



## Advisory Board Meeting

March 18, 2020

This meeting will be an electronic meeting pursuant to [Salt Lake City Emergency Proclamation No. 2 of 2020 \(2\)\(b\)](#). To access and participate in the meeting please visit

<https://saltlakecity.webex.com/saltlakecity/onstage/g.php?MTID=e65681154e2711761d57efa3dd2df3212>



## **ADVISORY BOARD MEETING AGENDA**

18 March 2020

8:00 A.M.

### CONSENT

- A. Minutes of the 19 February 2020 Meeting

### DISCUSSION

- A. Director's Report – Bill Wyatt, Executive Director, SLCDCA
- B. Airport Redevelopment Program (ARP) Update – Mike Williams, ARP Director, SLCDCA
- C. Sustainability Progress Report – Brady Fredrickson, Planning Director, SLCDCA and Kevin Staples, Environmental and Sustainability Coordinator, SLCDCA
- D. Budget Update – Brian Butler, Chief Financial Officer, SLCDCA
- E. Call for a Motion to Approve the Budget – Cyndy Miller

### INFORMATION ITEMS

Financial Report – January 2020  
Air Traffic Statistics – January 2020  
Construction Report – February 2020

### MEDIA CLIPPINGS

Media Clippings – February 2020

The next meeting will be held on **Wednesday, April 15, 2020**, at 8:00 a.m. Meetings are held in the Board Room located on the third level of the short-term parking garage, unless otherwise posted. People with disabilities may make requests for reasonable accommodations no later than 48 hours in advance in order to attend this [Airport Advisory Board Meeting](#). Accommodations may include alternate formats, interpreters, and other auxiliary aids. This is an accessible facility. For questions or additional information, please contact [Tina Nee](#) at [801-575-2042](tel:801-575-2042).

# **SALT LAKE CITY DEPARTMENT OF AIRPORTS MINUTES OF ADVISORY BOARD MEETING**

February 19, 2020

Members Present:           Cyndy Miller, Chair  
                                  Larry Pinnock  
                                  Theresa Foxley  
                                  Steve Price  
                                  J.T. Martin  
                                  Arlyn Bradshaw  
                                  Shawn Milne

Absent:                       Karen Mayne  
                                  Roger Boyer  
                                  Dirk Burton

Mayor's Office:             Rachel Otto

City Council Office:       Russell Weeks

Department of Airports:  
                                  Tina Nee, Administration  
                                  Brian Butler, Chief Financial Officer  
                                  Shaun Anderson, Controller  
                                  Richard Stratton, Battalion Fire Chief  
                                  Kevin Robins, Director of Engineering  
                                  Joel Nelson, Acting Director Admin and Commercial Services  
                                  Ed Cherry, IT Director  
                                  Roger Denney, Assistant Maintenance Director  
                                  Pete Higgins, Chief Operations Officer  
                                  Treber Andersen, Interim Director of Operations  
                                  Nancy Volmer, Director of Communications & Marketing  
                                  Mike Williams, ARP Program Director  
                                  Marco Kunz, City Attorney  
                                  Catherine Brabson, City Attorney

Other:                       Paul Coates, City of West Jordan  
                                  Lee Davidson, Salt Lake Tribune  
                                  Mark Lewis, TSA  
                                  Mike Taylor, Office of Tourism

Cyndy Miller called the meeting to order at 8:05 a.m.

## AGENDA

### **A. Minutes**

A motion was made by J.T. Martin and seconded by Larry Pinnock to approve the minutes of January 15, 2020 as presented. All votes were affirmative; motion passed.

### **B. Director's Report**

Brian Butler, Chief Financial Officer, updated the Airport Advisory Board regarding current events.

Mr. Butler indicated the past two Monday have been record-breaking in terms of passenger volume. Bother days exceeded 32,000 passengers. Forecast continues to show much of the same through the month.

Mr. Butler reported on the snow event which occurred late last month. Both the City and State were proactive in keeping people home and off the roads. There was a lot of positive press coverage, the airport just wants to ensure even though the City may close administrative functions, the airport is always open.

Mr. Butler indicated there is just north of 200 days left before opening. The airport will take occupancy in less than six months.

Mr. Butler reported the board's finance subcommittee met last week and a budget will be ready to present next month.

Mr. Butler also reported the hiring of Shane Andreason as the new Director of admin and Commercial Services. Thank you to Joel Nelson for serving as interim since John Buckner left at the end of last year.

### **C. Airport Redevelopment Program (ARP) Update – Mike Williams, ARP Director, SLCDA**

Mike Williams, Airport Redevelopment Program (ARP) Director, presented an update on the ARP (presentation on file). Main points included were:

- Safety and Schedule Stats
- Project statistics
- CGMP #5 – Terminal/South Concourse West/Gateway status
- CGMP #6 – Roadways/Parking Garage/Central Utility Plant status
- CGMP #7 – Baggage Handling System status
- CGMP #9A – SCW Apron Paving and Hydrant Fueling status
- CGMP #16 – NCP Phase 1
- CGMP #17 – NCP Baggage Handling System Phases 1 & 2 status
- CGMP #18 – NCP Apron Paving/ Hydrant Fueling

- Tracking Budget
- Near term schedule
- Job progress photos

J.T. Martin asked for details on the testing of the baggage system and asked if Denver International passed the same level testing, but still have the baggage issues at opening?

Mike Williams provided an overview of the baggage testing and Cyndy Miller provided details to the Denver project. SLCIA's baggage system is very different than what was installed at Denver and should not result in the same kind of issue experience there.

Larry Pinnock inquired as to what is left to be installed with the baggage system?

Mike Williams indicated carousels for return bags are left and will be by the end of May and testing will continue until opening day.

J.T. Martin asked about concessions build-outs and timing. If concessionaires don't complete their spaces as promised, are there monetary penalties?

Mike Williams explained that yes, all details of concessionaire build-out requirements are under their individual contract with penalties listed.

J.T. Martin inquired to the timing of the demolition of the existing parking garage.

Mike Williams explained on September 16, 2020, salvaging will begin of the existing terminals and parking structure.

J.T. Martin inquired if the existing plaques at the airport will be moved to the new facility.

Mike Williams indicated that no, they will not be moved, but will be preserved. New commemorative plaques will be installed.

#### **D. Ground Transportation – Treber Andersen, Acting Director Airport Operations**

Treber Andersen, Acting Director Airport Operations, presented an update on the Ground Transportation (presentation on file). Main points included were:

- Passenger Growth and Ground Transportation Operations
- Ground Transportation Today
- Ground Transportation vs. Ride Share Operations
- Terminal Front Today & Tomorrow
- Ground Transportation Desks Today & Tomorrow
- Taxi Stands Today & Tomorrow
- Ride Share Today & Tomorrow
- Staging Today & Tomorrow

The board discussed ground transportation procedures, including the TRAX line.

**D. Public Meetings Act Online Training Discussion – Cyndy Miller**

Cyndy Miller indicated the annual training on the Public Meetings Act will be performed online instead of at a board meeting. The deadline will be the June 17, 2020. Tina Nee will email the information to the board members.

Paul Coates of the City of West Jordan asked for a moment of privilege. Mr. Coates read a statement prepared by Mayor Dirk Burton in response the House Bill 310.

Cyndy Miller adjourned the meeting at 9:10 a.m.

The next board meeting will be held April 15, 2020.

\_\_\_\_\_  
Cynthia Miller, Chair

\_\_\_\_\_  
Date

\_\_\_\_\_  
Erin Mendenhall, Mayor

\_\_\_\_\_  
Date

**AGENDA:** DISCUSSION ITEM (A)  
**DATE:** 18 March 2020  
**TO:** Airport Advisory Board  
**FROM:** Bill Wyatt, Executive Director  
**SUBJECT:** **Director's Report**

---

---

Bill Wyatt, Executive Director, will present a monthly informational report to the Board, which may include:

1. ARP progress
2. Ground transportation update
3. Concessions and rental cars
4. Airport safety and security
5. Airport facilities and operations
6. General aviation
7. Passenger and airport users
8. Environmental matters
9. Financial condition
10. Legislative issues
11. Airlines
12. Communications and marketing

**AGENDA:** DISCUSSION ITEM (B)  
**DATE:** 18 March 2020  
**TO:** Airport Advisory Board  
**FROM:** Bill Wyatt, Executive Director  
**SUBJECT:** **Airport Redevelopment Program Update**

---

Mike Williams, Airport Redevelopment Program (ARP) Director, will present an update on the SLC Airport Redevelopment Program (presentation on file).

# Airport Redevelopment Program

Status Update: 03-18-2020



# Safety, Schedule Status, and Cost Summary

## Safety (Numbers for the Current Month)

- **OSHA National Average**
  - Lost Time Rate 1.80                      Recordable Rate 3.10
- **TRP Metrics**
  - 6,951,112 Total Manhours worked
  - Lost Time Rate 0.28                      Recordable Rate 2.41
- **NCP Metrics**
  - 1,612,169 Total Manhours worked
  - Lost Time Rate 0.24                      Recordable Rate 1.24

## Schedule – Construction Activity on Critical Path

- Terminal Two-Bay Expansion Mechanical, Electrical, and Plumbing
- Terminal Level 1 Drywall & Terrazzo activities
- Parking Garage Helices Ramp Concrete
- Parking Deck Remediation Work
- MEP/HVAC Commissioning
- Overall Program is on schedule

## Airport Redevelopment Program Budget Summary Status

- Total ARP Budget:                      \$ 4,072,259,659
- ARP Budget Commitment:              \$ 2,836,155,706
- ARP Estimate At Completion:        \$ 4,072,259,659
- ARP Invoiced to date:                 \$ 2,194,823,941

# Project Statistics

TRP/NCP Trade Staffing					
Trade Workers 1,904 week of 3/06/2020					
8,563,281 Hours Worked as of 2/28/2020					

## Contract Local/Non-Local Awarded Statistics

Local Trades	Dollar Value	Trade Count	Percentage
Total Local (Wasatch Front) Contractors	\$1,082,511,114	102	67%
Total Out of State Contractors	\$533,953,992	21	33%
<b>Total Contract Awards</b>	<b>\$1,616,465,106</b>	<b>123</b>	<b>100%</b>

## Contract Union/Merit Shop Awarded Statistics

Union Trades	Dollar Value	Trade Count	Percentage
Total Union Contractors	\$610,937,898	31	38%
Total Merit Shop Contractors	\$1,005,527,208	92	62%
<b>Total Contract Awards</b>	<b>\$1,616,465,106</b>	<b>123</b>	<b>100%</b>

# CGMP# 5 – Terminal/South Concourse West/Gateway

Project: CGMP# 5 - Terminal/Gateway/SCW				CGMP Original NTE: \$795.35M			
				CGMP Rev 1-7: \$176.4M NTE: \$971.7M			
				Projected Rev 8: \$10.8M NTE: \$982.6M			
Terminal/Gateway/South Concourse West - Foundations, Structure, Building Envelope and Build-out							
<b>Monthly Schedule</b>							
Activity		Target Date	Actual Date	Notes			
Gateway Canopy Drywall Complete		02/28/2020	02/24/2020 A				
SCW Initial Core & Shell App		03/02/2020	02/28/2020 A				
Terminal Initial Core & Shell App		03/02/2020	02/28/2020 A				
Start Admin Area Workstations		03/09/2020	03/09/2020 A				
Start Gateway Ceiling Grid		03/23/2020					
Start Level 1 (CBP) Ceiling Grid		04/15/2020					
Concerns/Issues/Risks				Recent Milestones Achieved			
* Impact of Scope Change Changes.				* Set SCW Hammerhead Holdroom Millwork			
* Shortage of Electrical Workers				* Completed Terminal Ticketing Above Ceiling Inspections			
				* Completed Sterile Corridor Terrazzo			

# CGMP# 6 – Roadways/Parking Garage/Central Utility Plant

Project: CGMP# 6 - Parking Garage/Roadways	CGMP Original NTE: \$363.86M
Central Plant/Project-Wide Special Systems	CGMP Rev 1-7: \$38.7M NTE: \$402.5M

Parking Garage/Rental Car Ready Return/Elevated and At-Grade Roads/Central Utility Plant/Project-Wide IT and Special Systems

## Monthly Schedule

Activity	Target Date	Actual Date	Notes
Start Parking Garage UPS Testing	02/24/2020	02/20/2020 A	
Release Main Comm Rm for Equip	03/15/2020		
Pour 2nd West Helix Ramp	03/15/2020		
Hertz Mobilize for TI Build-out	03/24/2020		
Pour 2nd East Helix Ramp	03/26/2020		
Start RAC Offsite Bus Canopy Fdn	03/26/2020		

Concerns/Issues/Risks	Recent Milestones Achieved
	* Completed 1st Parking Garage E Helix Ramp Pour
	* Removed Temporary Construction Buckhoist
	* Start Use of Perm Elevator for Construction
	* Level 1 Ready for Rental Car Shared Access

# CGMP# 7 – Baggage Handling System

Project: CGMP# 7 - Baggage Handling System including TSA Screening Area				CGMP Original NTE: \$86.09M CGMP Rev 1-4: \$26.55M NTE: \$112.64M			
Terminal/Gateway/South Concourse West and TSA Screening Area Complete Baggage Handling System							
<b>Monthly Schedule</b>							
Activity		Target Date		Actual Date		Notes	
Perform 600 Bag Volume Test		01/06/2020		01/03/2020 A			
East Ticket Counter Line Ready		01/15/2020		01/20/2020 A			
Curbside Induction Line Ready		01/23/2020		01/24/2020 A			
BHS Pre-ISAT Testing Complete		02/21/2020		02/18/2020 A			
Gateway Induction Line Ready		02/24/2020		02/24/2020 A			
BHS ISAT (Battelle) Testing		03/03/2020		03/03/2020 A		Complete and Passed	
Concerns/Issues/Risks				Recent Milestones Achieved			
				* Completed Pre-ISAT Testing			
				* Completed ISAT Testing with Battelle			
				* Started Up East Baggage Claim Carousels			

# CGMP# 9A – SCW Apron Paving and Hydrant Fueling

Project: CGMP# 9A - SCW Apron Paving and Hydrant Fueling	CGMP Original NTE: \$76.14M
	CGMP Rev 1: \$1.62M NTE: \$77.76M
	CGMP Rev Pending: \$2.60M NTE: \$80.36M

Apron Paving and Hydrant Fueling that will Support South Concourse West Opening Day.

## Monthly Schedule

Activity	Target Date	Actual Date	Notes
Compl Mass Excavation Ph 6C	03/17/2020		
Compl Storm Drain Lines Ph 6C	03/24/2020		
Start Subbase (P-154) Ph 6C	03/30/2020		
Start Base (P-306) Phase 6C	03/30/2020		
Start Trench Drain Phase 6C	04/04/2020		
Start Paving Phase 6C	04/16/2020		
<b>Concerns/Issues/Risks</b>		<b>Recent Milestones Achieved</b>	
		* Completed Former Conc E Site Clearing	

# CGMP# 16 – NCP Phase 1

Project: CGMP# 16 - North Concourse Phase 1				CGMP Original NTE: \$291.98M			
				CGMP Rev 1 - 3 : \$6.69M NTE: \$298.67M			
North Concourse Phase 1 Building-out for 20 Gates and Mid-Concourse Tunnel Interior Finish-out							
<b>Monthly Schedule</b>							
Activity	Target Date	Actual Date	Notes				
Sector B Carpet Complete	03/17/2020						
Concourse Moving Walks Compl	03/24/2020						
Tunnel Moving Walks Complete	03/24/2020						
Sector B Millwork Complete	03/31/2020						
Concessions Spaces Turn-over	04/12/2020						
Sector C Carpet Complete	04/17/2020						
Concerns/Issues/Risks				Recent Milestones Achieved			
* Shortage of Electrical Workers				*Started Carpet Installation			
				* Started Millwork Installation			
				* Started Tunnel MEP Tie-in to South			

# CGMP# 17 – NCP Baggage Handling System Ph 1 / Ph 2

Project: CGMP# 17 - Baggage Handling System Phase 1 and Phase 2				CGMP Original NTE: \$52.76M			
North Concourse Phase 1 and Phase 2 Baggage Handling System							
<b>Monthly Schedule</b>							
Activity		Target Date	Actual Date		Notes		
Complete Elect Install Sector 'FN'		03/26/2020					
Set BHS Equipment Sector 'D'		03/26/2020					
Set BHS Equipment Sector 'E'		04/09/2020					
Complete Mech Install Sector 'F'		07/06/2020					
Complete Elect Install Sector 'F'		08/03/2020					
Start BHS Testing Ph 1 BHS		09/01/2020					
Concerns/Issues/Risks				Recent Milestones Achieved			
				* Continuing Conveyor Installation			
				* Continuing Bag Make-up Carrousel Installation			
				* Continue Electrical Wiring			

# CGMP# 18 – NCP Apron Paving Phase 1

Project: CGMP# 18 - NCP Apron Paving and Hydrant Fueling				CGMP Original NTE: \$73.55M			
				CGMP Rev 1: (\$3.24M) NTE: \$70.31M			
Apron Paving and Hydrant Fueling that will Support North Concourse Phase Opening Day.							
<b>Monthly Schedule</b>							
Activity	Target Date	Actual Date	Notes				
Restart Apron Paving Activities	03/16/2020						
Start Light Cans Area A4	04/02/2020						
Start PCC Area A4	04/16/2020						
Complete Paving Area A4	05/06/2020						
Start Pavement Markings and Sign	07/01/2020						
All Phase 1 Adjacent to Conc Comp	08/06/2020						
Concerns/Issues/Risks				Recent Milestones Achieved			

