

DEPARTMENT OF AIRPORTS
BOARD MEETING

7 AUGUST 2019

AGENDA



**SALT LAKE CITY DEPARTMENT OF AIRPORTS
BOARD MEETING AGENDA**

7 August 2019
8:00 A.M.

CONSENT AGENDA

- A. Minutes of the 19 June 2019 Meeting

DISCUSSION ITEMS

- A. Director's Report – Bill Wyatt, Executive Director, SLCDA
- B. Airport Redevelopment Program (ARP) Update – Mike Williams, ARP Director, SLCDA
- C. General Aviation Strategy Plan – Michael Parker, Aviation Planner, RS&H
- D. Wingpointe Golf Course – TBD

INFORMATION ITEMS

- A. Financial Report – May 2019
- B. Air Traffic Statistics – April & May 2019
- C. Construction Report – July 2019
- D. Media Clippings – July 2019

The next meeting will be held on **Wednesday, September 18, 2019**, at 8:00 a.m. Meetings are held in the Board Room located on the third level of the short-term parking garage, unless otherwise posted. People with disabilities may make requests for reasonable accommodations no later than 48 hours in advance in order to attend this Airport Board Meeting. Accommodations may include alternate formats, interpreters, and other auxiliary aids. This is an accessible facility. For questions or additional information, please contact Tina Nee at 801-575-2096.

DEPARTMENT OF AIRPORTS
BOARD MEETING

7 AUGUST 2019

MINUTES

SALT LAKE CITY DEPARTMENT OF AIRPORTS MINUTES OF ADVISORY BOARD MEETING

June 19, 2019

Members Present: Cyndy Miller, Chair
 Roger Boyer
 Arlyn Bradshaw
 Karen Mayne
 J.T. Martin
 Larry Pinnock
 Steve Price
 Jim Riding
 Shawn Milne

Absent: Theresa Foxley

Mayor's Office: Mayor Biskupski

City Council Office: Vili Lolohea, Jr.

Department of Airports: Tina Nee, Administration
 Brian Butler, Director of Finance
 Mike Rawson, Business Development Manager
 Dave Korzep, Assistant Operations Director
 Brady Fredrickson, Director of Planning & Environmental
 Kevin Robins, Director of Engineering
 Dusty Bills, Assistant Maintenance Director
 Nancy Volmer, Director of Public Relations
 Mike Williams, ARP Program Director

Other: Mark Lewis, TSA
 Ann Thorvik, Chrysalis
 Lee Davidson, SL Tribune
 Bob Bergman, Lobbyist
 Mike Taylor, UOT
 David Dague, Intervistas
 Thom Lang, Delta Airlines
 Donnell Harvey, Delta Airlines
 Joe Esposito, Delta Airlines
 Amy Martin, Delta Airlines

Cyndy Miller called the meeting to order at 8:04 a.m.

AGENDA

A. Minutes

The motion was made by Larry Pinnock and seconded by J.T. Martin to approve the minutes of May 15, 2019 as presented. All votes were affirmative; motion passed.

Steve Price arrived at 8:06 a.m.

B. Delta Update – Joe Esposito, Senior VP Network Planning

Joe Esposito, Senior VP Network Planning, Delta, presented an update on Delta's plans for Salt Lake City (presentation on file). Main points included were:

- Salt Lake a Key Long-term Focus on Delta
- Delta Capacity Up Over 30% Since 2004
- Delta Brings World Class In-Flight Product to SLC
- Delta and Partners Provide unrivaled International Connectivity
- Strong Partnerships Expand Delta's Reach
- Branded Fares Improve Customer Choice
- Delta is Investing in the Customer experience

Mayor Biskupski asked if the new fleet is improving Delta's carbon footprint. This is a concern to residents because a bigger airport is being built and Salt Lake City is in a valley.

Mr. Esposito responded the newer fleet is lighter and more fuel efficient, using less fuel per seat. He added Delta isn't increasing flights out of Salt Lake City as much as it is increasing seats by offering larger, more efficient planes, which decreases overall pollution per seat.

C. Mike Williams, Airport Redevelopment Program (ARP) Director, briefed the Board regarding the site tour.

The Salt Lake City Airport Advisory Board convened for a walking tour of the Salt Lake City International Airport's Redevelopment Program site. The tour began at 8:32 a.m. and included the following points of interest or discussion:

- Terminal
- Terminal Plaza
- South Concourse
- North Concourse
- Gateway
- Baggage Handling System

The tour returned to the point of embarkation at 10:25 a.m. and the Board meeting was adjourned.

The next Board meeting will be held on August 7, 2019.

Cynthia Miller, Chair

Date

Jacqueline M. Biskupski, Mayor

Date

DEPARTMENT OF AIRPORTS
BOARD MEETING

7 AUGUST 2019

DISCUSSION ITEMS

SALT LAKE CITY AIRPORT BOARD

AGENDA: DISCUSSION ITEM (B)
DATE: 7 August 2019
TO: Airport Board
FROM: Bill Wyatt, Executive Director
SUBJECT: **Executive Director's Report**

Bill Wyatt will present a monthly informational report to the Board, may include:

1. ARP progress
2. Ground transportation update
3. Concessions and rental cars
4. Airport safety and security
5. Airport facilities and operations
6. General aviation
7. Passenger and airport users
8. Environmental matters
9. Financial condition
10. Legislative issues
11. Airlines
12. Communications and marketing

SALT LAKE CITY AIRPORT BOARD

AGENDA: DISCUSSION ITEM (C)
DATE: 7 August 2019
TO: Airport Board
FROM: Bill Wyatt, Executive Director
SUBJECT: **Airport Redevelopment Program Update**

Mike Williams, Airport Redevelopment Program (ARP) Director, will present an update on the SLC Airport Redevelopment Program (presentation on file).

Airport Redevelopment Program

Status Update: 08-07-2019



Salt Lake City International Airport



Safety and Schedule Status

Safety (Numbers for June 2019)

- **OSHA National Average**
 - Lost Time Rate 1.80 Recordable Rate 3.10
- **TRP Metrics**
 - 5,261,236 Total Manhours worked
 - Lost Time Rate 0.214 Recordable Rate 2.35
- **NCP Metrics**
 - 631,335 Total Manhours worked
 - Lost Time Rate 0.245 Recordable Rate 1.70

Schedule – Construction Activity on Critical Path

- Completion of Underground Utilities and Landscaping work to support the Terminal Exit Roadway shift
- Sequencing and Completion of the Communication Rooms and Fiber Backbone in the Terminal and SCW
- Terminal Two-Bay Expansion Exterior Walls and Roofing
- Overall Program is on schedule



CGMP# 5 – Terminal/South Concourse West/Gateway

Project: CGMP# 5 - Terminal/Gateway/SCW	CGMP Original NTE: \$795.35M
	CGMP Revision: (\$7.00M) NTE: \$788.35M
	CGMP Revision: \$7.04M NTE: \$795.39M
	CGMP Revision: \$33.07M EAC: \$828.46M
	CGMP Revision: \$29.9M EAC: \$858.46M
	CGMP Revision: \$52.37M EAC: \$910.73M

Terminal/Gateway/South Concourse West - Foundations, Structure, Building Envelope and Build-out
Schedule **Recent Milestones Achieved**

Activity	Target Date
Complete Pedestrian Bridge Stl	Jan 2019 A
Compl Terminal Exp (CBP) Piles	Jan 2019 A
Start Removal of Plaza Scaffolding	Feb 2019 A
Complete Gateway Deck Concrete	Mar 2019 A
Term Mech Rms Ready for Equip	Apr 2019 A
Gateway Skin Complete	Jul 2019

- * Terminal Glazing and Metal Panel Continues.
- * SCW Holdroom and Sloped Ceiling Grid progressing.
- * First SCW Restroom Node complete.
- * Terminal Terrazzo underway Level 2 and Level 3.
- * Terminal Two-Bay Expansion Steel complete and Level 2 and Level 3 Concrete Decks poured.

Concerns/Issues/Risks
* Impact of Scope Change Changes.
* Shortage of Electricians.



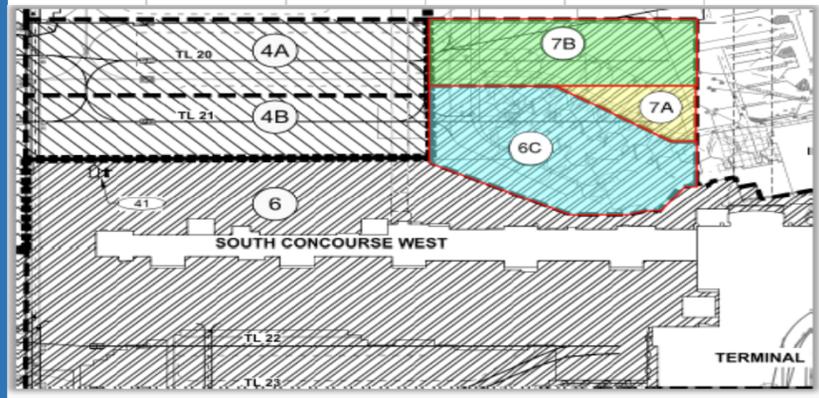
CGMP# 9A – SCW Apron Paving and Hydrant Fueling

Project: CGMP# 9A - SCW Apron Paving and Hydrant Fueling	CGMP 9A Original NTE: \$76.14M
	CGMP 9A EAC: \$76.14M

Apron Paving and Hydrant Fueling that will Support SCW Opening Day.

Schedule		Recent Milestones Achieved
Activity	Target Date	
Start 2019 Subgrade Prep	Apr 2019 A	* SCW West Side Paving underway
Start 2019 Apron Paving	Apr 2019 A	* SCW West Side Paving nearing Completion.
Complete SCW North Side Paving	Jul 2019	* SCW South Side Site Prep underway.
Complete SCW West Side Paving	Jul 2019	
Complete SCW South Side Paving	Oct 2019	
Taxiway 'B' Phase 6 Complete	Jul 2020	

Concerns/Issues/Risks	
* None at this time.	



CGMP# 15 – NCP Enabling Phase 1

Project: CGMP# 15 - NCP Phase 1 Enabling

CGMP Original NTE: \$28.2M EAC: \$23.33M
 CGMP Pending Rev: \$28.2M EAC: \$20.08M

North Concourse Phase 1 Enabling Construction including Ground Improvement and Driven Piles.

Schedule

Activity	Target Date
Start Enabling Construction	Jan 2018 A
Start Driven Piles	Jun 2018 A
Complete Stone Columns	Jul 2018 A
Complete Driven Piles	Aug 2018 A
Start Outer Ramp Sitework	Aug 2018 A
Substantial Completion	Sep 2019

Recent Milestones Achieved

* Mid-Concourse Tunnel Dewatering shut down.
* Trade Contractor Close-out complete.
* Submitted Initial Close-out to reduce value by \$8 million submitted to Committees.

Concerns/Issues/Risks

* None at this time.



CGMP# 16 – NCP Phase 1

Project: CGMP# 16 - NCP Phase 1	Budget: \$296.0M
	CGMP Initial NTE: \$166.70M
	CGMP Revision to Add Part 2: \$95.37M
	CGMP Part 3 Revision: \$29.88M
	CGMP Current NTE: \$291.98M
	CGMP Pending Rev: \$300.13M

North Concourse Phase 1 including Building Structure, Enclosure and Interior Fit-out for 20 Gates.

Schedule		Recent Milestones Achieved
Activity	Target Date	
Start Elevated Concrete Decks	Jan 2019 A	* Roofing progressing West to East.
Start Interior MEP Overhead	Jan 2019 A	* Area 'A' (Hammerhead) Exterior Curtainwall and Glazing complete.
Start Building Exterior Enclosure	Feb 2019 A	* Interior and Exterior Masonry Progressing.
Structural Steel Topped-out	Mar 2019 A	* Interior MEP activities progressing.
Start Building Roofing	Apr 2019 A	* Mid-Concourse Tunnel Moving Walks and Escalators set and installation underway.
Start Interior Construction	May 2019 A	
Concerns/Issues/Risks		
* Labor availability for upcoming trades.		



CGMP# 17 – NCP Baggage Handling System Ph 1 / Ph 2

Project: CGMP# 17 - NCP Baggage Handling System CGMP Original NTE: \$52.76M EAC: \$52.76M

North Concourse Phase 1 and Phase 2 Baggage Handling System.

Schedule		Recent Milestones Achieved	
Activity	Target Date		
Phase 1 installation supports construction of NCP Phase 1. Baggage Handling System is not Functional until completion of Central Tunnel and NCP Phase 2.		* BHS Support Steel activities progressing.	
		* BHS Conveyor installation underway.	
Concerns/Issues/Risks			



CGMP# 18 – NCP Apron Paving / Hydrant Fueling

Project: CGMP# 18 - NCP Apron Paving/Fueling Phase 1 CGMP NTE: \$73.55M EAC: \$73.55M

North Concourse Phase 1 Apron Paving, Hydrant Fueling and Site Utilities.

Schedule		Recent Milestones Achieved
Activity	Target Date	
Start Utility Installation	Oct 2018 A	* Site prep and Utility Installation underway.
Start North Waterline - North	Nov 2018 A	* North Lift Station construction progressing.
Start NW Sanitary Sewer Lift Stn	Dec 2018 A	* Apron Paving underway.
Start 2019 Subgrade	Mar 2019 A	
Start 2019 Paving	Apr 2019 A	
Complete 2019 Paving	Oct 2019	
Concerns/Issues/Risks		
Civil Trade Contractor Resources.		

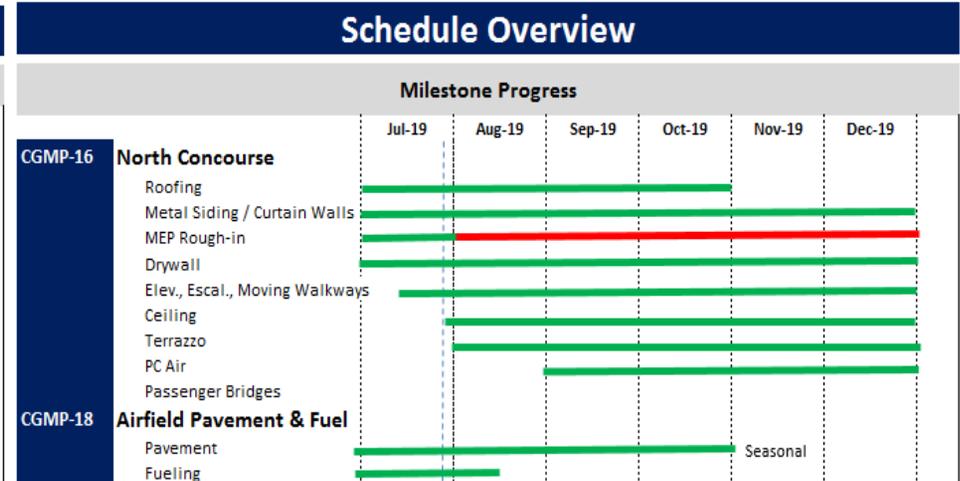


Project Statistics

TRP/NCP Trade Staffing 7/19/2019				
1,730 Trade Workers on Site				
6,422,115 Hours Worked to Date				
Contract Local/Non-Local Awarded Statistics				
Local Trades		Dollar Value	Trade Count	Percentage
Total Local (Wasatch Front) Contractors		\$1,059,074,695	102	67%
Total Out of State Contractors		\$531,383,212	21	33%
Total Contract Awards		\$1,590,457,907	123	100%
Contract Union/Merit Shop Awarded Statistics				
Union Trades		Dollar Value	Trade Count	Percentage
Total Union Contractors		\$610,937,898	31	38%
Total Merit Shop Contractors		\$979,520,009	92	62%
Total Contract Awards		\$1,590,457,907	123	100%



Near Term ARP Schedule



Schedule Milestones

- August 01, 2019 – CGMP-16 Start Terrazzo at NCP
 - August 01, 2019 – CGMP-06 Start Parking Garage Elevators
 - August 07, 2019 – CGMP-06 Parking Garage West Yard Energization
 - August 07, 2019 – CGMP-16 NCP Sector 'D' Dry-in
 - August 12, 2019 – CGMP-07 Baggage System Testing
 - August 12, 2019 – CGMP-18 NCP Fueling Hydrant Tie-in
 - August 12, 2019 – CGMP-18 Fueling Hydrant Tie-in
 - August 13, 2019 – CGMP-06 Move Traffic onto New Terminal Roadway System
 - August 14, 2019 – CGMP-05 Passenger Boarding Bridges start arriving
 - August 15, 2019 – CGMP-07 Delivery of Second BHS UPS
 - August 16, 2019 – CGMP-06 TRD 5 Exit Road Flip
 - August 16, 2019 – CGMP-07 CBRA (Checked Baggage Reconciliation) Complete
 - August 19, 2019 – CGMP-16 RMP Energize Sector 'B' Switchgear
 - August 19, 2019 – CGMP-05 Start Flush/Fill SCW PC Air Equipment
 - August 27, 2019 – CGMP-16 North West Sanitary Sewer Lift Station Operational
 - August 28, 2019 – CGMP-16 Start PC Air at NCP
 - August 30, 2019 – CGMP-05 All SCW Computer Room ACs Started
 - August 30, 2019 – CGMP-06 Completion of Boiler and Chiller Commissioning
- This month's schedule is based on the June 2019 construction update that indicates that the Overall Program is tracking on schedule.



Job Progress Aerial Photo - Terminal



Terminal - looking northwest



Job Progress Photos – Terminal Building



Terminal L3 Area 'K' Ticketing Terrazzo prep



East Pedestrian Bridge Moving Walkways installation



Terminal BHS CBRA Room Desks and Monitors



Baggage Carousel on Terminal L2 Area 'K'

Job Progress Photos – South Concourse West



SCW Level 2 Area 'H' Finished Public Restroom



SCW Area 'D' Emergency Generator



SCW Level 2 Area 'H' First Polish Terrazzo



SCW Level 3 Area 'H' Sterile Corridor Ramp



Job Progress Photos – Terminal Roads & Apron Paving



PCC Paving on SCW North Apron



Paving for the Temporary Detour Road from the Exit Road



Econocrete Paving on the SCW South Apron



Grading for SCW South Apron Safety Area

Job Progress Photos – Parking Garage



Parking Garage - looking north – Roof Steel Erection and Metal Decking



Parking Garage east face, rubbing concrete and removing forms



Forming for Stairs on Parking Garage south side

Job Progress Photos – North Concourse Program



North Concourse and NCP Apron Paving - looking south



Glazing in North Concourse Sector 'F' north



Metal Panel (Plastic wrapped) Installation at NCP Sector 'B'

south

Job Progress Photos – North Concourse Program



NCP Level Sector 'F'



NCP OAL Back-of-house Level 1



NCP Escalators from Level 2 to Level 0



Communications Room NCP Level 1 Sector 'B'



SALT LAKE CITY AIRPORT BOARD

AGENDA: DISCUSSION ITEM (D)
DATE: 7 August 2019
TO: Airport Board
FROM: Bill Wyatt, Executive Director
SUBJECT: **General Aviation Strategy Plan**

Representatives from RS&H will present an update to General Aviation Strategy Plan (presentation on file.)



