58%	4,746,760	-44.65%
TOTAL DEPLANED CARGO	14,897,221	17,205,704	15.50%	41,689,369	46,860,945	12.41%	193,113,141	11.41%
TOTAL CARGO	29,815,741	32,707,931	9.70%	83,551,500	88,629,992	6.08%	358,826,236	4.02%

*FEDEX EXPRESS includes mail



Salt Lake City
Department of Airports

**COMPARISON OF ON TIME OPERATIONS
FEBRUARY 2017**

ARRIVALS

Airport	Flights	% On Time	Rank
ATL HARTSFIELD-JACKSON ATLANTA INTL	27,594	90.9	1
MSP MINNEAPOLIS-ST. PAUL INTL	8,934	90.1	2
DTW DETROIT METRO WAYNE CNTY	9,210	89.3	3
CLT CHARLOTTE DOUGLAS	8,367	89.2	4
DFW DALLAS-FT. WORTH REGIONAL	13,751	88.5	5
IAH HOUSTON GEORGE BUSH	9,886	88.1	6
MDW CHICAGO MIDWAY	5,814	87.9	7
STL ST. LOUIS LAMBERT INTL	4,186	87.7	8
BWI BALTIMORE/WASHINGTON INTL	6,763	87.3	9
TPA TAMPA INTL	5,431	86.2	10
ORD CHICAGO O HARE	17,773	86.1	11
CVG CINCINNATI NORTHERN INT. KY	986	86.0	12
MCO ORLANDO INTL	10,110	85.9	13
MIA MIAMI INTL	5,319	85.6	14
DCA RONALD REAGAN NATIONAL	5,702	85.2	15
DEN DENVER INTL	15,545	85.2	16
PHL PHILADELPHIA INTL	5,208	85.1	17
IAD WASHINGTON DULLES	2,278	84.2	18
PHX PHOENIX SKY HARBOR INTL	11,908	83.8	19
SLC SALT LAKE CITY INTL	8,369	83.2	20
FLL FT. LAUDERDALE	7,266	81.5	21
LAS LAS VEGAS MCCARRAN INTL	11,072	79.9	22
PDX PORTLAND INTL	4,121	79.9	23
SEA SEATTLE-TACOMA INTL	9,156	78.3	24
JFK NEW YORK JFK INTL	7,186	77.2	25
LGA NEW YORK LAGUARDIA	6,921	77.2	26
BOS BOSTON LOGAN INTL	8,811	75.9	27
SAN SAN DIEGO LINDBERGH FIELD	5,711	74.0	28
EWR NEWARK LIBERTY INTERNATIONAL	8,320	70.3	29
LAX LOS ANGELES INTL	15,577	64.6	30
SFO SAN FRANCISCO INTL	11,987	59.7	31
AVERAGES	9,008	82.39	

DEPARTURES

Airport	Flights	% On Time	Rank
MSP MINNEAPOLIS-ST. PAUL INTL	8,950	89.7	1
ATL HARTSFIELD-JACKSON ATLANTA INTL	27,623	88.4	2
CLT CHARLOTTE DOUGLAS	8,369	87.9	3
STL ST. LOUIS LAMBERT INTL	4,186	87.7	4
DTW DETROIT METRO WAYNE CNTY	9,183	87.1	5
DCA RONALD REAGAN NATIONAL	5,703	86.8	6
DFW DALLAS-FT. WORTH REGIONAL	13,764	86.8	7
TPA TAMPA INTERNATIONAL	5,428	86.8	8
BWI BALTIMORE/WASHINGTON INTL	6,763	86.7	9
PHL PHILADELPHIA INTL	5,205	86.4	10
SLC SALT LAKE CITY INTL	8,345	86.2	11
MDW CHICAGO MIDWAY	5,814	86.1	12
IAH HOUSTON GEORGE BUSH	9,894	85.7	13
MCO ORLANDO INTL	10,105	85.7	14
CVG CINCINNATI NORTHERN INT. KY	983	85.5	15
PHX PHOENIX SKY HARBOR INTL	11,915	85.3	16
IAD WASHINGTON DULLES	2,276	84.8	17
ORD CHICAGO O HARE	17,775	84.3	18
DEN DENVER INTERNATIONAL	15,533	83.8	19
MIA MIAMI INTL	5,322	83.4	20
PDX PORTLAND INTERNATIONAL	4,124	82.3	21
SEA SEATTLE-TACOMA INTL	9,157	81.0	22
FLL FT. LAUDERDALE	7,269	80.4	23
LAS LAS VEGAS MCCARRAN INTL	11,063	80.3	24
LGA NEW YORK LAGUARDIA	6,923	79.4	25
JFK NEW YORK JFK INTL	7,186	77.5	26
SAN SAN DIEGO LINDBERGH FIELD	5,711	76.5	27
BOS BOSTON LOGAN INTERNATIONAL	8,803	76.1	28
EWR NEWARK LIBERTY INTERNATIONAL	8,323	73.1	29
SFO SAN FRANCISCO INTL	11,975	69.6	30
LAX LOS ANGELES INTL	15,569	68.9	31
AVERAGES	9,008	82.91	