# Overall Airport Redevelopment Program Tracking Budget

Construction Budget February 2020	Budget 01/30/20 FOC	Budget 02/06/20 FOC	Committed 01/30/20 FOC	Commitments Feb-20	Revised Commitments	Estimate at Completion
CGMP 01 HDJV Preconstruction Services	\$9,575,407	\$9,575,407	\$9,575,407	\$0	\$9,575,407	\$9,575,407
CGMP 02 HDJV General Conditions Services	\$139,951,933	\$139,951,933	\$133,551,933	\$0	\$133,551,933	\$139,951,933
CGMP 03 QTA/RSS Site Work, Utilities	\$88,721,326	\$88,721,326	\$88,721,327	\$0	\$88,721,327	\$88,721,326
CGMP 04 Landside/Airside Enabling	\$76,928,026	\$76,928,026	\$76,928,026	\$0	\$76,928,026	\$76,928,026
CGMP 05 Terminal/SCW/Gateway	\$982,556,731	\$982,556,731	\$971,729,773	\$0	\$971,729,773	\$982,556,731
CGMP 06 Parking Garage, Roadways, CUP	\$402,520,759	\$402,520,759	\$387,305,572	\$0	\$387,305,572	\$402,520,759
CGMP 07 TRP Baggage Handling System	\$112,641,755	\$112,641,755	\$112,641,755	\$0	\$112,641,755	\$112,641,755
CGMP 09 Taxilanes 20&21/Taxiways A&B	\$22,432,812	\$22,432,812	\$22,432,812	\$0	\$22,432,812	\$22,432,812
CGMP 09A Apron Paving & Fueling/SCW	\$80,365,458	\$80,365,458	\$77,759,058	\$0	\$77,759,058	\$80,365,458
CGMP 10 SCE/Central Tunnel Shell	\$405,207,572	\$405,207,572	\$38,784,509	\$0	\$38,784,509	\$405,207,572
CGMP 11 Apron Paving & Fueling SCE	\$230,030,028	\$230,030,028	\$0	\$0	\$0	\$230,030,028
CGMP 12 Existing Structure Demolition	\$28,914,775	\$28,914,775	\$0	\$0	\$0	\$28,914,775
CGMP 13 AOJV Preconstruction Services	\$16,235,519	\$16,235,519	\$16,235,518	\$0	\$16,235,518	\$16,235,519
CGMP 14 AOJV General Conditions Ph 1	\$93,384,788	\$93,384,788	\$47,006,676	\$0	\$47,006,676	\$93,384,788
CGMP 15 NCP Enabling Ph 1	\$19,622,149	\$19,622,149	\$19,622,149	\$0	\$19,622,149	\$19,622,149
CGMP 16 North Concourse & Mid-Tunnel Ph 1	\$298,672,058	\$298,672,058	\$298,672,058	\$0	\$298,672,058	\$298,672,058
CGMP 17 NCP Baggage Handling System	\$52,756,826	\$52,756,826	\$52,756,826	\$0	\$52,756,826	\$52,756,826
CGMP 18 NCP Apron Paving & Fueling Ph 1	\$70,314,274	\$70,314,274	\$70,314,273	\$0	\$70,314,273	\$70,314,274
CGMP 19 North Concourse & C-Tunnel Ph 2	\$262,438,048	\$262,438,048	\$28,647,982	\$0	\$28,647,982	\$262,438,048
CGMP 20 NCP Apron Paving & Jet Fuel Ph 2	\$57,340,098	\$57,340,098	\$0	\$0	\$0	\$57,340,098
Security Checkpoint Equipment	\$11,751,472	\$11,751,472	\$11,751,472	\$0	\$11,751,472	\$11,751,472
Reduntant Fuel Main	\$12,500,000	\$12,500,000	\$0	\$0	\$0	\$12,500,000
Taxilane X-X Construction	\$23,856,270	\$23,856,270	\$0	\$0	\$0	\$23,856,270
<b>Total Program Construction</b>	<b>\$3,498,718,084</b>	<b>\$3,498,718,084</b>	<b>\$2,464,437,127</b>	<b>\$0</b>	<b>\$2,464,437,127</b>	<b>\$3,498,718,084</b>
TRP Owner Procurement	\$7,848,142	\$4,622,879	\$3,687,879	\$509,382	\$4,197,261	\$7,848,142
NCP Owner Procurement	\$3,921,380	\$2,629,723	\$2,551,723	\$0	\$2,551,723	\$3,921,380
TRP Soft Cost	\$341,016,964	\$341,016,964	\$252,294,055	\$2,944,274	\$255,238,329	\$341,016,964
NCP Soft Cost	\$170,755,089	\$170,755,089	\$108,905,882	\$825,384	\$109,731,266	\$170,755,089
<b>Total Program Soft Cost</b>	<b>\$523,541,575</b>	<b>\$519,024,655</b>	<b>\$367,439,539</b>	<b>\$4,279,040</b>	<b>\$371,718,579</b>	<b>\$523,541,575</b>
TRP Owner Reserve	\$33,500,000	\$36,725,263				\$33,500,000
NCP Owner Reserve	\$16,500,000	\$17,791,657				\$16,500,000
<b>Total Program Owner Reserve</b>	<b>\$50,000,000</b>	<b>\$54,516,920</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000,000</b>
<b>Total ARP Program Budget</b>	<b>\$4,072,259,659</b>	<b>\$4,072,259,659</b>	<b>\$2,831,876,666</b>	<b>\$4,279,040</b>	<b>\$2,836,155,706</b>	<b>\$4,072,259,659</b>

# Near Term ARP Schedule

## Schedule Overview

### Milestone Progress



## Schedule Overview

### Milestone Progress



## Schedule Milestones

- March 02, 2020 – CGMP-06 Start Lot 'E' Grading
- March 02, 2020 – CGMP-05 Start Terminal Level 1 Area 'B' MEP Trim-out
- March 03, 2020 – CGMP-07 Start Battelle Selected TRP BHS System Testing
- March 05, 2020 – CGMP-06 Start Elevated Roadway Sidewalks
- March 06, 2020 – CGMP-16 North East Sanitary Sewer Lift Station Operational
- March 06, 2020 – CGMP-05 Terminal Level 1 Area 'K' Above Ceiling Inspection
- March 09, 2020 – CGMP-05 Terminal Level 1 Area 'K' Start Ceiling Grid
- March 11, 2020 – CGMP-16 NCP Sector A Complete 5 Gates - Ready to Commission
- March 12, 2020 – CGMP-05 Terminal Level 1 Area 'B' (TSA) Start Final Paint
- March 16, 2020 – CGMP-09A Start P-306 Paving in old Concourse 'E' Area
- March 20, 2020 – CGMP-09A Finish placing P154 Base in old Concourse 'E' Area
- March 24, 2020 – CGMP-16 NCW Moving Walkways Complete
- March 27, 2020 – CGMP-16 NCP Sector BN Complete - Ready to Commission
- March 28, 2020 – CGMP-16 AOJV/PMT NCP Retail Walkthrough Pre-Punchlist
- March 31, 2020 – CGMP-16 NCP Power Available 1F & 3F
- April 02, 2020 – CGMP-16 Mid-Concourse Tunnel Complete

This month's schedule is based on the January 2019 construction update that indicates that the Overall Program is tracking on schedule.



# Airport Redevelopment Program



Looking NW

# Job Progress Aerial Photo - Terminal



Terminal Complex Looking East, including the Elevated Roadway, Gateway, and Pedestrian Bridges

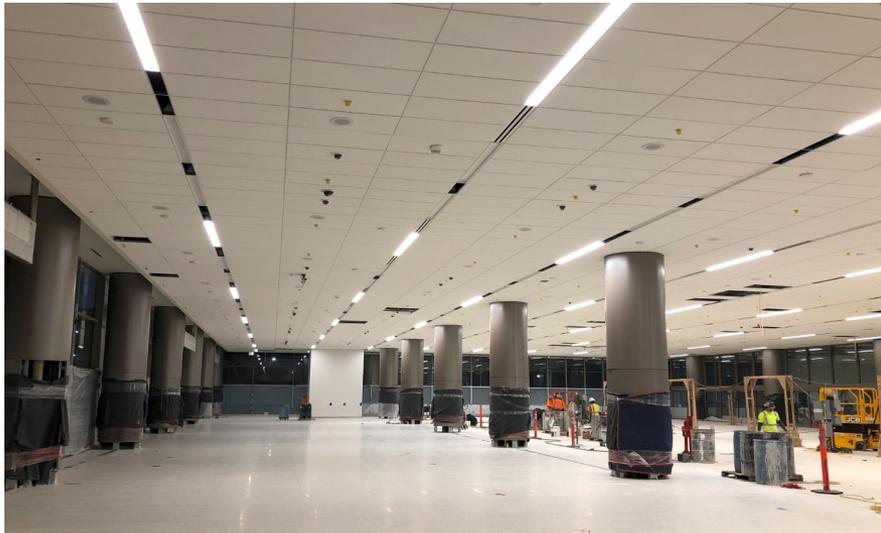
# Job Progress Photos – Terminal



Terminal Level 3 SLCDA Offices South Corridor Carpet



Terminal Roof Area Column Covers Installed



Terminal Level 2 Security Screening Area



Terminal Level 3 Ticketing

# Job Progress Photos – Gateway



Gateway Level 2 Airline Ticketing and Check-in Area



Gateway Level 1 Ceiling Grid (Rental Car Exit)



Gateway Level 2 Rental Car Counter Area



Gateway Level 2 Rental Car Office

# Job Progress Photos – South Concourse West



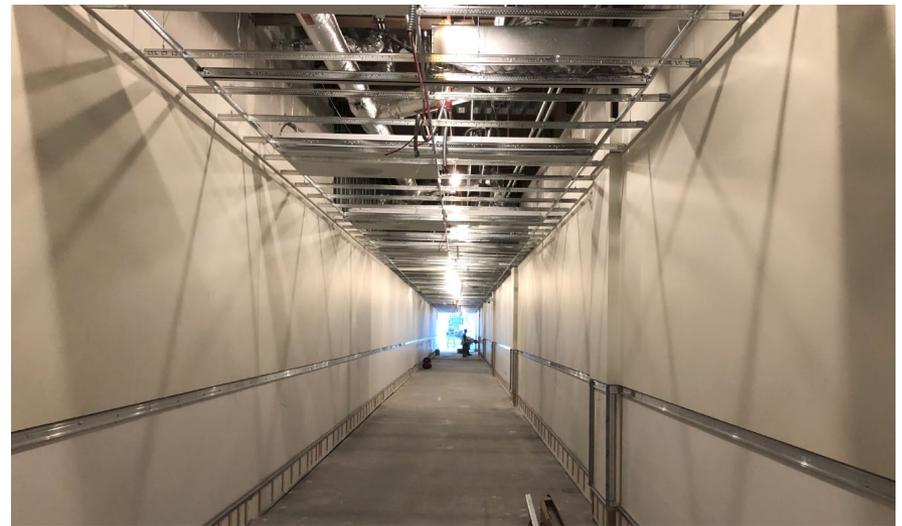
SCW Level 2 A19/21 Ready for Carpet



First Concessions Construction - Beans and Brews



SCW Level 1 Janitor Breakroom



SCW Level 2 Sterile Corridor Ramp

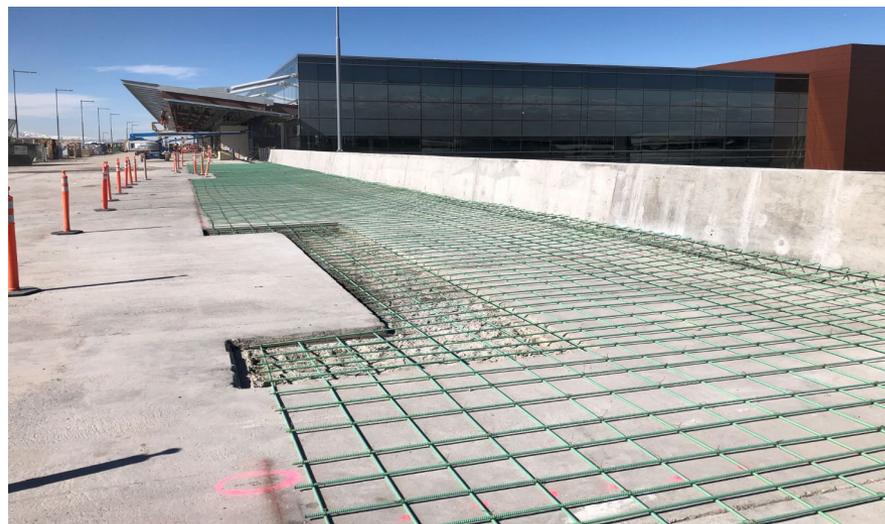
# Job Progress Photos – Parking Garage



Parking Garage Looking North



Parking Garage East Helix Ramp Formwork



Elevated Departures Roadway Sidewalk Rebar

# Central Utility Plant (CUP)



Central Utility Plant entrance

# Central Utility Plant (CUP)



CUP Chiller Plant



CUP Cooling Towers



CUP Boiler Plant



CUP Hot Water Expansion Tanks

# Job Progress Photos – North Concourse Program



North Concourse Looking North

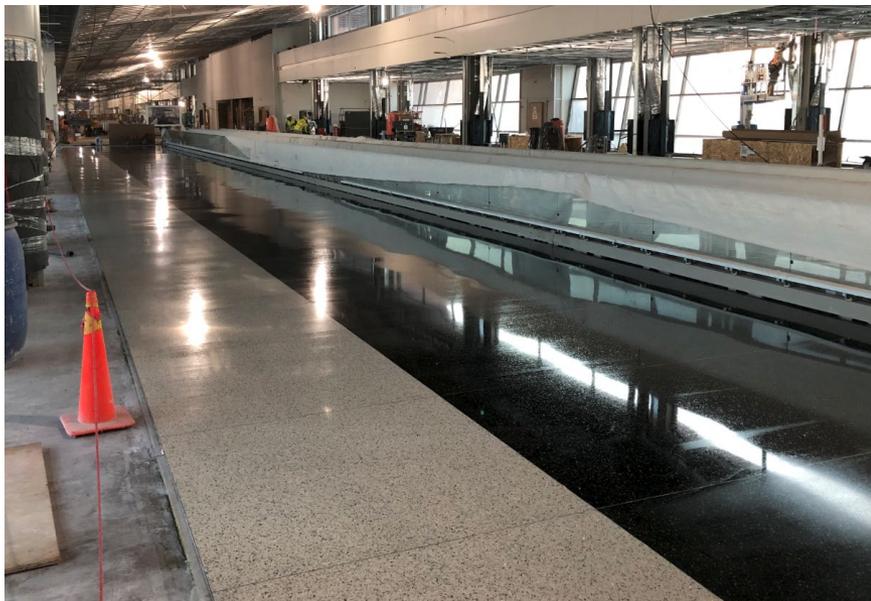


North Concourse Temporary End Wall



North Concourse Passenger Boarding Bridge Installation

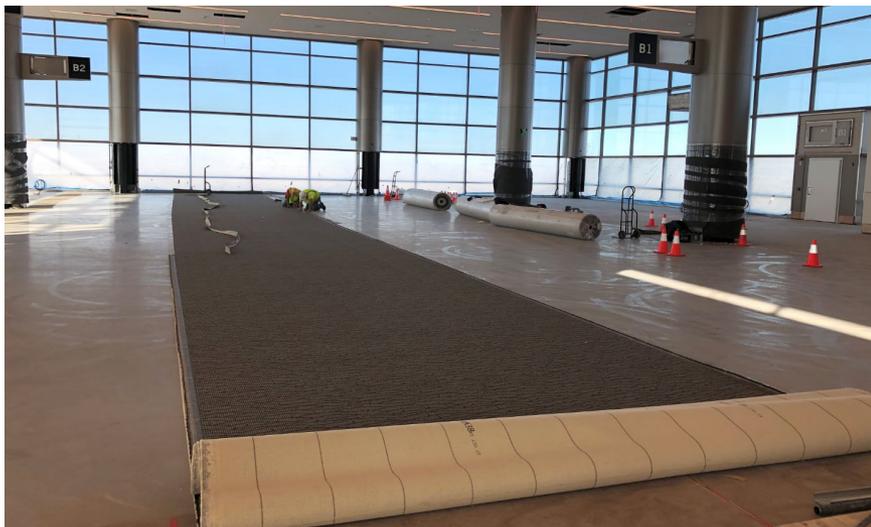
# Job Progress Photos – North Concourse



North Concourse Level 2 Sector 'D' Terrazzo



North Concourse Level 1 Restroom



North Concourse Level 2 Hammerhead Holdroom Carpeting



North Concourse Level 1 Office Area

**AGENDA:** DISCUSSION ITEM (C)  
**DATE:** 18 March 2020  
**TO:** Airport Advisory Board  
**FROM:** Bill Wyatt, Executive Director  
**SUBJECT:** Sustainability Progress Report

---

Kevin Staples, Environmental and Sustainability Coordinator will present the Salt Lake City Department of Airports Sustainability Progress Report (presentation on file).



# Salt Lake City Department of Airports Sustainability Progress Report

**Our Mission:**  
To be a leader in the community and airport industry by preserving and enhancing Salt Lake City Department of Airports' financial, human, natural, and energy resources.



Time is 4:07 PM  
Sunday, Jan 01, 2006

CITY	AIRLINE	FLIGHT	STATUS
LOS ANGELES	SOUTHWEST	925	ENROUTE
MINNEAPOLIS	CONTINENTAL	4124	ENROUTE
MINNEAPOLIS	DELTA	1505	ENROUTE
MINNEAPOLIS	NORTHWEST	8905	ENROUTE
MINNEAPOLIS	NORTHWEST	5672	ENROUTE
MISSOULA	SKYWEST	3866	ENROUTE
OAKLAND	CONTINENTAL	4079	ENROUTE
OAKLAND	DELTA	1743	ENROUTE
OAKLAND	SOUTHWEST	1135	ENROUTE



# Salt Lake City Department of Airports Sustainability Goals



## Air Quality and Climate Change

Goal: Reduce criteria air pollutants and greenhouse gas emissions to improve public health and reduce environmental impact.



## Energy

Goal: Reduce the total energy use and demand of the airport and increase renewable energy generation on airport property.



## Water Resources

Goal: Assist in the region's efforts to sustain its water resources for current and future generations.



## Recycling and Material Management

Goal: Reduce waste generation and increase diversion from landfills.



## Planning and Building Design

Goal: Promote green building, energy efficiency and operational efficiency.



