



Advisory Board  
Meeting

April 21, 2021

Agenda



## Advisory Board Meeting

April 21, 2021

**This meeting will be an electronic meeting pursuant to Title 52, Chapter 4, as amended June 25, 2020, without an anchor location, based on the attached written statement from Board Chair Steve Price.**

To access the meeting please visit:

<https://saltlakecity.webex.com/saltlakecity/onstage/g.php?MTID=e2ebf8d83617dea7df987c471e90b0592>



## **ADVISORY BOARD MEETING AGENDA**

21 April 2021

8:00 A.M.

### CONSENT

- A. Minutes of the 17 March 2021 Meeting

### DISCUSSION

- A. Director's Report – Bill Wyatt, Executive Director, SLCDA
- B. Airport Redevelopment Program (ARP) Update – Mike Williams, ARP Director, SLCDA
- C. Concessions Update – Shane Andreasen, Director of Administration and Commercial Services, SLCDA
- D. Master Plan Update – Brady Fredrickson, Planning Director, SLCDA and Steve Domino, RS&H

### INFORMATION ITEMS

Financial Report – February 2021  
Air Traffic Statistics – February 2021  
Construction Report – April 2021

### MEDIA CLIPPINGS

Media Clippings – April 2021

The next meeting will be held on **Wednesday, May 19, 2021**, at 8:00 a.m. Meetings are usually held in the Board Room unless otherwise posted. People with disabilities may make requests for reasonable accommodations no later than 48 hours in advance in order to attend this Airport Advisory Board Meeting. Accommodations may include alternate formats, interpreters, and other auxiliary aids. This is an accessible facility. For questions or additional information, please contact Tina Nee at 801-575-2042.



I, J. Steven Price, Chair of the Salt Lake City Airport Advisory Board, hereby determine that conducting the Airport Advisory Board meeting at an anchor location presents a substantial risk to the health and safety of those who may be present at the anchor location. The World Health Organization, the President of the United States, the Governor of Utah, the Salt Lake County Health Department, Salt Lake County Mayor, and the Mayor of Salt Lake City have all recognized a global pandemic exists related to the new strain of the coronavirus, SARS- CoV-2.

Due to the state of emergency caused by the global pandemic, I find that conducting a meeting at an anchor location under the current state of public health emergency constitutes a substantial risk to the health and safety of those who may be present at the location.

Dated this 16 day of April, 2021.

A handwritten signature in blue ink, appearing to read "J. Steven Price", is written over a horizontal line.

J. Steven Price

Chair, Salt Lake City Airport Advisory Board





Advisory Board  
Meeting

April 21, 2021

Minutes

# **SALT LAKE CITY DEPARTMENT OF AIRPORTS MINUTES OF ADVISORY BOARD MEETING**

March 17, 2021

Members Present: Steve Price, Chair  
Theresa Foxley  
Karen Mayne  
Larry Pinnock  
Cyndy Miller  
Arlyn Bradshaw  
Roger Boyer  
Dirk Burton  
Tye Hoffmann

City Council Office: James Rogers  
Russell Weeks

Mayor's Office: Rachel Otto

Department of Airports: Bill Wyatt, Executive Director  
Tina Nee, Administration  
Brian Butler, Chief Financial Officer  
Kevin Robins, Director of Engineering  
Shane Andreasen, Director of Admin and Commercial Services  
Ed Clayson, Director of Maintenance  
Treber Anderson, Director of Operations  
Ed Cherry, Director of IT  
Joel Nelson, Admin and Commercial Services  
Medardo Gomez, ORAT Director  
Brady Fredrickson, Director of Planning and Environmental  
Pete Higgins, Chief Operations Officer  
Mike Williams, ARP Program Director  
Stefhan Bennett, SLC Police Captain  
Nancy Volmer, Communication and Marketing Director  
Catherine Brabson, City Attorney  
Megan DePaulis, City Attorney  
Shaun Anderson, Finance  
Lorin Rollins, Finance  
Nate Lavin, Communication and Marketing  
Jasen Asay, Communication and Marketing

Other: Bob Bergman, Lobbyist  
Sam Owen  
Jim Lohse, FFKR  
Shawn Milne, Tooele County

Brian Bangerter, HNTB  
Paul Coates, City of West Jordan  
Kory Cox, HDR, Inc.  
Andy C

Steve Price called the meeting, held via Web-Ex to order at 8:05 a.m.

## AGENDA

### **A. Minutes**

A motion was made by Cyndy Miller and seconded by Larry Pinnock to approve the minutes of February 17, 2021 as presented. All votes were affirmative; motion passed.

### **B. Director's Report**

Bill Wyatt, Executive Director, updated the Airport Advisory Board regarding current events.

Bill Wyatt provided a brief update on passenger volumes, financial position, and construction.

Larry Pinnock inquired if the airport will run out of gates even with the hardstand in place, based on future passenger projections and the construction timeline.

Bill Wyatt indicated Salt Lake has always managed to find a way to accommodate the airlines and their needs for gates. He does not see that changing.

### **C. Airport Redevelopment Program (ARP) Update – Mike Williams, ARP Director, SLCDA**

Mike Williams, Airport Redevelopment Program (ARP) Director, presented an update on the ARP (presentation on file). Main points included were:

- Project statistics
- Safety and Schedule Stats, and Cost Summary
- Project statistics
- CGMP #5 – Terminal/South Concourse West/Gateway status
- CGMP #6 – Roadways/Parking Garage/Central Utility Plant status
- CGMP #7 – Baggage Handling System status
- CGMP #9A – SCW Apron Paving and Hydrant Fueling status
- CGMP #16 – NCP Phase 1
- CGMP #17 – NCP Baggage Handling System Phases 1 & 2 status
- CGMP #18 – NCP Apron Paving/ Hydrant Fueling
- Tracking Budget
- Job progress photos

Larry Pinnock asked how far out material pricing was locked in.

Mike Williams indicated packages would be going out to bid and higher prices were budgeted.

Roger Boyer inquired if there was a way to speed up the progress of the central tunnel.

Mike Williams answered with all the moving pieces involved; east/ west taxi-lanes and central node construction this was unlikely, but will be considered.

**D. Budget Presentation – Brian Butler, Chief Financial Officer**

Brian Butler, Chief Financial Officer, presented the Fiscal Year 2022 Budget (presentation on file.) Main points included were:

- Budget Goals and Objectives – Budget Drivers
  - Enplaned Passenger Traffic
  - Income Statement Forecast
  - Original vs. Revised Budgets
  - Comparison of Airline Revenues
  - Comparison of Concession Revenues
  - Costs Per Enplaned Passenger (CPE)
  - Original vs. Revised Capital Equipment Budgets
- New Capital Improvement Projects

Roger Boyer asked if the full \$75M projected from CARES Act funding was included in the budget.

Brian Butler indicated only \$53M was incorporated and was not included in the budget model.

**E. Call for Motion to Approve the Budget – Steve Price**

Steve Price called for a motion for a vote for approval of FY2022 Budget. Upon a motion by Karen Mayne and seconded by Cyndy Miller, the board approved the FY2022 Budget and supports its presentation to the Mayor and City Council for acceptance. All votes were affirmative.

Steve Price adjourned the meeting at 9:33 a.m.

\_\_\_\_\_  
J. Steven Price, Chair

\_\_\_\_\_  
Date

\_\_\_\_\_  
Erin Mendenhall, Mayor

\_\_\_\_\_  
Date



Advisory Board  
Meeting

April 21, 2021

Discussion Items

**AGENDA:** DISCUSSION ITEM (A)  
**DATE:** 21 April 2021  
**TO:** Airport Advisory Board  
**FROM:** Bill Wyatt, Executive Director  
**SUBJECT:** **Executive Director's Report**

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Bill Wyatt will present a monthly informational report to the Board, which may include:

1. ARP progress
2. Ground transportation update
3. Concessions and rental cars
4. Airport safety and security
5. Airport facilities and operations
6. General aviation
7. Passenger and airport users
8. Environmental matters
9. Financial condition
10. Legislative issues
11. Airlines
12. Communications and marketing



DIRECTOR'S REPORT  
*Bill Wyatt, SLCDA Executive Director*

# DL B757 Bird Strike - March 30, 2021



The Delta Air Lines flight crew reported to Ops 639 that, following takeoff from runway 35 and at 8,500 feet, the aircraft struck multiple birds. The crew declared an emergency indicating one engine out and returned to SLC. Captain Veenstra reported approximately 20-30 birds struck the aircraft, striking the ray dome first and then the left engine.

Following removal of passengers and baggage, the aircraft was towed to the Delta Air Lines Aircraft Maintenance Hangar under escort by Ops 638 (M. Piggott).

Ops 60 observed damage to the ray dome and right front fuselage of the aircraft, along with significant damage to the interior and exterior of the left engine.

- 1321 - Airport Control dispatched an alert for Delta Air Lines flight 8944 with 49 passengers and 4 crew members landing runway 34L.
- 1328 - Fire Command was established by Red 1.
- 1332 - Nancy Volmer was notified.
- 1333 - Aircraft landed without incident on runway 34L, exited at taxiway A8, and was inspected by Red 1 and Ops 60. Following inspection report to the flight crew of damage observed to the left engine, the aircraft was taxied under escort by Ops 60 and followed by ARFF to the TAC Air FBO ramp.
- 1337 - Blue Company was released.
- 1345 - DL8944 had departed runway 35 at 1310. Runway 35 was inspected by Ops 604 (B. Royle), Ops 614 (M. Brown), Ops 639 (H. Huffman), and Ops 615 (B. Boswell), nothing was found.
- 1357 - Gold Cross 549 was released.
- 1358 - The aircraft and escort arrived at the TAC Air FBO ramp.
- 1403 - Airport Wildlife personnel began taking samples of bird strikes to the aircraft. Seven samples were taken from multiple locations.
- 1408 - Engine oil began to leak from the left engine. Absorbent material was applied to the ramp under the engine.
- 1409 - The aircraft was deplaned without incident. Red 1 turned over incident command to Ops 60.
- 1413 - Airport Wildlife personnel began removal of bird strike remains from the aircraft ray dome.
- 1435 - Ops 60 terminated Alert response.















**AGENDA:** DISCUSSION ITEM (B)  
**DATE:** 21 April 2021  
**TO:** Airport Advisory Board  
**FROM:** Bill Wyatt, Executive Director  
**SUBJECT:** **Airport Redevelopment Program Update**

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Mike Williams, Airport Redevelopment Program (ARP) Director, will present an update on the SLC Airport Redevelopment Program (presentation on file).