SLCDA GA Strategic Plan

Board Update

August 7, 2019



Agenda

SLCDA Airport System

Hangar Rate Analysis

*Scenario Forecasts &
Facility Requirements*

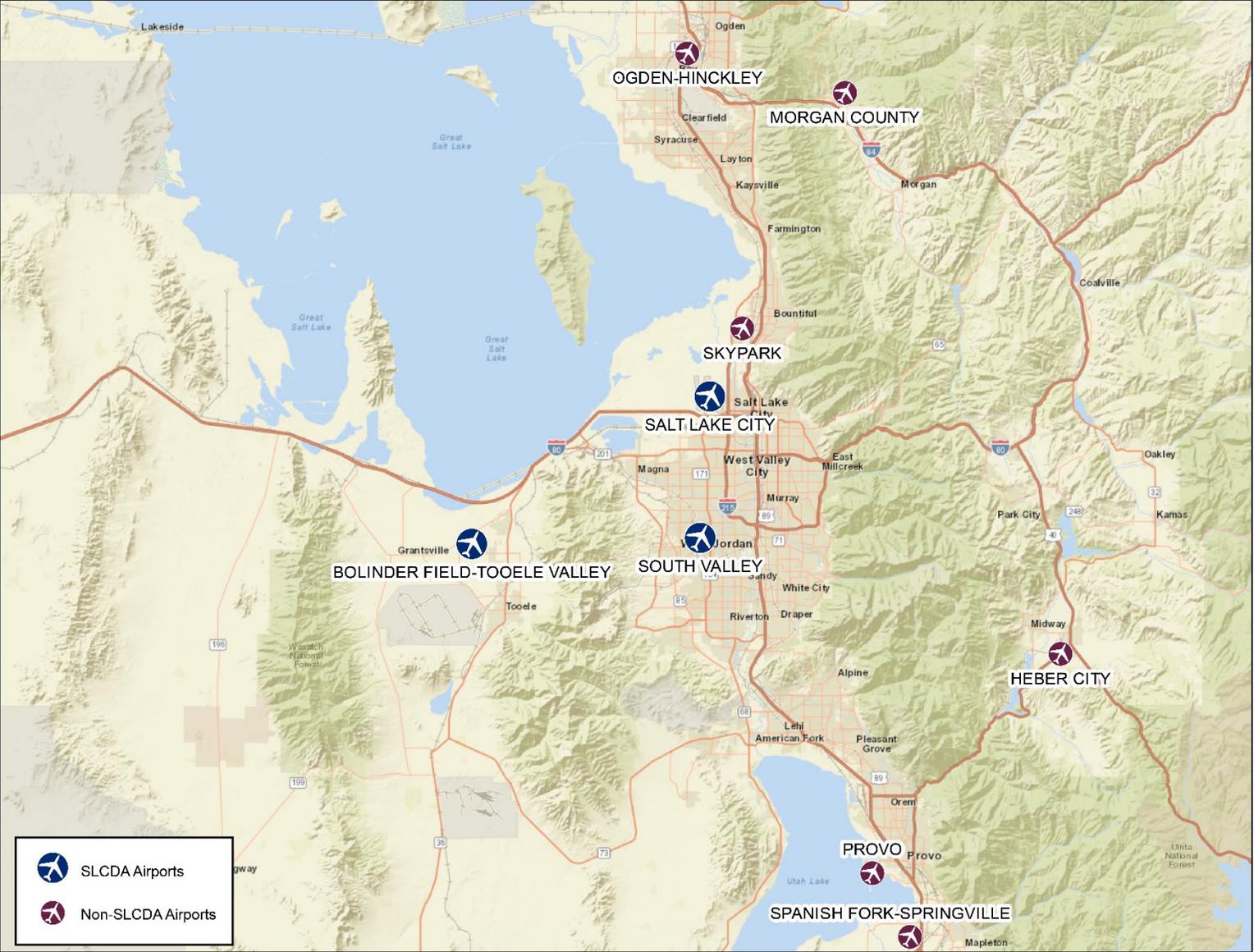
Airport Roles

Recommended Action Plan



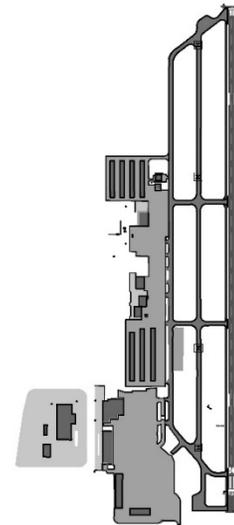
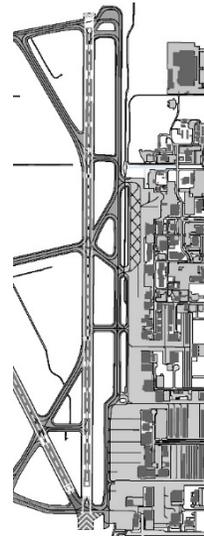
Salt Lake City
International Airport

SLCDA Airport System



SLCDA Airport System

	<u>SLC</u>	<u>U42</u>	<u>TVY</u>
Runway	9,597' x 150'	5,862' x 100'	6,100' x 100'
Aircraft Approaches	ILS	RNAV (GPS)	ILS
Airport Acreage	8,040	860	667
Fixed-Base Operators	2 (TAC Air, Atlantic)	1 (SLCDA)	None
Hangar Bays	226	155	6
Hangar Waiting List	99	168	-



Comments to October 24 Full Board Presentation

- » No hangar availability at other airports
 - Development at U42 and TVY
- » Runway 17/35 is a general aviation-specific runway
 - >25% of traffic is air carrier
 - Percent rising
 - GA impacts to airspace
- » Small general aviation need to use SLC
 - Will continue to have access

Hangar Rates

	SLCDA	Daniel K. Inouye Airport	Austin-Bergstrom Airport	Boise Airport	Scottsdale Airport	Hillsboro Airport	Skypark Airport	Ogden-Hinckley Airport	Provo Airport
T-Hangar Rate	\$271	\$717	\$535	\$257	\$150 ⁽¹⁾ / \$435	\$350	\$350	\$300	\$225 / \$300
Airport Type	Large Hub / Reliever	Large Hub	Medium Hub	Small Hub	Reliever	Reliever	GA	Non-Hub	Non-Hub
City	Salt Lake City, UT	Honolulu, HI	Austin, TX	Boise, ID	Scottsdale, AZ	Hillsboro, OR	Skypark, UT	Ogden, UT	Provo, UT

(1) Existing T-Hangars leased at \$150 are scheduled for demolition

Hangar Rate Analysis – Commercial Storage

	SLCDA T-Hangar	Diamond Self-Storage	Security Pro Self-Storage	Airport Landing Self-Storage
Monthly Rent	\$271	\$209	\$240	\$330
Square Footage	944	300	200	480
Square Foot Cost	\$0.29/	\$.70/	\$1.20/	\$.69/
Airfield Access	✓	X	X	X

- » Comparable cost = \$651
– 944 sf x \$.69/sf

Hangar Rate Analysis – FBO Rates

	SLCDA T-Hangar	TAC Air/Atlantic Aviation
Monthly Rent	\$271	~\$1,200
Square Footage	944	~1,000
Square Foot Cost	\$0.29/	\$1.20/
Hangar Type	T-Hangar	Shared

Forecasting Assumptions – Scenario #1

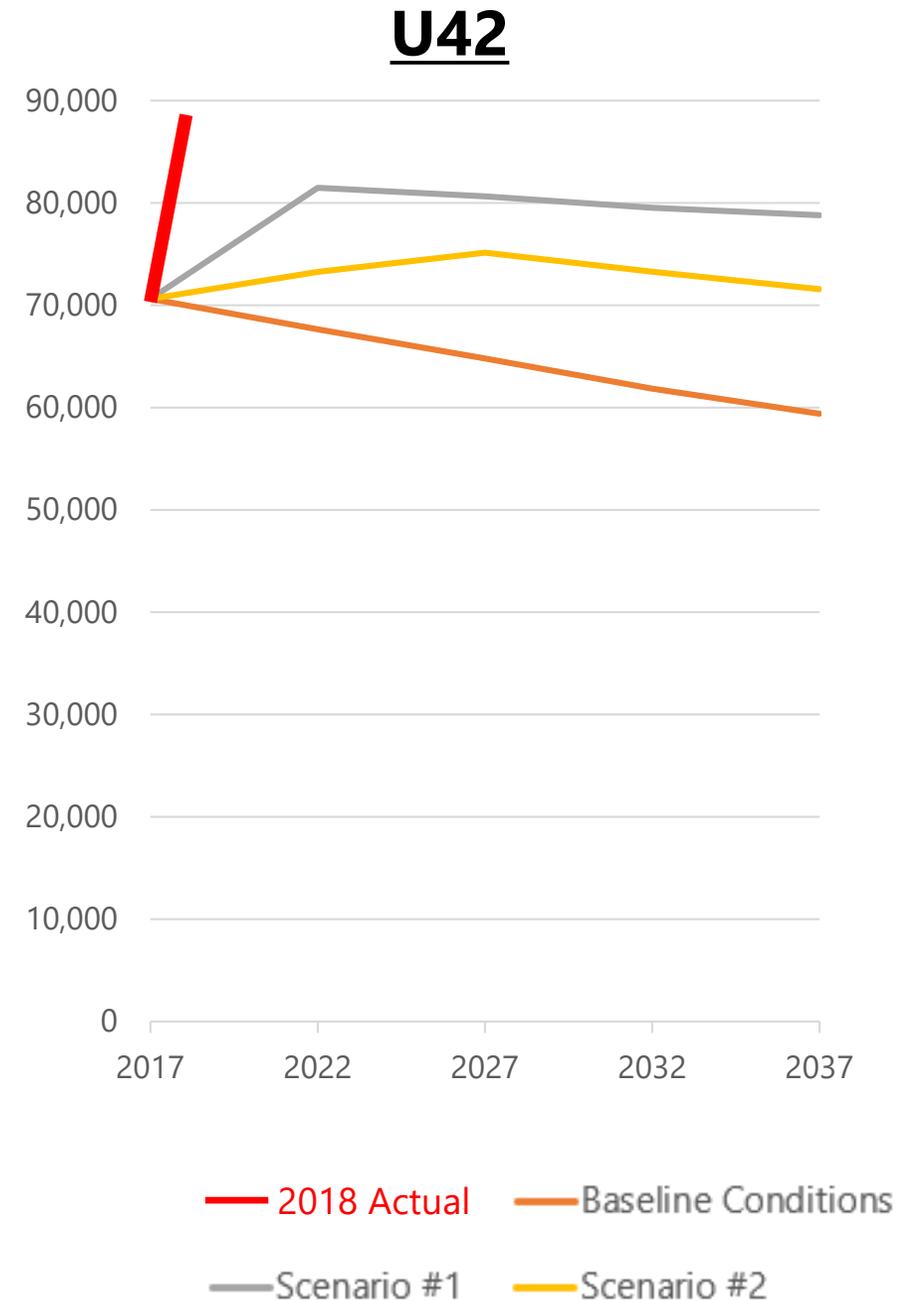
- » Best case scenario with ambitious schedules
 - U42 begins process of private company managing FBO and developing hangars in 2019
 - SLC FBOs experience further expansion starting 2020
 - TVY installs utilities infrastructure by 2020, has FBO by 2022

Forecasting Assumptions – Scenario #2

- » Forecasting assumptions with more conservative timeframes
 - U42 begins process of private company managing FBO and developing hangars in 2022
 - SLC FBOs experience further expansions in 2024
 - TVY installs utilities infrastructure by 2024, has FBO by 2027

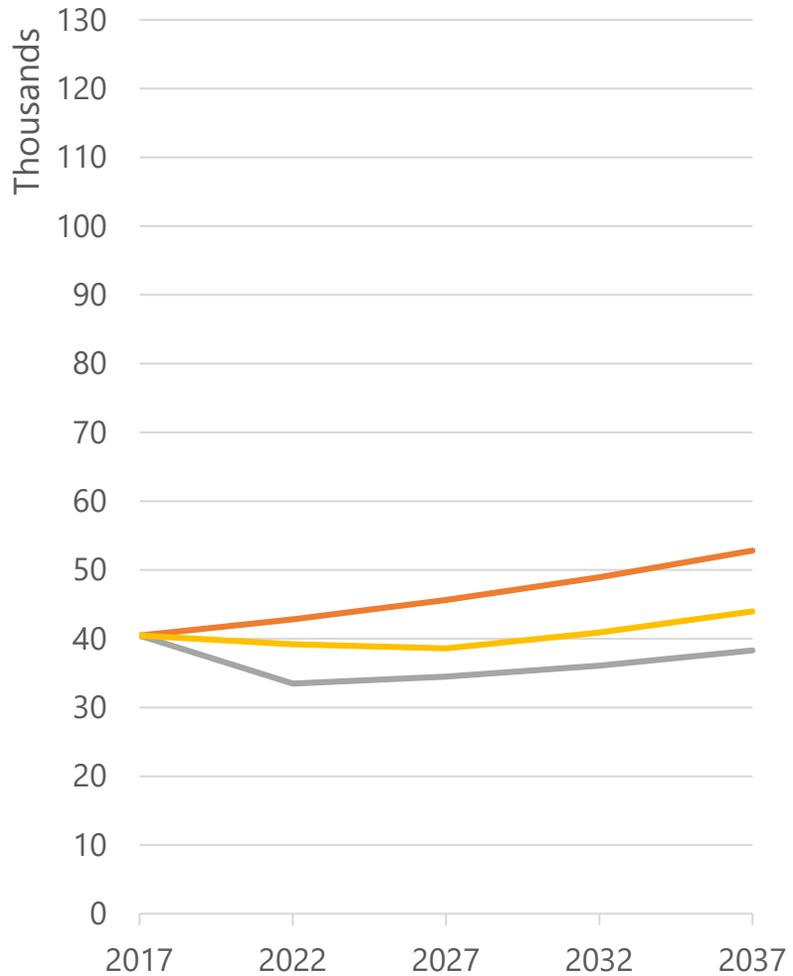
2018 Growth Review

- » Significant growth at U42 & TVY
 - Flight school operation growth
 - *Skypark & Provo overcrowded*
 - >10% above all historical operations or OPBA amounts
 - Interviews held with flight schools
 - *Project large 5-year growth*
 - *Constantly adding aircraft*
 - *Desire for more hangar & office space*