# Air Quality & Climate Change Highlights

## Aircraft Taxi Time Reduction

- New layout enables reduced taxi times and idling, reducing 4800 metric tons of greenhouse gases (GHG) annually
- Equivalent to removing 1,000 vehicles from the road annually

## Airport Carbon Accreditation (ACA)

- ACA is a global carbon management program, specifically for airports
- The airport will achieve Level 3 this year in an effort to reduce all GHG emissions
- The airport has reduced GHG emissions by 41% per passenger since 2009

Average Daily Taxi Times and Delays (minutes)				
	North Flow	South Flow	North Flow	South Flow
	Arrival (min.)	Arrival (min.)	Departure (min.)	Departure (min.)
Existing	6.5	6.9	4.1	2.5
New Design	5.7	5.4	2.7	2.2

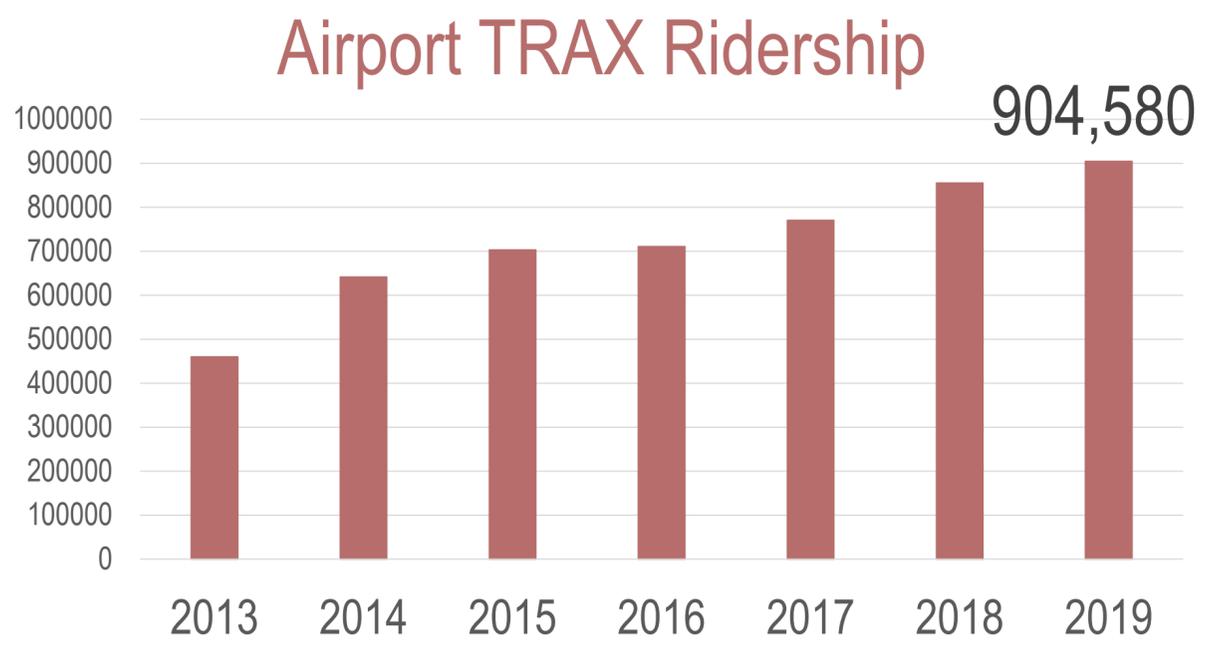




# Air Quality & Climate Change Highlights

## Alternative Fuels

- The airport's compressed natural gas fleet program began in **1992**.
- The airport's fleet is **65%** alternatively fueled and the CNG bus fleet drove over **460,000** miles in 2019.
- The airport has added four new electric vehicles to its fleet and is negotiating on a renewable natural gas (RNG) contract.
- Over **900,000** people rode TRAX from the airport stop in 2019.





# Energy Highlights

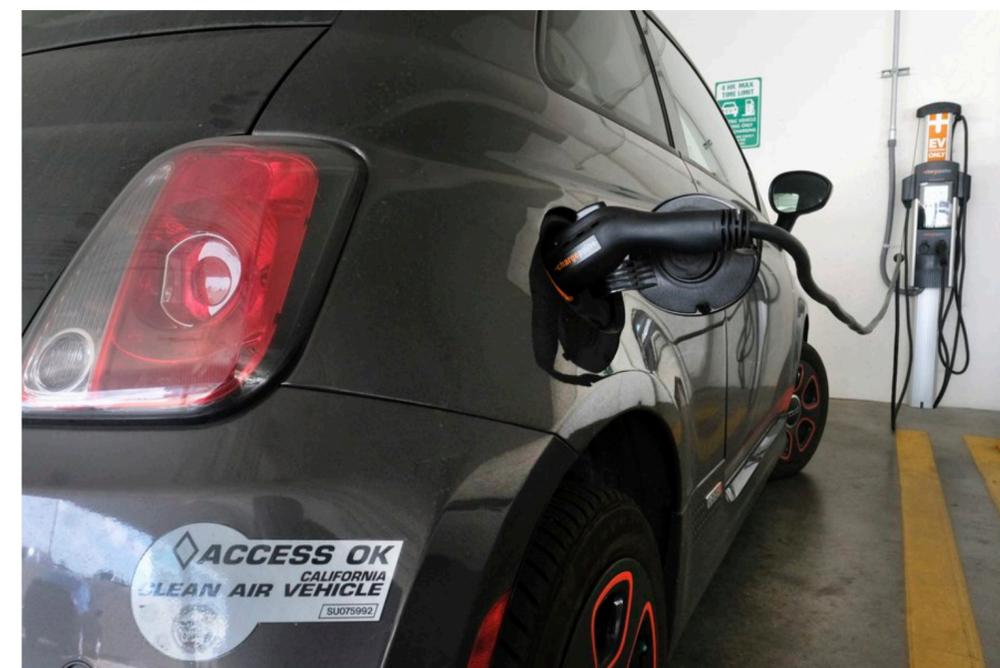
## Electric Ground Support Equipment (eGSE)

- Over 200 eGSE vehicles will operate at the airport by September 2020, reducing **8,000** metrics tons of greenhouse gases (GHG) annually.
- Equivalent to removing **1,700** vehicles from the road annually.



## Electric Vehicle (EV) Charging Infrastructure

- The airport has operated 24 public charging points during the last two years
- This equates to **24,000 hours** (1,000 days) of charging, 105,000 kWh of electricity and 45 metric tons of GHG saved.
- The airport will have a total of **108** charging points in operation by September 2020.
- The airport is creating an implementation plan to install EV charging stations in relation to EV sales projections for the state of Utah.





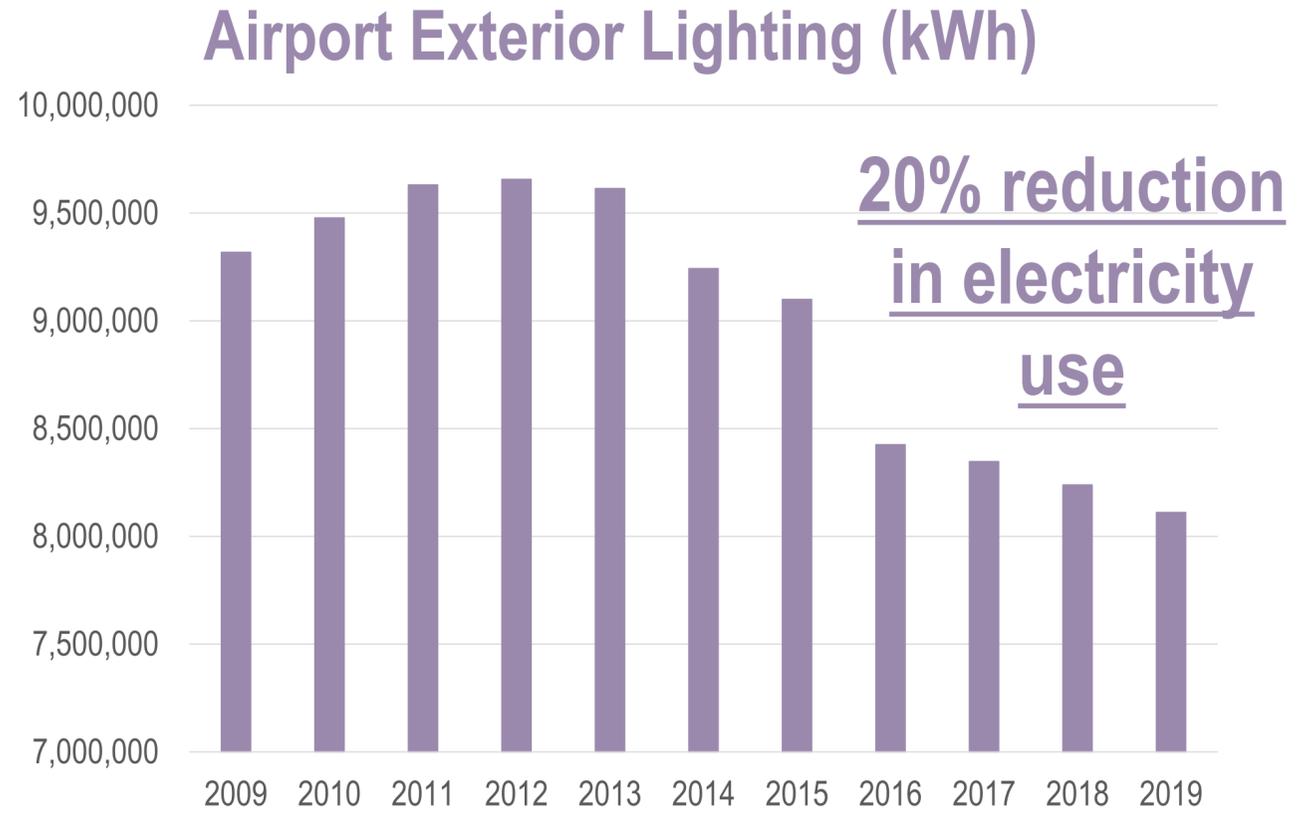
# Energy Highlights

## Airfield and Facility Lighting

- **100%** of runways and **20%** of taxiways are now powered by LED lighting resulting in a 20% reduction in electricity use.
- The airport will convert **20 of 22** airport support facilities to LED lighting by June of 2020
- Rocky Mountain Power (RMP) lighting incentives ranging from \$28 to \$35,000

## Renewable Energy

- The airport, Salt Lake City and RMP are working towards **50% renewable electricity** for all municipal operations by 2022.
- Fire Station 11 and 12 solar roof installations will be complete by June 2020.





# Recycling and Material Management Highlights

## Terminal Recycling

- Purchased new recycling lids aimed at commingled collection
- Doubled the number of recycling stations by reusing current receptacles
- 110% increase in tons collected

## ARP Construction Recycling

- As of December 2019 the ARP maintained a **95%** waste diversion rate
- **300,000 tons** recycled/reused
- 7,000 tons landfilled





# Water Resource Highlights

## Deicing Fluid Reclamation

- Five designated deicing pads with **94.5 acres** of deicing surface area
- Seven pumpstations and **5.5 miles** of underground HDPE pipeline
- Deicing Reclamation Plant processed **3.8 million** gallons of fluid and recovered **83,000 gallons** of glycol in 2019



## Drought Tolerant Landscaping

- **75 million** gallons of water saved annually since 2003 through drought tolerant and native plant landscaping.
- **1.2 billion** gallons saved in 17 years

## Water Bottle Refill Stations

- **6.5 million** bottles filled and **1 million** gallons of water dispensed
- **1,600 cubic yards** of plastic diverted from our landfills



# Planning and Building Design Highlights



## ARP – LEED Gold

- 30% more energy efficient
- Public transit connectivity
- Water-efficient plumbing fixtures
- Energy efficient baggage handling system, centralized preconditioned air and low-emission boilers
- Minimum of 20% of materials procured locally and contain recycled content
- 95% of wood is certified wood



**AGENDA:** DISCUSSION ITEM (D)  
**DATE:** 18 March 2020  
**TO:** Airport Advisory Board  
**FROM:** Bill Wyatt, Executive Director  
**SUBJECT:** **Budget Update**

---

---

Brian Butler, Chief Financial Officer, will present an update on the FY2021 Budget (presentation on file).

Budget Briefing  
Fiscal Year 2021 Budget  
SLC Airport Advisory Board  
March 18, 2020

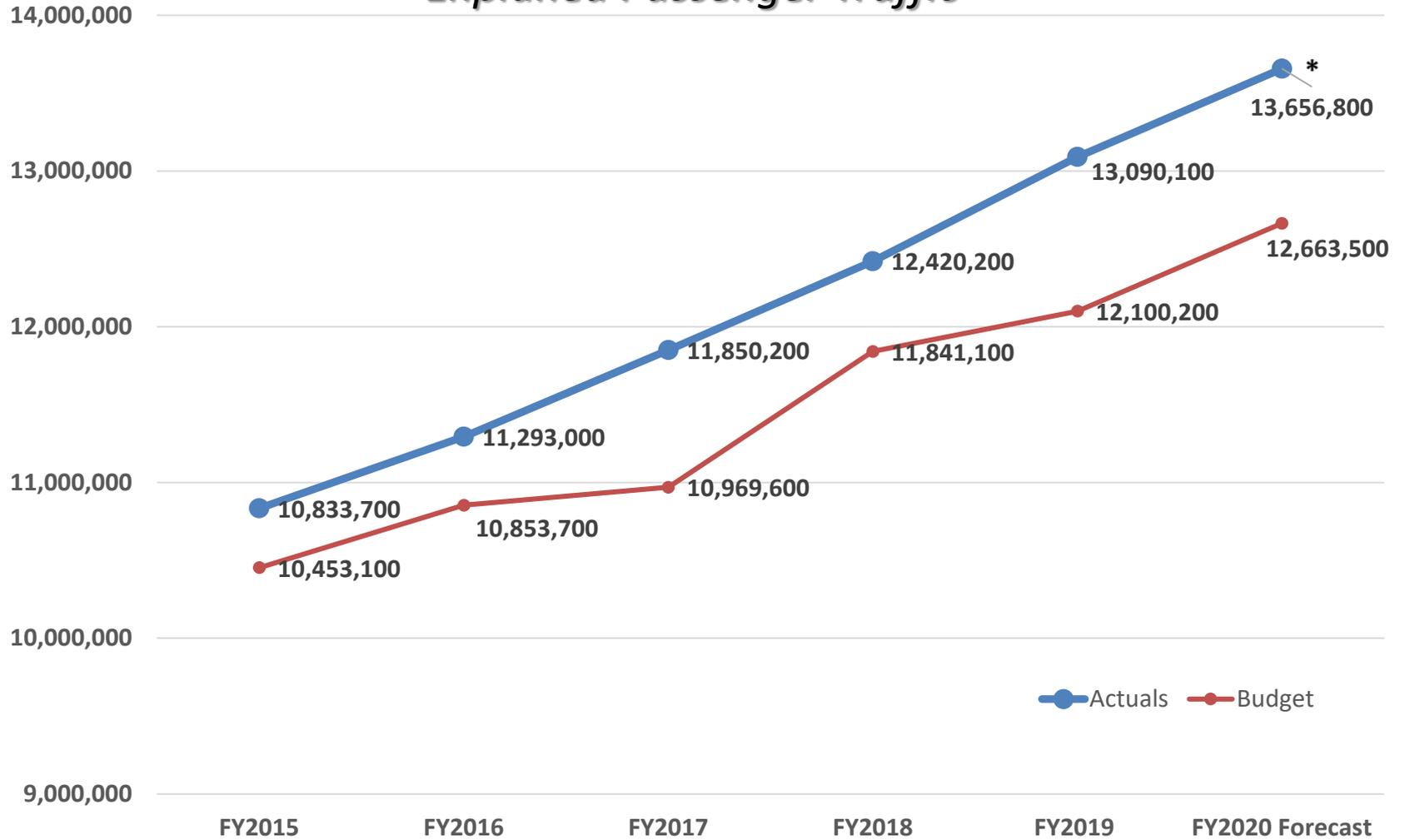
## FY 2021 Budget Goals & Objectives - Budget Drivers

- **Ensure Operational Readiness and Activation Transfer (ORAT) occurs without any major delays or disruption**
- **Properly account for new revenue and operating expense leases in the new facility**
- **Accommodate increased airline activity during Phase II of the ARP**
- **Secure favorable bond financing in the Summer of 2020**