# AIRPORT REDEVELOPMENT PROGRAM

Status Update 04/21/2021



# Safety and Schedule



## Safety Statistics

### Numbers for the Current Month

- OSHA National Average
  - Lost Time Rate 1.80 Recordable Rate 3.10
- TRP Metrics
  - 8,565,724 Total Trade Hours worked
  - Lost Time Rate 0.25 Recordable Rate 2.31

### Numbers for the Program Overall

- ARP Metrics
  - 10,725,758 Total Trade Hours worked

### Schedule Status - Critical Path

- South Concourse East Stone Column and Composite Pile Driving
- South Concourse East Underground Plumbing and Electrical Installations
- Pile Cap and Grade Beam Excavation, Formwork and Concrete Placement
- Overall Program is on schedule



# Overall Budget Status



Construction Budget March 2021	Budget 03/11/21 FOC	Committed Feb-21	Commitments Mar-21	Revised Commitments	Earned to Date	Estimate at Completion
Closed CGMPs 01, 03, 04, 09 & 15	\$217,279,720	\$217,279,720	\$0	\$217,279,720	\$217,279,720	\$217,279,720
CGMP 02 HDJV General Conditions Services	\$141,545,451	\$135,145,451	\$0	\$135,145,451	\$96,162,676	\$141,545,451
CGMP 05 Terminal/SCW/Gateway	\$1,042,670,036	\$1,037,311,402	\$5,358,634	\$1,042,670,036	\$1,030,783,302	\$1,042,670,036
CGMP 06 Parking Garage, Roadways, CUP	\$405,856,439	\$407,348,093	(\$1,491,654)	\$405,856,439	\$396,217,616	\$405,856,439
CGMP 07 TRP Baggage Handling System	\$96,578,430	\$108,094,181	(\$11,515,751)	\$96,578,430	\$96,036,757	\$96,578,430
CGMP 09A Apron Paving & Fueling/SCW	\$79,748,407	\$79,748,407	\$0	\$79,748,407	\$78,538,814	\$79,748,407
CGMP 10 South Concourse East/Tunnel Shell	\$461,505,309	\$397,310,540	\$63,297,737	\$460,608,277	\$53,797,730	\$461,505,309
CGMP 11 Apron Paving & Fueling SCE	\$223,088,239	\$191,182,465	\$0	\$191,182,465	\$19,254,265	\$223,088,239
CGMP 12 Existing Structure Demolition	\$35,772,132	\$35,760,124	\$0	\$35,760,124	\$25,551,934	\$35,772,132
CGMP 13 AOJV Preconstruction Services	\$14,046,688	\$14,046,688	\$0	\$14,046,688	\$14,046,688	\$14,046,688
CGMP 14 AOJV General Conditions Ph 1	\$93,384,788	\$47,006,676	\$0	\$47,006,676	\$46,122,320	\$93,384,788
CGMP 16 North Concourse & Mid-Tunnel Ph 1	\$300,786,053	\$300,786,053	\$0	\$300,786,053	\$293,360,923	\$300,786,053
CGMP 17 NCP Baggage Handling System	\$52,756,826	\$52,756,826	\$0	\$52,756,826	\$29,350,367	\$52,756,826
CGMP 18 NCP Apron Paving & Fueling Ph 1	\$91,949,310	\$91,949,310	\$0	\$91,949,310	\$81,990,608	\$91,949,310
CGMP 19 North Concourse & C-Tunnel Ph 2	\$227,690,446	\$28,647,982	\$0	\$28,647,982	\$1,433,782	\$227,690,446
CGMP 20 NCP Apron Paving & Jet Fuel Ph 2	\$44,856,288	\$0	\$0	\$0	\$0	\$44,856,288
Security Checkpoint Equipment	\$11,751,472	\$11,751,472	\$0	\$11,751,472	\$6,908,600	\$11,751,472
Reduntant Fuel Main	\$12,500,000	\$0	\$0	\$0	\$0	\$12,500,000
Taxilane X-X Construction	\$23,856,270	\$0	\$0	\$0	\$0	\$23,856,270
<b>Total Program Construction</b>	<b>\$3,577,622,304</b>	<b>\$3,156,125,390</b>	<b>\$55,648,966</b>	<b>\$3,211,774,356</b>	<b>\$2,486,836,102</b>	<b>\$3,577,622,304</b>
TRP Owner Procurement	\$5,215,472	\$5,215,472	\$0	\$5,215,472	\$4,808,421	\$5,215,472
NCP Owner Procurement	\$2,655,266	\$2,655,266	\$0	\$2,655,266	\$1,860,182	\$2,655,266
TRP Soft Cost	\$340,424,371	\$289,139,082	\$582,235	\$289,721,317	\$269,270,020	\$340,424,371
NCP Soft Cost	\$170,729,546	\$124,494,969	\$254,986	\$124,749,955	\$85,982,324	\$170,729,546
<b>Total Program Soft Cost</b>	<b>\$519,024,655</b>	<b>\$421,504,789</b>	<b>\$837,221</b>	<b>\$422,342,010</b>	<b>\$361,920,947</b>	<b>\$519,024,655</b>
TRP Owner Reserve	\$1,491,654					\$1,491,654
NCP Owner Reserve	\$2,371,101					\$2,371,101
<b>Total Program Owner Reserve</b>	<b>\$3,862,755</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,862,755</b>
<b>Total ARP Program Budget</b>	<b>\$4,100,509,714</b>	<b>\$3,577,630,179</b>	<b>\$56,486,187</b>	<b>\$3,634,116,366</b>	<b>\$2,848,757,049</b>	<b>\$4,100,509,714</b>

# Post Opening Day Special Projects

## Passenger Board Bridge Comfort

- Scope is to Temper the Air with both Heating and Cooling at all Gates
- Installation May through early Fall dependent on Gate Availability
- Gates Completed – A25, A23, A21, A19, A17 and A13

## Passenger Board Bridge Motorized Baggage Conveyors

- Motorized Baggage Conveyors that Replace the Manual Slides and the ‘Bag Buddies’ (Elevators for Planeside Bags) at all Gates
- Installation May through June dependent on Gate Availability
- Gates Completed – B6

## Wayfinding Signage and Displays

- Terminal/Concourses/Gateway – New and Modified Signs being installed at night
- Additional Flight Information Display at Concourse ‘B’ East End in Operation



# Concourse 'A' East/ Central Tunnel/Airfield

## Central Tunnel Concrete Structure

- Excavation continues at North End
- Production Pile Driving Underway – 34% Complete (Total 845)

## Concourse 'A' East

- Stone Columns Underway – 71% Complete (Total 1,664)
- Production Pile Driving Underway – 60% Complete (Total 993)
- Underground Mechanical, Electrical and Plumbing Underway

## Airfield

- Site Utilities Progressing
- Hydrant Fuel System Pipe and Fuel Vault Installation Progressing