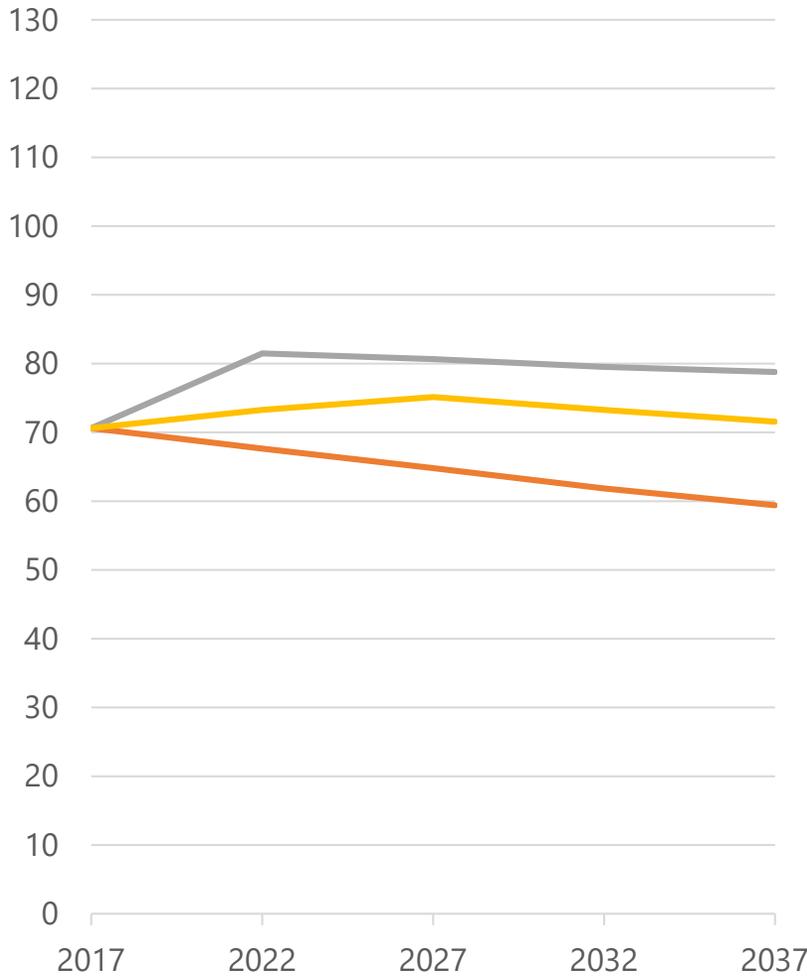


Original GA Operations Forecast Comparison

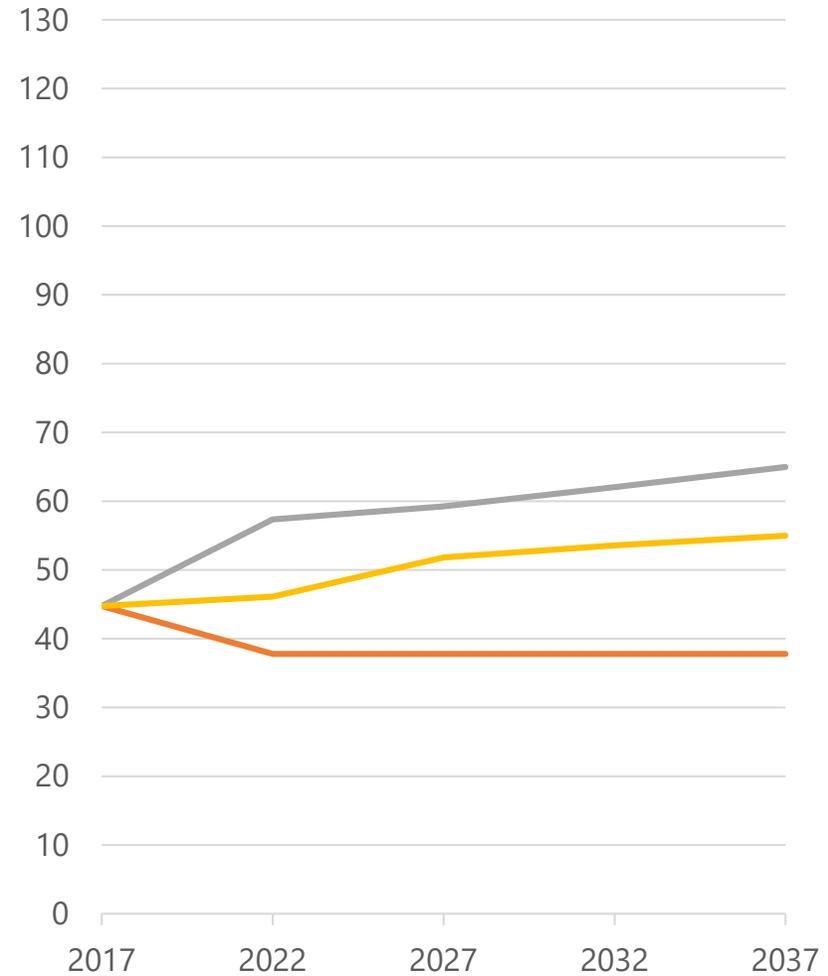
SLC



U42



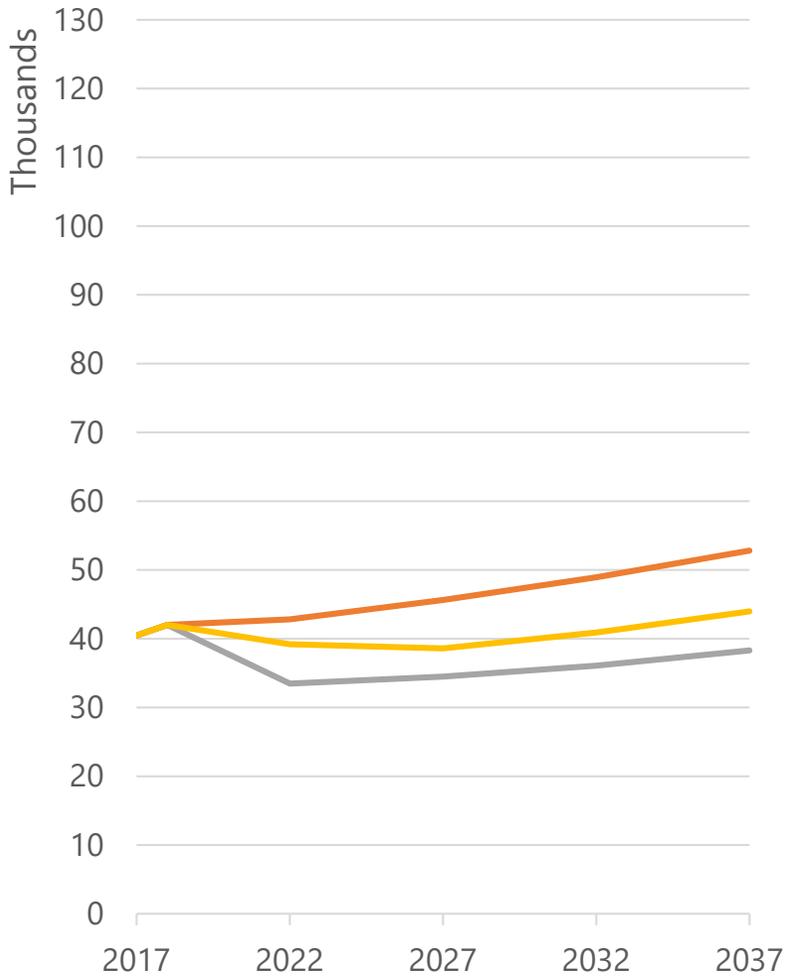
TVY



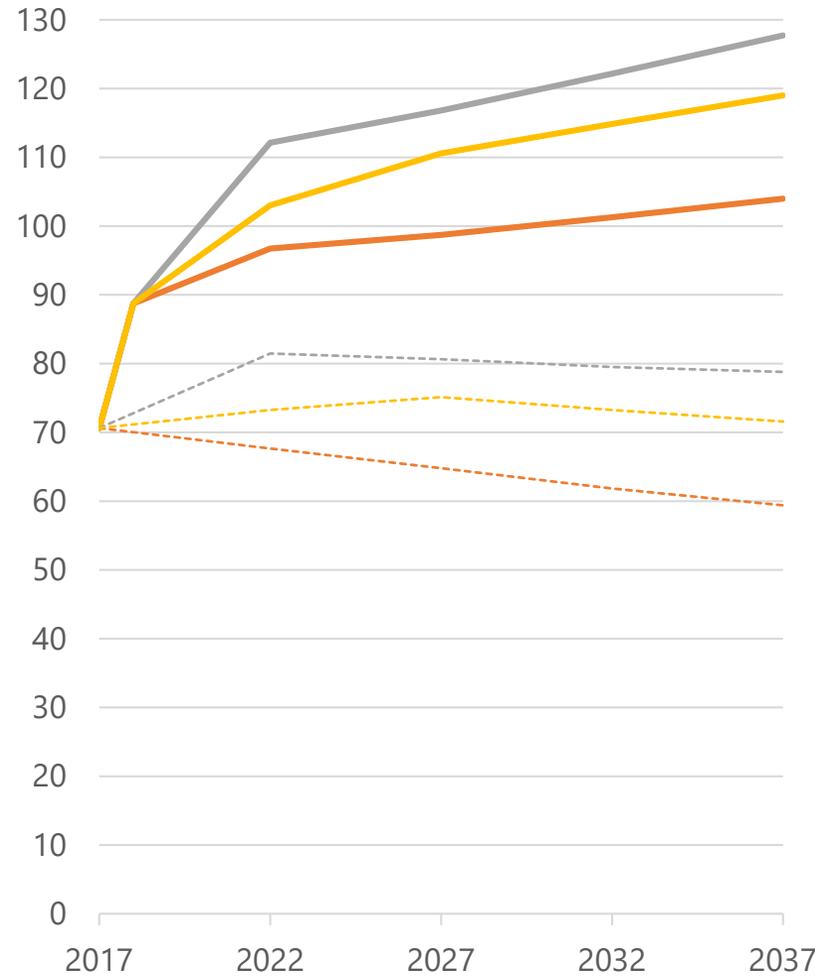
— Baseline Conditions — Scenario #1 — Scenario #2

Updated GA Operations Forecast Comparison

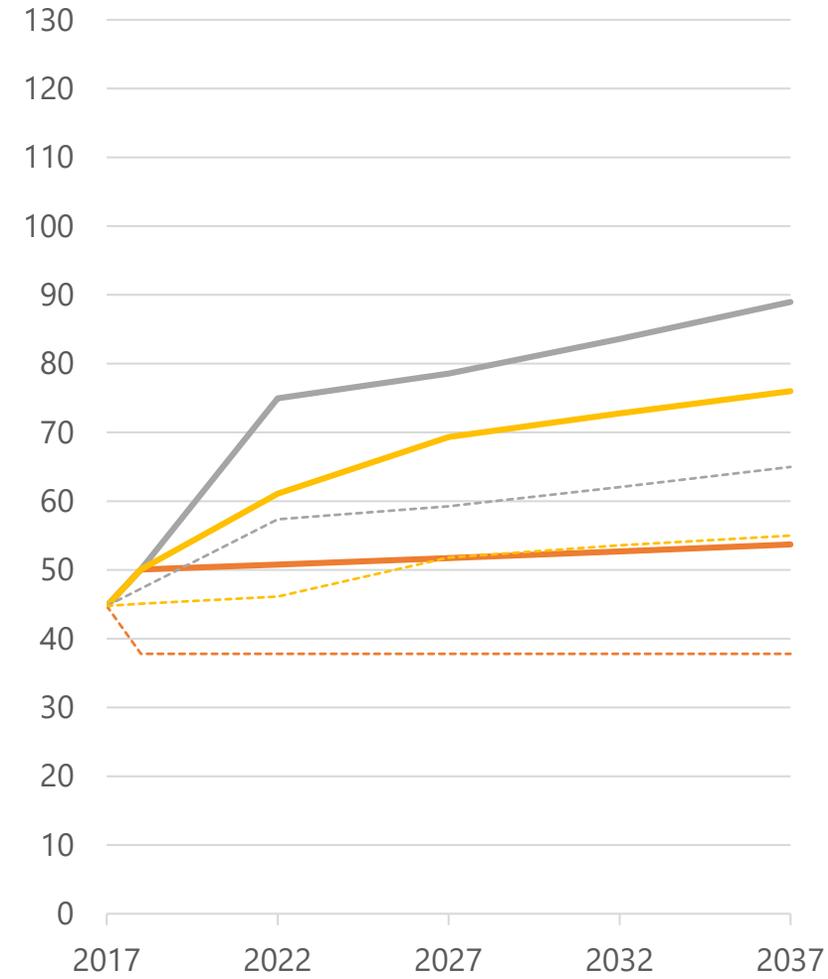
SLC



U42



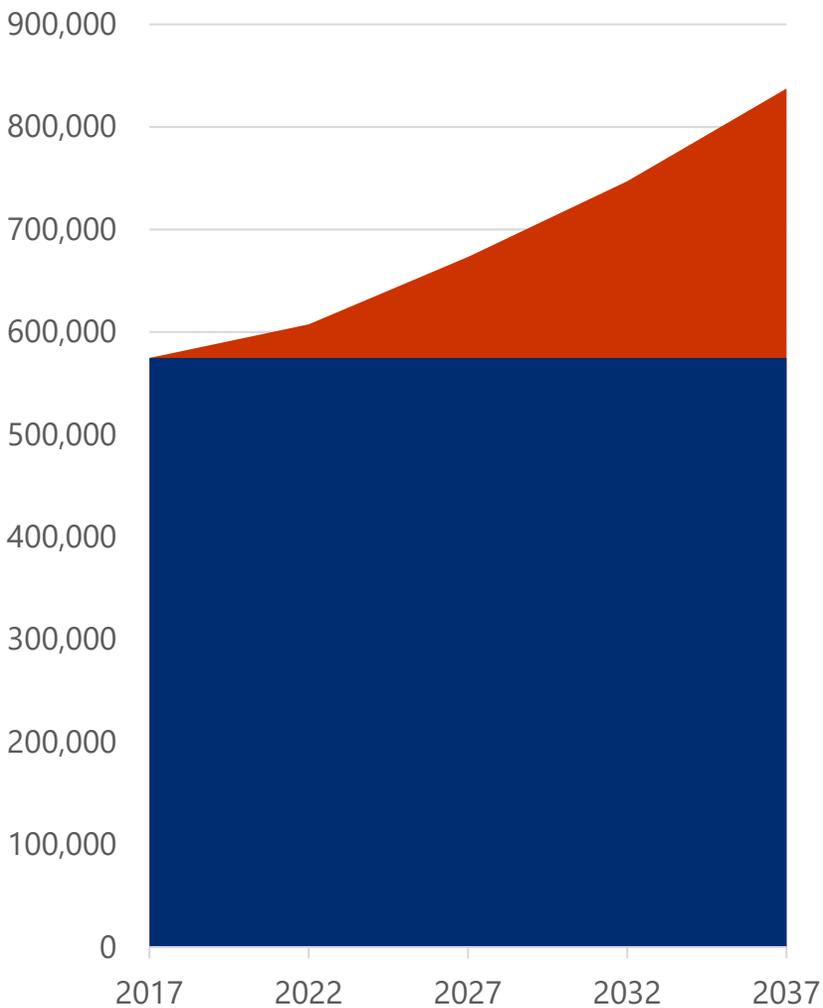
TVY



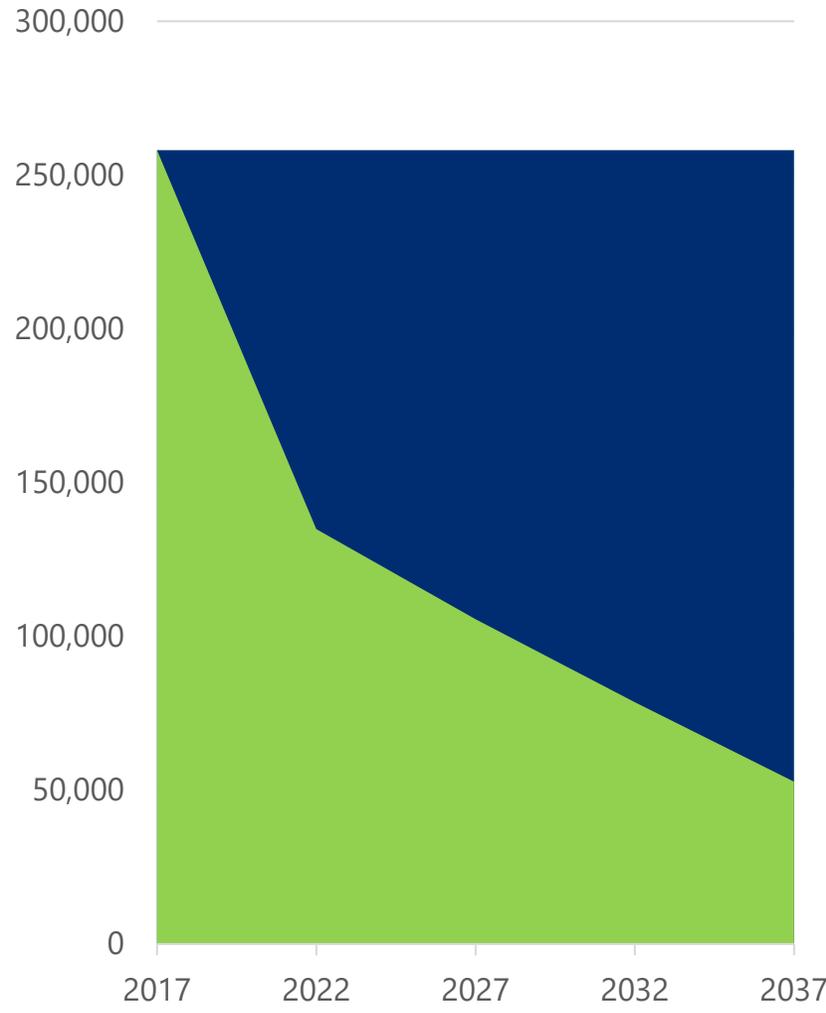
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SLC Scenario #1 Facility Requirements

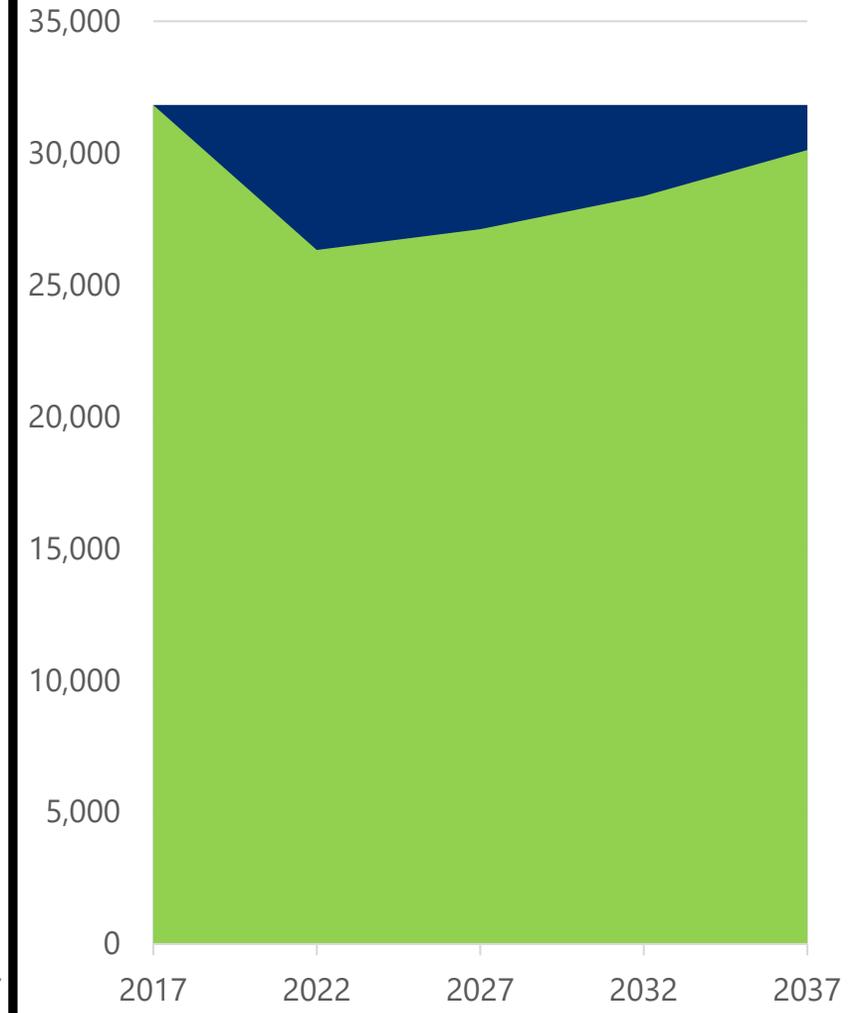
Box Hangar (Ft²)



T-Hangar (Ft²)