### Enplaned Passenger Traffic



\* Forecasted numbers do not take into account Covid-19 impact

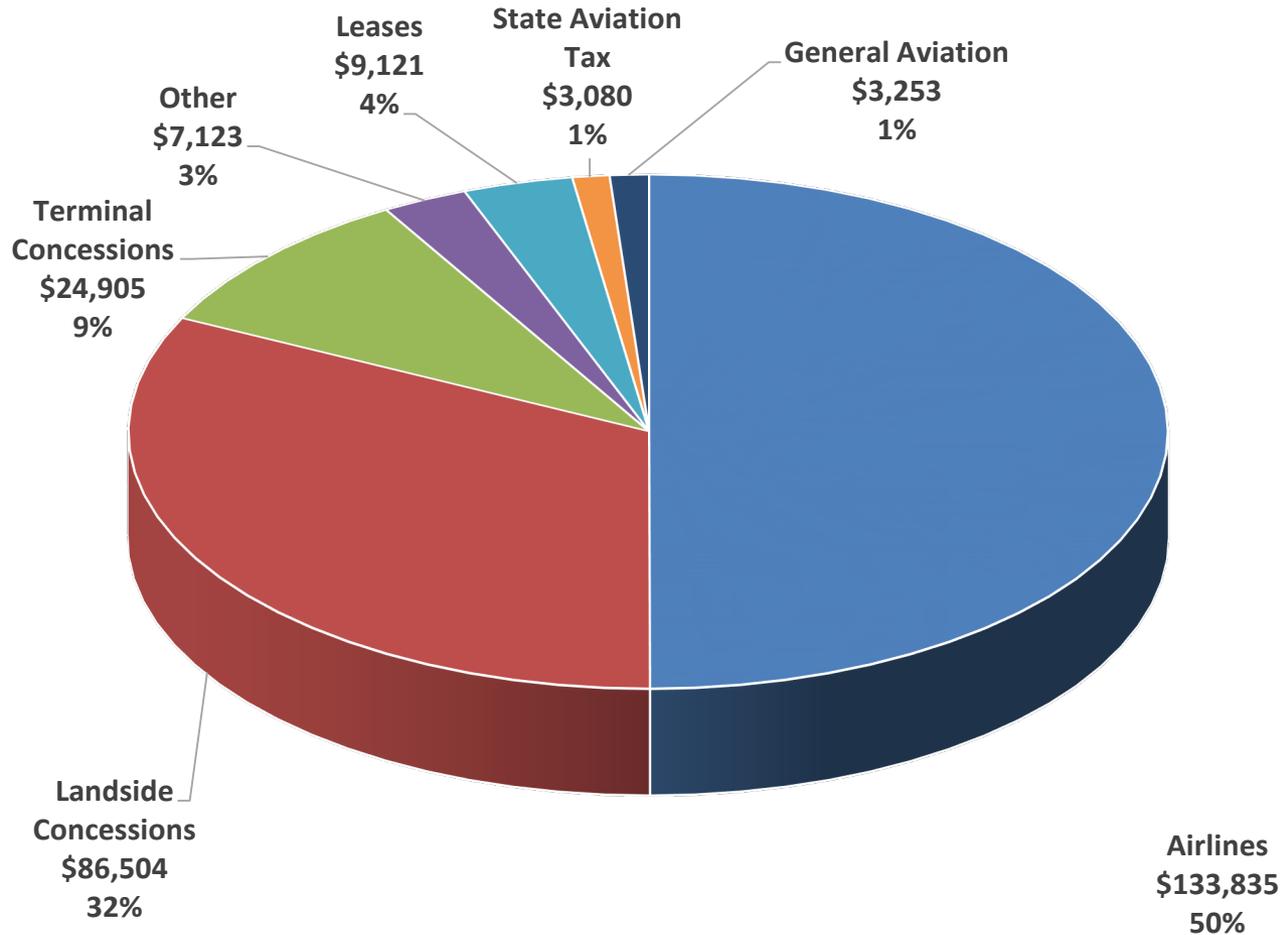


## Income Statement Forecast

Description	FY 2019 Actual	FY 2020 Forecast	FY 2021 Budget
Operating Revenue	\$ 187,539,700	\$ 203,762,600	\$ 277,318,500
Passenger Incentive Rebate	(14,076,900)	(15,036,700)	(14,694,800)
Operating Expenses	<u>(98,434,300)</u>	<u>(121,835,400)</u>	<u>(148,362,500)</u>
Net Operating Income	75,028,500	66,890,500	114,261,200
AIP and Other Grants	14,285,000	17,600,200	18,000,000
Passenger Facility Charges	49,720,500	50,298,100	51,052,400
Customer Facility Charges	16,012,400	16,332,600	16,659,300
Interest Income	36,964,400	22,645,900	20,413,900
Bond Issuance Costs	-	-	(3,500,000)
Interest Expense	<u>(72,222,500)</u>	<u>(92,777,500)</u>	<u>(130,000,000)</u>
Non-Operating Income	<u>51,035,500</u>	<u>14,099,300</u>	<u>(27,374,400)</u>
Total Sources and Revenues	126,064,000	80,989,800	86,886,800
Capital Equipment	<u>(4,362,200)</u>	<u>(7,571,500)</u>	<u>(10,513,300)</u>
Increase to Airport Reserves	\$ 121,701,800	\$ 73,418,300	\$ 76,373,500



## FY 2021 Operating Revenues Budget of \$267.8 million



Note: Total Operating Revenues of \$282,516,600 less Airline PAX Rebate of \$14,694,800 equals \$267,821,800.

Source: Airport records (in thousands)



## Comparison of Airline Revenues

Revenue Category	FY 2019 Actual	FY 2020 Forecast	FY 2021 Budget
Landing Fees	\$35,434,200	\$ 37,764,100	\$ 56,299,100
Terminal Rents	33,433,100	38,868,200	81,786,000
Airline Revenue Sharing	(14,076,600)	(15,036,700)	(14,694,800)
Support Buildings	4,334,200	4,526,100	4,562,900
Passenger Boarding Bridge	1,651,500	1,854,400	1,910,000
Fuel Farm	538,800	538,800	538,800
Remain overnight	244,300	234,700	234,700
<b>TOTAL AIRLINE REVENUE:</b>	<b>\$61,559,500</b>	<b>\$87,092,400</b>	<b>\$148,530,100</b>

Enplaned Passengers	13,090,100	13,656,800	13,469,600*
---------------------	------------	------------	-------------

\*Airline Projections

## Comparison of Concession Revenues

Revenue Category	FY 2019 Actual	FY 2020 Forecast	FY 2021 * Budget
Auto Parking	\$ 36,297,300	\$37,288,800	\$48,898,400
Car Rental	29,855,500	29,578,900	30,530,200
Ground Transportation Fees	6,304,300	6,933,700	7,075,300
Food & Beverage / Vending	12,557,300	13,232,600	14,500,000
Retail	6,805,700	6,907,400	8,500,000
Flight Kitchen	1,985,800	1,909,100	1,944,900
Advertising Media	1,090,700	1,075,200	758,500
<b>TOTAL CONCESSIONS:</b>	<b>\$94,896,600</b>	<b>\$96,925,700</b>	<b>\$112,207,300</b>



\* FY 21 Concession revenue numbers do not take into account Covid-19 impact



# Salt Lake City International Airport – March 18, 2020

## **Operating Expense Increase of \$25,064,800**

### **– Salaries and Benefits \$7,256,800**

- 60 FTE's in FY 2020 budget \$2.46 million
- 47 FTE's in FY 2021 budget \$4.16 million
- COLA for existing non-union employees \$639k

### **– Materials and Supplies \$1,879,600**

- Mechanical Systems Supplies \$484,700
- Computer Software and Supplies \$223,900
- Communication Equipment and Supplies \$193,300

### **– Maintenance Contracts \$6,043,900**

- Janitorial Services \$2.5 million (competitive bid procurement)
- Window Cleaning \$1.0 million (not yet procured)
- Baggage Handling System \$1.1 million (in procurement)
- Building Maintenance \$689k
- Passenger Boarding Bridges \$330k (competitive bid procurement)



## Salt Lake City International Airport – March 18, 2020

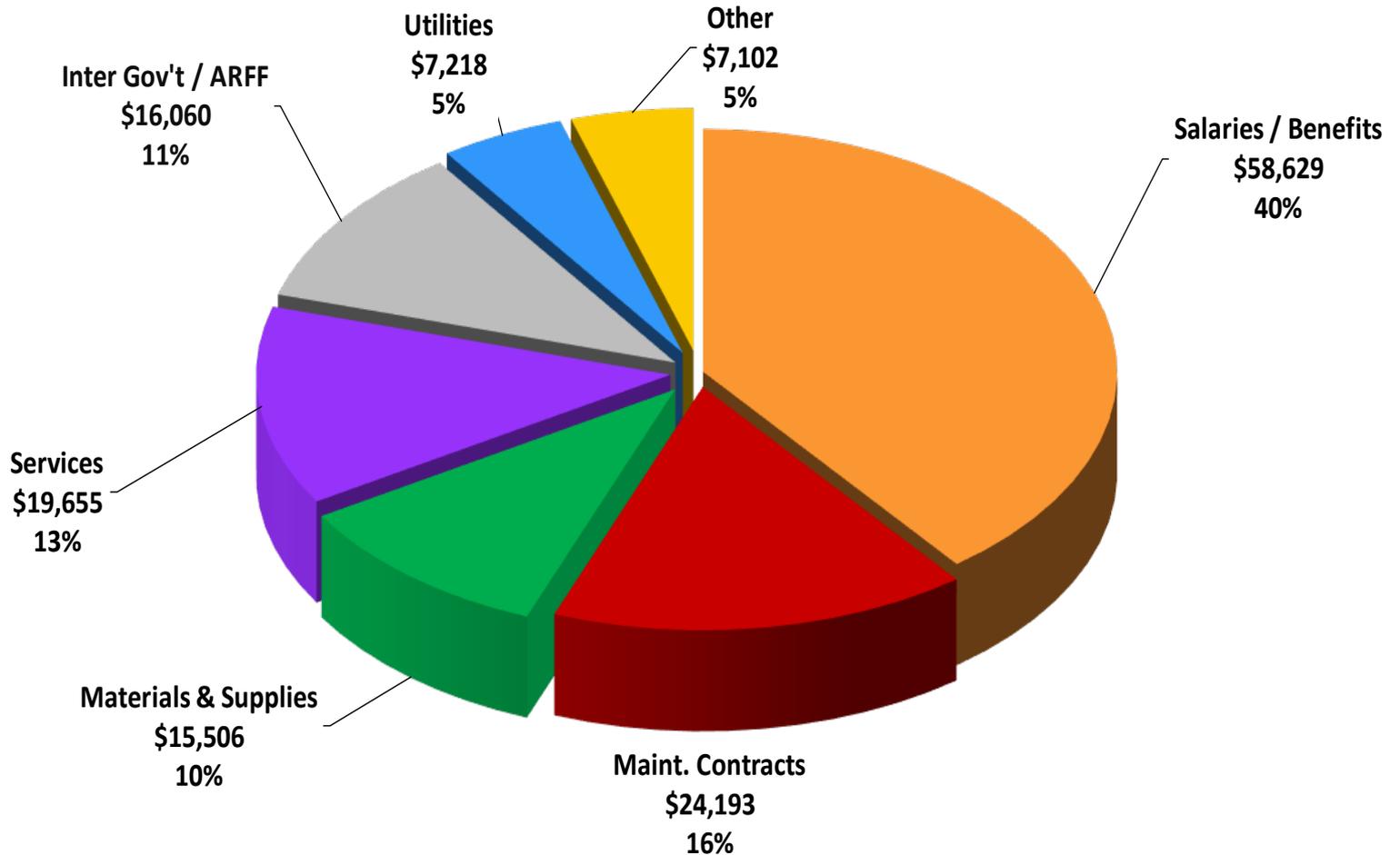
---

### **Operating Expense Increase of \$25,128,500**

- **Utilities \$478k**
- **Professional and Technical Services \$3,374,000**
  - Central Receiving and Distribution Center (CRDC) \$1.7 million (competitive bid)
  - Osnet and other IT systems \$1.5 million (getting ready for procurement)
- **Parking \$1,940,300**
- **Other Services \$1,507,100**
  - Public relations for ARP that now has to be expensed \$742k (One time expense)
  - Waste Disposal \$336k
- **Other Operating Expenses \$2,022,600**
  - Property Insurance Premium \$1,966,700
- **Intergovernmental Charges \$562,500**
  - IT \$366k
  - Fire \$153k



## FY 2021 Operating Expenses Budget of \$148.6 million

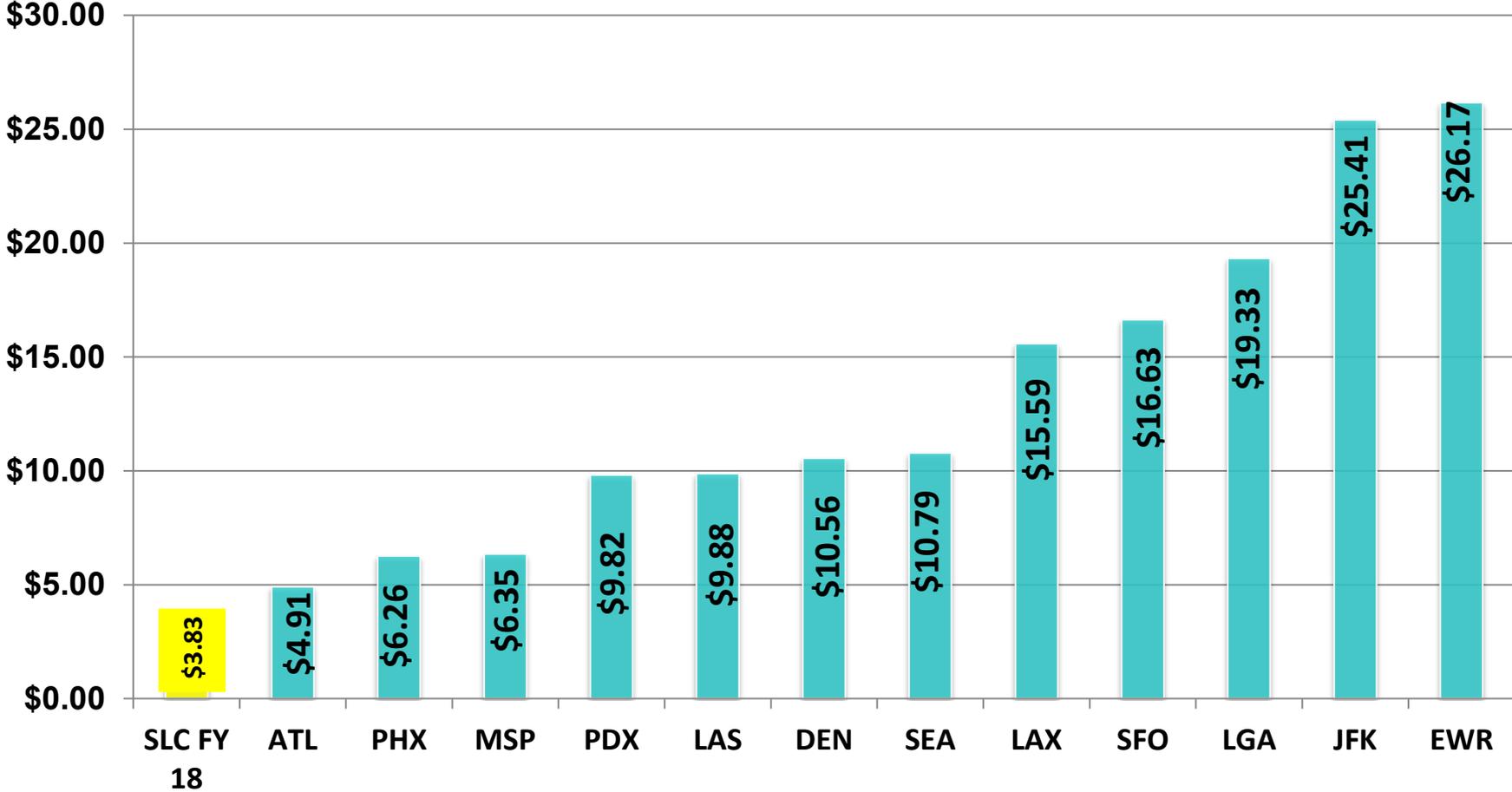


Source: Airport records (in thousands)



# Salt Lake City International Airport – March 18, 2020

SLC's airline costs per enplaned passenger (CPE) have remained lower than other airports. (FY 2018)

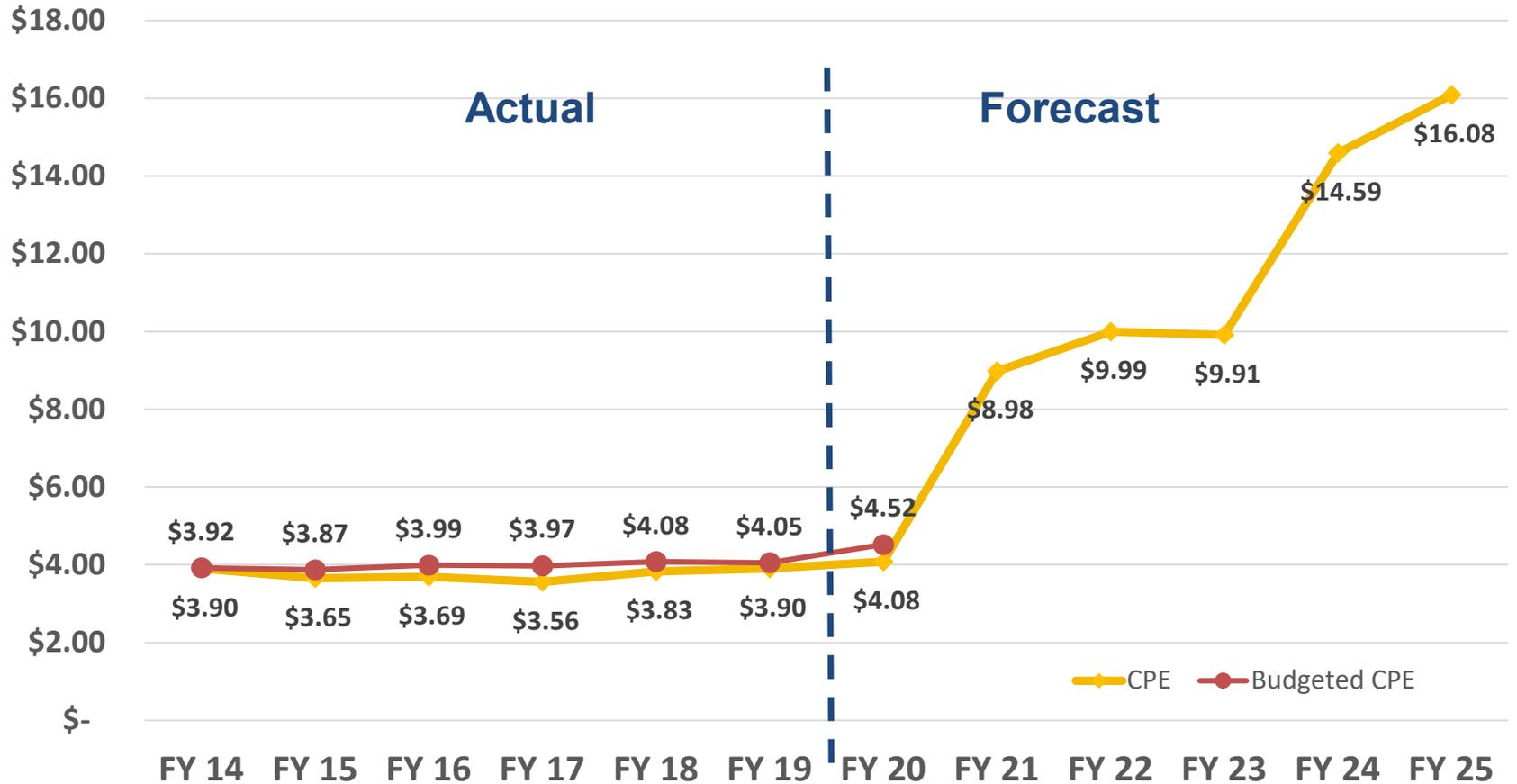


Source: Industry survey.