# Phase 2 East Construction Site





# Construction Near 3700 West





# Delta/SkyWest Hardstand Operation (15 Positions)





# Central Tunnel

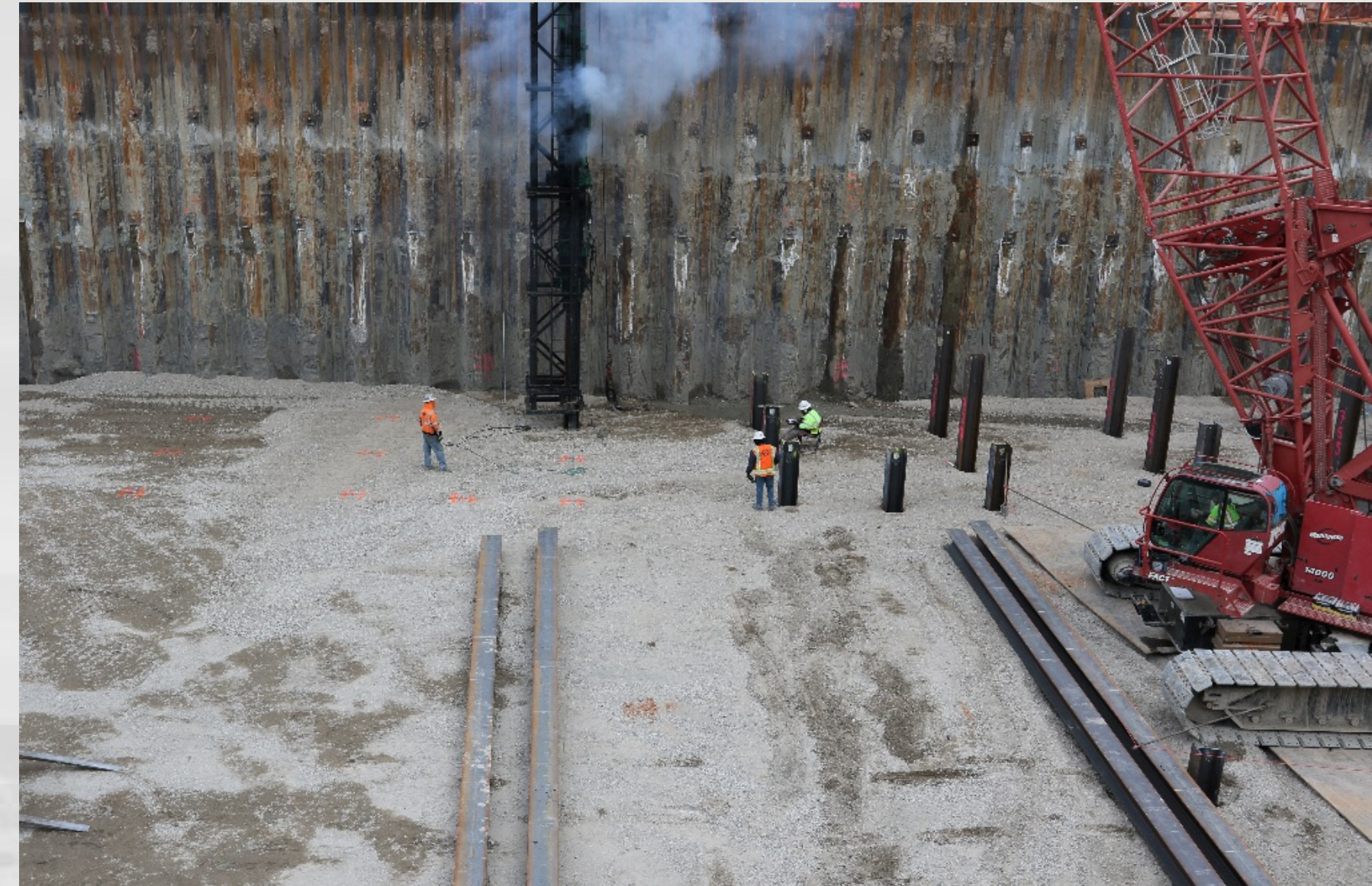




# Central Tunnel



**Walking Crane into Excavation**



**Pile Driving**



**Pile Driving North End**



**Excavation at North**



# Concourse 'A' East – Deep Foundations



**Stone Columns**



**Stone Columns**



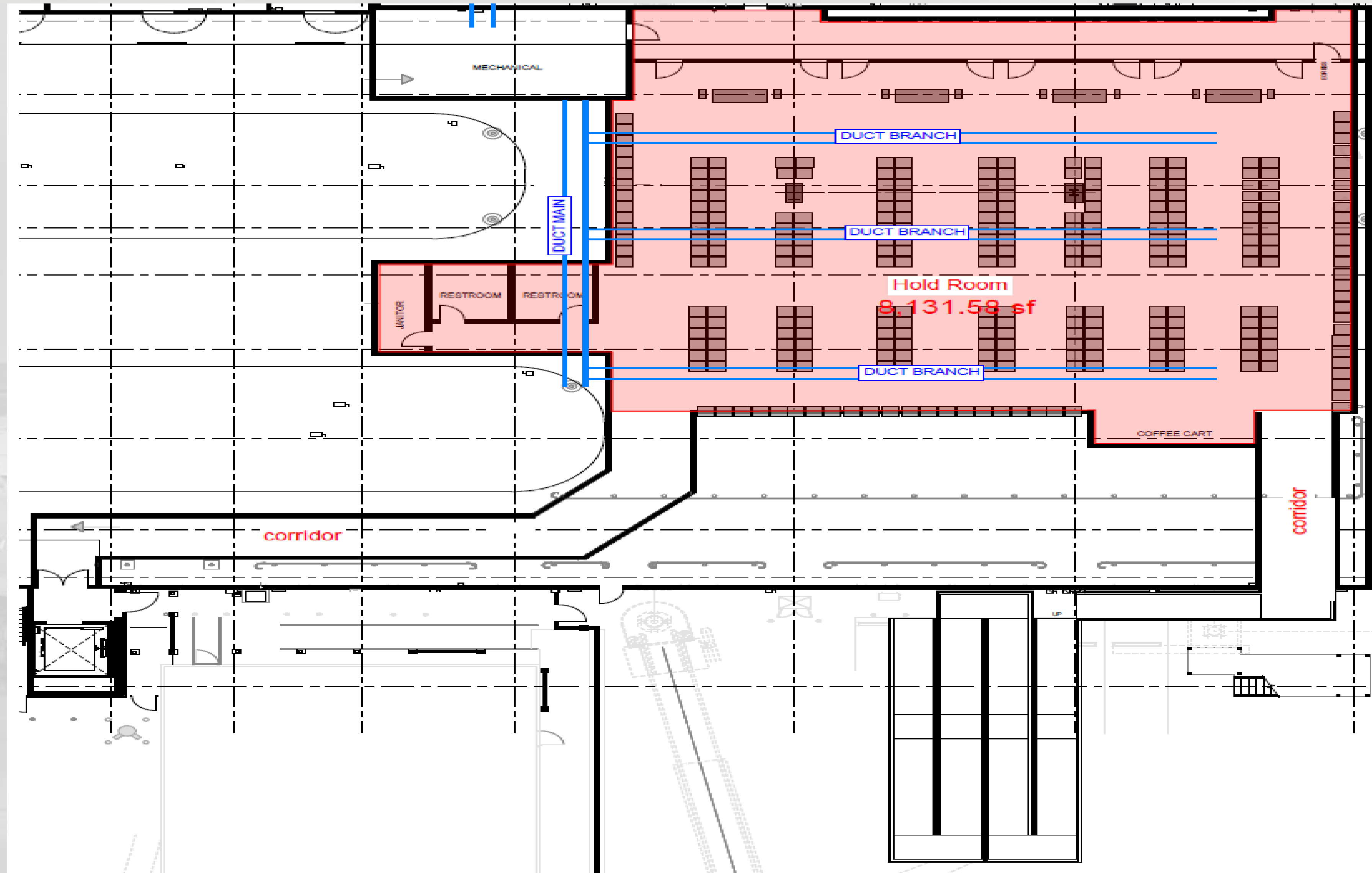
**Driven Piles**



**Pile Driving**



# Hardstand Expansion – Concourse ‘B’ Lower Level Holdroom



**Baggage Handling  
System  
Component  
Removal Started**





Questions?

**AGENDA:** DISCUSSION ITEM (C)  
**DATE:** 21 April 2021  
**TO:** Airport Advisory Board  
**FROM:** Bill Wyatt, Executive Director  
**SUBJECT:** **Concessions Update**

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Shane Andreasen, Director of Administration and Commercial Services will present an update on Airport Concessions (presentation on file).



# AIRPORT ADVISORY BOARD CONCESSIONS PROGRAM UPDATE

## SHANE ANDREASEN, DIRECTOR OF ADMINISTRATION & COMMERCIAL SERVICES

April 21, 2021



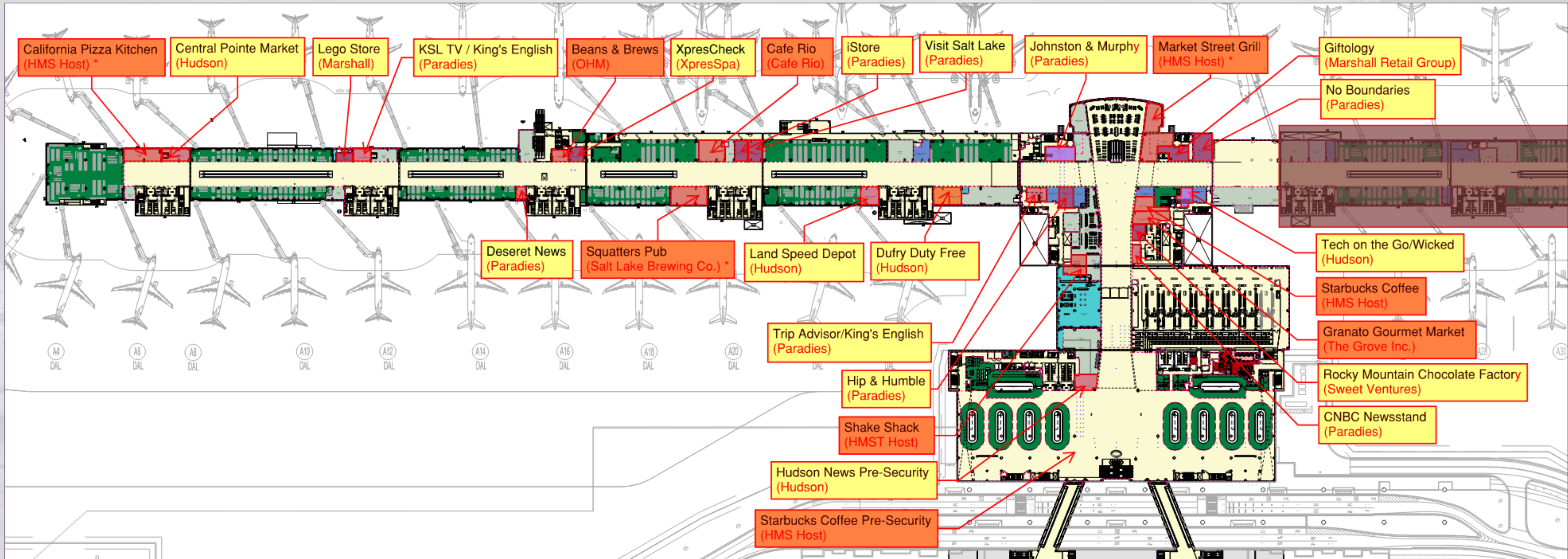


# Overview



- Current Program
- Coming Soon
- SLCtoGo
- Pandemic Lease Response
- Phases II & III
- Complete Program

# Current Program Offering – Terminal & Concourse A



California Pizza Kitchen  
(HMS Host) \*

Central Pointe Market  
(Hudson)

Lego Store  
(Marshall)

KSL TV / King's English  
(Paradies)

Beans & Brews  
(OHM)

XpresCheck  
(XpresSpa)

Cafe Rio  
(Cafe Rio)

iStore  
(Paradies)

Visit Salt Lake  
(Paradies)

Johnston & Murphy  
(Paradies)

Market Street Grill  
(HMS Host) \*

Giftology  
(Marshall Retail Group)

No Boundaries  
(Paradies)

Deseret News  
(Paradies)

Squatters Pub  
(Salt Lake Brewing Co.) \*

Land Speed Depot  
(Hudson)

Dufry Duty Free  
(Hudson)

Tech on the Go/Wicked  
(Hudson)

Starbucks Coffee  
(HMS Host)

Granato Gourmet Market  
(The Grove Inc.)

Trip Advisor/King's English  
(Paradies)

Hip & Humble  
(Paradies)

Rocky Mountain Chocolate Factory  
(Sweet Ventures)

Shake Shack  
(HMST Host)

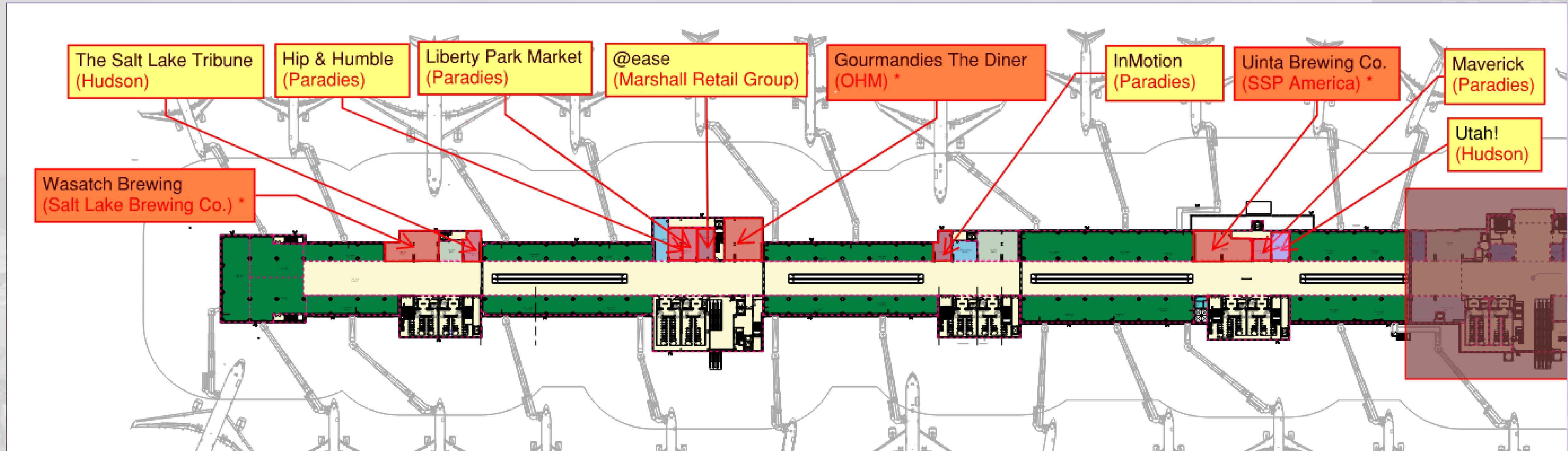
CNBC Newsstand  
(Paradies)

Hudson News Pre-Security  
(Hudson)

Starbucks Coffee Pre-Security  
(HMS Host)



# Current Program Offering – Concourse B



# Coming Soon and Deferred



## Open Early Summer 2021

1. Panda Express
2. Fillings & Emulsions
3. Uno de 50
4. MAC
5. Rooster's Craft Kitchen
6. Garbanzo Mediterranean
7. Starbucks (Concourse A)
8. Smashburger
9. Maverick (Pre-Security)

## Open Early Fall 2021

1. Pizzeria Limone
2. FRYE
3. Coach
4. Panera Bread
5. Pick-up-Stix
6. Briggs & Riley
7. Beecher's Handmade Cheese

## Pending Recovery

1. Blue Lemon
2. TUMI
3. White Horse Spirits & Kitchen
4. Bruges Belgian Bistro
5. SLC Life Market
6. XpresSpa (Concourse B)

SLCtoGo – Rolling Launch Began April 19



# ORDER FOOD NOW

BYPASS THE LINE WITH EXPRESS PICKUP  
OR DELIVERY TO YOUR GATE



✓ FAST ✓ EASY ✓ SAFE

## SLCTOGO.COM

Powered by **grab** and @AtYourGate

**SLC** to GO  
PICK UP & DELIVERY





# At Your Gate & “Gita”

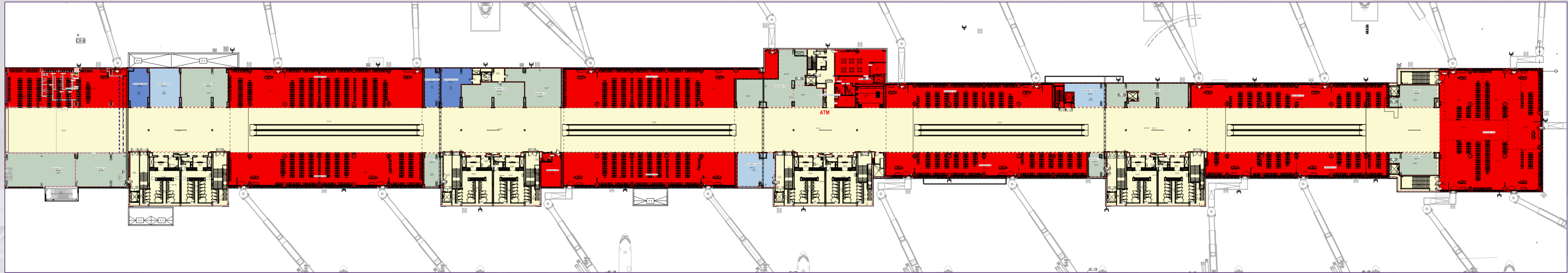




# Looking Back to Move Forward

- Proactive Partnership Approach
- Lease Adjustments Tied to Anticipated Recovery
- Phased Developments
- Minimum Annual Guarantee (MAG) Commencement Deferral
- Term Extensions
- Central Receiving & Distribution Center (CRDC) Recovery Fee Adjustment
- Misc. Updates Based on Built Environment