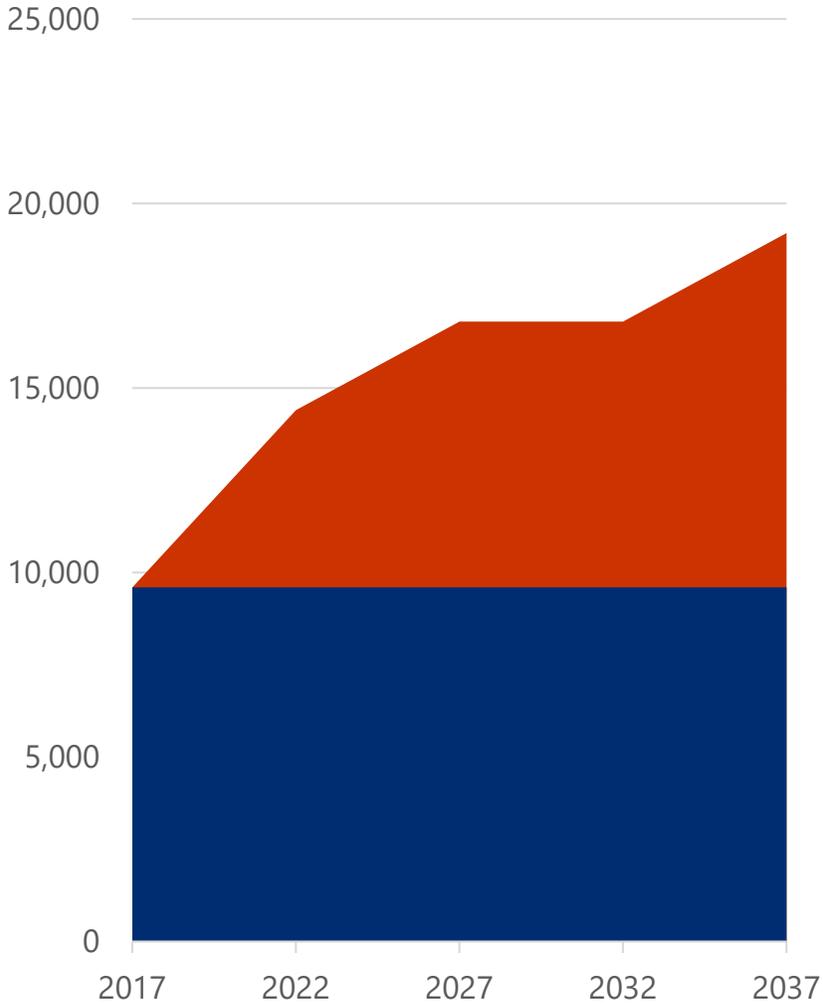
FBO Terminal Area (Ft²)



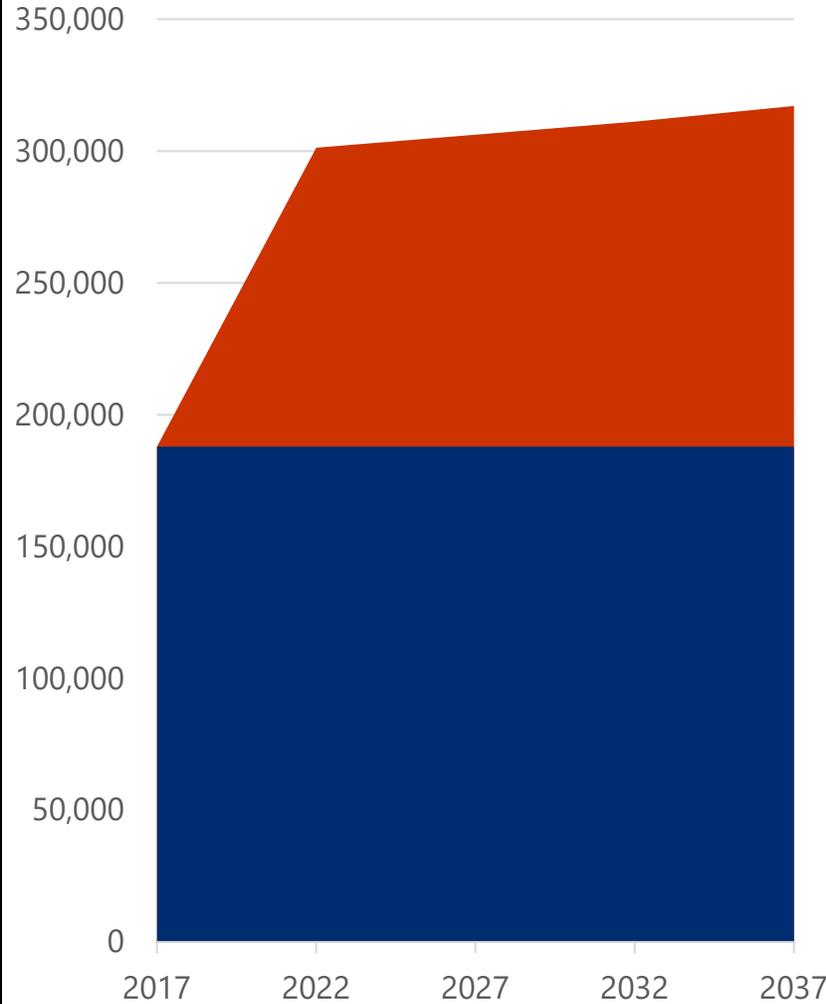
■ SLCDA Total ■ Required Total - Surplus ■ Required Total - Deficiency

U42 Scenario #1 Facility Requirements

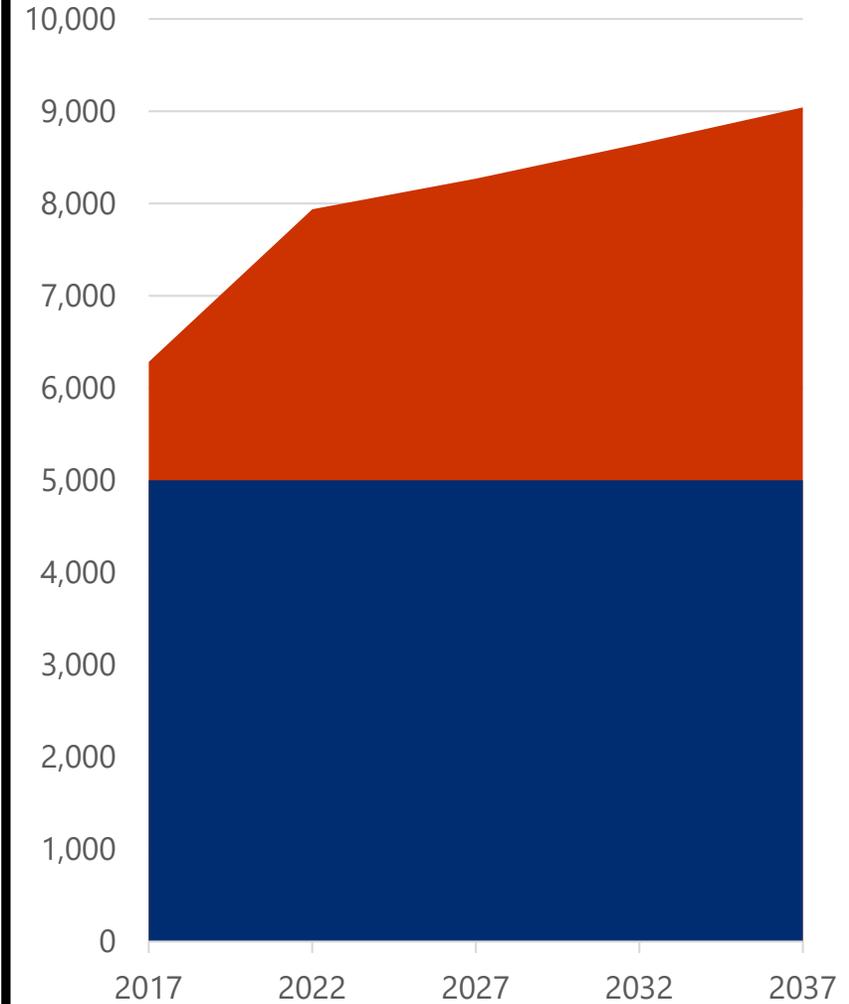
Box Hangar (Ft²)



T-Hangar (Ft²)

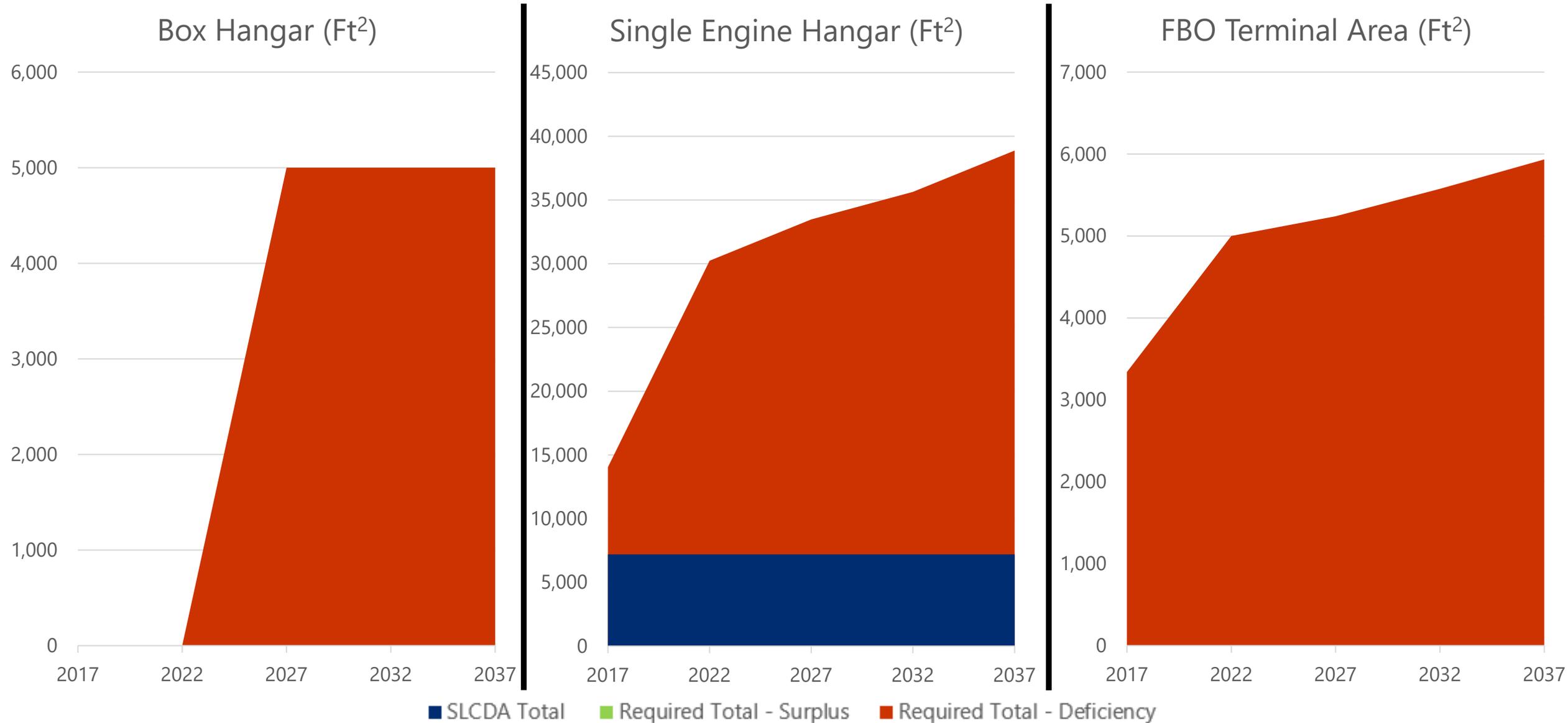


FBO Terminal Area (Ft²)



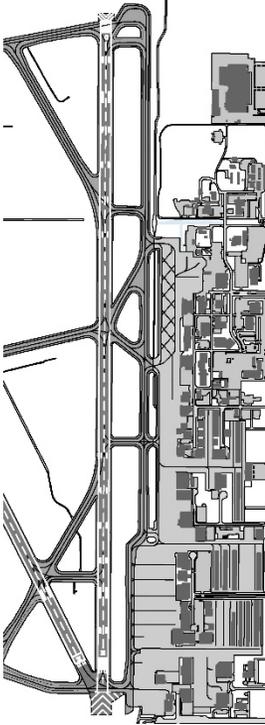
■ SLCDA Total ■ Required Total - Surplus ■ Required Total - Deficiency

TVY Scenario #1 Facility Requirements



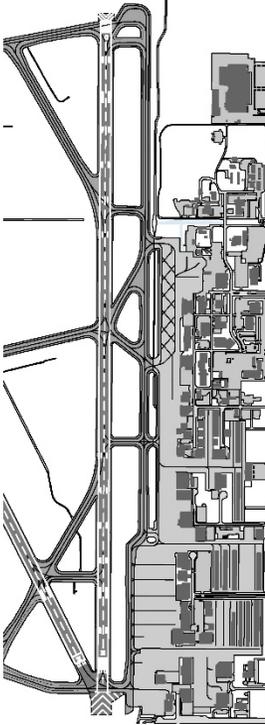
Salt Lake City International Airport Role

- » *It is the role of the Salt Lake City International Airport to serve as a primary commercial service airport with supporting general aviation facilities and services. General aviation operations at SLCIA will be accommodated as a secondary activity to the primary purpose of accommodating commercial air carrier operations. Future general aviation facilities will focus on aircraft operations that are most compatible with commercial service operations.*



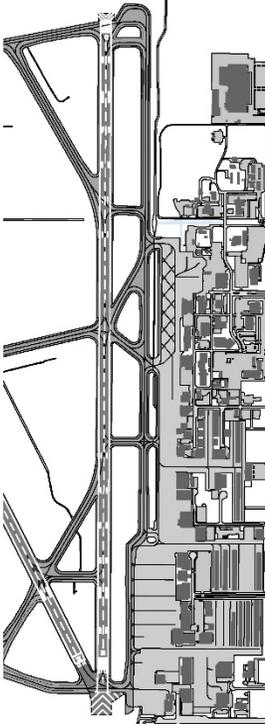
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SLC Recommended Action Plan

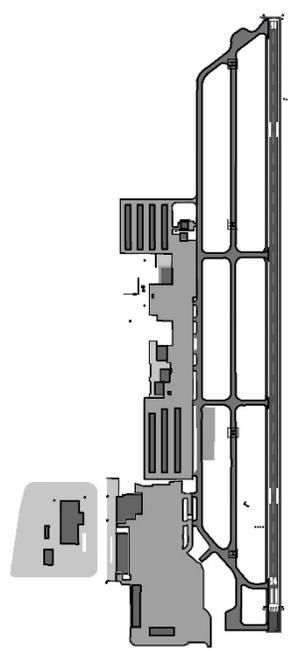
Item Description	Priority (1,2,3)	Phasing			SLCDA Development Cost
		Immediate	Short-Term (1-3 Years)	3+ Years	
Develop formal policy of hangar rate and user charges to market rate	1	X			\$70,000
Develop comparable hangar storage at U42 and TVY for tenants who desire accommodation	1	X			N/A
Allow FBOs to develop in the respective zones of control without creating constraints on development	1	X			N/A
Outreach and coordination with groups of general aviation decision makers and user groups	1	X			N/A
Implement general aviation-related development and airfield recommendations from 2020 Master Plan	2			X	N/A
As privately-held hangars revert to SLCDA ownership, transfer Zone 3 hangar management to third party	3			X	N/A





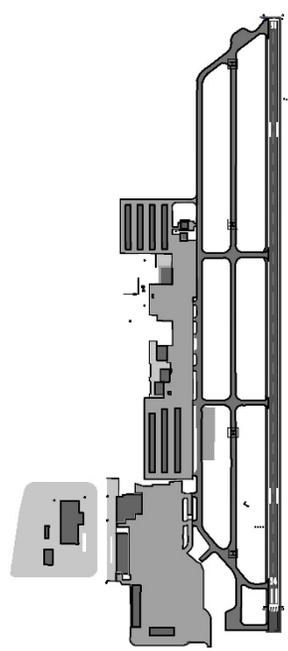
South Valley Regional Airport Role

- » *It is the role of South Valley Regional Airport to serve as a general aviation reliever. U42 will be developed and managed to support the needs of the region for non-air carrier flight operations, consisting of business and recreational activity. As a mixed-use facility, the Airport will accommodate a broad range of general aviation uses including, single-engine, twin-engine, flight training and instruction, corporate, public service flight activities, helicopters, and military operations.*



South Valley Regional Airport Role

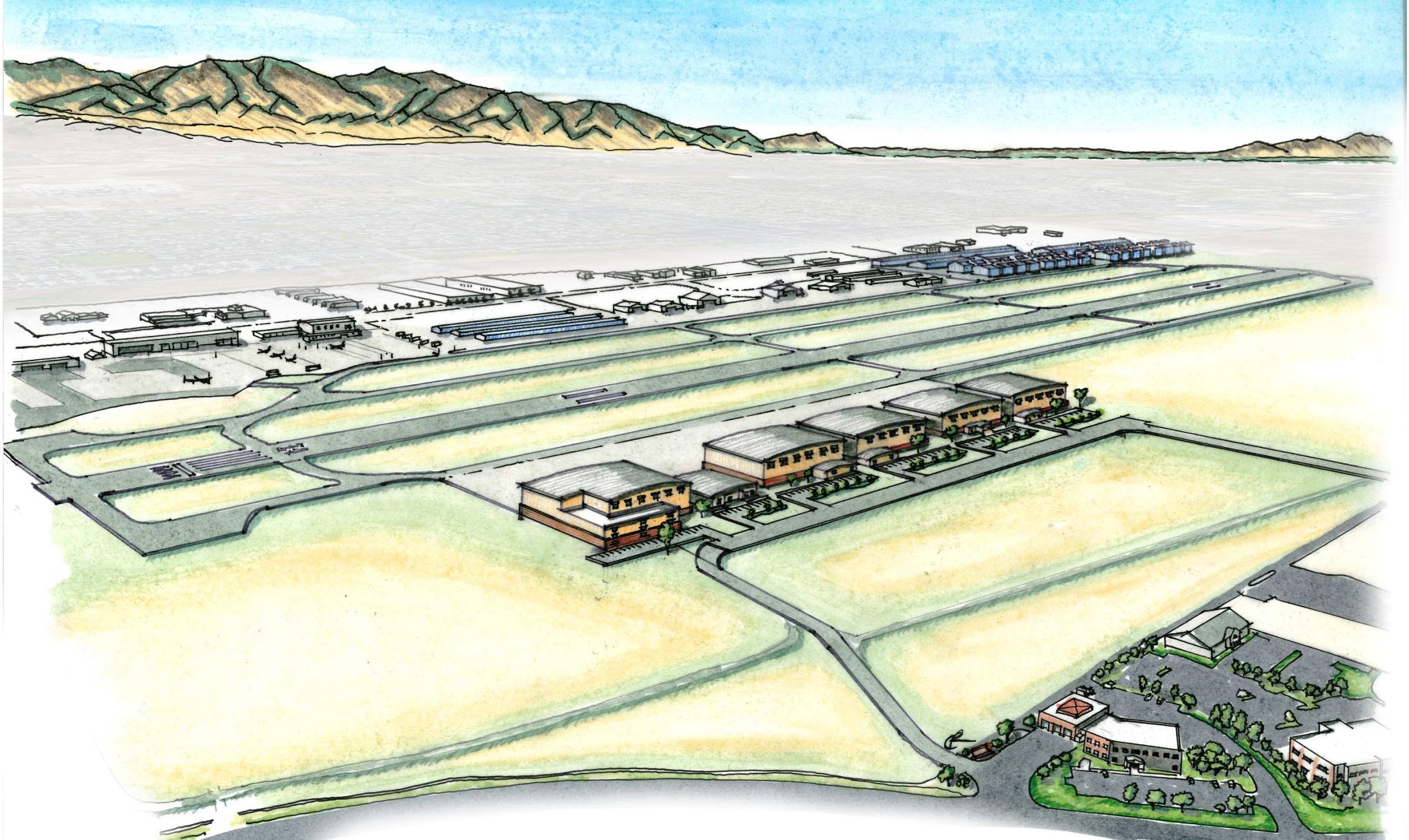
- » *It is the role of South Valley Regional Airport to serve as a general aviation reliever. U42 will be developed and managed to support the needs of the region for non-air carrier flight operations, consisting of business and recreational activity. As a mixed-use facility, the Airport will accommodate a broad range of general aviation uses including, single-engine, twin-engine, flight training and instruction, corporate, public service flight activities, helicopters, and military operations.*