## Cost Per Enplaned Passenger (CPE)

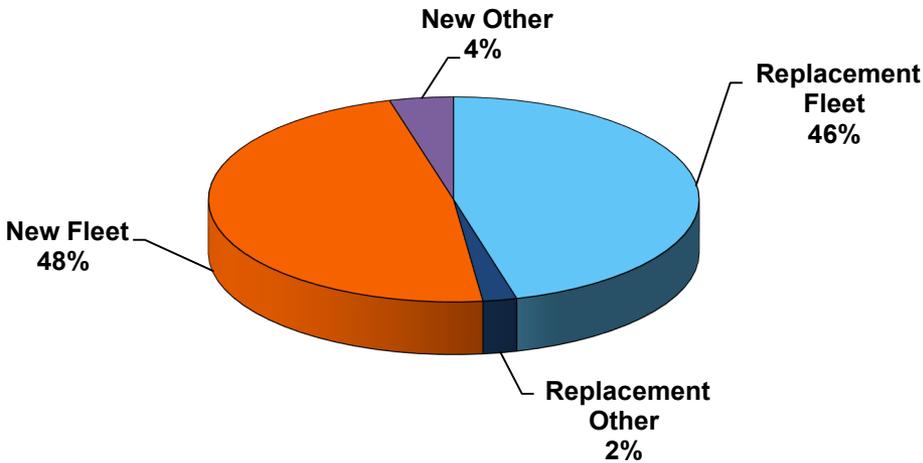
Airline CPE is the industry's standard performance indicator.



Source: Airport records.

# Capital Equipment Budget Request

FY 2021 Capital Equipment By Type



FY 2021

## Major Capital Equipment Highlights

- Runway Brooms (3) \$1,140,000
- Rosenbauer Fire Truck 1,000,000
- Articulated Haul Truck (2) 900,000
- Oshkosh Snowblower 800,000

	<u>Replacement</u>	<u>New</u>	<u>Total</u>
Fleet	\$4,586,000	\$4,772,300	\$9,358,300
Other	<u>223,600</u>	<u>421,400</u>	<u>645,000</u>
<b>Total</b>	<b>\$4,809,600</b>	<b>\$5,193,700</b>	<b>\$10,003,300</b>

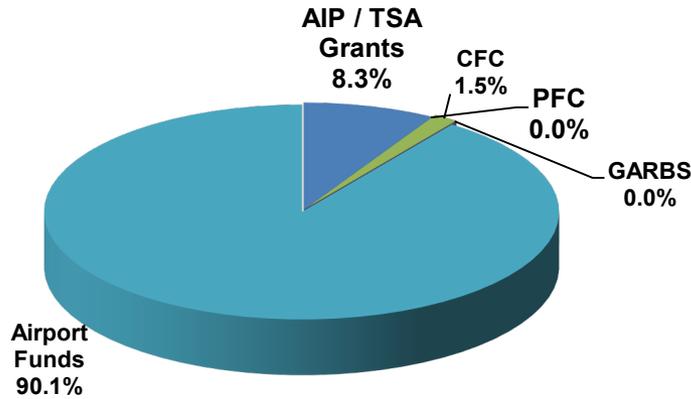
<u>Funding</u>	<u>Replacement</u>	<u>New</u>	<u>Total</u>
Airport Funds	\$4,809,600	\$5,193,700	\$10,003,300



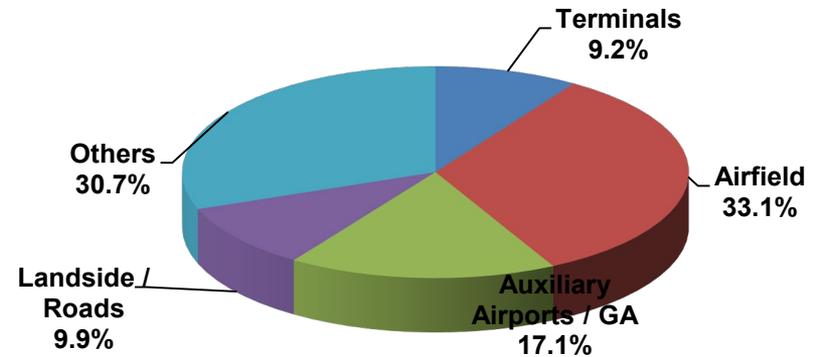
# Salt Lake City International Airport – March 18, 2020

## Capital Improvement Program

Projects Fund



FY 2021 Budgeted CIP Projects



### Source of Funds:

Customer Facility Charges	\$618,000
Passenger Facility Charges	-
AIP/ TSA Grants	3,327,500
GARBS	-
Airport Funds	<u>36,054,500</u>
<b>Total</b>	<b>\$40,000,000</b>

### Use of funds:

Airfield	\$13,241,000
Terminals	3,684,000
Auxiliary Airports / GA	6,845,000
Landside / Roads	3,961,000
Other Projects	<u>12,269,000</u>
<b>Total</b>	<b>\$40,000,000</b>

## New Capital Improvement Projects for FY 2021

- **TERMINAL PROJECTS – \$ 3,684,000**
  - **ARP Modifications**
  
- **AIRFIELD PROJECTS = \$ 13,241,000**
  - **T/W E Reconstruction**
  - **Airfield Lighting Rehab – Phase 5**
  - **Taxiway G Centerline PCC Panel Replacement**
  - **North Cargo Apron Development (Design)**



Note: Partial listing of projects

## New Capital Improvements Projects for FY 2021 (continued)

- **Auxiliary Airports = \$ 6,845,000**
  - SVRA Hanger Site Development
  - SVRA & TVY Master Plan Update and AGIS Survey
  - TVY Water & Sewer Improvements
- **Landside = \$ 3,961,000**
  - Asphalt Overlay Program – Economy Parking Lot Phase 1
  - Surplus Canal North Levee Improvements
  - QTA HVAC Upgrades/Renovations
- **Other Projects = \$ 12,269,000**
  - Property Management Revenue Control Software System
  - South Lighting Vault Equipment Storage Building
  - IC3 Space for TSA
  - Land Acquisition



Note: Partial listing of projects

**SALT LAKE CITY DEPARTMENT OF AIRPORTS**  
**(An Enterprise Fund of Salt Lake City Corporation)**  
**Statements of Net Position (Unaudited)**  
**(Amounts in Thousands)**

<i>As of January 31,</i>	<b>2020</b>	<b>2019</b>
<b>ASSETS</b>		
<b>Current Assets</b>		
Cash and cash equivalents	\$ 255,048	\$ 446,047
Restricted cash and cash equivalents	179,202	93,648
Restricted investments	325,891	381,368
Investments	16,484	15,916
Airline and rental fees receivable	21,125	15,451
Other assets	5,344	3,845
<b>Total current assets</b>	<b>803,094</b>	<b>956,275</b>
<b>Noncurrent Assets</b>		
Restricted cash and cash equivalents	65,483	516,081
Restricted investments	57,104	65,389
Investments	29,987	29,152
Other assets	1,573	2,006
<b>Total noncurrent assets and investments</b>	<b>154,147</b>	<b>612,628</b>
<b>Capital assets</b>		
Land	105,129	105,129
Building and improvements	1,415,726	1,419,580
Equipment	152,311	148,699
Construction in progress	2,047,554	1,304,026
<b>Total capital assets - at cost</b>	<b>3,720,720</b>	<b>2,977,434</b>
Less accumulated depreciation	1,072,048	1,023,062
<b>Net capital assets</b>	<b>2,648,672</b>	<b>1,954,372</b>
<b>Total noncurrent assets</b>	<b>2,802,819</b>	<b>2,567,000</b>
<b>Total Assets</b>	<b>3,605,913</b>	<b>3,523,275</b>
<b>Deferred Outflows of Resources</b>	<b>7,002</b>	<b>6,741</b>
<b>Total Assets and Deferred Outflows of Resources</b>	<b>\$ 3,612,915</b>	<b>\$ 3,530,016</b>

**SALT LAKE CITY DEPARTMENT OF AIRPORTS**  
**(An Enterprise Fund of Salt Lake City Corporation)**  
**Statements of Net Position (Unaudited)**  
**(Amounts in Thousands)**

<i>As of January 31,</i>	<b>2020</b>	<b>2019</b>
<b>LIABILITIES</b>		
<b>Current Liabilities</b>		
Accounts payable	\$ 14,410	\$ 6,409
Accrued compensation	1,636	1,568
Interest payable	7,731	14,906
Other accrued liabilities	9,169	4,541
<b>Total current liabilities</b>	<b>32,946</b>	<b>27,424</b>
<b>Noncurrent Liabilities</b>		
Revenue bonds payable	2,046,782	2,052,654
Noncurrent compensation liability	3,556	3,936
Net pension liability	17,737	20,449
Other accrued liabilities	62,551	38,503
<b>Total noncurrent liabilities</b>	<b>2,130,626</b>	<b>2,115,542</b>
<b>Total Liabilities</b>	<b>2,163,572</b>	<b>2,142,966</b>
<b>Deferred Inflows of Resources</b>	<b>4,105</b>	<b>10,741</b>
<b>NET POSITION</b>		
Net investment in capital assets	1,059,773	916,714
Restricted for		
Capital projects	77,023	41,492
Debt service	219,404	213,881
Unrestricted	89,038	204,222
<b>Net Position</b>	<b>1,445,238</b>	<b>1,376,309</b>
<b>Total Liabilities, Deferred Inflows of Resources, and Net Position</b>	<b>\$ 3,612,915</b>	<b>\$ 3,530,016</b>

**SALT LAKE CITY DEPARTMENT OF AIRPORTS**

(An Enterprise fund of Salt Lake City Corporation)

**Statements of Revenues, Expenses, and Changes in Fund Net Position (Unaudited)**

(Amounts in Thousands)

<i>for the Seven month period ended January,</i>	<b>2020</b>	<b>2019</b>
<b>Operating Revenues</b>		
Airline revenue	\$ 52,365	\$ 44,571
Terminal concessions	12,370	11,766
Landside concessions	43,497	41,206
Lease revenue	3,986	3,830
General aviation	1,797	1,767
State aviation tax	1,737	1,722
Other revenue	2,899	2,014
Operating revenues	118,651	106,876
Less airline revenue sharing	(8,535)	(7,731)
Total operating revenues	110,116	99,145
<b>Operating Expenses</b>		
Salaries and benefits	28,343	30,676
Materials and supplies	6,408	6,807
Maintenance contracts	6,441	6,172
Charges and services	6,131	5,564
Utilities	4,130	3,597
Inter-governmental	8,598	2,794
Other expenses	2,358	2,079
Total operating expenses before depreciation	62,409	57,689
<b>Operating Income Before Depreciation</b>	47,707	41,456
<b>Depreciation Expense</b>	38,605	37,320
<b>Operating Income</b>	9,102	4,136
<b>Non-Operating Revenues (Expenses)</b>		
Passenger facility charges	28,737	26,987
Customer facility charges	9,136	8,770
Interest income	13,726	17,882
Interest expense	(53,558)	(38,801)
Bond issuance costs	-	(3,130)
Other revenue (expenses), net	1,693	4,782
Net non-operating income (loss)	(266)	16,490
<b>Capital Contributions</b>		
Contributions and grants	19,250	1,044
Total capital contributions	19,250	1,044
<b>Net Position</b>		
Increase in net position	28,086	21,670
Net Position, beginning of period	1,417,152	1,354,644
Net Position, end of period	\$ 1,445,238	\$ 1,376,314

**SALT LAKE CITY DEPARTMENT OF AIRPORTS**

(An Enterprise fund of Salt Lake City Corporation)

**OPERATING REVENUES AND EXPENDITURES TO BUDGET (Unaudited)**

(Amounts in Thousands)

	Jul 2019 - Jan 2020 ACTUALS	Jul 2019 - Jan 2020 BUDGET	SURPLUS/ DEFICIT	PERCENT CHANGE
<b>Revenues</b>				
Landing Fees	\$ 24,728	\$ 23,407	\$ 1,321	5.6%
Fuel Farm	314	314	-	0.0%
Aircraft Remain Overnight Fees	138	147	(9)	-6.3%
Cargo Bldg. & Ramp Use Fee	974	882	92	10.4%
Security Charges to TSA	417	195	222	113.7%
Extraordinary Service Charges	28	43	(15)	-33.8%
Passenger Boarding Bridges	1,104	1,058	46	4.4%
Tenant Telephone Fees	164	182	(18)	-10.1%
Terminal Rents	23,764	21,628	2,136	9.9%
General Aviation Hangars	757	726	31	4.2%
FBO Hangars/Fuel Oil Royalty	277	260	17	6.4%
Flight Kitchens	1,067	1,235	(168)	-13.6%
Other Buildings & Office Space	3,221	3,270	(49)	-1.5%
Food Service & Vending	7,605	7,224	381	5.3%
News/Gift Shop	4,129	4,091	38	0.9%
Car Rental	17,459	17,097	362	2.1%
Leased Site Areas	1,653	1,592	61	3.8%
Auto Parking/Ground Transportation	26,008	24,920	1,088	4.4%
Advertising	636	668	(32)	-4.8%
State Aviation Fuel Tax	1,737	1,864	(127)	-6.8%
Military	115	90	25	27.8%
Glycol Recycling Sales	213	197	16	8.3%
Auxiliary Airport Fuel Sales	763	753	10	1.4%
Other	1,380	1,163	217	18.6%
Less: Airline Revenue Sharing	(8,535)	(7,584)	(951)	12.54%
<b>Total Operating Revenues</b>	<b>110,116</b>	<b>105,422</b>	<b>4,694</b>	<b>4.5%</b>
<b>Expenses</b>				
Salary & Wages	20,094	19,938	(156)	-0.8%
Employee Benefits	8,975	9,184	209	2.3%
Maintenance Supplies	4,103	5,285	1,182	22.4%
Automotive Supplies	1,569	1,678	109	6.5%
Other Supplies	736	1,255	519	41.3%
Insurance Premiums	1,478	1,477	(1)	-0.1%
Janitorial Service	5,249	6,029	780	12.9%
Maintenance Contracts	1,192	1,140	(52)	-4.5%
Other Contractual Services	4,556	5,429	873	16.1%
Professional & Tech Services	1,575	3,179	1,604	50.5%
Utilities	4,130	4,114	(16)	-0.4%
Administrative Service Fee	777	1,046	269	25.8%
Aircraft Rescue Fire Fighting	2,980	2,980	0	0.0%
Police Services	4,842	4,842	-	0.0%
Other Expenses	881	1,736	855	49.2%
Contingency Reserve	-	584	584	100.0%
Operating Expenses Before Capitalized Salaries	63,137	69,896	6,759	9.7%
Capitalized Salaries	728	728	-	0.0%
<b>Total Operating Expenses</b>	<b>62,409</b>	<b>69,168</b>	<b>6,759</b>	<b>9.8%</b>
<b>Operating Income</b>	<b>\$ 47,707</b>	<b>\$ 36,254</b>	<b>\$ 11,453</b>	<b>31.6%</b>

**SALT LAKE CITY DEPARTMENT OF AIRPORTS**

(An Enterprise fund of Salt Lake City Corporation)

**OPERATING REVENUES AND EXPENDITURES TO PRIOR YEAR (Unaudited)**

(Amounts in Thousands)

	<b>Jul 2019 - Jan 2020</b>	<b>Jul 2018 - Jan 2019</b>	<b>DOLLAR CHANGE</b>	<b>PERCENT CHANGE</b>
<b>Revenues</b>				
Landing Fees	\$ 24,728	\$ 20,357	\$ 4,371	21.5%
Fuel Farm	314	314	0	0.0%
Aircraft Remain Overnight Fees	138	147	(9)	-6.4%
Cargo Bldg. & Ramp Use Fee	974	921	53	5.8%
Security Charges to TSA	417	464	(47)	-10.1%
Extraordinary Service Charges	28	37	(9)	-24.9%
Passenger Boarding Bridges	1,104	996	108	10.9%
Tenant Telephone Fees	164	182	(18)	-9.8%
Terminal Rents	23,764	20,588	3,176	15.4%
General Aviation Hangars	757	725	32	4.5%
FBO Hangars/Fuel Oil Royalty	277	268	9	3.4%
Flight Kitchens	1,067	1,211	(144)	-11.9%
Other Buildings & Office Space	3,221	3,132	89	2.8%
Food Service & Vending	7,605	7,159	446	6.2%
News/Gift Shops	4,129	3,949	180	4.5%
Car Rental	17,459	17,110	349	2.0%
Leased Site Areas	1,653	1,569	84	5.3%
Auto Parking/Ground Transportation	26,008	24,067	1,941	8.1%
Advertising	636	658	(22)	-3.4%
State Aviation Fuel Tax	1,737	1,722	15	0.9%
Military	115	94	21	22.7%
Glycol Recycling Sales	213	115	98	84.9%
Auxiliary Airport Fuel Sales	763	775	(12)	-1.6%
Other	1,380	316	1,064	337.0%
Less: Airline Revenue Sharing	(8,535)	(7,731)	(804)	10.4%
<b>Operating Revenues</b>	<b>110,116</b>	<b>99,145</b>	<b>10,971</b>	<b>11.1%</b>
<b>Expenses</b>				
Salary & Wages	\$ 20,094	\$ 21,520	\$ (1,426)	-6.6%
Employee Benefits	8,975	9,908	(933)	-9.4%
Maintenance Supplies	4,103	4,033	70	1.7%
Automotive Supplies	1,569	1,565	4	0.2%
Other Supplies	736	1,209	(473)	-39.1%
Insurance Premiums	1,478	1,277	201	15.7%
Janitorial Service	5,249	5,075	174	3.4%
Maintenance Contracts	1,192	1,098	94	8.6%
Other Contractual Services	4,556	4,159	397	9.6%
Professional & Tech Service	1,575	1,405	170	12.1%
Utilities	4,130	3,597	533	14.8%
Administrative Service Fee	777	660	117	17.8%
Aircraft Rescue Fire Fighting	2,980	2,134	846	39.6%
Police Services	4,842	-	4,842	0.0%
Other Expenses	881	803	78	9.7%
Operating Expenses Before Capitalized Salaries	63,137	58,443	4,694	8.0%
Capitalized Salaries	728	754	(26)	-3.4%
<b>Total Operating Expenses</b>	<b>62,409</b>	<b>57,689</b>	<b>4,720</b>	<b>8.2%</b>
<b>Operating Income</b>	<b>\$ 47,707</b>	<b>\$ 41,456</b>	<b>\$ 6,251</b>	<b>15.1%</b>