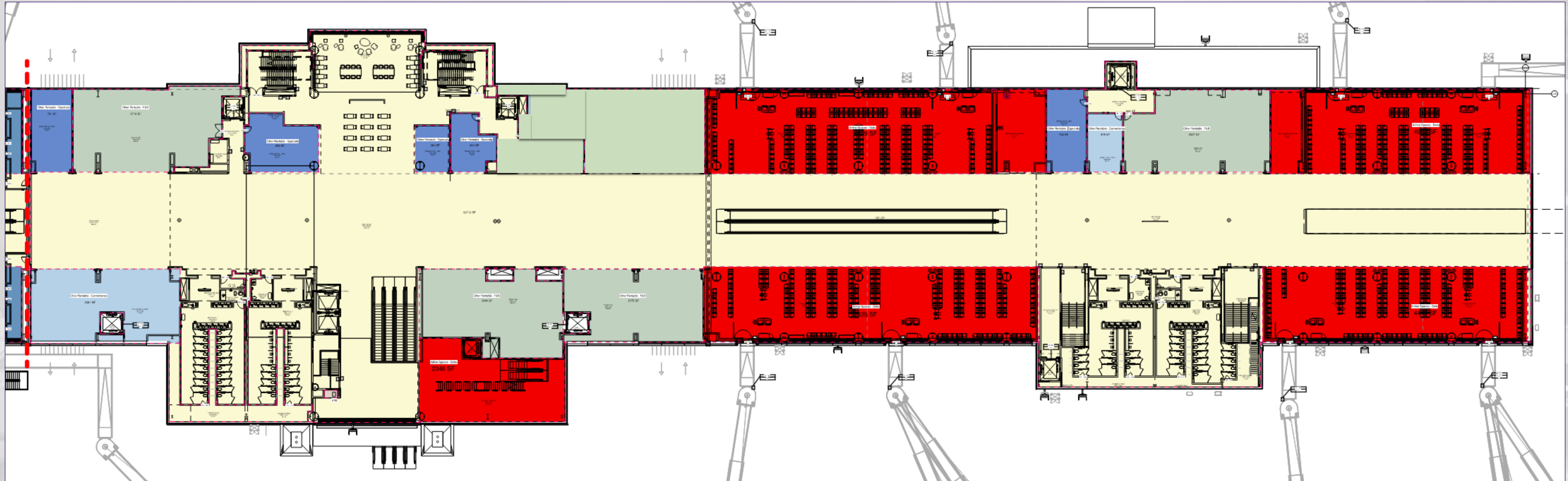
# Phase II Program (Concourse A East)



	Food & Beverage
	Convenience Retail
	Specialty Retail



# Phase II Program (Central Node & Concourse B East)



	Food & Beverage
	Convenience Retail
	Specialty Retail

# New SLC Concessions Total Program Summary



## Phase I

- 59 Locations
- 63% Open Today
- 90% Open Early Fall
- 100% Pending Recovery

## Phase II (Concourse A East – 22 Gates)

- 18 Locations
- Solicitation Fall 2021; Opening November 2023

## Phase III (Central Node & Concourse B East – 8 Gates)

- 13 Locations
- Solicitation Fall 2023; Opening October 2025

## Total Program

- 90 Locations





Questions?

**AGENDA:** DISCUSSION ITEM (D)  
**DATE:** 21 April 2021  
**TO:** Airport Advisory Board  
**FROM:** Bill Wyatt, Executive Director  
**SUBJECT:** **Master Plan Update**

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Steve Domino, Senior Northwest Mountain Region Aviation Planner, RS&H, will present an update of the Master Plan (presentation on file).