U42 Recommended Action Plan

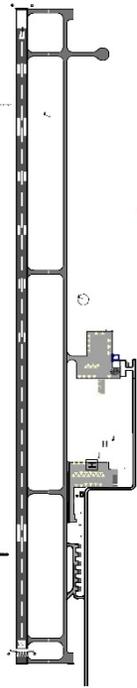
Item Description	Priority (1,2,3)	Phasing			SLCDA Development Cost
		Immediate	Short-Term (1-3 Years)	3+ Years	
Implement a formal hangar waiting list policy with additional requirements	1	X			N/A
Improve the financial position of the Airport and solicit a RFQ for FBO and hangar management	1	X			N/A
Hangar Development	1	X			\$4,000,000
Accommodate relocation of aviation services from SLC to U42 and encourage development of aviation related services	2	X			N/A
Partner with public and private entities to promote an aviation-related anchor tenant to develop on the east side of the Airport	2	X			N/A
Update Airport Master Plan Study	2		X		\$750,000
Continually monitor technological changes for potentially feasible all-weather approach	3			X	N/A





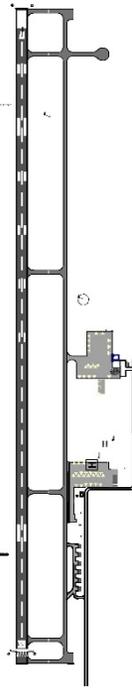
Tooele Valley Airport Role

- » *It is the role of Tooele Valley Airport to serve as a general aviation reliever airport primarily dedicated to the non-air carrier needs of recreational and business aviation. TVY will be developed and managed as a mixed-use facility that can accommodate a broad range of aircraft types and aviation uses including recreational, pilot instruction and training, sky diving, and public service flight activities.*



Tooele Valley Airport Role

- » *It is the role of Tooele Valley Airport to serve as a general aviation reliever airport primarily dedicated to the non-air carrier needs of recreational and business aviation. TVY will be developed and managed as a mixed-use facility that can accommodate a broad range of aircraft types and aviation uses including recreational, pilot instruction and training, sky diving, and public service flight activities.*



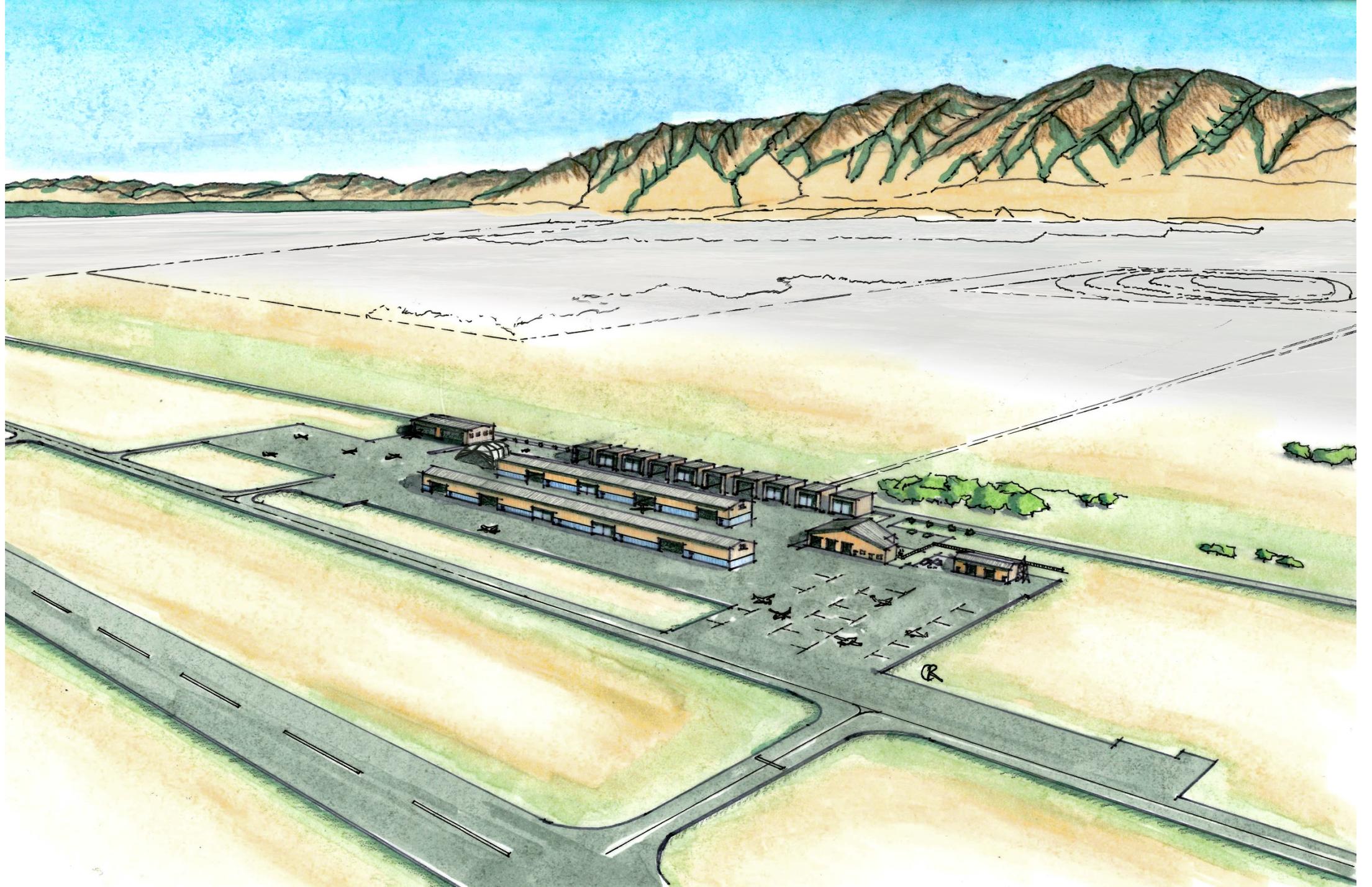
TVY Recommended Action Plan (1 of 2)

Item Description	Priority (1,2,3)	Phasing			SLCDA Development Cost
		Immediate	Short-Term (1-3 Years)	3+ Years	
Update Tooele County Land Use Plan to include Airport Overlay District	1	X			\$140,000
Construct water and sewer utility infrastructure	1	X			\$2,150,000
Reduce the perception of TVY as an outpost from the metro area through marketing and management	1	X			N/A
Purchase land as available to protect land around Airport and allow for future development	2		X		\$2,000,000
Update Airport Master Plan Study	2		X		\$750,000
Develop formal hangar waiting list policy with deposits	2		X		N/A

TVY Recommended Action Plan (2 of 2)

Item Description	Priority (1,2,3)	Phasing			SLCDA Development Cost
		Immediate	Short-Term (1-3 Years)	3+ Years	
Construct hangars through private development or SLCDA investment	2		X		\$1,250,000
Install commercially available Jet A fuel	2		X		\$155,000
Solicit FBO	2			X	N/A
Relocate and extend access roadways to increase accessibility from the Midvalley Highway to the north and open more land for development	2			X	\$400,000
Remove hangars that penetrate Part 77 airspace surfaces	2			X	N/A
Encourage flight schools and corporate users to base at TVY and invest in site preparation	3			X	TBD





Action Plan Summary

» Recommended Action Plan - Priority 1

- *Facilitate SLC FBO development*
- *Hangar rates to market rate*
- *Hangar demand waiting lists with deposit*
- *Hangar availability at U42 and TVY*
- *U42 FBO and hangar construction & management*
- *TVY land use plan*
- *TVY utility infrastructure*



SLCDA Next Steps

- » Develop SLCDA GA Implementation Strategy
 - Detailed steps for all aspects of action plan implementation
 - Procedure for staff to carry out actions
 - Beyond purview of a Strategy Plan
- » Public Involvement Plan





SLCDA GA Strategic Plan

Board Update

August 7, 2019

SALT LAKE CITY AIRPORT BOARD

AGENDA: DISCUSSION ITEM (E)
DATE: 7 August 2019
TO: Airport Board
FROM: Bill Wyatt, Executive Director
SUBJECT: **Wingpointe Golf Course**

A discussion will be held in relation to the Wingpointe Golf Course.

DEPARTMENT OF AIRPORTS
BOARD MEETING

7 AUGUST 2019

INFORMATIONAL ITEMS

SALT LAKE CITY DEPARTMENT OF AIRPORTS
(An Enterprise Fund of Salt Lake City Corporation)
Statements of Net Position
(Amounts in Thousands)

<i>As of May 31,</i>	2019	2018
ASSETS		
Current Assets		
Cash and cash equivalents	\$ 256,913	\$ 183,732
Restricted cash and cash equivalents	99,088	53,157
Restricted investments	393,882	-
Investments	14,487	10,887
Airline and rental fees receivable	27,697	15,576
Other assets	4,361	4,035
Total current assets	796,428	267,387
Noncurrent Assets		
Restricted cash and cash equivalents	531,490	744,280
Restricted investments	63,679	48,518
Investments	30,581	33,778
Other assets	2,161	2,000
Total noncurrent assets and investments	627,911	828,576
Capital assets		
Land	105,129	104,590
Building and improvements	1,419,580	1,369,273
Equipment	148,699	141,313
Construction in progress	1,536,815	849,100
Total capital assets - at cost	3,210,223	2,464,276
Less accumulated depreciation	1,044,387	982,560
Net capital assets	2,165,836	1,481,716
Total noncurrent assets	2,793,747	2,310,292
Total Assets	3,590,175	2,577,679
Deferred Outflows of Resources	6,741	11,948
Total Assets and Deferred Outflows of Resources	\$ 3,596,916	\$ 2,589,627

SALT LAKE CITY DEPARTMENT OF AIRPORTS
(An Enterprise Fund of Salt Lake City Corporation)
Statements of Net Position
(Amounts in Thousands)

<i>As of May 31,</i>	2019	2018
LIABILITIES		
Current Liabilities		
Accounts payable	\$ 6,167	\$ 35,183
Accrued compensation	2,494	2,545
Interest payable	45,891	20,833
Other accrued liabilities	7,157	3,617
Total current liabilities	61,709	62,178
Noncurrent Liabilities		
Revenue bonds payable	2,050,310	1,123,247
Noncurrent compensation liability	3,936	3,790
Net pension liability	20,449	27,424
Other accrued liabilities	46,661	22,683
Total noncurrent liabilities	2,121,356	1,177,144
Total Liabilities	2,183,065	1,239,322
Deferred Inflows of Resources	10,726	6,802
NET POSITION		
Net investment in capital assets	1,597,320	984,112
Restricted for		
Capital projects	63,908	48,518
Debt service	215,946	171,795
Unrestricted	(474,049)	139,078
Net Position	1,403,125	1,343,503
Total Liabilities, Deferred Inflows of Resources, and Net Position	\$ 3,596,916	\$ 2,589,627

SALT LAKE CITY DEPARTMENT OF AIRPORTS
(An Enterprise fund of Salt Lake City Corporation)
Statements of Revenues, Expenses, and Changes in Fund Net Position
(Amounts in Thousands)

<i>for the eleven month period ended May,</i>	2019	2018
Operating Revenues		
Airline revenue	\$ 72,534	\$ 67,690
Terminal concessions	18,811	17,451
Landside concessions	66,179	62,175
Lease revenue	6,237	5,605
General aviation	2,746	2,431
State aviation tax	2,681	2,849
Other revenue	9,990	6,514
Operating revenues	179,178	164,715
Less airline revenue sharing	(12,149)	(11,838)
Total operating revenues	167,029	152,877
Operating Expenses		
Salaries and benefits	47,440	46,433
Materials and supplies	11,520	9,856
Maintenance contracts	9,575	8,135
Charges and services	9,005	8,402
Utilities	5,651	5,422
Inter-governmental	5,216	6,164
Other expenses	2,578	2,761
Total operating expenses before depreciation	90,985	87,173
Operating Income Before Depreciation	76,044	65,704
Depreciation Expense	58,645	59,276
Operating Income	17,399	6,428
Non-Operating Revenues (Expenses)		
Passenger facility charges	45,461	43,540
Customer facility charges	14,434	14,152
Interest income	31,052	18,109
Interest expense	(67,442)	(44,268)
Bond issuance costs	(3,131)	-
Gain on disposition of property and equipment	142	91
Net non-operating income	20,516	31,624
Capital Contributions		
Contributions and grants	10,566	17,643
Total capital contributions	10,566	17,643
Net Position		
Increase in net position	48,481	55,695
Net Position, beginning of period	1,354,644	1,287,808
Net Position, end of period	\$ 1,403,125	\$ 1,343,503

SALT LAKE CITY DEPARTMENT OF AIRPORTS

(An Enterprise fund of Salt Lake City Corporation)

OPERATING REVENUES AND EXPENDITURES TO BUDGET (Unaudited)

(Amounts in Thousands)

	Jul 2018 - May 2019 ACTUALS	Jul 2018 - May 2019 BUDGET	SURPLUS/ DEFICIT	PERCENT CHANGE
Revenues				
Landing Fees	\$ 34,427	\$ 30,094	\$ 4,333	14.4%
Fuel Farm	494	494	0	0.0%
Aircraft Remain Overnight Fees	248	336	(88)	-26.3%
Cargo Bldg. & Ramp Use Fee	1,467	1,456	11	0.7%
Security Charges to TSA	610	691	(81)	-11.7%
Extraordinary Service Charges	62	83	(21)	-25.0%
Passenger Boarding Bridges	1,519	1,529	(10)	-0.7%
Tenant Telephone Fees	279	289	(10)	-3.4%
Terminal Rents	32,552	31,820	732	2.3%
General Aviation Hangars	1,161	1,119	42	3.8%
FBO Hangars/Fuel Oil Royalty	443	391	52	13.2%
Flight Kitchens	1,825	1,026	799	77.9%
Other Buildings & Office Space	4,953	4,691	262	5.6%
Food Service & Vending	11,588	10,559	1,029	9.7%
News/Gift Shop	6,206	5,674	532	9.4%
Car Rental	27,287	24,544	2,743	11.2%
Leased Site Areas	2,463	2,210	253	11.5%
Auto Parking/Ground Transportation	38,851	35,686	3,165	8.9%
Advertising	1,016	1,040	(24)	-2.3%
State Aviation Fuel Tax	2,681	2,682	(1)	-0.1%
Military	152	141	11	8.1%
Glycol Recycling Sales	201	385	(184)	-47.7%
Auxiliary Airport Fuel Sales	1,142	767	375	48.9%
Other	7,551	1,598	5,953	372.5%
Less: Airline Revenue Sharing	(12,149)	(11,458)	(691)	6.03%
Total Operating Revenues	167,029	147,847	19,182	13.0%
Expenses				
Salary & Wages	33,381	33,436	55	0.2%
Employee Benefits	15,199	15,758	559	3.5%
Maintenance Supplies	7,225	6,902	(323)	-4.7%
Automotive Supplies	2,479	2,296	(183)	-8.0%
Other Supplies	1,817	1,949	132	6.8%
Insurance Premiums	1,277	1,630	353	21.7%
Janitorial Service	7,984	8,127	143	1.8%
Maintenance Contracts	1,591	1,630	39	2.4%
Other Contractual Services	6,609	6,735	126	1.9%
Professional & Tech Services	2,397	4,320	1,923	44.5%
Utilities	5,651	6,468	817	12.6%
Administrative Service Fee	939	1,478	539	36.5%
Aircraft Rescue Fire Fighting	4,276	4,276	-	0.0%
Other Expenses	1,301	2,522	1,221	48.4%
Contingency Reserve	-	801	801	100.0%
Operating Expenses Before Capitalized Salaries	92,126	98,328	6,202	6.3%
Capitalized Salaries	1,141	1,141	-	0.0%
Total Operating Expenses	90,985	97,187	6,202	6.4%
Operating Income	\$ 76,044	\$ 50,660	\$ 25,384	50.1%

SALT LAKE CITY DEPARTMENT OF AIRPORTS

(An Enterprise fund of Salt Lake City Corporation)

OPERATING REVENUES AND EXPENDITURES TO PRIOR YEAR (Unaudited)

(Amounts in Thousands)