**SALT LAKE CITY INTERNATIONAL AIRPORT  
AIR TRAFFIC STATISTICS AND ACTIVITY REPORT  
ONE MONTH ENDED JANUARY 2020**

	January 2020	CHANGE	YTD 2020	CHANGE	12 MO ROLLING Ending 01/2020	CHANGE
<b>PASSENGERS</b>						
<i>DOMESTIC</i>						
Enplaned	1,035,895	6.74%	1,035,895	6.74%	12,910,324	5.05%
Deplaned	1,027,125	6.72%	1,027,125	6.72%	12,911,925	5.13%
<b>TOTAL DOMESTIC</b>	<b>2,063,020</b>	<b>6.73%</b>	<b>2,063,020</b>	<b>6.73%</b>	<b>25,822,249</b>	<b>5.09%</b>
<i>INTERNATIONAL</i>						
Enplaned	42,266	20.43%	42,266	20.43%	556,503	8.53%
Deplaned	42,968	11.02%	42,968	11.02%	570,791	6.81%
<b>TOTAL INTERNATIONAL</b>	<b>85,234</b>	<b>15.49%</b>	<b>85,234</b>	<b>15.49%</b>	<b>1,127,294</b>	<b>7.65%</b>
<b>TOTAL PASSENGERS</b>	<b>2,148,254</b>	<b>7.05%</b>	<b>2,148,254</b>	<b>7.05%</b>	<b>26,949,543</b>	<b>5.20%</b>
<b>LANDED WEIGHT</b>						
Air Carriers	1,261,749,002	8.51%	1,261,749,002	8.51%	14,619,862,236	3.66%
Cargo Carriers	103,984,895	0.33%	103,984,895	0.33%	1,208,612,861	-0.08%
<b>TOTAL LANDED WEIGHT (LBS)</b>	<b>1,365,733,897</b>	<b>7.84%</b>	<b>1,365,733,897</b>	<b>7.84%</b>	<b>15,828,475,097</b>	<b>3.36%</b>
<b>MAIL</b>						
Enplaned	2,651,252	1.26%	2,651,252	1.26%	26,774,164	0.50%
Deplaned	1,370,477	4.82%	1,370,477	4.82%	14,902,618	2.48%
<b>TOTAL MAIL (LBS)</b>	<b>4,021,729</b>	<b>2.45%</b>	<b>4,021,729</b>	<b>2.45%</b>	<b>41,676,782</b>	<b>1.20%</b>
<b>CARGO</b>						
Enplaned	16,545,885	-3.19%	16,545,885	-3.19%	196,200,631	6.26%
Deplaned	16,211,207	-5.65%	16,211,207	-5.65%	204,296,721	-3.23%
<b>TOTAL CARGO (LBS)</b>	<b>32,757,092</b>	<b>-4.43%</b>	<b>32,757,092</b>	<b>-4.43%</b>	<b>400,497,352</b>	<b>1.20%</b>
<b>MAIL &amp; CARGO</b>						
Enplaned	8,273	-3.19%	8,273	-3.19%	98,100	6.26%
Deplaned	8,106	-5.65%	8,106	-5.65%	102,148	-3.24%
<b>TOTAL MAIL &amp; CARGO (TONS)</b>	<b>16,379</b>	<b>-4.42%</b>	<b>16,379</b>	<b>-4.42%</b>	<b>200,248</b>	<b>1.20%</b>
<b>AIRCRAFT OPERATIONS</b>						
Passenger Aircraft	21,936	3.63%	21,936	3.63%	257,228	1.65%
All-Cargo Aircraft	1,758	1.15%	1,758	1.15%	20,404	-1.63%
General Aviation	5,655	9.72%	5,655	9.72%	64,214	10.57%
Military	187	-61.52%	187	-61.52%	3,769	-41.24%
<b>TOTAL AIRCRAFT OPERATIONS</b>	<b>29,536</b>	<b>3.47%</b>	<b>29,536</b>	<b>3.47%</b>	<b>345,615</b>	<b>2.17%</b>

**SALT LAKE CITY INTERNATIONAL AIRPORT  
PASSENGER TRAFFIC REPORT  
ONE MONTH ENDED JANUARY 2020**

	January 2019	January 2020	% CHANGE	YTD 2019	YTD 2020	% CHANGE	12 MO ROLLING Ending 01/2020	% CHANGE
<b>ENPLANED PASSENGERS</b>								
AEROMEXICO	4,043	4,252	5.2%	4,043	4,252	5.2%	49,894	6.7%
ALASKA	12,129	14,279	17.7%	12,129	14,279	17.7%	165,934	-26.2%
Horizon Air / Alaska	-	432	100.0%	-	432	100.0%	8,195	47.6%
Skywest / Alaska	14,449	13,652	-5.5%	14,449	13,652	-5.5%	154,093	19.5%
AMERICAN	57,176	55,639	-2.7%	57,176	55,639	-2.7%	618,124	-0.6%
Compass	1,916	2,190	14.3%	1,916	2,190	14.3%	25,240	7.7%
Envoy Air	-	-	0.0%	-	-	0.0%	-	-100.0%
American/Mesa Air	-	-	0.0%	-	-	0.0%	6,283	92.0%
SkyWest (American)	8,893	7,991	-10.1%	8,893	7,991	-10.1%	80,875	-24.6%
DELTA	488,779	581,023	18.9%	488,779	581,023	18.9%	7,356,407	10.6%
SkyWest (Delta Connection)	164,077	175,573	7.0%	164,077	175,573	7.0%	2,076,683	6.3%
Compass (Delta Connection)	39,205	-	-100.0%	39,205	-	-100.0%	348,383	-15.5%
FRONTIER	19,324	19,934	3.2%	19,324	19,934	3.2%	245,826	-11.5%
JETBLUE	30,805	32,045	4.0%	30,805	32,045	4.0%	382,354	4.8%
KLM ROYAL DUTCH AIRLINES	-	-	0.0%	-	-	0.0%	20,282	-4.9%
SOUTHWEST	108,578	108,770	0.2%	108,578	108,770	0.2%	1,298,439	0.0%
UNITED	26,174	34,351	31.2%	26,174	34,351	31.2%	233,822	-18.7%
GoJet Airlines	539	-	-100.0%	539	-	-100.0%	15,377	31.3%
Express Jet	-	207	100.0%	-	207	100.0%	6,437	144.0%
Mesa Airlines (United Express)	2,500	787	-68.5%	2,500	787	-68.5%	20,352	-45.5%
Republic Airways (United)	2,675	535	-80.0%	2,675	535	-80.0%	54,261	171.6%
SkyWest (United Express)	24,171	26,471	9.5%	24,171	26,471	9.5%	298,345	-1.1%
Trans States	-	-	0.0%	-	-	0.0%	0	0.0%
Charters	144	30	-79.2%	144	30	-79.2%	1,221	-36.4%
Air North Charter & Training	-	-	0.0%	-	-	0.0%	0	0.0%
Air Terminal Gifts	-	-	0.0%	-	-	0.0%	0	0.0%
Allegiant Air	84	-	-100.0%	84	-	-100.0%	520	25.0%
Ameristar	-	-	0.0%	-	-	0.0%	5	100.0%
Boutique Air	0	0	0.0%	0	0	0.0%	0	-100.0%
Casino Express	-	-	0.0%	-	-	0.0%	0	0.0%
Champion Air	-	-	0.0%	-	-	0.0%	0	0.0%
D&D Aviation	-	-	0.0%	-	-	0.0%	0	0.0%
Gem Air	-	-	0.0%	-	-	0.0%	1	-66.7%
Kalitta Air	-	-	0.0%	-	-	0.0%	4	-60.0%
Key Lime Air	60	30	-50.0%	60	30	-50.0%	390	30.0%
Kitty Hawk Charters	-	-	0.0%	-	-	0.0%	0	0.0%
McCall Aviation	-	-	0.0%	-	-	0.0%	0	0.0%
Miami Air Int'l	-	-	0.0%	-	-	0.0%	239	46.6%
Piedmont	-	-	0.0%	-	-	0.0%	0	0.0%
Republic	-	-	0.0%	-	-	0.0%	0	0.0%
Ryan Intl	-	-	0.0%	-	-	0.0%	0	0.0%
Sierra Pacific	-	-	0.0%	-	-	0.0%	62	-87.9%
Sun Country	-	-	0.0%	-	-	0.0%	0	0.0%
Swift Air	0	-	0.0%	0	-	0.0%	0	0.0%
USA3000 Airlines	-	-	0.0%	-	-	0.0%	0	0.0%
West Coast Charters	-	0	0.0%	-	0	0.0%	0	-100.0%
<b>TOTAL ENPLANED PASSENGERS</b>	<b>1,005,577</b>	<b>1,078,161</b>	<b>7.2%</b>	<b>1,005,577</b>	<b>1,078,161</b>	<b>7.2%</b>	<b>13,466,827</b>	<b>5.2%</b>
<b>DEPLANED PASSENGERS</b>								
AeroMexico	5,299	3,647	-31.2%	5,299	3,647	-31.2%	48,703	2.8%
ALASKA AIR	10,927	14,171	29.7%	10,927	14,171	29.7%	158,383	-26.9%
Horizon Air / Alaska	-	387	100.0%	-	387	100.0%	8,321	46.3%
Skywest / Alaska	14,584	13,390	-8.2%	14,584	13,390	-8.2%	155,782	20.3%
AMERICAN	59,433	54,420	-8.4%	59,433	54,420	-8.4%	635,633	0.8%
Compass	1,917	2,110	10.1%	1,917	2,110	10.1%	25,661	10.7%
Envoy Air (American)	-	-	0.0%	-	-	0.0%	0	-100.0%
American/Mesa Air	-	-	0.0%	-	-	0.0%	5,399	76.9%
SkyWest (American)	9,376	8,193	-12.6%	9,376	8,193	-12.6%	86,315	-22.6%
DELTA	484,416	575,691	18.8%	484,416	575,691	18.8%	7,367,152	10.6%
SkyWest (Delta Connection)	166,516	175,522	5.4%	166,516	175,522	5.4%	2,079,131	6.5%
Compass (Delta Connection)	36,672	-	-100.0%	36,672	-	-100.0%	337,258	-16.0%
FRONTIER	19,288	20,206	4.8%	19,288	20,206	4.8%	246,359	-11.2%
JETBLUE	30,462	32,344	6.2%	30,462	32,344	6.2%	380,962	3.8%
KLM ROYAL DUTCH AIRLINES	-	-	0.0%	-	-	0.0%	35,450	-8.1%
SOUTHWEST	107,359	107,745	0.4%	107,359	107,745	0.4%	1,287,915	-0.6%
UNITED	26,196	35,669	36.2%	26,196	35,669	36.2%	231,913	-19.5%
GoJet Airlines	549	-	-100.0%	549	-	-100.0%	15,346	21.3%
Express Jet	-	194	100.0%	-	194	100.0%	6,044	1342.5%
Mesa Airlines / United Express	2,441	791	-67.6%	2,441	791	-67.6%	19,772	-46.9%
Republic Airways (United)	2,593	554	-78.6%	2,593	554	-78.6%	56,412	172.0%
SkyWest (United Express)	22,916	24,999	9.1%	22,916	24,999	9.1%	293,492	0.2%
Trans States	-	-	0.0%	-	-	0.0%	0	0.0%
Charters	204	60	-70.6%	204	60	-70.6%	1,313	-30.1%
Air North Charter & Training	-	-	0.0%	-	-	0.0%	0	0.0%
Air Terminal Gifts	-	-	0.0%	-	-	0.0%	0	0.0%
Allegiant Air	84	-	-100.0%	84	-	-100.0%	332	-20.4%
Ameristar - AJI	-	-	0.0%	-	-	0.0%	5	100.0%
Boutique Air	-	0	0.0%	-	0	0.0%	0	-100.0%
D&D Aviation	-	-	0.0%	-	-	0.0%	0	0.0%
Gem Air	-	-	0.0%	-	-	0.0%	2	-60.0%
Key Lime Air	120	60	-50.0%	120	60	-50.0%	780	30.0%
Kalitta Air	-	-	0.0%	-	-	0.0%	5	-70.6%
Kitty Hawk Charters	-	-	0.0%	-	-	0.0%	0	0.0%
Miami Air Int'l	-	-	0.0%	-	-	0.0%	189	293.8%
Republic	-	-	0.0%	-	-	0.0%	0	0.0%
Sierra Pacific	-	-	0.0%	-	-	0.0%	0	-100.0%
Sun Country	-	-	0.0%	-	-	0.0%	0	0.0%
Swift Air	-	-	0.0%	-	-	0.0%	0	0.0%
West Coast Charters	-	-	0.0%	-	-	0.0%	0	-100.0%
<b>TOTAL DEPLANED PASSENGERS</b>	<b>1,001,148</b>	<b>1,070,093</b>	<b>6.9%</b>	<b>1,001,148</b>	<b>1,070,093</b>	<b>6.9%</b>	<b>13,482,716</b>	<b>5.2%</b>
<b>TOTAL PASSENGERS*</b>	<b>2,006,725</b>	<b>2,148,254</b>	<b>7.1%</b>	<b>2,006,725</b>	<b>2,148,254</b>	<b>7.1%</b>	<b>26,949,543</b>	<b>5.2%</b>
<b>INTERNATIONAL - ENPLANED</b>								
AEROMEXICO	4,043	4,252	5.2%	4,043	4,252	5.2%	49,894	6.7%
DELTA	26,844	35,357	32.7%	26,844	35,357	32.7%	422,426	10.5%
SkyWest (Delta Connection)	601	2,657	342.1%	601	2,657	342.1%	26,091	23.3%
Compass	3,809	-	-100.0%	3,809	-	-100.0%	37,807	-8.2%
KLM ROYAL DUTCH AIRLINES	-	-	0.0%	-	-	0.0%	20,282	-4.9%
Charters	-	-	0.0%	-	-	0.0%	0	0.0%
<b>TOTAL ENPLANED INTERNATIONAL</b>	<b>35,097</b>	<b>42,266</b>	<b>20.4%</b>	<b>35,097</b>	<b>42,266</b>	<b>20.4%</b>	<b>556,500</b>	<b>8.5%</b>
AEROMEXICO	5,299	3,647	-31.2%	5,299	3,647	-31.2%	48,703	2.8%
DELTA	28,936	36,775	27.1%	28,936	36,775	27.1%	419,335	8.6%
SkyWest (Delta Connection)	694	2,546	266.9%	694	2,546	266.9%	30,132	43.4%
Compass	3,775	-	-100.0%	3,775	-	-100.0%	37,164	-10.1%
KLM ROYAL DUTCH AIRLINES	-	-	0.0%	-	-	0.0%	35,450	-8.1%
Charters	-	-	0.0%	-	-	0.0%	0	0.0%
<b>TOTAL DEPLANED INTERNATIONAL</b>	<b>38,704</b>	<b>42,968</b>	<b>11.0%</b>	<b>38,704</b>	<b>42,968</b>	<b>11.0%</b>	<b>570,784</b>	<b>6.8%</b>
<b>TOTAL INTERNATIONAL PASSENGERS</b>	<b>73,801</b>	<b>85,234</b>	<b>15.5%</b>	<b>73,801</b>	<b>85,234</b>	<b>15.5%</b>	<b>1,127,284</b>	<b>7.7%</b>

\*Includes International

**SALT LAKE CITY INTERNATIONAL AIRPORT**  
**ONE MONTH ENDED JANUARY 2020**  
Based on Total Enplanements

**MARKET SHARE**

	January 2019	MARKET SHARE	January 2020	MARKET SHARE	YTD 2019	MARKET SHARE	YTD 2020	MARKET SHARE	12 MO ROLLING Ending 01/2019	12 MO ROLLING Ending 01/2020	MARKET SHARE
AEROMEXICO	4,043	0.40%	4,252	0.39%	4,043	0.40%	4,252	0.39%	46,751	49,894	0.37%
ALASKA	26,578	2.64%	28,363	2.63%	26,578	2.64%	28,363	2.63%	359,353	328,222	2.44%
AMERICAN	67,985	6.76%	65,820	6.10%	67,985	6.76%	65,820	6.10%	755,641	730,522	5.42%
DELTA	692,061	68.82%	756,596	70.17%	692,061	68.82%	756,596	70.17%	9,017,717	9,781,473	72.63%
FRONTIER	19,324	1.92%	19,934	1.85%	19,324	1.92%	19,934	1.85%	277,613	245,826	1.83%
JETBLUE	30,805	3.06%	32,045	2.97%	30,805	3.06%	32,045	2.97%	364,872	382,354	2.84%
KLM ROYAL DUTCH	-	0.00%	-	0.00%	-	0.00%	-	0.00%	21,316	20,282	0.15%
SOUTHWEST	108,578	10.80%	108,770	10.09%	108,578	10.80%	108,770	10.09%	1,298,247	1,298,439	9.64%
UNITED	56,059	5.57%	62,351	5.78%	56,059	5.57%	62,351	5.78%	658,880	628,594	4.67%
Charters	144	0.01%	30	0.00%	144	0.01%	30	0.00%	1,919	1,221	0.01%
<b>TOTAL ENPLANEMENTS</b>	<b>1,005,577</b>	<b>100%</b>	<b>1,078,161</b>	<b>100%</b>	<b>1,005,577</b>	<b>100%</b>	<b>1,078,161</b>	<b>100%</b>	<b>12,802,309</b>	<b>13,466,827</b>	<b>100%</b>