# Salt Lake City International Airport

*Airport Board Update*

*April 21, 2021*





# Agenda

*Status Update*

*Facility Requirements Review*

*Solutions*

*Implementation*

*Next Steps*



# Agenda

*Status Update*

*Facility Requirements Review*

*Solutions*

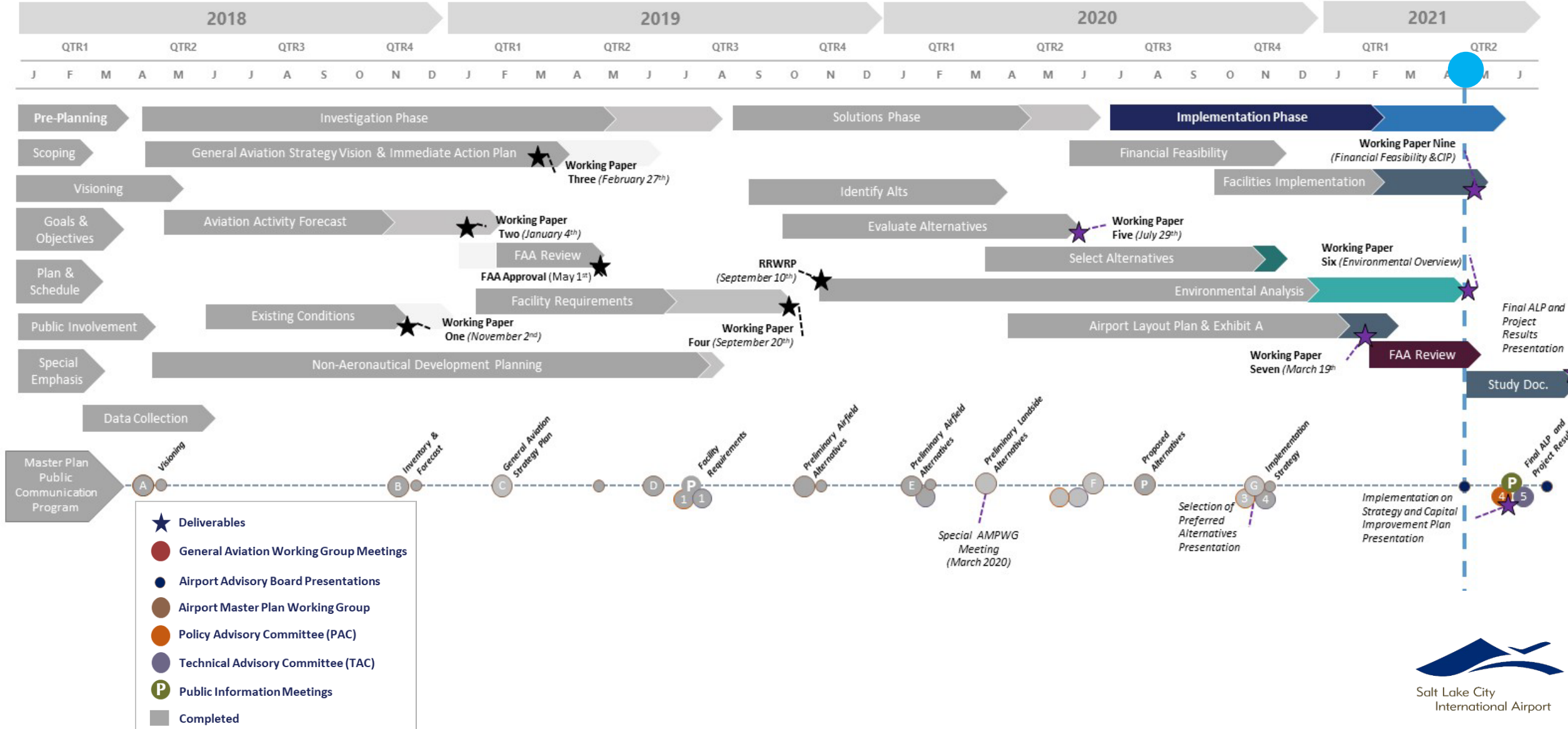
*Implementation*

*Next Steps*



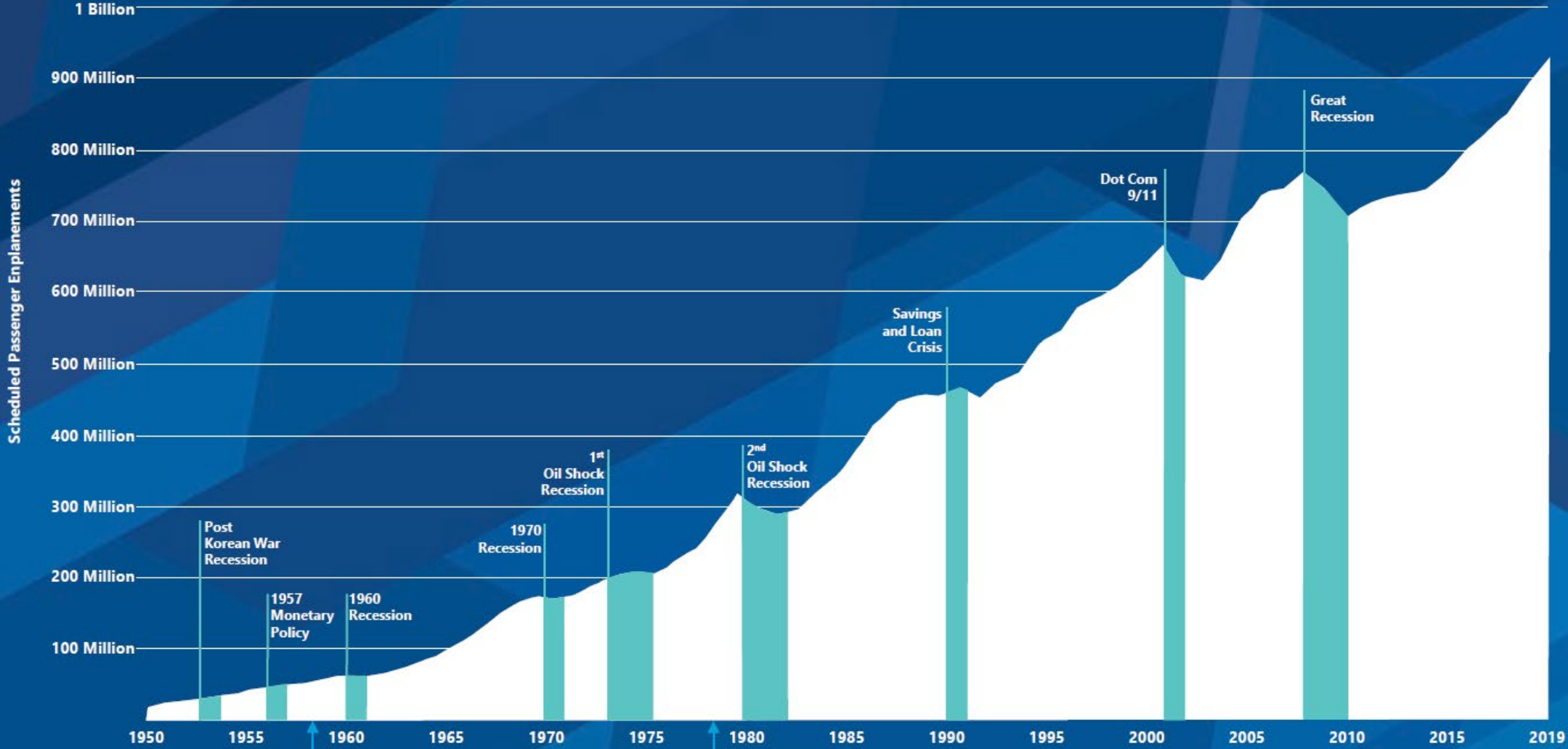
# Master Plan Schedule

● = We Are Here





# U.S. Commercial Aviation Resilience Since 1950



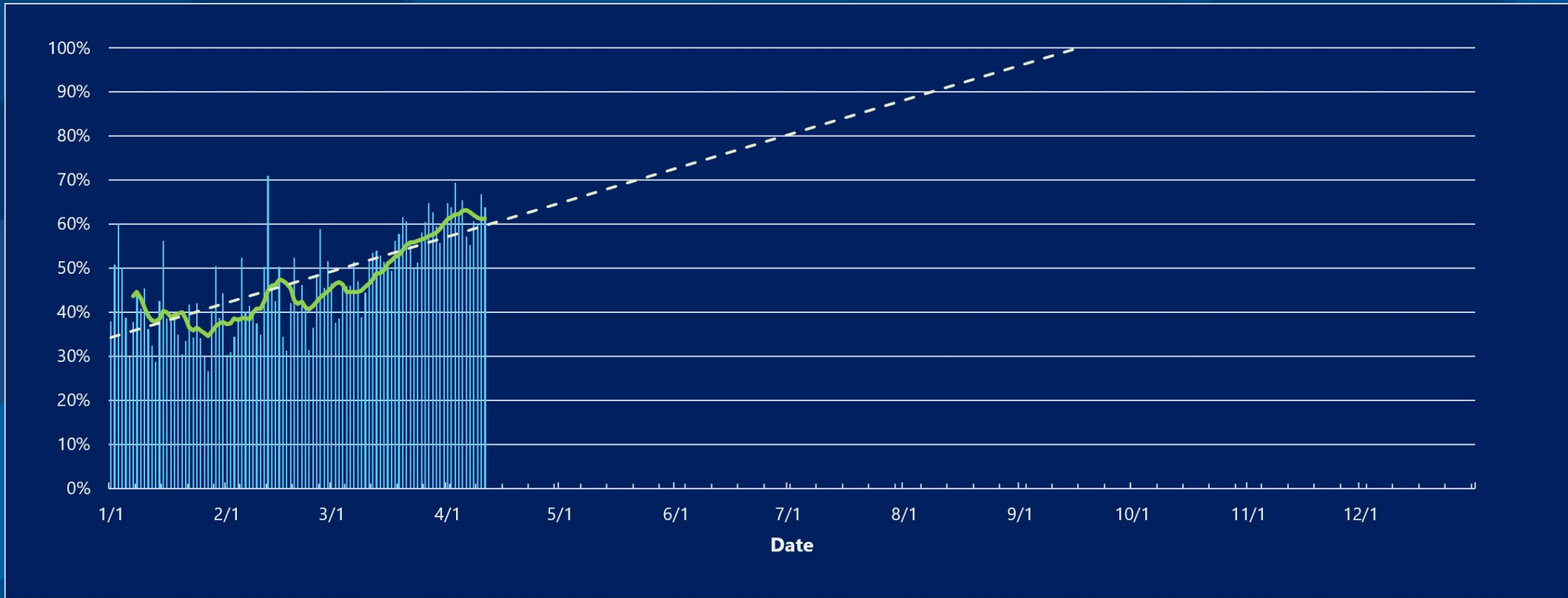
Federal Aviation Act of 1958

Airline Deregulation Act of 1978

Recessions: Causes and durations according to the Bureau of Economic Analysis (BEA)

# Daily TSA Screenings – 2021 Demand as a Percent of 2019 Demand

Daily Passengers Processed by TSA at U.S. Airports



## Notes on TSA screenings for the week ending April 11, 2021:

- Net change from last week: +88,623 to 9.99 Million
- Percent of same week 2019: 61.3% (-1% vs. last week)
- Days > 1.3 million passengers screened: 5 of 7 (=) (2019 average daily screenings = 2.3 Million)



## Vaccine Report for the week ending April 11, 2021 (per CDC [COVID Data Tracker](#))

- Percent of US population ≥ 18 years of age who have received 1 or 2 vaccine doses: 45.9% (+5.2% from last week)

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# Agenda

*Status Update*

***Facility Requirements  
Review***

*Solutions*

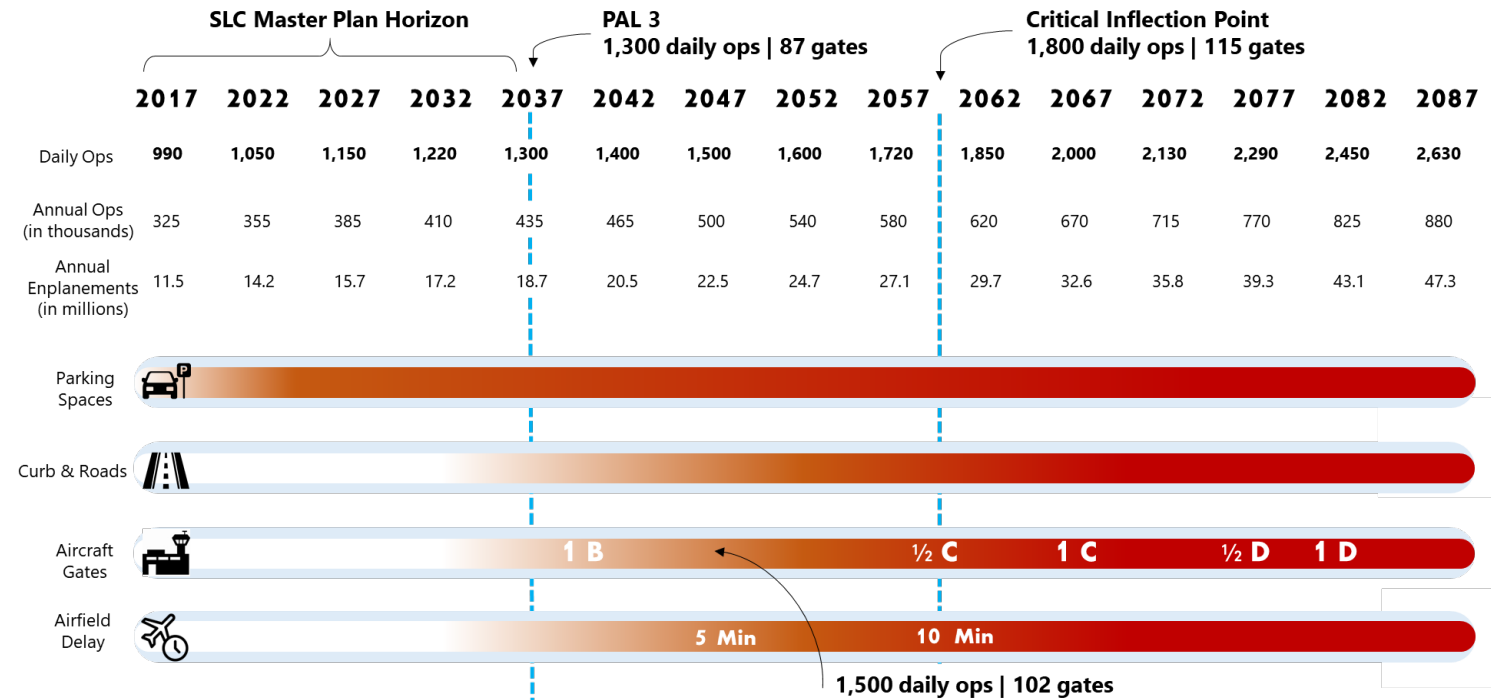
*Implementation*

*Next Steps*



# SLC Long Range Proportional Requirements

- » Additional parking needed within planning period
- » Current airfield capacity supports a full Concourse B
- » Airfield capacity need to support 1/2 built Concourse C
- » Capacity may never be able to support Concourse D
  - Existing facilities, Air Traffic Control Tower can remain in area
  - Land beyond Concourse C can have other uses

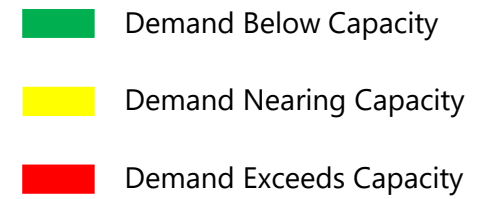
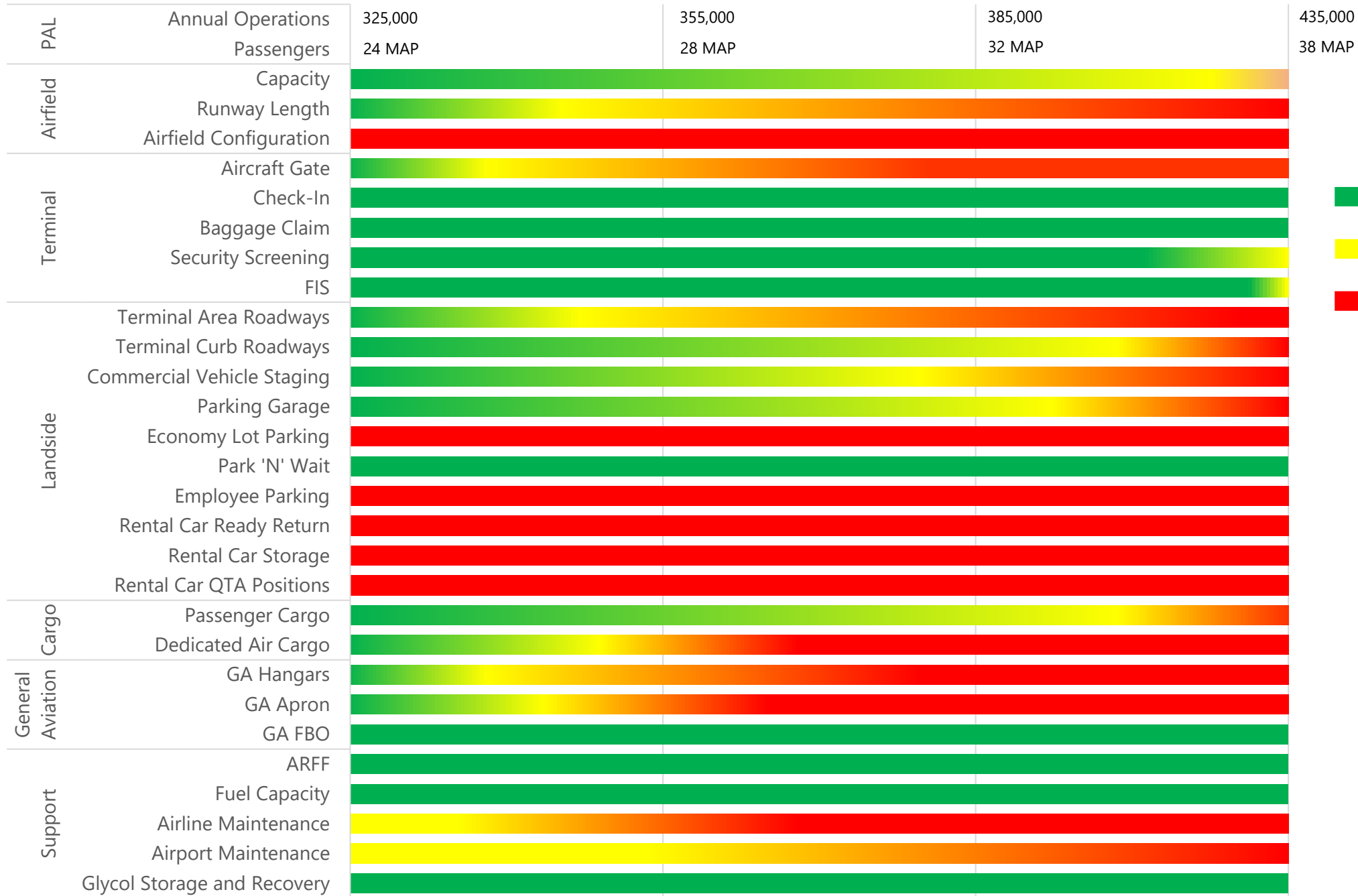