ON TIME ARRIVAL PERFORMANCE AT SLC

By Carrier

Air Carrier	Flights	% On Time
DL DELTA	3,104	86.6%
UA UNITED	253	84.6%
OO SKYWEST	3,318	83.8%
AS ALASKA	192	79.2%
F9 FRONTIER	138	78.3%
AA AMERICAN	379	78.1%
WN SOUTHWEST	788	75.9%
B6 JETBLUE	197	63.5%
AVERAGES	8,369	83.2%

Source: DOT Air Travel Consumer Report

DESIGN AND CONSTRUCTION REPORT

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- II. Project Schedule
- III. Construction Analysis
- IV. Design and Construction Report

SALT LAKE CITY DEPARTMENT OF AIRPORTS
May 10, 2017



Salt Lake City
International Airport

2016 - 2017 Project Legend

Airfield

1. R/W 17-35 and T/W P & R Pavement Rehabilitation
2. Car Wash Rebuild
3. R/W 14-32 Pavement Rehabilitation

Landside

4. 2100 North 4000 West Asphalt Overlay
5. Airport Operations Center



SALT LAKE CITY INTERNATIONAL AIRPORT
CONSTRUCTION PROGRAM
2016/2017 Construction Schedule

ID	Task Name	Start	Finish	2016											
				Sep '16	Oct '16	Nov '16	Dec '16	Jan '17	Feb '17	Mar '17	Apr '17	May '17	Jun '17	Jul '17	A
1	Airfield	Mon 8/1/16	Tue 10/31/17												
2	(1) R/W 17-35 & T/W's P & R Pavement Rehabilitation	Mon 8/1/16	Mon 5/22/17												
3	(2) Car Wash Rebuild	Tue 10/4/16	Wed 4/5/17												
4	(3) R/W 14-32 Pavement Rehabilitation	Mon 7/10/17	Tue 10/31/17												
5	Landside	Wed 6/1/16	Tue 8/1/17												
6	(4) 2100 North 4000 West Asphalt Overlay	Mon 5/15/17	Thu 7/20/17												
7	(5) Airport Operations Center	Wed 6/1/16	Tue 8/1/17												
8	(6) SVRA R/W 16-34 & T/W A Pavement Rehabilitation	Mon 3/20/17	Fri 6/9/17												

Date: Wed 5/10/17	Design		Inactive Milestone		Manual Summary	
	Construction		Inactive Summary		Start-only	
	Scoping		Manual Task		Finish-only	
	Summary		Duration-only		Deadline	
	Inactive Task		Manual Summary Rollup			

**SALT LAKE CITY DEPARTMENT OF AIRPORTS
CONSTRUCTION PROJECT STATUS 2016 - 2017**

#	PROJECT NAME	ENGINEER'S ESTIMATE	BID AMOUNT	APPROVED CHANGE ORDERS TO DATE	% OF COST INCREASE TO DATE	STATUS	CONTRACTOR
CONSTRUCTION							
1	R/W 17-35 & T/W's P & R Pavement Rehabilitation	\$ 11,525,000	\$ 9,871,843	\$ 16,872	0.17%	on schedule	Staker Parsons Company
2	Car Wash Rebuild	\$ 357,000	\$ 486,588	\$ 146,347	*29.41%	complete	Paulsen Construction
4	2100 North & 4000 West Asphalt Overlay	\$ 2,130,518	\$ 1,654,941			on schedule	Staker Parsons Company
5	Airport Operations Center	\$ 15,000,000	\$ 16,515,000	\$ 548,425	3.32%	on schedule	Big D Construciton
6	SVRA R/W 16-34 & T/W A Pavement Rehabilitation	\$ 3,381,136	\$ 2,946,149	\$ 6,710	0.23%	on schedule	Geneva Rock Products
	Sub Total	\$ 32,393,654	\$ 31,474,521	\$ 718,354	2.28%		
DESIGN/BID/AWARD							
3	Runway 14-32 Pavement Rehabilitation	\$ 3,696,205	\$ 3,852,800			award	Granite Construction Company
	Sub Total	\$ 2,130,518	\$ 1,654,941				
	Total	\$ 34,524,172	\$ 33,129,462				
*Includes \$124,013 for added scope to replace the high speed roll-up doors at the car wash.							
Budget amount, Engineer's estimate, and Bid amount is based on construction cost only.							



**May, 2017
Media Clippings**

Advisory Board Meeting

<https://slairport.com/assets/pdfDocuments/AABoard/MediaClippingsMay2017.pdf>

Compiled by P.R. & Marketing Dept.