**PERCENT CHANGE YOY**

	January 2019	January 2020	PERCENT CHANGE	YTD 2019	YTD 2020	PERCENT CHANGE	12 MO ROLLING Ending 01/2019	12 MO ROLLING Ending 01/2020	PERCENT CHANGE
AEROMEXICO	4,043	4,252	100.00%	4,043	4,252	100.00%	46,751	49,894	100.00%
ALASKA	26,578	28,363	6.72%	26,578	28,363	6.72%	359,353	328,222	-8.66%
AMERICAN	67,985	65,820	-3.18%	67,985	65,820	-3.18%	755,641	730,522	-3.32%
DELTA	692,061	756,596	9.33%	692,061	756,596	9.33%	9,017,717	9,781,473	8.47%
FRONTIER	19,324	19,934	3.16%	19,324	19,934	3.16%	277,613	245,826	-11.45%
JETBLUE	30,805	32,045	4.03%	30,805	32,045	4.03%	364,872	382,354	4.79%
KLM ROYAL DUTCH	-	-	0.00%	-	-	0.00%	21,316	20,282	-4.85%
SOUTHWEST	108,578	108,770	0.18%	108,578	108,770	0.18%	1,298,247	1,298,439	0.01%
UNITED	56,059	62,351	11.22%	56,059	62,351	11.22%	658,880	628,594	-4.60%
Charters	144	30	-79.17%	144	30	-79.17%	1,919	1,221	-36.37%
<b>TOTAL ENPLANEMENTS</b>	<b>1,005,577</b>	<b>1,078,161</b>	<b>7.2%</b>	<b>1,005,577</b>	<b>1,078,161</b>	<b>7.2%</b>	<b>12,802,309</b>	<b>13,466,827</b>	<b>5.2%</b>

**SALT LAKE CITY INTERNATIONAL AIRPORT  
LANDING ACTIVITY  
ONE MONTH ENDED JANUARY 2020**

	January 2019	January 2020	CHANGE	YTD 2019	YTD 2020	CHANGE	12 MO ROLLING Ending 01/2020	% CHANGE
<b>TOTAL NUMBER OF LANDINGS</b>								
<b>SCHEDULED CARRIERS</b>								
AEROMEXICO	30	31	3.3%	30	31	3.3%	365	-2.1%
ALASKA	96	123	28.1%	96	123	28.1%	1,211	-28.5%
Horizon Air / Alaska	-	6	100.0%	-	6	100.0%	120	10.1%
Skywest / Alaska	217	213	-1.8%	217	213	-1.8%	2,328	14.8%
AMERICAN	422	390	-7.6%	422	390	-7.6%	4,369	-7.2%
Compass	27	33	22.2%	27	33	22.2%	375	0.5%
American/Mesa Air	-	-	0.0%	-	-	0.0%	85	80.9%
Envoy Air (American)	-	1	100.0%	-	1	100.0%	2	0.0%
SkyWest (American)	161	144	-10.6%	161	144	-10.6%	1,362	-24.2%
DELTA	3,629	4,240	16.8%	3,629	4,240	16.8%	50,987	7.6%
SkyWest (Delta Connection)	3,158	3,368	6.6%	3,158	3,368	6.6%	37,157	3.1%
Compass (Delta Connection)	609	1	-99.8%	609	1	-99.8%	5,006	-17.0%
FRONTIER	119	132	10.9%	119	132	10.9%	1,499	-5.8%
JETBLUE	238	252	5.9%	238	252	5.9%	2,827	3.8%
KLM ROYAL DUTCH AIRLINES	-	-	0.0%	-	-	0.0%	86	-7.5%
SOUTHWEST	915	934	2.1%	915	934	2.1%	10,660	-2.3%
UNITED	215	302	40.5%	215	302	40.5%	1,822	-19.7%
GoJet	9	-	-100.0%	9	-	-100.0%	298	54.4%
Express Jet	-	3	100.0%	-	3	100.0%	98	880.0%
Mesa / United Express	37	11	-70.3%	37	11	-70.3%	281	-47.6%
Republic Airways Holdings	40	8	-80.0%	40	8	-80.0%	835	173.8%
SkyWest (United Express)	375	418	11.5%	375	418	11.5%	4,626	0.3%
Trans States	-	-	0.0%	-	-	0.0%	-	0.0%
<b>SUBTOTAL SCHEDULED CARRIERS:</b>	<b>10,297</b>	<b>10,610</b>	<b>3.0%</b>	<b>10,297</b>	<b>10,610</b>	<b>3.0%</b>	<b>126,399</b>	<b>2.1%</b>
<b>CHARTER CARRIERS</b>								
ALLEGIAN AIR	2	-	-100.0%	2	-	-100.0%	7	0.0%
BOMBARDIER BUSINESS JETS	63	84	33.3%	63	84	33.3%	455	83.5%
BOUTIQUE AIR	-	-	0.0%	-	-	0.0%	-	-100.0%
DELTA PRIVATE JETS	-	-	0.0%	-	-	0.0%	-	-100.0%
EXECUTIVE JET MANAGEMENT	-	-	0.0%	-	-	0.0%	-	-100.0%
FLIGHT OPTIONS	-	-	0.0%	-	-	0.0%	-	-100.0%
KALITTA CHARTERS	6	5	-16.7%	6	5	-16.7%	68	94.3%
KEYLIME AIR	2	1	-50.0%	2	1	-50.0%	13	30.0%
NETJETS	190	238	25.3%	190	238	25.3%	1,566	18.3%
SUNSET AVIATION	-	-	0.0%	-	-	0.0%	-	-100.0%
SWIFT AIR	-	-	0.0%	-	-	0.0%	-	-100.0%
VIRGIN AMERICA	-	-	0.0%	-	-	0.0%	-	0.0%
XOJET	24	23	-4.2%	24	23	-4.2%	148	34.5%
OTHER CHARTER	-	-	0.0%	-	-	0.0%	6	-98.9%
<b>SUBTOTAL CHARTER CARRIERS:</b>	<b>287</b>	<b>351</b>	<b>22.3%</b>	<b>287</b>	<b>351</b>	<b>22.3%</b>	<b>2,263</b>	<b>-15.9%</b>
<b>CARGO CARRIERS</b>								
ABX AIR	1	-	-100.0%	1	-	-100.0%	1	0.0%
AERO CHARTER & TRANSPORT	-	-	0.0%	-	-	0.0%	-	-100.0%
AIR TRANSPORT INTERNATIONAL	-	-	0.0%	-	-	0.0%	-	-100.0%
ALPINE AVIATION	184	184	0.0%	184	184	0.0%	2,187	15.6%
AMERIFLIGHT	155	159	2.6%	155	159	2.6%	1,862	-16.8%
CORPORATE AIR (BILLINGS)	128	129	0.8%	128	129	0.8%	1,546	4.7%
EMPIRE	18	18	0.0%	18	18	0.0%	189	-8.7%
FEDERAL EXPRESS	158	152	-3.8%	158	152	-3.8%	1,735	2.5%
GEM AIR	56	57	1.8%	56	57	1.8%	666	-3.6%
SOUTHERN AIR	42	21	-50.0%	42	21	-50.0%	313	-39.2%
UPS	117	140	19.7%	117	140	19.7%	1,553	13.7%
WESTERN AIR EXPRESS	7	9	28.6%	7	9	28.6%	65	-29.3%
OTHER CARGO	3	5	66.7%	3	5	66.7%	25	-63.2%
<b>SUBTOTAL CARGO CARRIERS:</b>	<b>869</b>	<b>874</b>	<b>0.6%</b>	<b>869</b>	<b>874</b>	<b>0.6%</b>	<b>10,142</b>	<b>-2.2%</b>
<b>TOTAL LANDINGS</b>	<b>11,453</b>	<b>11,835</b>	<b>3.3%</b>	<b>11,453</b>	<b>11,835</b>	<b>3.3%</b>	<b>138,804</b>	<b>1.4%</b>
<b>TOTAL LANDED WEIGHT</b>								
<b>SCHEDULED CARRIERS</b>								
AEROMEXICO	2,850,000	2,945,000	3.3%	2,850,000	2,945,000	3.3%	34,675,000	-3.0%
ALASKA	14,401,492	19,242,690	33.6%	14,401,492	19,242,690	33.6%	181,352,736	-29.2%
Horizon Air / Alaska	-	449,742	100.0%	-	449,742	100.0%	8,994,840	33.6%
Skywest / Alaska	16,265,669	15,965,841	-1.8%	16,265,669	15,965,841	-1.8%	174,499,896	15.2%
AMERICAN	62,027,156	57,626,322	-7.1%	62,027,156	57,626,322	-7.1%	639,566,820	-7.5%
Compass	2,023,650	2,473,350	22.2%	2,023,650	2,473,350	22.2%	28,106,250	0.5%
Envoy Air (American)	-	74,950	100.0%	-	74,950	100.0%	149,900	0.0%
American/Mesa Air	-	-	0.0%	-	-	0.0%	6,306,700	81.0%
SkyWest (American)	10,787,000	9,648,000	-10.6%	10,787,000	9,648,000	-10.6%	91,254,000	-24.1%
DELTA	563,625,080	674,743,320	19.7%	563,625,080	674,743,320	19.7%	7,890,670,495	9.5%
SkyWest (Delta Connection)	202,250,832	216,327,058	7.0%	202,250,832	216,327,058	7.0%	2,374,232,435	5.7%
Compass (Delta Connection)	45,782,793	75,177	-99.8%	45,782,793	75,177	-99.8%	376,336,062	-17.0%
FRONTIER	17,176,130	18,592,622	8.2%	17,176,130	18,592,622	8.2%	222,322,356	-9.9%

**SALT LAKE CITY INTERNATIONAL AIRPORT  
LANDING ACTIVITY  
ONE MONTH ENDED JANUARY 2020**

	January 2019	January 2020	CHANGE	YTD 2019	YTD 2020	CHANGE	12 MO ROLLING Ending 01/2020	% CHANGE
JETBLUE	33,843,600	35,834,400	5.9%	33,843,600	35,834,400	5.9%	401,999,400	3.8%
KLM ROYAL DUTCH AIRLINES	-	-	0.0%	-	-	0.0%	36,684,163	-7.6%
SOUTHWEST	120,033,200	121,232,000	1.0%	120,033,200	121,232,000	1.0%	1,392,213,200	-2.3%
UNITED	30,012,460	42,969,380	43.2%	30,012,460	42,969,380	43.2%	257,516,440	-20.7%
GoJet	603,000	-	-100.0%	603,000	-	-100.0%	19,966,000	39.3%
Express Jet	-	225,000	100.0%	-	225,000	100.0%	7,328,100	1562.0%
Mesa / United Express	2,775,000	825,000	-70.3%	2,775,000	825,000	-70.3%	21,075,000	-47.6%
Republic Airways Holdings	2,918,930	578,400	-80.2%	2,918,930	578,400	-80.2%	61,044,906	172.9%
SkyWest (United Express)	26,153,175	28,593,315	9.3%	26,153,175	28,593,315	9.3%	321,426,549	-0.5%
Trans States	-	-	0.0%	-	-	0.0%	-	0.0%
<b>SUBTOTAL SCHEDULED CARRIERS:</b>	<b>1,153,529,167</b>	<b>1,248,421,567</b>	<b>8.2%</b>	<b>1,153,529,167</b>	<b>1,248,421,567</b>	<b>8.2%</b>	<b>14,547,721,248</b>	<b>3.7%</b>
<b>CHARTER CARRIERS</b>								
ALLEGIAN AIR	268,962	-	-100.0%	268,962	-	-100.0%	949,084	-0.3%
BOMBARDIER	2,267,064	3,023,691	33.4%	2,267,064	3,023,691	33.4%	15,517,400	67.3%
BOUTIQUE AIR	-	-	0.0%	-	-	0.0%	-	-100.0%
DELTA PRIVATE JETS	-	-	0.0%	-	-	0.0%	-	-100.0%
EXECUTIVE JET MANAGEMENT	-	-	0.0%	-	-	0.0%	-	-100.0%
FLIGHT OPTIONS	-	-	0.0%	-	-	0.0%	-	-100.0%
KALITTA CHARTERS	158,200	88,520	-44.0%	158,200	88,520	-44.0%	1,523,140	110.1%
KEYLIME AIR	57,518	31,724	-44.8%	57,518	31,724	-44.8%	412,412	32.5%
MIAMI AIR	-	-	0.0%	-	-	0.0%	731,500	150.0%
NETJETS	5,761,560	7,583,420	31.6%	5,761,560	7,583,420	31.6%	47,434,892	22.4%
SIERRA PACIFIC	-	-	0.0%	-	-	0.0%	110,000	-88.8%
SUN COUNTRY	-	-	0.0%	-	-	0.0%	-	-100.0%
SWIFT AIR	-	-	0.0%	-	-	0.0%	-	-100.0%
VIRGIN AMERICA	-	-	0.0%	-	-	0.0%	-	0.0%
XOJET	778,800	982,200	26.1%	778,800	982,200	26.1%	5,156,200	43.6%
OTHER CHARTER	-	-	0.0%	-	-	0.0%	-	-100.0%
<b>SUBTOTAL CHARTER CARRIERS:</b>	<b>9,292,104</b>	<b>11,709,555</b>	<b>26.0%</b>	<b>9,292,104</b>	<b>11,709,555</b>	<b>26.0%</b>	<b>71,834,628</b>	<b>-8.6%</b>
<b>CARGO CARRIERS</b>								
ABX AIR INC	283,000	-	-100.0%	283,000	-	-100.0%	283,000	0.0%
AERO CHARTER & TRANSPORT	-	-	0.0%	-	-	0.0%	-	-100.0%
AIR TRANSPORT INTERNATIONAL	-	-	0.0%	-	-	0.0%	-	-100.0%
ALPINE AVIATION	2,593,200	2,572,400	-0.8%	2,593,200	2,572,400	-0.8%	30,738,700	14.2%
AMERIFLIGHT	2,336,768	2,366,162	1.3%	2,336,768	2,366,162	1.3%	26,831,984	-19.2%
AMERISTAR	81,700	54,600	-33.2%	81,700	54,600	-33.2%	94,400	-13.4%
ATLAS AIR	816,000	870,000	6.6%	816,000	870,000	6.6%	5,084,000	-68.0%
CORPORATE AIR (BILLINGS)	1,088,000	1,096,500	0.8%	1,088,000	1,096,500	0.8%	13,141,000	4.7%
EMPIRE	847,224	650,790	-23.2%	847,224	650,790	-23.2%	7,067,552	-10.3%
FEDEX EXPRESS	53,693,000	51,905,900	-3.3%	53,693,000	51,905,900	-3.3%	602,452,300	3.6%
GEM AIR	465,500	484,500	4.1%	465,500	484,500	4.1%	5,638,500	-1.1%
KALITTA AIR	-	-	0.0%	-	-	0.0%	1,304,000	100.0%
SOUTHERN AIR INC	5,174,768	2,590,283	-49.9%	5,174,768	2,590,283	-49.9%	38,322,345	-39.1%
UPS	36,460,400	41,188,240	13.0%	36,460,400	41,188,240	13.0%	475,410,040	3.2%
WESTERN AIR EXPRESS	91,000	117,000	28.6%	91,000	117,000	28.6%	845,000	-28.5%
OTHER CARGO	(283,000)	1,706,400	-703.0%	(283,000)	1,706,400	-703.0%	1,326,400	253.6%
<b>SUBTOTAL CARGO CARRIERS:</b>	<b>103,647,560</b>	<b>105,602,775</b>	<b>1.9%</b>	<b>103,647,560</b>	<b>105,602,775</b>	<b>1.9%</b>	<b>1,208,539,221</b>	<b>-0.1%</b>
<b>TOTAL LANDED WEIGHT</b>	<b>1,266,468,831</b>	<b>1,365,733,897</b>	<b>7.8%</b>	<b>1,266,468,831</b>	<b>1,365,733,897</b>	<b>7.8%</b>	<b>15,828,475,097</b>	<b>3.4%</b>