2017

PAL 1

PAL 2

PAL 3





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# Agenda

*Status Update*

*Facility Requirements Review*

***Solutions***

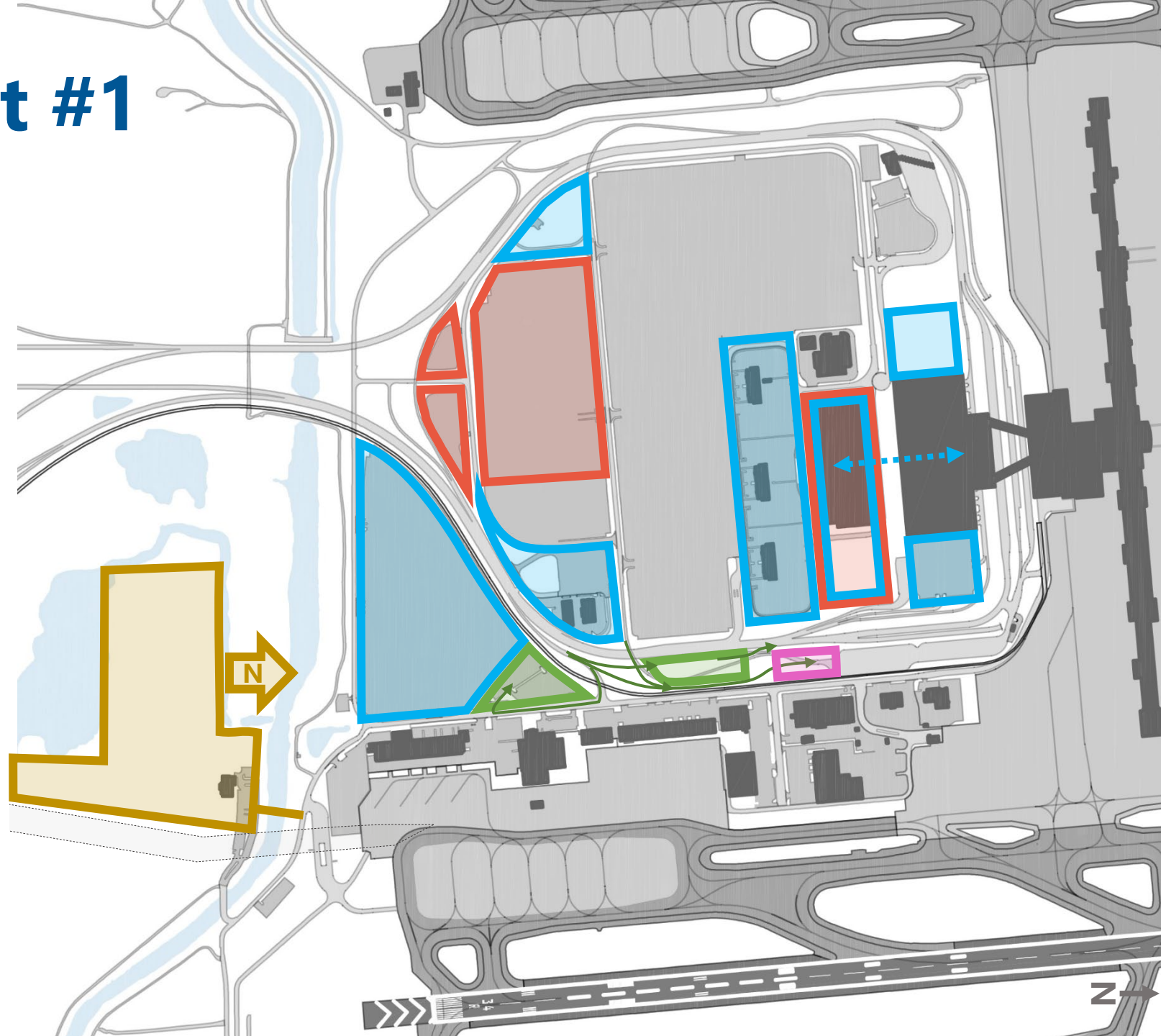
*Implementation*

*Next Steps*



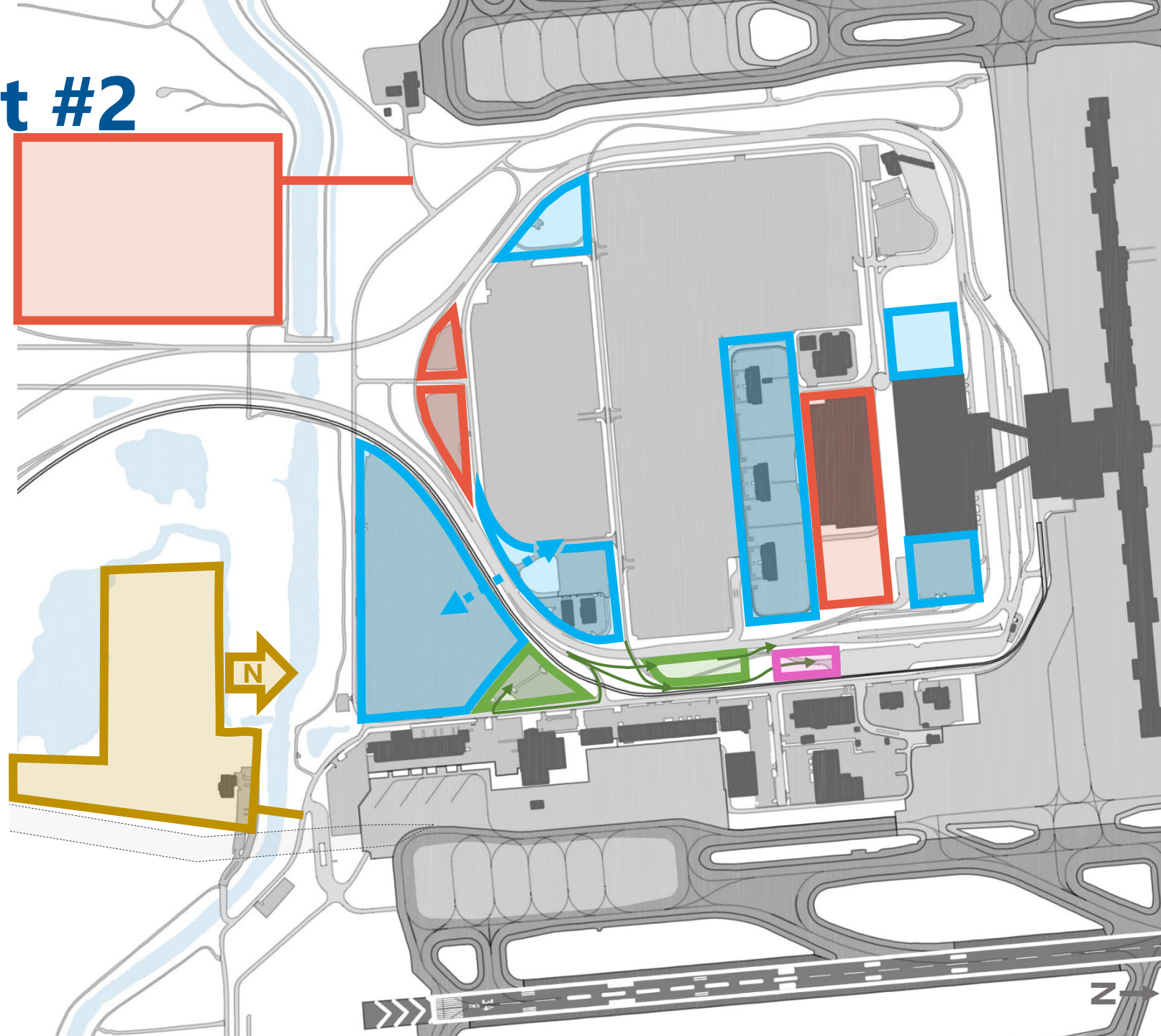
# Landside Concept #1 Summary

Use	PAL 3	#1
Surface Parking	16,931	13,150
Garage Parking	3,884	7,700
<i>All Public Parking</i>	<i>20,815</i>	<i>20,850</i>
RAC Ready Return	1,958	2,000
RAC Storage	2,259	2,500
RAC QTA (sf)	430k	430k
Park 'n' Wait Lot	95	100
Service Center	58	60
Employee Parking	4,500	4,500
CV Staging	141	141



# Landside Concept #2 Summary

Use	PAL 3	#2
Surface Parking	16,931	16,100
Garage Parking	3,884	5,600
<i>All Public Parking</i>	<i>20,815</i>	<i>21,700</i>
RAC Ready Return	1,958	2,000
RAC Storage	2,259	2,300
RAC QTA (sf)	430k	430k
Park 'n' Wait Lot	95	100
Service Center	58	60
Employee Parking	4,500	4,500
CV Staging	141	141

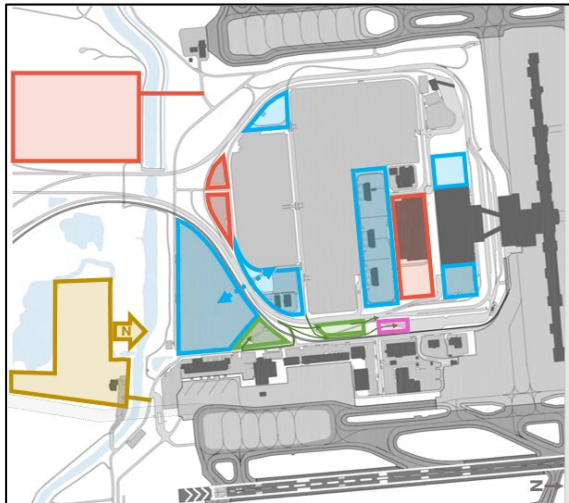


# Comprehensive Concepts

#1



#2



Evaluation Criteria	1	2
Meets near/long-term facility req's	Fair	Good
Meets objectives-planning principles	Fair	Good
Provides targeted level of service	Good	Good
Operational efficiency/ease of use	Fair	Fair
Operational and public safety	Fair	Good
Flexibility and expansion potential	Fair	Good
Financial feasibility <i>(capital/operating cost, net revenue)</i>	Fair	Fair
Environmental/sustainability	Good	Fair
Ease of implementation	Good	Good