	Jul 2018 - May 2019	Jul 2017 - May 2018	DOLLAR CHANGE	PERCENT CHANGE
Revenues				
Landing Fees	\$ 34,427	\$ 29,709	\$ 4,718	15.9%
Fuel Farm	494	492	2	0.4%
Aircraft Remain Overnight Fees	248	270	(22)	-8.0%
Cargo Bldg. & Ramp Use Fee	1,467	1,452	15	1.0%
Security Charges to TSA	610	879	(269)	-30.6%
Extraordinary Service Charges	62	81	(19)	-23.4%
Passenger Boarding Bridges	1,519	1,496	23	1.5%
Tenant Telephone Fees	279	283	(4)	-1.5%
Terminal Rents	32,552	32,020	532	1.7%
General Aviation Hangars	1,161	1,099	62	5.6%
FBO Hangars/Fuel Oil Royalty	443	415	28	6.7%
Flight Kitchens	1,825	1,687	138	8.2%
Other Buildings & Office Space	4,953	4,944	9	0.2%
Food Service & Vending	11,588	10,541	1,047	9.9%
News/Gift Shops	6,206	5,980	226	3.8%
Car Rental	27,287	26,453	834	3.2%
Leased Site Areas	2,463	2,298	165	7.2%
Auto Parking/Ground Transportation	38,851	35,680	3,171	8.9%
Advertising	1,016	931	85	9.2%
State Aviation Fuel Tax	2,681	2,849	(168)	-5.9%
Military	152	154	(2)	-1.0%
Glycol Recycling Sales	201	259	(58)	-22.5%
ARFF Training	-	793	(793)	-100.0%
Auxiliary Airport Fuel Sales	1,142	917	225	24.5%
Other	7,551	3,033	4,518	149.0%
Less: Airline Revenue Sharing	(12,149)	(11,838)	(311)	2.6%
Operating Revenues	167,029	152,877	14,152	9.3%
Expenses				
Salary & Wages	\$ 33,381	\$ 32,790	\$ 591	1.8%
Employee Benefits	15,199	14,712	487	3.3%
Maintenance Supplies	7,225	6,004	1,221	20.3%
Automotive Supplies	2,479	2,390	89	3.7%
Other Supplies	1,817	1,461	356	24.4%
Insurance Premiums	1,277	1,338	(61)	-4.6%
Janitorial Service	7,984	6,640	1,344	20.2%
Maintenance Contracts	1,591	1,495	96	6.4%
Other Contractual Services	6,609	6,121	488	8.0%
Professional & Tech Service	2,397	2,281	116	5.1%
Utilities	5,651	5,422	229	4.2%
Administrative Service Fee	939	1,060	(121)	-11.4%
Aircraft Rescue Fire Fighting	4,276	5,104	(828)	-16.2%
Other Expenses	1,301	1,424	(123)	-8.7%
Operating Expenses Before Capitalized Salaries	92,126	88,242	3,884	4.4%
Capitalized Salaries	1,141	1,069	72	6.7%
Total Operating Expenses	90,985	87,173	3,812	4.4%
Operating Income	\$ 76,044	\$ 65,704	\$ 10,340	15.7%



**SALT LAKE CITY INTERNATIONAL AIRPORT
AIR TRAFFIC STATISTICS AND ACTIVITY REPORT
SIX MONTHS ENDED JUNE 2019**

	June 2019	CHANGE	YTD 2019	CHANGE	12 MO ROLLING Ending 06/2019	CHANGE
PASSENGERS						
<i>DOMESTIC</i>						
Enplaned	1,127,618	4.83%	6,290,335	5.10%	12,555,716	5.25%
Deplaned	1,146,465	5.57%	6,291,002	5.55%	12,562,478	5.57%
TOTAL DOMESTIC	2,274,083	5.20%	12,581,337	5.32%	25,118,194	5.41%
<i>INTERNATIONAL</i>						
Enplaned	62,853	20.50%	273,091	3.11%	534,346	8.91%
Deplaned	62,366	17.49%	278,350	2.00%	551,294	7.79%
TOTAL INTERNATIONAL	125,219	18.98%	551,441	2.54%	1,085,640	8.34%
TOTAL PASSENGERS	2,399,302	5.84%	13,132,778	5.20%	26,203,834	5.53%
LANDED WEIGHT						
Air Carriers	1,248,151,202	3.05%	7,118,594,344	2.83%	14,266,630,731	3.85%
Cargo Carriers	90,040,360	-9.10%	578,893,031	-0.46%	1,201,369,355	2.54%
TOTAL LANDED WEIGHT (LBS)	1,338,191,562	2.13%	7,697,487,375	2.58%	15,468,000,086	3.75%
MAIL						
Enplaned	2,240,571	0.41%	13,789,838	-5.81%	25,715,379	-3.85%
Deplaned	1,149,604	-7.69%	7,551,860	5.62%	14,870,495	1.30%
TOTAL MAIL (LBS)	3,390,175	-2.49%	21,341,698	-2.06%	40,585,874	-2.02%
CARGO						
Enplaned	15,423,331	12.09%	97,958,271	16.07%	195,277,612	12.12%
Deplaned	16,179,017	-4.34%	100,749,448	2.36%	212,621,526	3.16%
TOTAL CARGO (LBS)	31,602,348	3.03%	198,707,719	8.69%	407,899,138	7.26%
MAIL & CARGO						
Enplaned	7,712	12.09%	48,979	16.07%	97,639	12.12%
Deplaned	8,090	-4.33%	50,375	2.36%	106,311	3.16%
TOTAL MAIL & CARGO (TONS)	15,802	3.04%	99,354	8.69%	203,950	7.26%
AIRCRAFT OPERATIONS						
Passenger Aircraft	21,876	1.75%	126,540	0.71%	253,666	1.10%
All-Cargo Aircraft	1,592	-8.19%	9,974	-1.25%	20,618	1.16%
General Aviation	6,098	28.38%	31,592	13.56%	61,117	13.82%
Military	256	-49.21%	2,590	-20.50%	5,751	-18.27%
TOTAL AIRCRAFT OPERATIONS	29,822	4.68%	170,696	2.32%	341,152	2.75%

**SALT LAKE CITY INTERNATIONAL AIRPORT
PASSENGER TRAFFIC REPORT
SIX MONTHS ENDED JUNE 2019**

	June 2018	June 2019	% CHANGE	YTD 2018	YTD 2019	% CHANGE	12 MO ROLLING Ending 06/2019	% CHANGE
ENPLANED PASSENGERS								
AEROMEXICO	3,951	4,337	9.8%	20,159	24,651	22.3%	48,574	138.0%
AIR CANADA	-	-	0.0%	-	-	0.0%	0	-100.0%
ALASKA	23,389	20,351	-13.0%	135,843	81,365	-40.1%	182,485	-33.9%
Horizon Air / Alaska	-	-	0.0%	7,174	-	-100.0%	0	-100.0%
Skywest / Alaska	10,944	11,169	2.1%	44,723	75,835	69.6%	150,853	84.4%
AMERICAN	56,745	50,030	-11.8%	334,132	330,407	-1.1%	619,440	-4.4%
Compass	2,107	1,865	-11.5%	11,586	12,251	5.7%	24,123	-6.0%
Envoy Air	-	-	0.0%	-	-	0.0%	-	0.0%
American/Mesa Air	-	-	0.0%	3,272	207	-93.7%	207	-93.7%
SkyWest (American)	6,514	6,577	1.0%	52,343	42,230	-19.3%	95,760	-2.7%
DELTA	593,591	655,326	10.4%	3,194,028	3,432,786	7.5%	6,868,906	6.8%
SkyWest (Delta Connection)	169,942	172,721	1.6%	937,761	1,021,701	9.0%	2,026,916	2.1%
Compass (Delta Connection)	32,071	45,002	40.3%	187,711	244,159	30.1%	466,307	71.0%
FRONTIER	23,316	19,721	-15.4%	130,094	115,595	-11.1%	263,156	8.4%
JETBLUE	32,647	33,053	1.2%	199,617	190,664	-4.5%	358,220	-1.2%
KLM ROYAL DUTCH AIRLINES	3,672	3,532	-3.8%	9,855	9,416	-4.5%	20,877	3.6%
SOUTHWEST	113,341	113,348	0.0%	665,771	661,336	-0.7%	1,299,674	-0.8%
UNITED	22,462	17,870	-20.4%	127,660	135,337	6.0%	293,759	14.3%
GoJet Airlines	792	1,779	124.6%	12,309	8,923	-27.5%	9,637	-25.7%
Express Jet	50	420	740.0%	368	470	27.7%	520	4.2%
Mesa Airlines (United Express)	3,147	746	-76.3%	24,113	8,128	-66.3%	22,125	-37.8%
Republic Airways (United)	3,020	6,107	102.2%	3,931	27,995	612.2%	41,638	169.2%
SkyWest (United Express)	25,976	26,454	1.8%	145,845	139,196	-4.6%	295,372	3.1%
Trans States	-	-	0.0%	-	-	0.0%	0	-100.0%
Charters	170	63	-62.9%	1,565	774	-50.5%	1,513	-72.1%
West Coast Charters	2	0	-100.0%	2	0	-100.0%	0	0.0%
TOTAL ENPLANED PASSENGERS	1,127,847	1,190,471	5.6%	6,249,860	6,563,426	5.0%	13,090,062	5.4%
DEPLANED PASSENGERS								
AeroMexico	3,965	4,471	12.8%	20,605	26,037	26.4%	49,115	135.1%
AIR CANADA	-	-	0.0%	-	-	0.0%	0	-100.0%
ALASKA AIR	22,898	19,988	-12.7%	129,618	74,333	-42.7%	174,482	-35.4%
Horizon Air / Alaska	-	-	0.0%	7,524	-	-100.0%	0	-100.0%
Skywest / Alaska	10,694	12,023	12.4%	44,849	77,180	72.1%	152,365	82.4%
AMERICAN	59,076	51,420	-13.0%	339,983	350,501	3.1%	640,184	-0.9%
Compass	2,219	2,107	-5.0%	11,222	12,289	9.5%	24,068	-3.1%
Envoy Air (American)	-	-	0.0%	-	-	0.0%	-	0.0%
American/Mesa Air	-	-	0.0%	3,052	213	-93.0%	213	-93.0%
SkyWest (American)	7,198	7,276	1.1%	51,468	45,863	-10.9%	102,836	6.7%
DELTA	600,330	664,564	10.7%	3,186,817	3,420,067	7.3%	6,868,746	6.7%
SkyWest (Delta Connection)	168,125	171,853	2.2%	929,782	1,023,052	10.0%	2,030,851	2.5%
Compass (Delta Connection)	29,698	43,879	47.8%	180,812	235,788	30.4%	454,945	70.9%
FRONTIER	23,541	20,236	-14.0%	129,861	116,496	-10.3%	264,223	9.1%
JETBLUE	32,658	33,507	2.6%	199,623	190,598	-4.5%	359,712	-0.7%
KLM ROYAL DUTCH AIRLINES	5,596	5,251	-6.2%	17,863	15,974	-10.6%	36,698	-3.0%
SOUTHWEST	117,204	118,078	0.7%	666,668	662,497	-0.6%	1,297,540	-0.7%
UNITED	22,510	18,474	-17.9%	128,542	134,736	4.8%	293,117	17.1%
GoJet Airlines	779	1,855	138.1%	13,369	9,038	-32.4%	9,627	-31.3%
Express Jet	50	397	694.0%	379	442	16.6%	482	-12.8%
Mesa Airlines / United Express	3,105	755	-75.7%	24,124	7,933	-67.1%	21,897	-38.5%
Republic Airways (United)	3,471	6,033	73.8%	4,338	29,089	570.6%	43,120	169.6%
SkyWest (United Express)	25,818	26,574	2.9%	141,354	136,266	-3.6%	287,760	2.1%
Trans States	-	-	0.0%	-	-	0.0%	0	-100.0%
Charters	169	90	-46.7%	1,475	960	-34.9%	1,791	-67.2%
West Coast Charters	2	0	-100.0%	2	0	-100.0%	0	-100.0%
TOTAL DEPLANED PASSENGERS	1,139,104	1,208,831	6.1%	6,233,328	6,569,352	5.4%	13,113,772	5.7%
TOTAL PASSENGERS*	2,266,951	2,399,302	5.8%	12,483,188	13,132,778	5.2%	26,203,834	5.5%
INTERNATIONAL - ENPLANED								
AEROMEXICO	3,951	4,337	9.8%	20,159	24,651	22.3%	48,574	138.0%
AIR CANADA	-	-	0.0%	-	-	0.0%	0	-100.0%
DELTA	39,137	43,456	11.0%	191,583	209,187	9.2%	398,994	14.1%
SkyWest (Delta Connection)	-	6,227	100.0%	5,675	8,248	45.3%	24,234	-45.2%
Compass	5,401	5,300	-1.9%	37,587	21,588	-42.6%	41,666	-11.5%
KLM ROYAL DUTCH AIRLINES	3,672	3,532	-3.8%	9,855	9,416	-4.5%	20,877	3.6%
Charters	-	-	0.0%	-	-	0.0%	-	-100.0%
TOTAL ENPLANED INTERNATIONAL	52,161	62,852	20.5%	264,859	273,090	3.1%	534,345	8.9%
DEPLANED INTERNATIONAL								
AEROMEXICO	3,965	4,471	12.8%	20,605	26,037	26.4%	49,115	135.1%
AIR CANADA	-	-	0.0%	-	-	0.0%	0	-100.0%
DELTA	38,377	41,392	7.9%	192,734	207,307	7.6%	399,445	12.7%
SkyWest (Delta Connection)	-	6,270	100.0%	5,474	8,177	49.4%	24,035	-44.8%
Compass	5,145	4,977	-3.3%	36,226	20,850	-42.4%	41,996	-8.6%
KLM ROYAL DUTCH AIRLINES	5,596	5,251	-6.2%	17,863	15,974	-10.6%	36,698	-3.0%
Charters	-	-	0.0%	-	-	0.0%	-	-100.0%
TOTAL DEPLANED INTERNATIONAL	53,083	62,361	17.5%	272,902	278,345	2.0%	551,289	7.8%
TOTAL INTERNATIONAL PASSENGERS	105,244	125,213	19.0%	537,761	551,435	2.5%	1,085,634	8.3%

*Includes International

**SALT LAKE CITY INTERNATIONAL AIRPORT
SIX MONTHS ENDED JUNE 2019
Based on Total Enplanements**

MARKET SHARE

	June 2018	MARKET SHARE	June 2019	MARKET SHARE	YTD 2018	MARKET SHARE	YTD 2019	MARKET SHARE	12 MO ROLLING Ending 06/2018	12 MO ROLLING Ending 06/2019	MARKET SHARE
AEROMEXICO	3,951	0.35%	4,337	0.36%	20,159	0.32%	24,651	0.38%	20,410	48,574	0.37%
AIR CANADA	-	0.00%	-	0.00%	-	0.00%	-	0.00%	8,903	-	0.00%
ALASKA	34,333	3.05%	31,520	2.65%	187,740	3.01%	157,200	2.40%	378,621	333,338	2.55%
AMERICAN	65,366	5.80%	58,472	4.91%	401,333	6.43%	385,095	5.87%	775,145	739,530	5.65%
DELTA	795,604	70.59%	873,049	73.34%	4,319,500	69.25%	4,698,646	71.59%	8,688,117	9,362,129	71.52%
FRONTIER	23,316	2.07%	19,721	1.66%	130,094	2.09%	115,595	1.76%	242,656	263,156	2.01%
JETBLUE	32,647	2.90%	33,053	2.78%	199,617	3.20%	190,664	2.90%	362,531	358,220	2.74%
KLM ROYAL DUTCH	3,672	0.33%	3,532	0.30%	9,855	0.16%	9,416	0.14%	20,150	20,877	0.16%
SOUTHWEST	113,341	10.06%	113,348	9.52%	665,771	10.67%	661,336	10.08%	1,310,249	1,299,674	9.93%
UNITED	54,655	4.85%	53,376	4.48%	301,917	4.84%	320,049	4.88%	594,998	663,051	5.07%
Charters	170	0.02%	63	0.01%	1,565	0.03%	774	0.01%	5,423	1,513	0.01%
TOTAL ENPLANEMENTS	1,127,055	100%	1,190,471	100%	6,237,551	100%	6,563,426	100%	12,407,203	13,090,062	100%

PERCENT CHANGE YOY

	June 2018	June 2019	PERCENT CHANGE	YTD 2018	YTD 2019	PERCENT CHANGE	12 MO ROLLING Ending 06/2018	12 MO ROLLING Ending 06/2019	PERCENT CHANGE
AEROMEXICO	3,951	4,337	100.00%	20,159	24,651	100.00%	20,410	48,574	100.00%
AIR CANADA	-	-	#DIV/0!	-	-	#DIV/0!	8,903	-	-100.00%
ALASKA	34,333	31,520	-8.19%	187,740	157,200	-16.27%	378,621	333,338	-11.96%
AMERICAN	65,366	58,472	-10.55%	401,333	385,095	-4.05%	775,145	739,530	-4.59%
DELTA	795,604	873,049	9.73%	4,319,500	4,698,646	8.78%	8,688,117	9,362,129	7.76%
FRONTIER	23,316	19,721	-15.42%	130,094	115,595	-11.15%	242,656	263,156	8.45%
JETBLUE	32,647	33,053	1.24%	199,617	190,664	-4.49%	362,531	358,220	-1.19%
KLM ROYAL DUTCH	3,672	3,532	0.00%	9,855	9,416	0.00%	20,150	20,877	3.61%
SOUTHWEST	113,341	113,348	0.01%	665,771	661,336	-0.67%	1,310,249	1,299,674	-0.81%
UNITED	54,655	53,376	-2.34%	301,917	320,049	6.01%	594,998	663,051	11.44%
Charters	170	63	-62.94%	1,565	774	-50.54%	5,423	1,513	-72.10%
TOTAL ENPLANEMENTS	1,127,055	1,190,471	5.6%	6,237,551	6,563,426	5.2%	12,407,203	13,090,062	5.5%