**SALT LAKE CITY INTERNATIONAL AIRPORT  
CARGO ACTIVITY REPORT  
ONE MONTH ENDED JANUARY 2020**

	January 2019	January 2020	CHANGE	YTD 2019	YTD 2020	CHANGE	12 MO ROLLING Ending 01/2020	% CHANGE
<b>ENPLANED CARGO</b>								
<b>PASSENGER CARRIERS</b>								
ALASKA	15,658	19,979	27.60%	15,658	19,979	27.60%	270,708	12.12%
Horizon Air / Alaska	-	-	0.00%	-	-	0.00%	1,337	436.95%
Skywest / Alaska	-	1,099	100.00%	-	1,099	100.00%	19,340	100.00%
AMERICAN	31,423	54,350	72.96%	31,423	54,350	72.96%	389,068	-8.73%
American Eagle/Republic	-	-	0.00%	-	-	0.00%	-	0.00%
Compass	-	12	100.00%	-	12	100.00%	356	100.00%
Envoy Air (American)	-	-	0.00%	-	-	0.00%	-	0.00%
Mesa	-	-	0.00%	-	-	0.00%	-	-100.00%
SkyWest (American)	-	1,211	100.00%	-	1,211	100.00%	9,981	100.00%
DELTA	821,708	733,311	-10.76%	821,708	733,311	-10.76%	7,513,563	-32.05%
KLM ROYAL DUTCH	-	-	0.00%	-	-	0.00%	1,041,237	7.19%
SOUTHWEST	379,698	266,294	-29.87%	379,698	266,294	-29.87%	3,665,332	1.61%
UNITED	6,563	5,814	-11.41%	6,563	5,814	-11.41%	77,516	-34.49%
Others	-	-	0.00%	-	-	0.00%	40,340	100.00%
<b>CARGO CARRIERS</b>								
FEDEX EXPRESS*	9,208,896	8,872,691	-3.65%	9,208,896	8,872,691	-3.65%	106,550,274	7.91%
GEM AIR	55,327	73,873	33.52%	55,327	73,873	33.52%	753,198	8.62%
SOUTHERN AIR	415,590	26,276	-93.68%	415,590	26,276	-93.68%	1,273,316	-74.23%
UPS	5,124,539	5,478,495	6.91%	5,124,539	5,478,495	6.91%	62,620,628	28.38%
MISC CARGO	1,032,471	1,012,480	-1.94%	1,032,471	1,012,480	-1.94%	11,974,437	-20.50%
ABX AIR	-	-	0.00%	-	-	0.00%	-	-100.00%
<b>TOTAL ENPLANED CARGO</b>	<b>17,091,873</b>	<b>16,545,885</b>	<b>-3.19%</b>	<b>17,091,873</b>	<b>16,545,885</b>	<b>-3.19%</b>	<b>196,200,631</b>	<b>6.26%</b>
<b>DEPLANED CARGO</b>								
<b>PASSENGER CARRIERS</b>								
ALASKA	28,038	16,863	-39.86%	28,038	16,863	-39.86%	272,472	-2.53%
Horizon Air / Alaska	-	290	100.00%	-	290	100.00%	6,120	173.95%
Skywest / Alaska	-	5,194	100.00%	-	5,194	100.00%	55,848	5375.29%
AMERICAN	28,498	16,876	-40.78%	28,498	16,876	-40.78%	265,250	-27.68%
American Eagle/Republic	-	-	0.00%	-	-	0.00%	-	0.00%
Compass	-	-	0.00%	-	-	0.00%	436	395.45%
Envoy Air (American)	-	-	0.00%	-	-	0.00%	-	0.00%
SkyWest (American)	1,115	331	-70.31%	1,115	331	-70.31%	4,682	-38.89%
DELTA	1,133,742	791,660	-30.17%	1,133,742	791,660	-30.17%	10,340,534	-36.28%
KLM ROYAL DUTCH	-	-	0.00%	-	-	0.00%	1,253,539	-4.36%
SOUTHWEST	466,873	420,438	-9.95%	466,873	420,438	-9.95%	4,942,498	9.02%
UNITED	45,583	32,132	-29.51%	45,583	32,132	-29.51%	412,920	-7.65%
Others	5,137	7,213	40.41%	5,137	7,213	40.41%	106,023	1502.28%
<b>CARGO CARRIERS</b>								
FEDEX EXPRESS*	8,923,268	7,724,503	-13.43%	8,923,268	7,724,503	-13.43%	98,374,988	-5.64%
GEM AIR	20,804	24,177	16.21%	20,804	24,177	16.21%	265,243	16.61%
SOUTHERN AIR	425,422	189,957	-55.35%	425,422	189,957	-55.35%	2,657,068	-54.46%
UPS	5,760,473	6,565,022	13.97%	5,760,473	6,565,022	13.97%	80,517,935	14.60%
MISC CARGO	343,589	416,551	21.24%	343,589	416,551	21.24%	4,821,165	-34.56%
ABX AIR	-	-	0.00%	-	-	0.00%	5,745	-86.79%
<b>TOTAL DEPLANED CARGO</b>	<b>17,182,542</b>	<b>16,211,207</b>	<b>-5.65%</b>	<b>17,182,542</b>	<b>16,211,207</b>	<b>-5.65%</b>	<b>204,296,721</b>	<b>-3.23%</b>
<b>TOTAL CARGO</b>	<b>34,274,415</b>	<b>32,757,092</b>	<b>-4.43%</b>	<b>34,274,415</b>	<b>32,757,092</b>	<b>-4.43%</b>	<b>400,497,352</b>	<b>1.20%</b>

\*FEDEX EXPRESS includes mail



Salt Lake City  
Department of Airports

**COMPARISON OF ON TIME OPERATIONS**  
**December 2019**

**ARRIVALS**

Airport	Flights	% On Time	Rank
ATL HARTSFIELD-JACKSON ATLANTA INTL	32,353	86.4	1
DTW DETROIT METRO WAYNE CNTY	14,469	84.5	2
IAH HOUSTON GEORGE BUSH	15,261	83.2	3
MSP MINNEAPOLIS-ST. PAUL INTL	12,891	82.6	4
<b>SLC SALT LAKE CITY INTL</b>	<b>10,194</b>	<b>82.2</b>	<b>5</b>
CLT CHARLOTTE DOUGLAS	21,603	81.9	6
BWI BALTIMORE/WASHINGTON INTL	9,130	81.5	7
MIA MIAMI INTL	8,389	81.1	8
DEN DENVER INTL	23,938	81.0	9
MDW CHICAGO MIDWAY	6,859	80.9	10
IAD WASHINGTON DULLES	7,795	80.3	11
DAL DALLAS - LOVE	6,409	79.9	12
DFW DALLAS-FT. WORTH REGIONAL	25,509	79.9	13
TPA TAMPA INTL	7,290	79.8	14
PDX PORTLAND INTL	7,166	79.5	15
PHX PHOENIX SKY HARBOR INTL	15,605	79.0	16
ORD CHICAGO O HARE	33,199	78.7	17
LAS LAS VEGAS MCCARRAN INTL	13,570	77.7	18
MCO ORLANDO INTL	13,092	77.5	19
SAN SAN DIEGO LINDBERGH FIELD	8,214	77.5	20
DCA RONALD REAGAN NATIONAL	11,677	76.3	21
SEA SEATTLE-TACOMA INTL	16,043	75.9	22
LAX LOS ANGELES INTL	21,085	75.7	23
JFK NEW YORK JFK INTL	10,461	75.6	24
FLL FT. LAUDERDALE	9,327	74.1	25
PHL PHILADELPHIA INTL	12,800	73.7	26
LGA NEW YORK LAGUARDIA	13,711	70.5	27
BOS BOSTON LOGAN INTL	12,719	68.0	28
SFO SAN FRANCISCO INTL	14,457	63.4	29
EWR NEWARK LIBERTY INTERNATIONAL	13,478	61.1	30
<b>AVERAGES</b>	<b>14,290</b>	<b>77.6</b>	

**DEPARTURES**

Airport	Flights	% On Time	Rank
MIA MIAMI INTL	8,374	84.1	1
ATL HARTSFIELD-JACKSON ATLANTA INTL	32,296	83.6	2
<b>SLC SALT LAKE CITY INTL</b>	<b>10,087</b>	<b>83.3</b>	<b>3</b>
DTW DETROIT METRO WAYNE CNTY	13,693	83.0	4
PDX PORTLAND INTERNATIONAL	5,377	82.9	5
IAD WASHINGTON DULLES	5,796	82.7	6
IAH HOUSTON GEORGE BUSH	15,222	81.9	7
CLT CHARLOTTE DOUGLAS	19,748	81.3	8
MSP MINNEAPOLIS-ST. PAUL INTL	12,795	81.2	9
TPA TAMPA INTERNATIONAL	7,247	80.8	10
ORD CHICAGO O HARE	27,447	79.1	11
DFW DALLAS-FT. WORTH REGIONAL	25,516	78.7	12
PHL PHILADELPHIA INTL	9,683	78.4	13
DCA RONALD REAGAN NATIONAL	11,238	78.2	14
DEN DENVER INTERNATIONAL	21,333	77.9	15
SAN SAN DIEGO LINDBERGH FIELD	7,726	77.8	16
PHX PHOENIX SKY HARBOR INTL	15,400	77.3	17
SEA SEATTLE-TACOMA INTL	12,316	77.1	18
JFK NEW YORK JFK INTL	10,450	77.0	19
LAS LAS VEGAS MCCARRAN INTL	13,226	76.6	20
MCO ORLANDO INTL	13,078	76.0	21
LAX LOS ANGELES INTL	18,665	75.8	22
FLL FT. LAUDERDALE	9,309	74.1	23
LGA NEW YORK LAGUARDIA	13,705	73.8	24
DAL DALLAS - LOVE	6,283	73.5	25
BWI BALTIMORE/WASHINGTON INTL	9,051	72.6	26
BOS BOSTON LOGAN INTERNATIONAL	12,573	69.8	27
MDW CHICAGO MIDWAY	6,857	69.6	28
SFO SAN FRANCISCO INTL	14,021	68.6	29
EWR NEWARK LIBERTY INTERNATIONAL	11,561	67.1	30
<b>AVERAGES</b>	<b>13,336</b>	<b>77.5</b>	

**ON TIME ARRIVAL PERFORMANCE AT SLC**

**By Carrier**

Air Carrier	Flights	% On Time
DL DELTA	7,525	85.2%
F9 FRONTIER	138	81.2%
AA AMERICAN	539	80.5%
AS ALASKA	305	80.0%
UA UNITED	704	75.3%
B6 JETBLUE	235	69.4%
WN SOUTHWEST	748	64.7%
<b>AVERAGES</b>	<b>10,194</b>	<b>82.2%</b>

Source: DOT Air Travel Consumer Report

# **DESIGN AND CONSTRUCTION REPORT**

## TABLE OF CONTENTS

- I. Area Map of Project Locations
- II. Project Schedule
- III. Construction Analysis
- IV. Design and Construction Report

SALT LAKE CITY DEPARTMENT OF AIRPORTS

March 11, 2020



Salt Lake City  
International Airport

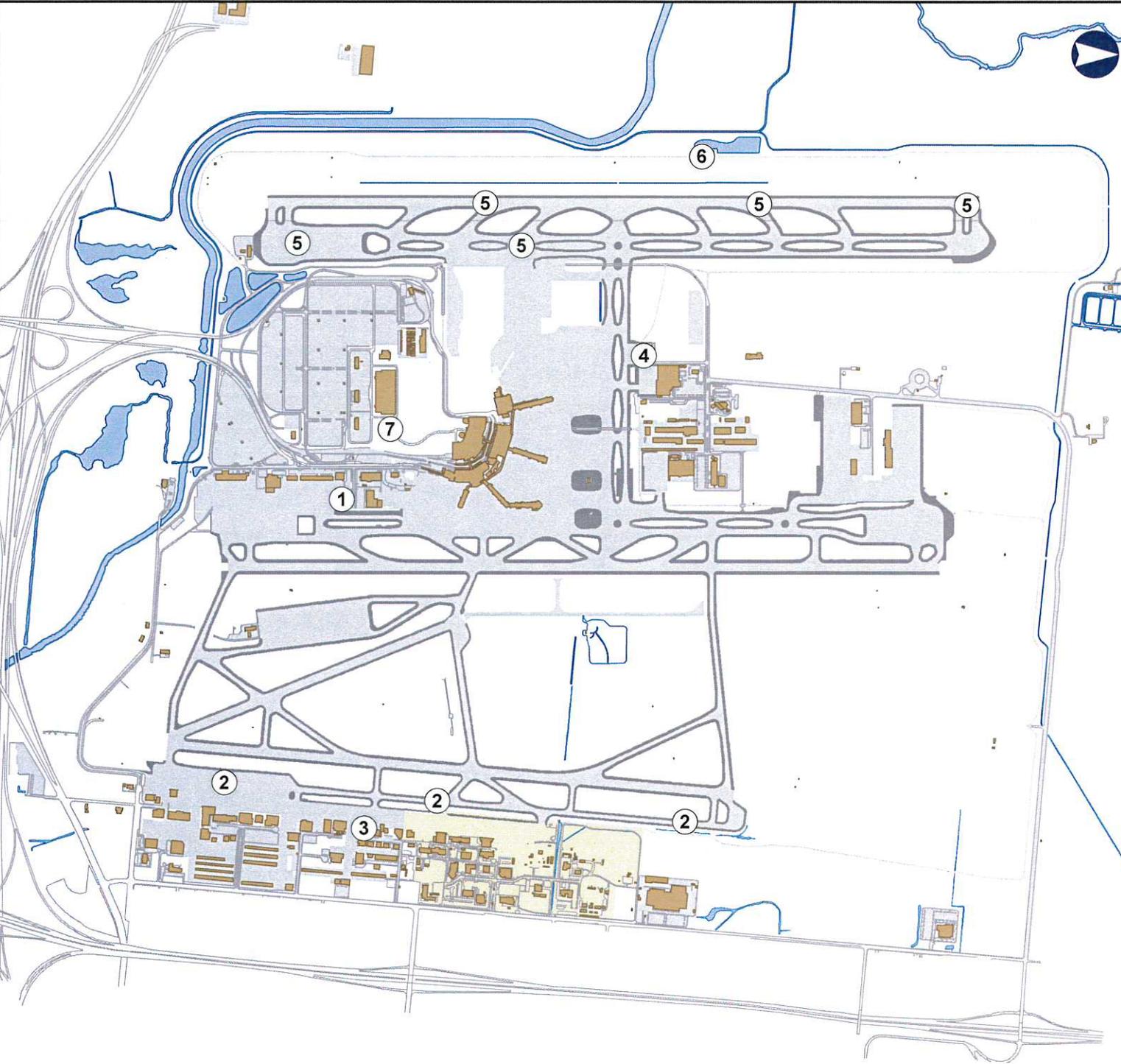
**2019 - 2020 Project Legend**

**Airfield**

- 1. Central Screening Warehouse
- 2. Taxiway K Pavement Rehabilitation
- 3. Fire Station 11 Roof Replacement and Solar Panel Installation
- 4. Fire Station 12 Roof Replacement and Solar Panel Installation
- 5. Airfield Lighting Wiring Phase 4
- 6. Pump House No. 1 Reconstruction

**Landside**

- 7. Parking Lot E (South)



SALT LAKE CITY INTERNATIONAL AIRPORT  
CONSTRUCTION PROGRAM  
2019/2020 Construction Schedule

ID	Task Name	Start	Finish												
				Oct '19	Nov '19	Dec '19	Jan '20	Feb '20	Mar '20	Apr '20	May '20	Jun '20	Jul '20	Aug '20	
1	<b>Airfield</b>	<b>Sun 5/19/19</b>	<b>Thu 9/24/20</b>												
2	(1) Central Screening Warehouse	Sun 5/19/19	Fri 5/29/20												
3	(2) Taxiway K Pavement Rehabilitation	Mon 7/22/19	Fri 8/21/20												
4	(3) Fire Station 11 Roof Replacement and Solar Panel Installation	Thu 10/3/19	Mon 3/30/20												
5	(4) Fire Station 12 Roof Replacement and Solar Panel Installation	Thu 10/3/19	Mon 3/30/20												
6	(5) Airfield Lighting Wiring Phase 4	Fri 5/1/20	Thu 9/24/20												
7	(6) Pump House No. 1 Reconstruction	Wed 2/5/20	Thu 8/27/20												
8	(7) Parking Lot E (South)	Mon 3/30/20	Wed 7/15/20												

Project: Microsoft Project - 3-13-2 Date: Wed 3/11/20	DESIGN		Inactive Milestone		Manual Summary	
	CONSTRUCTION		Inactive Summary		Start-only	
	SCOPING		Manual Task		Finish-only	
	SUMMARY		Duration-only		Deadline	
	Inactive Task		Manual Summary Rollup			

**SALT LAKE CITY DEPARTMENT OF AIRPORTS  
CONSTRUCTION PROJECT STATUS 2019 - 2020**

#	PROJECT NAME	ENGINEER'S ESTIMATE	BID AMOUNT	APPROVED CHANGE ORDERS TO DATE	% OF COST INCREASE TO DATE	STATUS	CONTRACTOR
<b>CONSTRUCTION</b>							
1	Central Screening Warehouse	\$ 4,771,730	\$ 4,237,990	\$ 118,770	2.80%	on schedule	Paulsen Construction
2	Taxiway K Pavement Rehabilitation	\$ 5,587,395	\$ 4,769,400	\$ 401,820	8.42%	behind schedule	Staker Parson Companies
3	Fire Station 11 Roof Replacement and Solar Panel Installation	\$ 473,295	\$ 380,150			on schedule	Heritage Roofing
4	Fire Station 12 Roof Replacement and Solar Panel Installation	\$ 635,772	\$ 437,850			on schedule	Heritage Roofing
6	Pump House No. 1 Reconstruction	\$ 1,331,479	\$ 1,980,000			on schedule	Pine Tree Construction
	<b>Sub-Total</b>	<b>\$ 12,799,671</b>	<b>\$ 11,805,390</b>	<b>\$ 520,590</b>	<b>4.41%</b>		
<b>BID/AWARD</b>							
5	Airfield Lighting Wiring Phase 4	\$ 2,597,232	\$ 2,198,198			award	Royal Electric Company
7	Parking Lot E (South)	\$ 1,504,910	\$ 1,430,585			award	Staker & Parson Companies
	<b>Total</b>	<b>\$ 16,901,813</b>	<b>\$ 15,434,173</b>	<b>\$ 520,590</b>	<b>3.37%</b>		
Budget amount, Engineer's estimate, and Bid amount is based on construction cost only.							

## DESIGN AND CONSTRUCTION REPORT

### BID/AWARD

- (5) **Airfield Lighting Wiring Phase 4** - The bid opening for this project was held on December 12, 2019. The apparent low bidder is Royal Electric Company. Contract documents have been executed. Construction is anticipated to begin on May 1, 2020.
- (7) **Parking Lot E (South)** - The bid opening for this project was held on February 27, 2020. The apparent low bidder is Staker & Parson Companies. Contract documents are currently being prepared. Construction is anticipated to begin on March 30, 2020.

### CONSTRUCTION

- (1) **Central Screening Warehouse** - The Contractor is finishing up punch list items for the Central Screening Warehouse. Design for the building tenant, Bradford Logistics, is under way and construction is anticipated to start mid-April 2020.
- (2) **Taxiway K Pavement Rehabilitation** - This project is in winter shutdown. Construction will resume in May of 2020.
- (3) **Fire Station 11 Roof Replacement and Solar Panel Installation** - Construction for this project has started with the roof membrane at 70% completion. The solar panel installation will start after the completion of the membrane.
- (4) **Fire Station 12 Roof Replacement and Solar Panel Installation** - The roof membrane is 100% completed. The roofing Contractor is working on the metal flashing. The solar panels are on site and installation will start on March 12, 2020.
- (6) **Pump House No. 1 Reconstruction** - A notice to proceed was issued to the Contractor on February 5, 2019. Submittals are currently being reviewed by the design team and SLCDA.