Legend



Good



Fair

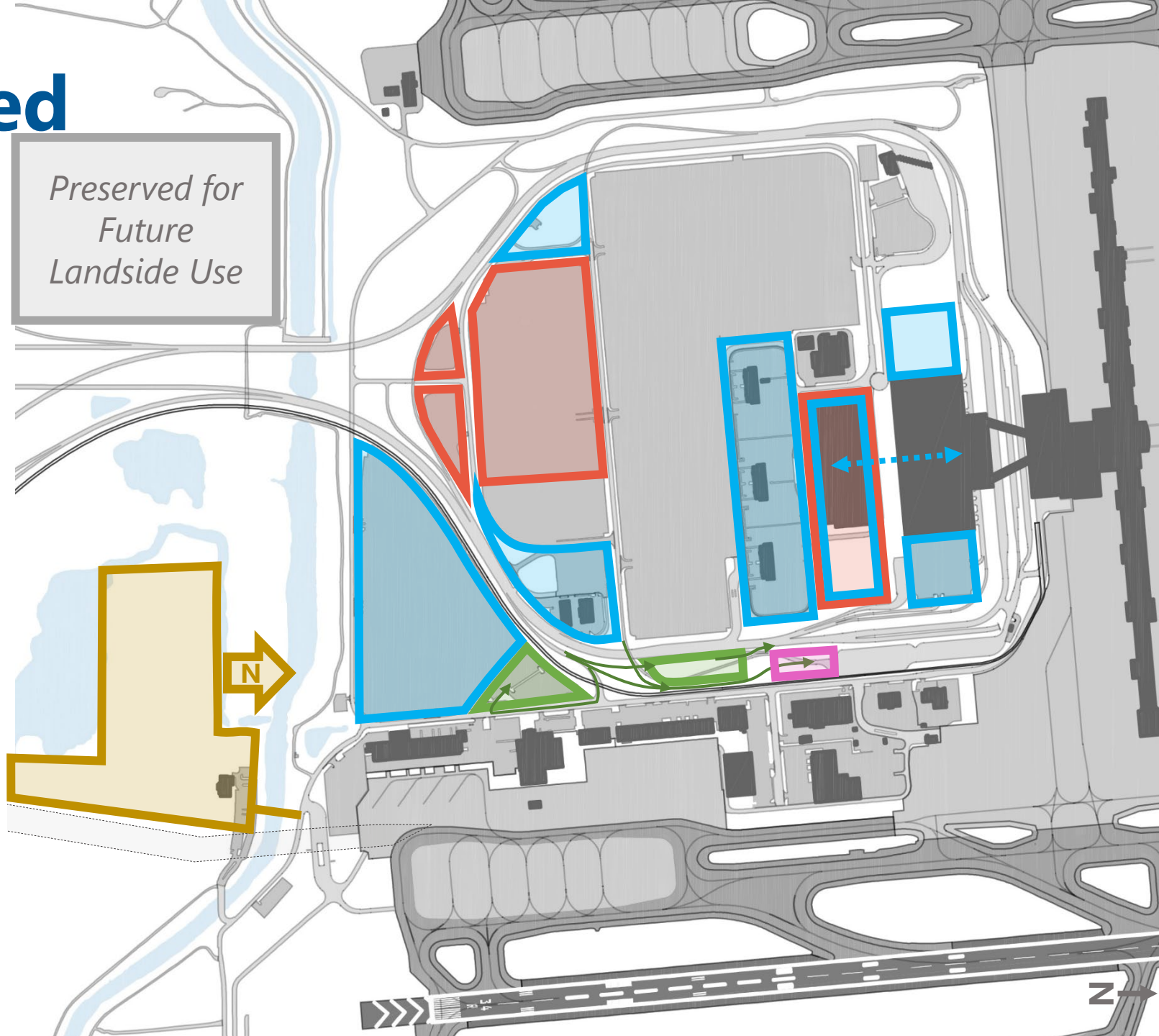


Poor

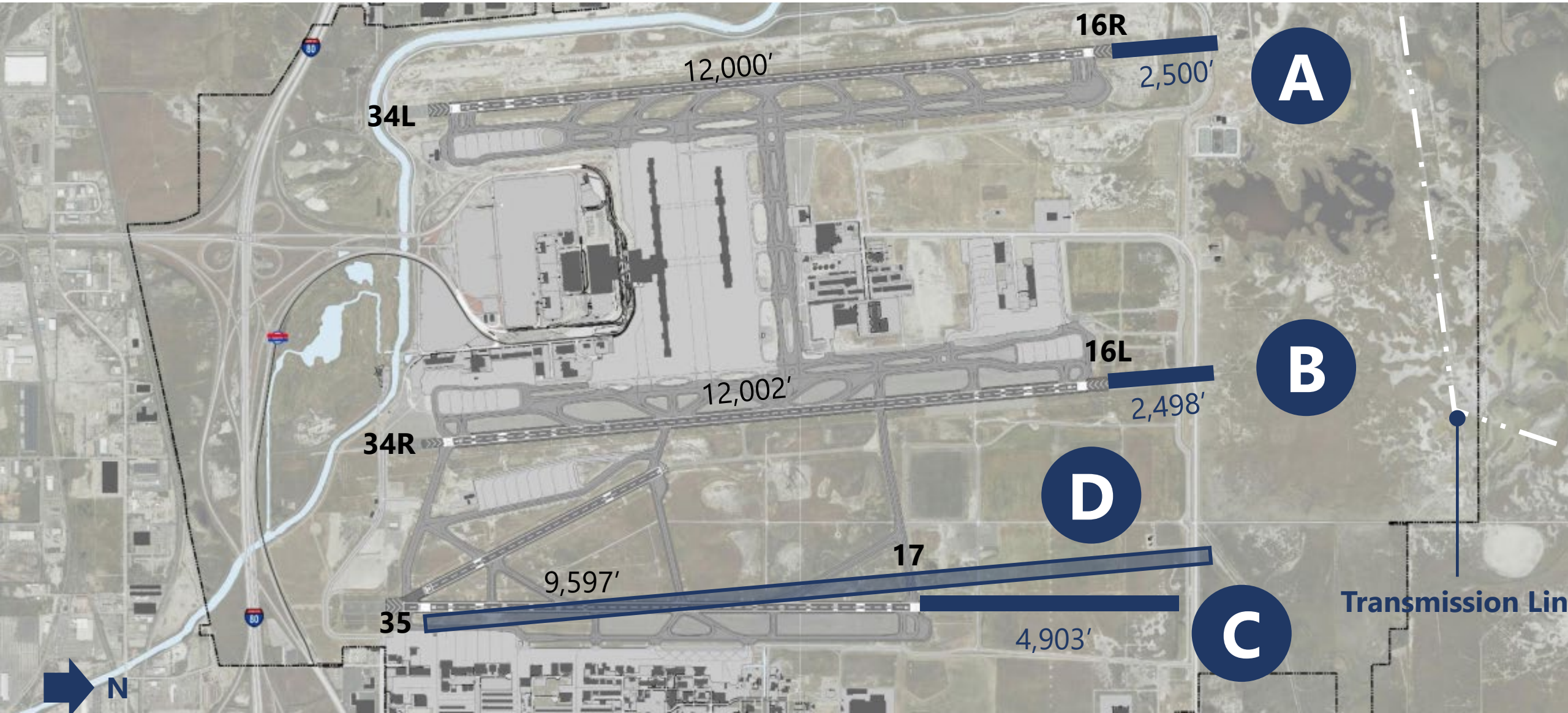


# Landside Preferred Hybrid Concept

Use	PAL 3	#1
Surface Parking	16,931	13,150
Garage Parking	3,884	7,700
<i>All Public Parking</i>	<i>20,815</i>	<i>20,850</i>
RAC Ready Return	1,958	2,000
RAC Storage	2,259	2,500
RAC QTA (sf)	430k	430k
Park 'n' Wait Lot	95	100
Service Center	58	60
Employee Parking	4,500	4,500
CV Staging	141	141



# Runway Extension Preferred Alternative



# Runway Extension Alternatives Evaluation



**A** RWY 16R-34L      **B** RWY 16L-34R      **C** RWY 17-35      **D** Realigned

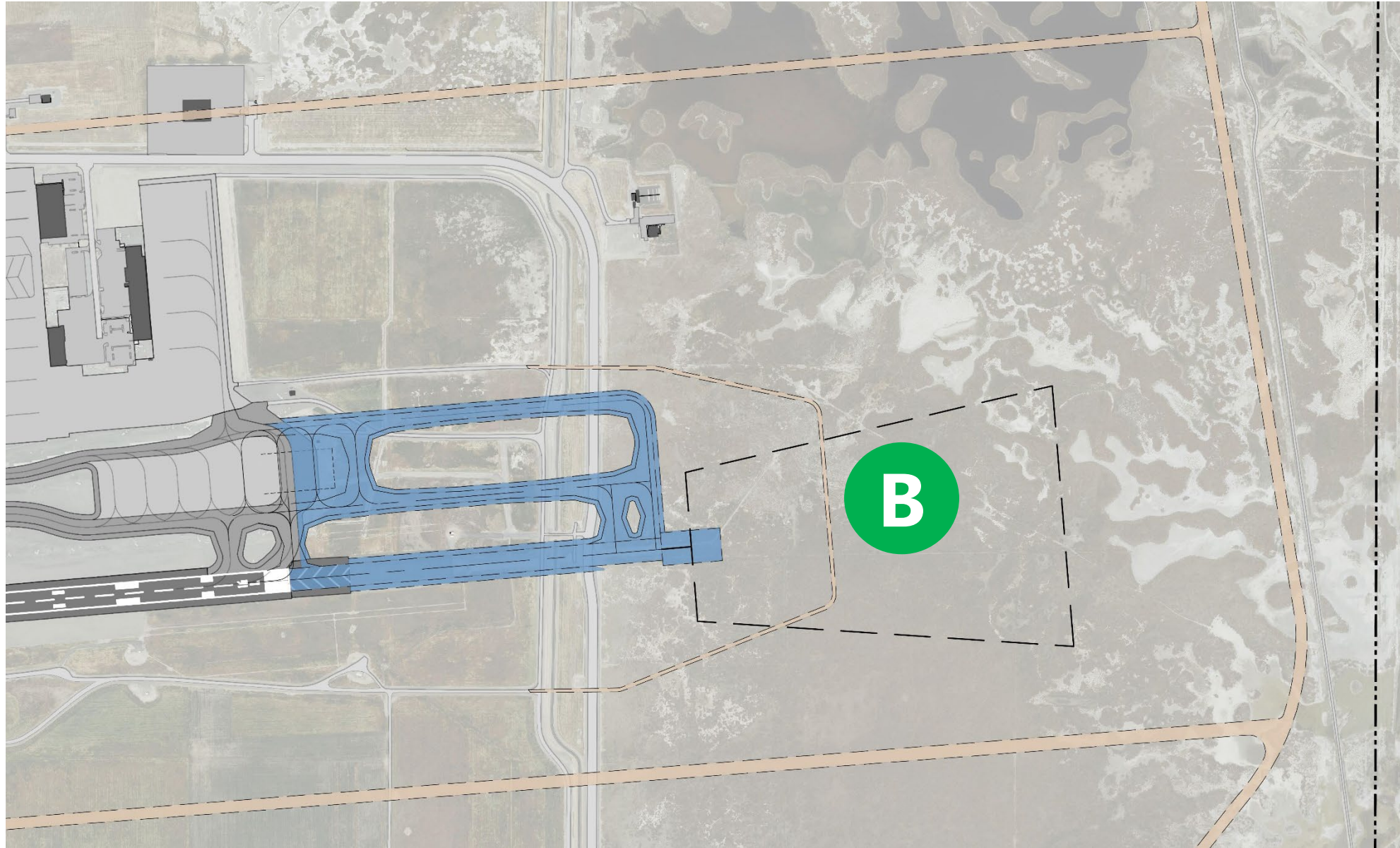
	A	B	C	D
Climb Gradient/Airspace	Fair	Good	Fair	Poor
Runway Usage and Integration	Fair	Good	Poor	Poor
Wetlands Impacts	Poor	Good	Poor	Fair
Constructability	Fair	Fair	Fair	Poor
ROM Costs	Fair	Fair	Fair	Poor
Carbon Footprint	Good	Good	Poor	Poor
Safety	Good	Good	Poor	Poor