**SALT LAKE CITY INTERNATIONAL AIRPORT
LANDING ACTIVITY
SIX MONTHS ENDED JUNE 2019**

	June 2018	June 2019	CHANGE	YTD 2018	YTD 2019	CHANGE	12 MO ROLLING Ending 06/2019	% CHANGE
TOTAL NUMBER OF LANDINGS								
SCHEDULED CARRIERS								
AEROMEXICO	30	30	0.0%	180	180	0.0%	364	100.0%
AIR CANADA	-	-	0.0%	-	-	0.0%	-	-100.0%
ALASKA	169	145	-14.2%	1,065	595	-44.1%	1,341	-37.8%
Horizon Air / Alaska	-	-	0.0%	140	-	-100.0%	-	-100.0%
Skywest / Alaska	173	175	1.2%	696	1,129	62.2%	2,324	82.0%
AMERICAN	422	357	-15.4%	2,575	2,360	-8.3%	4,566	-6.2%
Compass	34	30	-11.8%	184	175	-4.9%	368	-8.7%
American/Mesa Air	-	-	0.0%	47	3	-93.6%	3	-93.8%
Envoy Air (American)	-	-	0.0%	1	-	-100.0%	-	-100.0%
SkyWest (American)	120	112	-6.7%	794	742	-6.5%	1,712	8.6%
DELTA	4,112	4,395	6.9%	23,206	23,626	1.8%	47,776	2.5%
SkyWest (Delta Connection)	3,016	2,945	-2.4%	17,749	18,269	2.9%	36,454	-1.5%
Compass (Delta Connection)	446	636	42.6%	2,498	3,548	42.0%	6,784	80.1%
FRONTIER	126	117	-7.1%	738	707	-4.2%	1,560	9.3%
JETBLUE	228	231	1.3%	1,465	1,411	-3.7%	2,682	-1.1%
KLM ROYAL DUTCH AIRLINES	13	13	0.0%	42	38	-9.5%	89	-4.3%
SOUTHWEST	936	933	-0.3%	5,569	5,426	-2.6%	10,827	-3.1%
UNITED	166	134	-19.3%	1,011	1,044	3.3%	2,276	17.1%
GoJet	12	27	125.0%	201	138	-31.3%	149	-36.6%
Express Jet	1	6	500.0%	9	7	-22.2%	8	-38.5%
Mesa / United Express	42	10	-76.2%	343	115	-66.5%	318	-36.8%
Republic Airways Holdings	47	90	91.5%	60	435	625.0%	643	172.5%
SkyWest (United Express)	391	395	1.0%	2,203	2,122	-3.7%	4,522	-0.5%
Trans States	-	-	0.0%	-	-	0.0%	-	-100.0%
SUBTOTAL SCHEDULED CARRIERS:	10,484	10,781	2.8%	60,776	62,070	2.1%	124,766	2.9%
CHARTER CARRIERS								
ALLEGiant AIR	-	-	0.0%	1	7	600.0%	12	50.0%
BOMBARDIER BUSINESS JETS	13	30	130.8%	150	255	70.0%	331	35.1%
BOUTIQUE AIR	23	-	-100.0%	205	-	-100.0%	-	-100.0%
DELTA PRIVATE JETS	32	-	-100.0%	156	-	-100.0%	29	-89.2%
EXECUTIVE JET MANAGEMENT	2	-	-100.0%	72	-	-100.0%	9	-93.5%
FLIGHT OPTIONS	4	-	-100.0%	33	-	-100.0%	5	-93.2%
KALITTA CHARTERS	2	6	200.0%	25	36	44.0%	45	21.6%
KEYLIME AIR	-	-	0.0%	5	8	60.0%	14	75.0%
NETJETS	95	113	18.9%	712	843	18.4%	1,438	11.5%
SUNSET AVIATION	4	-	-100.0%	28	-	-100.0%	3	-94.6%
SWIFT AIR	1	-	-100.0%	5	-	-100.0%	-	-100.0%
VIRGIN AMERICA	-	-	0.0%	1	-	-100.0%	-	-100.0%
XOJET	12	12	0.0%	78	73	-6.4%	103	-35.6%
OTHER CHARTER	77	2	-97.4%	572	4	-99.3%	107	-89.9%
SUBTOTAL CHARTER CARRIERS:	265	163	-38.5%	2,043	1,226	-40.0%	2,096	-50.1%
CARGO CARRIERS								
ABX AIR	-	-	0.0%	0	1	100.0%	2	100.0%
AERO CHARTER & TRANSPORT	24	-	-100.0%	138	-	-100.0%	19	-93.0%
AIR TRANSPORT INTERNATIONAL	-	-	0.0%	4	-	-100.0%	-	-100.0%
ALPINE AVIATION	151	176	16.6%	787	1,067	35.6%	2,061	78.6%
AMERIFLIGHT	198	150	-24.2%	1,273	897	-29.5%	1,979	-32.3%
CORPORATE AIR (BILLINGS)	125	123	-1.6%	696	758	8.9%	1,523	11.2%
EMPIRE	18	17	-5.6%	105	104	-1.0%	206	0.0%
FEDERAL EXPRESS	135	131	-3.0%	780	865	10.9%	1,747	11.3%
GEM AIR	54	50	-7.4%	271	311	14.8%	733	35.5%
SOUTHERN AIR	42	19	-54.8%	250	205	-18.0%	467	-6.6%
UPS	107	113	5.6%	664	691	4.1%	1,394	-2.2%
WESTERN AIR EXPRESS	7	9	28.6%	47	41	-12.8%	94	-35.6%
OTHER CARGO	7	2	-71.4%	37	21	-43.2%	55	-30.4%
SUBTOTAL CARGO CARRIERS:	868	790	-9.0%	5,052	4,961	-1.8%	10,280	0.8%
TOTAL LANDINGS	11,617	11,734	1.0%	67,871	68,257	0.6%	137,142	1.1%
TOTAL LANDED WEIGHT								
SCHEDULED CARRIERS								
AEROMEXICO	2,850,000	2,850,000	0.0%	17,525,583	17,100,000	-2.4%	34,580,000	94.3%
AIR CANADA	-	-	0.0%	-	-	0.0%	-	-100.0%
ALASKA	25,838,700	21,724,998	-15.9%	160,922,100	88,119,478	-45.2%	201,021,466	-38.0%
Horizon Air / Alaska	-	-	0.0%	8,645,000	-	-100.0%	-	-100.0%
Skywest / Alaska	12,911,647	13,117,475	1.6%	51,722,760	84,626,453	63.6%	174,200,068	83.1%
AMERICAN	61,951,724	52,217,284	-15.7%	374,073,200	343,912,220	-8.1%	670,630,236	-5.0%
Compass	2,548,300	2,248,500	-11.8%	13,790,800	13,116,250	-4.9%	27,581,600	-8.7%
Envoy Air (American)	-	-	0.0%	74,950	-	-100.0%	-	-100.0%
American/Mesa Air	-	-	0.0%	3,484,900	222,100	-93.6%	222,100	-93.8%
SkyWest (American)	8,040,000	7,504,000	-6.7%	53,158,000	49,714,000	-6.5%	114,664,000	8.6%
DELTA	626,065,079	675,553,015	7.9%	3,494,025,588	3,672,353,647	5.1%	7,366,847,429	5.1%
SkyWest (Delta Connection)	190,824,261	184,993,750	-3.1%	1,085,880,744	1,167,479,172	7.5%	2,309,273,337	3.0%

**SALT LAKE CITY INTERNATIONAL AIRPORT
LANDING ACTIVITY
SIX MONTHS ENDED JUNE 2019**

	June 2018	June 2019	CHANGE	YTD 2018	YTD 2019	CHANGE	12 MO ROLLING Ending 06/2019	% CHANGE
Compass (Delta Connection)	33,528,942	47,812,572	42.6%	187,792,146	266,727,996	42.0%	510,000,768	80.1%
FRONTIER	20,281,046	17,868,606	-11.9%	115,276,312	103,258,984	-10.4%	235,528,576	8.2%
JETBLUE	32,421,600	32,848,200	1.3%	208,323,000	200,644,200	-3.7%	381,380,400	-1.1%
KLM ROYAL DUTCH AIRLINES	5,532,150	5,513,391	-0.3%	18,000,388	16,116,066	-10.5%	37,819,116	-4.7%
SOUTHWEST	122,161,600	122,640,000	0.4%	727,025,200	710,950,400	-2.2%	1,416,628,400	-2.8%
UNITED	23,790,820	18,805,660	-21.0%	145,060,580	146,688,800	1.1%	323,408,500	15.0%
GoJet	900,000	1,809,000	101.0%	15,075,000	9,246,000	-38.7%	9,999,000	-43.3%
Express Jet	44,092	450,000	920.6%	396,828	503,100	26.8%	547,192	-4.5%
Mesa / United Express	3,150,000	750,000	-76.2%	25,725,000	8,625,000	-66.5%	23,850,000	-36.8%
Republic Airways Holdings	3,464,789	6,568,915	89.6%	4,407,490	31,828,665	622.1%	47,094,386	174.2%
SkyWest (United Express)	27,243,669	27,909,519	2.4%	154,533,918	148,724,553	-3.8%	316,694,677	-0.1%
Trans States	-	-	0.0%	-	-	0.0%	-	-100.0%
SUBTOTAL SCHEDULED CARRIERS:	1,203,548,419	1,243,184,885	3.3%	6,864,919,487	7,079,957,084	3.1%	14,201,971,251	4.2%
CHARTER CARRIERS								
ALLEGiant AIR	-	268,962	100.0%	139,500	941,367	574.8%	1,624,796	45.6%
BOMBARDIER	468,986	968,439	106.5%	5,991,006	8,672,017	44.8%	11,370,422	20.4%
BOUTIQUE AIR	314,520	-	-100.0%	2,685,810	-	-100.0%	-	-100.0%
DELTA PRIVATE JETS	697,600	-	-100.0%	3,706,200	-	-100.0%	641,750	-89.9%
EXECUTIVE JET MANAGEMENT	117,900	-	-100.0%	3,061,635	-	-100.0%	387,150	-93.6%
FLIGHT OPTIONS	67,460	-	-100.0%	580,465	-	-100.0%	84,325	-94.2%
KALITTA CHARTERS	30,600	179,900	487.9%	403,900	722,220	78.8%	961,440	60.4%
KEYLIME AIR	-	-	0.0%	158,620	247,862	56.3%	438,206	72.7%
MIAMI AIR	-	-	0.0%	146,300	438,900	200.0%	585,200	-20.0%
NETJETS	2,919,464	3,337,566	14.3%	21,078,878	25,631,014	21.6%	42,824,393	12.6%
SIERRA PACIFIC	215,000	-	-100.0%	655,000	110,000	-83.2%	440,000	-59.1%
SUN COUNTRY	292,600	-	-100.0%	731,500	-	-100.0%	146,300	-94.4%
SWIFT AIR	121,000	-	-100.0%	598,000	-	-100.0%	-	-100.0%
VIRGIN AMERICA	-	-	0.0%	142,198	-	-100.0%	-	-100.0%
XOJET	391,350	391,350	0.0%	2,548,650	2,376,000	-6.8%	3,355,350	-35.8%
OTHER CHARTER	2,016,029	-	-100.0%	14,887,211	-	-100.0%	2,446,888	-90.6%
SUBTOTAL CHARTER CARRIERS:	7,652,509	5,146,217	-32.8%	57,514,873	39,139,380	-31.9%	65,306,220	-42.4%
CARGO CARRIERS								
ABX AIR INC	0	0	0.0%	0	283,000	-	566,000	100.0%
AERO CHARTER & TRANSPORT	163,900	-	-100.0%	944,800	-	-100.0%	130,150	-93.0%
AIR TRANSPORT INTERNATIONAL	-	-	0.0%	73,500	-	-100.0%	-	-100.0%
ALPINE AVIATION	2,155,500	2,506,000	16.3%	11,340,400	14,979,100	32.1%	29,027,300	72.2%
AMERIFLIGHT	2,891,370	2,248,374	-22.2%	18,400,628	12,704,818	-31.0%	29,011,454	-30.6%
ATLAS AIR	1,360,000	544,000	-60.0%	8,112,000	4,486,000	-44.7%	13,458,000	-19.8%
CORPORATE AIR (BILLINGS)	1,062,500	1,045,500	-1.6%	5,916,000	6,443,000	8.9%	12,945,500	11.2%
EMPIRE	650,790	614,635	-5.6%	3,740,965	3,961,638	5.9%	7,872,792	4.6%
FEDEX EXPRESS	46,725,700	46,000,400	-1.6%	269,426,600	298,258,300	10.7%	601,302,100	9.0%
GEM AIR	459,000	425,000	-7.4%	2,286,300	2,630,000	15.0%	6,062,500	36.0%
KALITTA AIR	114,000	-	-100.0%	-	1,304,000	100.0%	1,304,000	100.0%
SOUTHERN AIR INC	5,192,162	2,325,091	-55.2%	30,470,324	25,167,375	-17.4%	57,147,679	-6.3%
UPS	38,196,540	34,034,460	-10.9%	230,053,980	207,546,480	-9.8%	440,509,020	-3.1%
WESTERN AIR EXPRESS	84,200	117,000	39.0%	597,400	533,000	-10.8%	1,222,000	-34.6%
OTHER CARGO	25,794	-	-100.0%	347,788	94,200	-72.9%	(215,880)	-108.8%
SUBTOTAL CARGO CARRIERS:	99,081,456	89,860,460	-9.3%	581,710,685	578,390,911	-0.6%	1,200,342,615	2.4%
TOTAL LANDED WEIGHT	1,310,282,384	1,338,191,562	2.1%	7,504,145,045	7,697,487,375	2.6%	15,468,000,086	3.7%

**SALT LAKE CITY INTERNATIONAL AIRPORT
CARGO ACTIVITY REPORT
SIX MONTHS ENDED JUNE 2019**

	June 2018	June 2019	CHANGE	YTD 2018	YTD 2019	CHANGE	12 MO ROLLING Ending 06/2019	% CHANGE
ENPLANED CARGO								
PASSENGER CARRIERS								
ALASKA	27,274	25,617	-6.08%	138,625	142,592	2.86%	245,141	-2.97%
Horizon Air / Alaska	-	-	0.00%	249	-	-100.00%	-	-100.00%
Skywest / Alaska	-	1,937	100.00%	-	4,304	100.00%	4,304	100.00%
AMERICAN	35,587	29,365	-17.48%	323,920	180,515	-44.27%	317,400	-37.20%
American Eagle/Republic	-	-	0.00%	-	-	0.00%	-	0.00%
Compass	-	19	100.00%	-	19	100.00%	19	100.00%
Envoy Air (American)	-	-	0.00%	-	-	0.00%	-	0.00%
Mesa	-	-	0.00%	36	-	-100.00%	-	-100.00%
SkyWest (American)	-	1,181	100.00%	-	1,399	100.00%	1,399	198.29%
DELTA	868,014	534,780	-38.39%	6,611,199	4,529,247	-31.49%	9,206,440	-31.93%
KLM ROYAL DUTCH	106,898	121,297	13.47%	325,943	405,551	24.42%	1,051,001	96.88%
SOUTHWEST	255,110	291,860	14.41%	1,482,834	1,986,209	33.95%	3,999,090	22.08%
UNITED	1,578	3,537	124.14%	48,638	27,065	-44.35%	96,055	12.23%
Others	-	-	0.00%	-	1,100	100.00%	1,100	-88.95%
CARGO CARRIERS								
FEDEX EXPRESS*	7,744,648	8,423,523	8.77%	46,223,183	53,015,345	14.69%	104,167,145	12.81%
GEM AIR	59,431	65,608	10.39%	262,974	350,726	33.37%	779,605	44.59%
SOUTHERN AIR	425,568	12,329	-97.10%	2,430,671	1,554,638	-36.04%	4,027,803	-16.19%
UPS	3,561,188	4,816,342	35.25%	21,157,832	29,712,003	40.43%	55,870,036	18.43%
MISC CARGO	674,004	1,095,936	62.60%	5,391,909	6,047,558	12.16%	15,511,074	39.47%
ABX AIR	-	-	0.00%	-	-	0.00%	5,781	100.00%
TOTAL ENPLANED CARGO	13,759,300	15,423,331	12.09%	84,398,013	97,958,271	16.07%	195,277,612	12.12%
DEPLANED CARGO								
PASSENGER CARRIERS								
ALASKA	18,831	30,718	63.12%	133,259	149,646	12.30%	293,976	-6.64%
Horizon Air / Alaska	-	-	0.00%	3,176	-	-100.00%	-	-100.00%
Skywest / Alaska	-	3,106	100.00%	1,386	20,721	1395.02%	20,721	277.78%
AMERICAN	33,876	19,709	-41.82%	189,768	141,044	-25.68%	329,966	-14.81%
American Eagle/Republic	-	-	0.00%	-	-	0.00%	-	0.00%
Compass	-	1	100.00%	-	155	100.00%	243	-39.85%
Envoy Air (American)	-	-	0.00%	-	-	0.00%	-	0.00%
SkyWest (American)	163	186	14.11%	2,191	3,293	50.30%	8,203	150.93%
DELTA	1,412,405	829,637	-41.26%	8,650,806	6,316,988	-26.98%	14,032,560	-22.86%
KLM ROYAL DUTCH	175,080	180,703	3.21%	505,783	526,103	4.02%	1,331,023	9.69%
SOUTHWEST	351,952	379,565	7.85%	2,113,911	2,524,955	19.44%	4,860,902	9.23%
UNITED	27,352	25,321	-7.43%	168,507	233,961	38.84%	492,000	46.45%
Others	-	3,090	100.00%	370	18,971	5027.30%	20,081	80.34%
CARGO CARRIERS								
FEDEX EXPRESS*	8,466,696	7,607,256	-10.15%	49,298,344	50,596,654	2.63%	104,911,291	3.36%
GEM AIR	22,240	24,170	8.68%	104,885	139,250	32.76%	263,451	13.96%
SOUTHERN AIR	457,695	129,138	-71.79%	2,641,380	1,876,017	-28.98%	4,998,760	-3.86%
UPS	5,740,028	6,468,145	12.68%	33,108,624	35,792,366	8.11%	72,897,544	2.58%
MISC CARGO	206,440	478,272	131.68%	1,506,175	2,409,324	59.96%	8,160,805	155.02%
ABX AIR	-	-	0.00%	-	5,745	100.00%	49,243	100.00%
TOTAL DEPLANED CARGO	16,912,758	16,179,017	-4.34%	98,428,565	100,749,448	2.36%	212,621,526	3.16%
TOTAL CARGO	30,672,058	31,602,348	3.03%	182,826,578	198,707,719	8.69%	407,899,138	7.26%

*FEDEX EXPRESS includes mail



Salt Lake City
Department of Airports

COMPARISON OF ON TIME OPERATIONS
April 2019

ARRIVALS

Airport	Flights	% On Time	Rank
SLC SALT LAKE CITY INTL	9,867	87.7	1
PDX PORTLAND INTL	6,711	85.7	2
DTW DETROIT METRO WAYNE CNTY	14,737	85.6	3
LAX LOS ANGELES INTL	20,243	84.2	4
ATL HARTSFIELD-JACKSON ATLANTA INTL	33,031	84.1	5
PHX PHOENIX SKY HARBOR INTL	15,342	83.5	6
SAN SAN DIEGO LINDBERGH FIELD	8,118	82.9	7
MSP MINNEAPOLIS-ST. PAUL INTL	13,379	82.8	8
DEN DENVER INTL	22,617	82.7	9
SEA SEATTLE-TACOMA INTL	15,057	82.5	10
IAD WASHINGTON DULLES	7,813	82.1	11
MIA MIAMI INTL	7,154	81.3	12
BWI BALTIMORE/WASHINGTON INTL	8,905	81.0	13
LAS LAS VEGAS MCCARRAN INTL	13,954	80.6	14
PHL PHILADELPHIA INTL	13,070	80.1	15
DCA RONALD REAGAN NATIONAL	12,117	79.7	16
SFO SAN FRANCISCO INTL	14,369	79.7	17
TPA TAMPA INTL	7,036	78.6	18
ORD CHICAGO O HARE	32,533	78.1	19
MDW CHICAGO MIDWAY	7,224	77.9	20
MCO ORLANDO INTL	12,245	77.6	21
FLL FT. LAUDERDALE	8,747	77.3	22
DFW DALLAS-FT. WORTH REGIONAL	24,018	77.0	23
JFK NEW YORK JFK INTL	10,667	75.9	24
CLT CHARLOTTE DOUGLAS	21,198	75.7	25
DAL DALLAS - LOVE	6,150	75.6	26
IAH HOUSTON GEORGE BUSH	14,891	75.6	27
BOS BOSTON LOGAN INTL	13,046	72.1	28
LGA NEW YORK LAGUARDIA	14,528	69.6	29
EWR NEWARK LIBERTY INTERNATIONAL	13,363	66.3	30
AVERAGES	14,071	79.5	

DEPARTURES

Airport	Flights	% On Time	Rank
SLC SALT LAKE CITY INTL	9,243	89.1	1
PDX PORTLAND INTERNATIONAL	4,729	88.3	2
SEA SEATTLE-TACOMA INTL	10,995	86.3	3
DTW DETROIT METRO WAYNE CNTY	13,281	84.8	4
IAD WASHINGTON DULLES	5,810	84.5	5
MSP MINNEAPOLIS-ST. PAUL INTL	13,274	83.3	6
SFO SAN FRANCISCO INTL	13,840	82.3	7
LAX LOS ANGELES INTL	17,782	82.2	8
SAN SAN DIEGO LINDBERGH FIELD	7,632	81.7	9
ATL HARTSFIELD-JACKSON ATLANTA INTL	32,940	81.1	10
PHL PHILADELPHIA INTL	9,752	80.6	11
MIA MIAMI INTL	7,158	80.4	12
PHX PHOENIX SKY HARBOR INTL	15,106	80.3	13
DCA RONALD REAGAN NATIONAL	11,888	80.0	14
DEN DENVER INTERNATIONAL	19,420	79.7	15
TPA TAMPA INTERNATIONAL	6,953	78.8	16
JFK NEW YORK JFK INTL	10,637	78.7	17
LAS LAS VEGAS MCCARRAN INTL	13,520	78.2	18
BWI BALTIMORE/WASHINGTON INTL	8,827	77.3	19
ORD CHICAGO O HARE	27,172	77.3	20
IAH HOUSTON GEORGE BUSH	14,856	76.7	21
BOS BOSTON LOGAN INTERNATIONAL	12,912	75.8	22
FLL FT. LAUDERDALE	8,746	75.8	23
MCO ORLANDO INTL	12,237	75.8	24
DFW DALLAS-FT. WORTH REGIONAL	23,933	75.5	25
LGA NEW YORK LAGUARDIA	14,457	74.8	26
EWR NEWARK LIBERTY INTERNATIONAL	11,924	73.7	27
CLT CHARLOTTE DOUGLAS	19,508	72.8	28
DAL DALLAS - LOVE	6,066	69.0	29
MDW CHICAGO MIDWAY	7,224	68.5	30
AVERAGES	13,061	79.1	

ON TIME ARRIVAL PERFORMANCE AT SLC

By Carrier

Air Carrier	Flights	% On Time
DL DELTA	7,275	90.4%
AS ALASKA	262	87.0%
B6 JETBLUE	232	85.8%
F9 FRONTIER	132	83.3%
UA UNITED	575	79.1%
WN SOUTHWEST	891	78.5%
AA AMERICAN	500	77.6%
AVERAGES	9,867	87.7%

Source: DOT Air Travel Consumer Report



Salt Lake City
Department of Airports

COMPARISON OF ON TIME OPERATIONS
May 2019

ARRIVALS

Airport	Flights	% On Time	Rank
MSP MINNEAPOLIS-ST. PAUL INTL	13,710	86.8	1
ATL HARTSFIELD-JACKSON ATLANTA INTL	34,491	86.4	2
PDX PORTLAND INTL	7,199	85.6	3
DTW DETROIT METRO WAYNE CNTY	15,196	84.5	4
SLC SALT LAKE CITY INTL	10,132	84.4	5
SEA SEATTLE-TACOMA INTL	16,331	82.5	6
MIA MIAMI INTL	7,445	81.5	7
CLT CHARLOTTE DOUGLAS	21,972	80.9	8
LAX LOS ANGELES INTL	20,907	79.9	9
JFK NEW YORK JFK INTL	10,921	79.5	10
FLL FT. LAUDERDALE	8,210	79.3	11
TPA TAMPA INTL	6,458	78.8	12
BWI BALTIMORE/WASHINGTON INTL	9,311	78.6	13
IAD WASHINGTON DULLES	8,156	78.2	14
PHX PHOENIX SKY HARBOR INTL	15,110	78.1	15
SAN SAN DIEGO LINDBERGH FIELD	8,478	77.8	16
DCA RONALD REAGAN NATIONAL	12,444	77.7	17
MDW CHICAGO MIDWAY	7,409	77.7	18
MCO ORLANDO INTL	12,101	77.2	19
DEN DENVER INTL	24,255	76.9	20
LAS LAS VEGAS MCCARRAN INTL	14,696	76.2	21
ORD CHICAGO O HARE	34,413	75.3	22
IAH HOUSTON GEORGE BUSH	15,476	74.8	23
PHL PHILADELPHIA INTL	14,052	74.6	24
BOS BOSTON LOGAN INTL	13,200	74.0	25
LGA NEW YORK LAGUARDIA	15,047	71.4	26
SFO SAN FRANCISCO INTL	14,857	70.0	27
DAL DALLAS - LOVE	6,290	69.8	28
DFW DALLAS-FT. WORTH REGIONAL	26,895	67.6	29
EWR NEWARK LIBERTY INTERNATIONAL	13,523	63.8	30
AVERAGES	14,623	77.7	

DEPARTURES

Airport	Flights	% On Time	Rank
MSP MINNEAPOLIS-ST. PAUL INTL	13,659	87.9	1
PDX PORTLAND INTERNATIONAL	5,070	87.6	2
SLC SALT LAKE CITY INTL	9,558	86.0	3
SEA SEATTLE-TACOMA INTL	12,087	84.9	4
DTW DETROIT METRO WAYNE CNTY	13,891	84.4	5
IAD WASHINGTON DULLES	5,858	83.0	6
ATL HARTSFIELD-JACKSON ATLANTA INTL	34,431	82.6	7
JFK NEW YORK JFK INTL	10,920	82.0	8
DCA RONALD REAGAN NATIONAL	12,000	79.6	9
TPA TAMPA INTERNATIONAL	6,373	79.6	10
MIA MIAMI INTL	7,451	79.3	11
LAX LOS ANGELES INTL	18,297	79.2	12
BOS BOSTON LOGAN INTERNATIONAL	13,006	78.5	13
FLL FT. LAUDERDALE	8,214	77.7	14
CLT CHARLOTTE DOUGLAS	20,259	77.0	15
SAN SAN DIEGO LINDBERGH FIELD	7,945	76.9	16
LGA NEW YORK LAGUARDIA	15,018	76.3	17
SFO SAN FRANCISCO INTL	14,364	76.2	18
PHL PHILADELPHIA INTL	10,726	75.7	19
PHX PHOENIX SKY HARBOR INTL	14,868	75.7	20
LAS LAS VEGAS MCCARRAN INTL	14,256	75.3	21
MCO ORLANDO INTL	12,105	75.1	22
ORD CHICAGO O HARE	29,320	74.8	23
IAH HOUSTON GEORGE BUSH	15,469	74.4	24
DEN DENVER INTERNATIONAL	21,135	74.2	25
BWI BALTIMORE/WASHINGTON INTL	9,216	73.8	26
EWR NEWARK LIBERTY INTERNATIONAL	11,914	71.7	27
DFW DALLAS-FT. WORTH REGIONAL	26,815	67.6	28
MDW CHICAGO MIDWAY	7,381	66.9	29
DAL DALLAS - LOVE	6,228	64.9	30
AVERAGES	13,594	77.6	

ON TIME ARRIVAL PERFORMANCE AT SLC
By Carrier

Air Carrier	Flights	% On Time
DL DELTA	7,484	88.1%
AS ALASKA	276	84.1%
UA UNITED	605	78.7%
B6 JETBLUE	238	78.2%
WN SOUTHWEST	899	73.7%
AA AMERICAN	521	65.6%
F9 FRONTIER	109	55.0%
AVERAGES	10,132	87.7%

Source: DOT Air Travel Consumer Report

DESIGN AND CONSTRUCTION REPORT

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- III. Construction Analysis**
- IV. Design and Construction Report**

SALT LAKE CITY DEPARTMENT OF AIRPORTS

July 31, 2019



Salt Lake City
International Airport

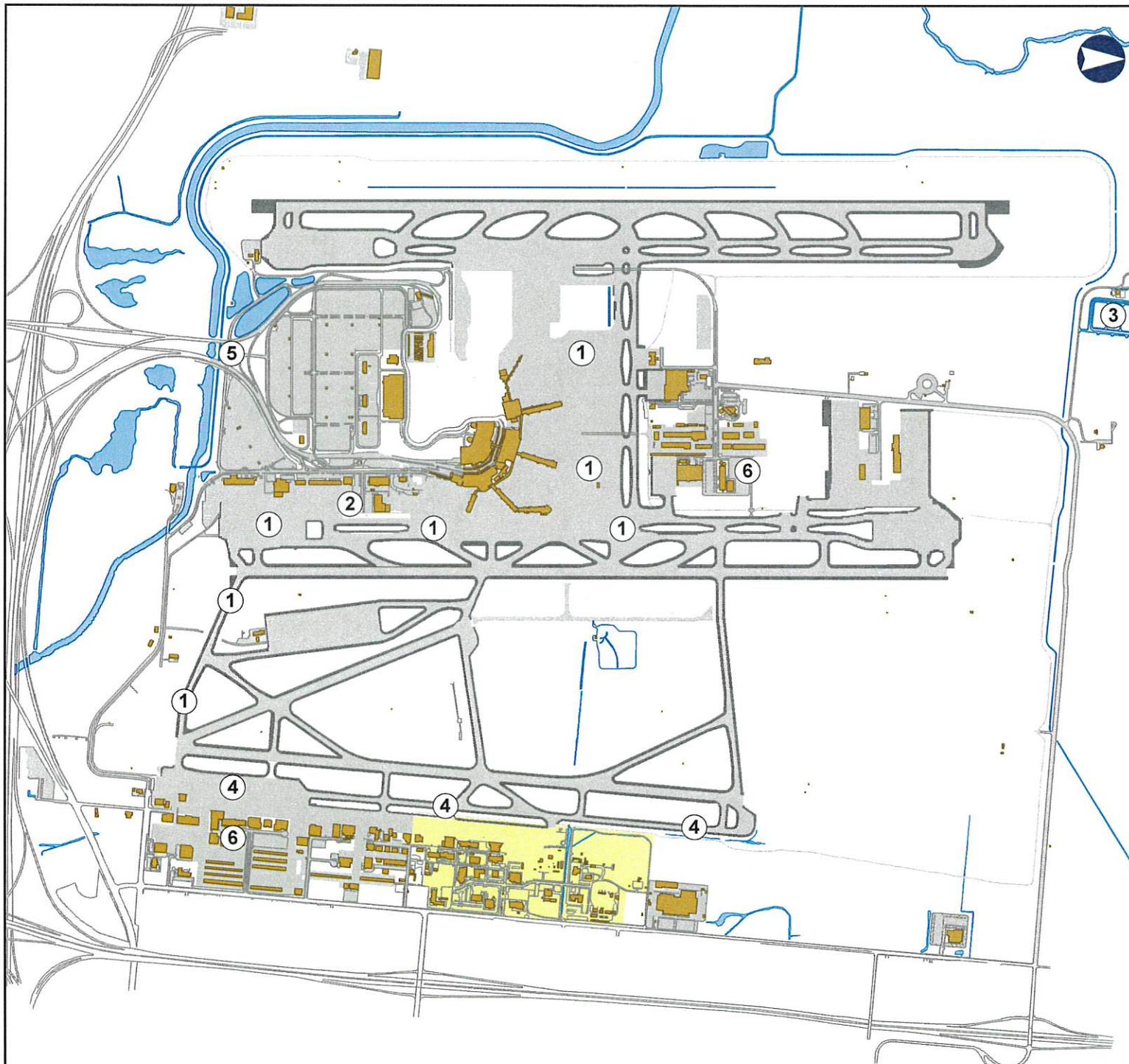
2019 - 2020 Project Legend

Airfield

1. Airfield Lighting Wiring Rehabilitation Phases 2 & 3
2. Central Screening Warehouse
3. Replace Lagoon Liners and Covers Reclamation Plant
4. Taxiway K Pavement Rehabilitation

Landside

5. Traffic Signal at XBAR
6. Asphalt Overlay Program 2019



SALT LAKE CITY INTERNATIONAL AIRPORT
CONSTRUCTION PROGRAM
2018/2019 Construction Schedule

ID	Task Name	Start	Finish	18												
				Jan '19	Feb '19	Mar '19	Apr '19	May '19	Jun '19	Jul '19	Aug '19	Sep '19	Oct '19	Nov '19		
1	Airfield	Thu 1/3/19	Wed 10/16/19													
2	(1) Airfield Lighting Wiring Rehabilitation Phases 2 & 3	Sun 5/12/19	Mon 8/19/19													
3	(2) Central Screening Warehouse	Wed 1/2/19	Fri 8/30/19													
4	(3) Replace Lagoon Liners and Covers Reclamation Plant	Wed 5/29/19	Wed 9/25/19													
5	(4) Taxiway K Pavement Rehabilitation	Mon 7/22/19	Fri 11/22/19													
6	(5) Traffic Signal at XBAR Road	Thu 8/15/19	Tue 10/15/19													
7	(6) Asphalt Overlay Program 2019	Sat 8/3/19	Tue 9/17/19													
8	(7) TVY Ramp Pavement Rehabilitation	Mon 4/29/19	Tue 7/9/19													

Project: Microsoft Project - 3-13-2 Date: Thu 8/1/19	DESIGN		Inactive Milestone		Manual Summary	
	CONSTRUCTION		Inactive Summary		Start-only	
	SCOPING		Manual Task		Finish-only	
	SUMMARY		Duration-only		Deadline	
	Inactive Task		Manual Summary Rollup			

**SALT LAKE CITY DEPARTMENT OF AIRPORTS
CONSTRUCTION PROJECT STATUS 2019 - 2020**

#	PROJECT NAME	ENGINEER'S ESTIMATE	BID AMOUNT	APPROVED CHANGE ORDERS TO DATE	% OF COST INCREASE TO DATE	STATUS	CONTRACTOR
CONSTRUCTION							
1	Airfield Lighting Wiring Rehabilitation Phases 2 & 3	\$ 2,580,000	\$ 2,222,222			on schedule	Royal Electric
2	Central Screening Warehouse	\$ 4,771,730	\$ 4,237,990	\$ 54,518	1.29%	on schedule	Paulsen Construction
3	Replace Lagoon Liners and Covers Reclamation Plant	\$ 2,235,000	\$ 1,962,825			on schedule	Staker Parson Companies
4	Taxiway K Pavement Rehabilitation	\$ 5,587,395	\$ 4,769,400			on schedule	Staker Parson Companies
5	Traffic Signal at XBAR Road	\$ 287,258	\$ 378,564			on schedule	Cache Valley Electric
7	TVY Ramp Pavement Rehabilitation	\$ 346,833	\$ 304,753	\$ 1,912	0.63%	complete	Black Forest Paving
	Sub-Total	\$ 15,808,216	\$ 13,875,754	\$ 56,430	0.41%		
DESIGN/BID/AWARD							
6	Asphalt Overlay Program 2019	\$ 563,535	\$ 289,684			award	Kilgore Contracting
	Total	\$ 16,371,751	\$ 14,165,438	\$ 56,430	0.40%		
Budget amount, Engineer's estimate, and Bid amount is based on construction cost only.							

DESIGN AND CONSTRUCTION REPORT

DESIGN/BID/AWARD

- (6) **Asphalt Overlay Program 2019** - The Contractor, Kilgore Contracting will be issued a notice to proceed on August 3, 2019. Milling of the first phase of the project, 340 North and 2370 West will begin.

CONSTRUCTION

- (1) **Airfield Lighting Wiring Rehabilitation Phases 2 & 3** - Work for this project is nearing completion. The Contractor has completed the installation of new wire. Performance testing each circuit will continue into the early part of August for acceptance.
- (2) **Central Screening Warehouse** - The Contractor has completed the exterior masonry walls. Steel roof joists and decking have been installed over the office area. The membrane roofing is being installed. The interior metal framing and drywall is being installed as well as the electrical and rough plumbing.
- (3) **Replace Lagoon Liners and Covers Reclamation Plant** - The Contractor has completed work for Pond #2 and it is in service. Work on Pond #1 will begin the week of August 5, 2019 after the glycol is transferred from Pond #1 to Pond #2.
- (4) **Taxiway K Pavement Rehabilitation** - The Contractor, Staker Parsons was issued a notice to proceed on July 22, 2019. Asphalt removal has begun for this project with paving to follow on Phase 1.
- (5) **Traffic Signal at XBAR Road** - Demolition work has begun in preparation to widen the intersection. This project is expected to be completed in early October 2019.
- (7) **TVY Ramp Pavement Rehabilitation** - The Contractor was issued substantial completion for this project on July 9, 2019. All punch list items have been completed.



**July 2019
Media Clippings
Advisory Board Meeting**

<https://slairport.com/assets/pdfDocuments/AABoard/MediaClippingsJuly2019.pdf>

Compiled by Communications & Marketing Dept.