## Performance Legend



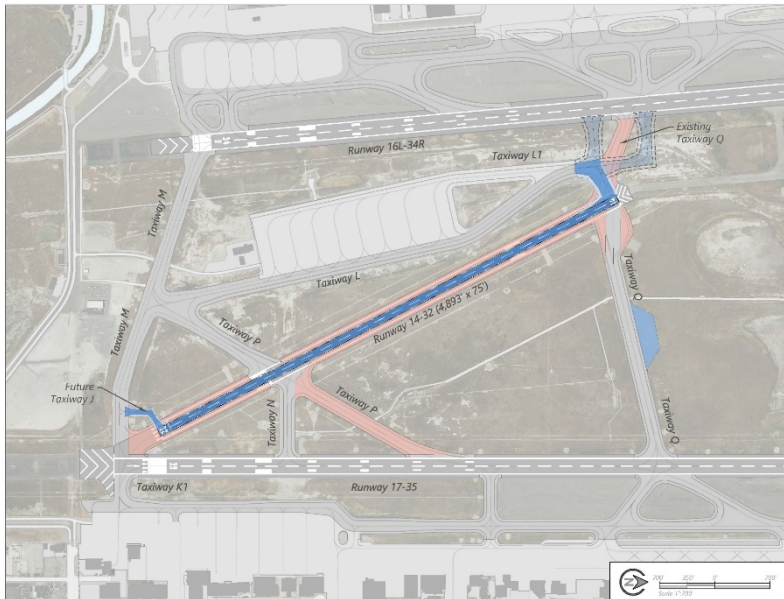


# Runway Extension Preferred Alternative

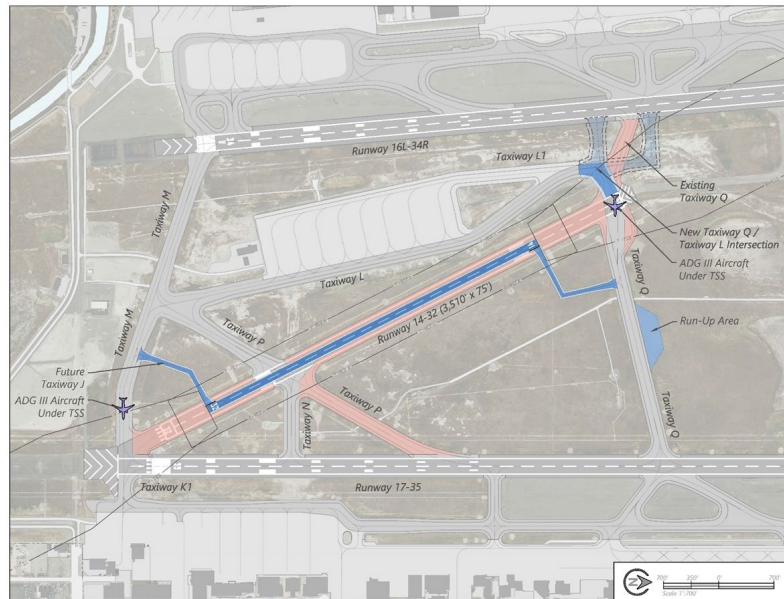


# Runway 14-32 Alternatives

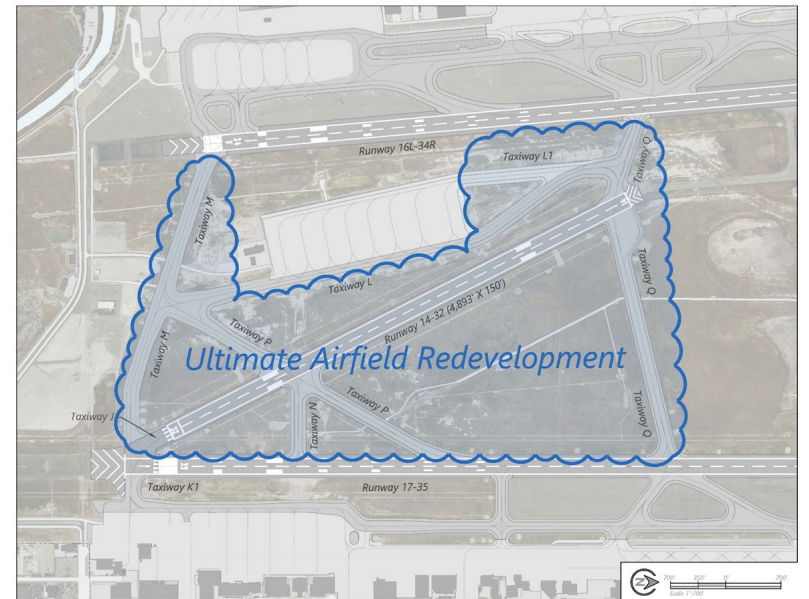
**A** MEET STANDARDS



**B** SHORTEN



**C** CLOSE

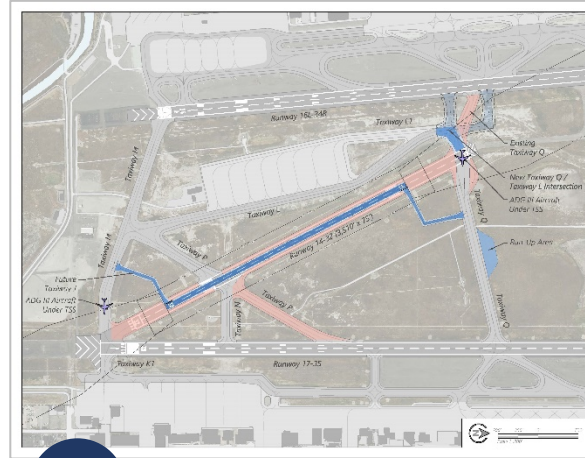




# Runway 14-32 Alternatives Evaluation



**A** Bring to FAA Standards



**B** Shorten Runway



**C** Close Runway

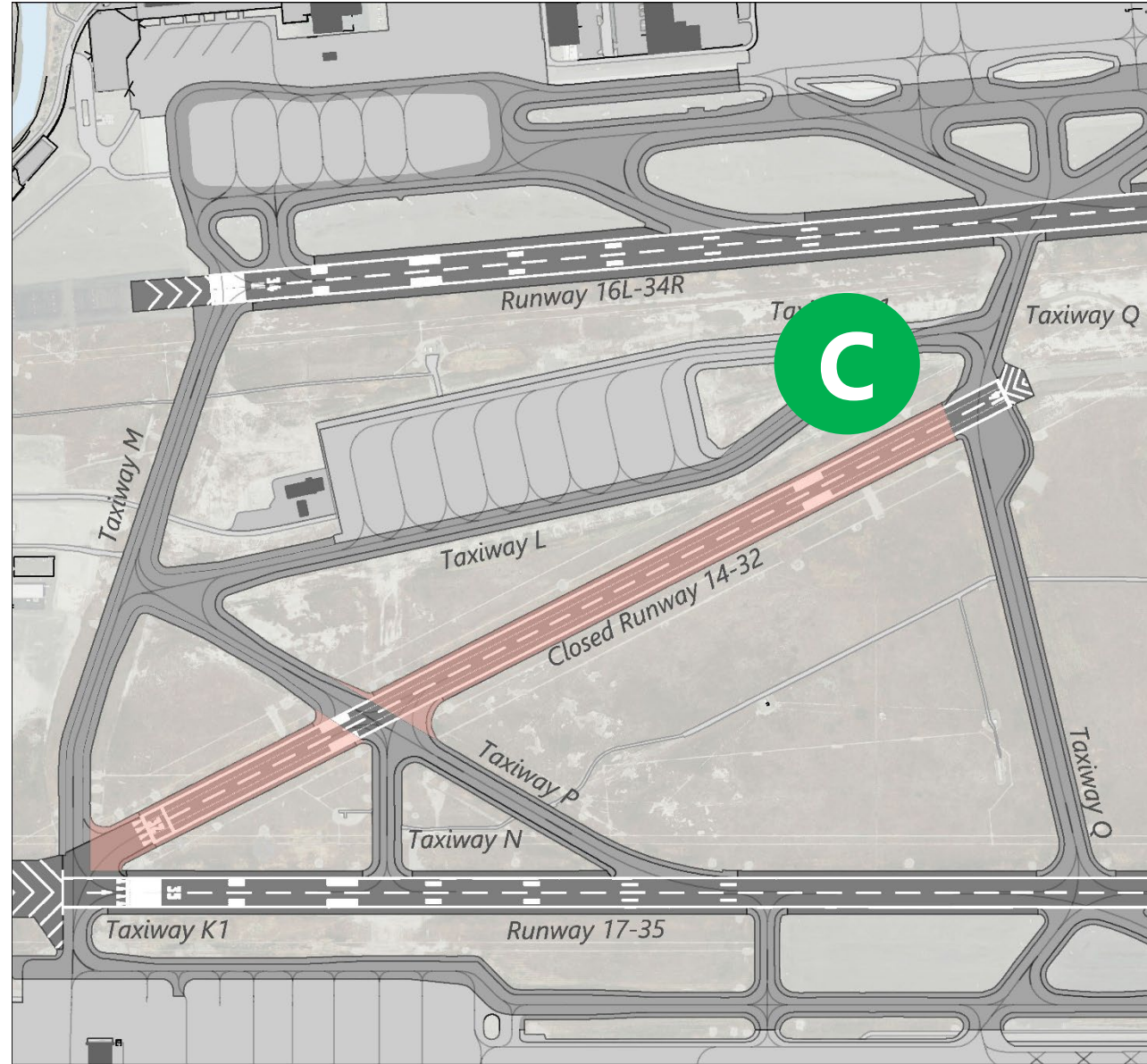
FAA Design Standard	Good	Good	Good
General Safety Considerations	Fair	Good	Good
Airfield / Airspace Efficiencies	Fair	Fair	Good
Long Term Development / Vision	Poor	Fair	Good
Cost	Poor	Poor	Good

## Performance Legend

Good
Fair
Poor

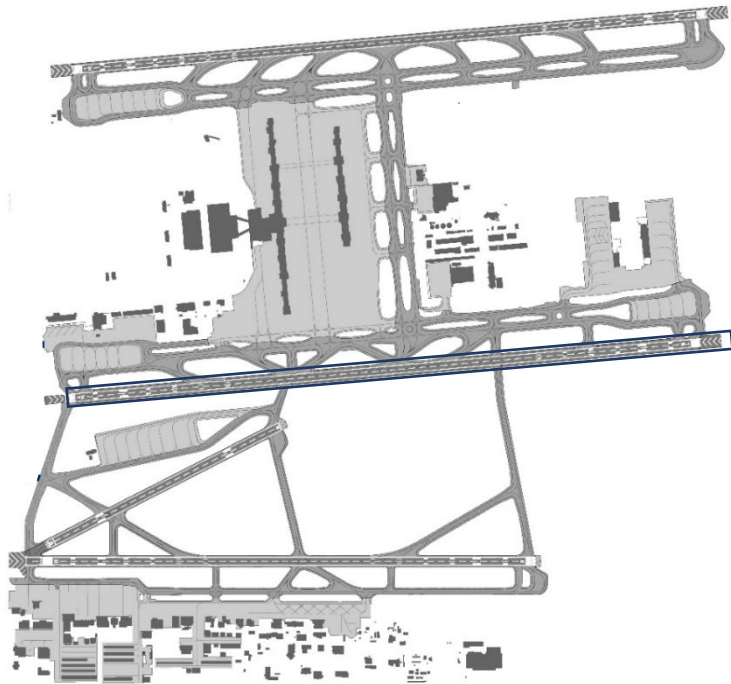


# Runway 14-32 Preferred Alternative

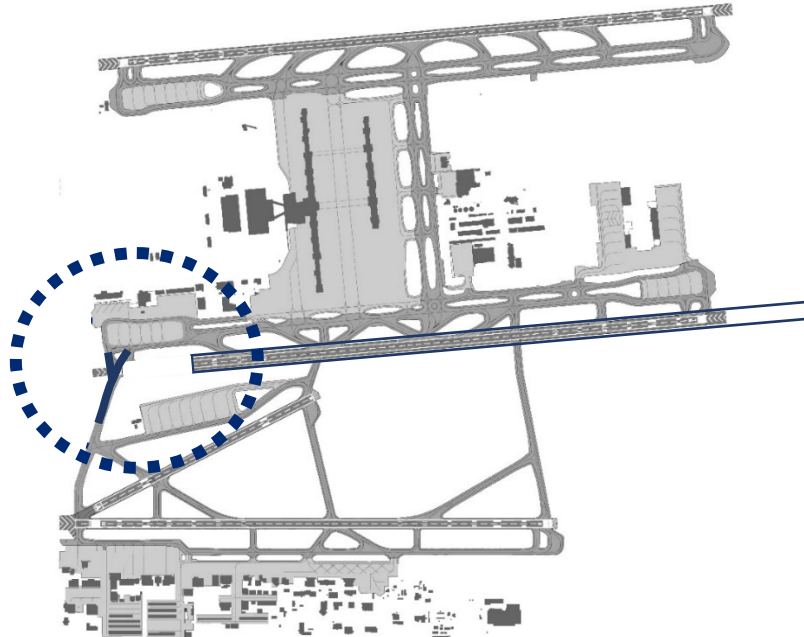


# Runway Crossing Reduction Alternatives

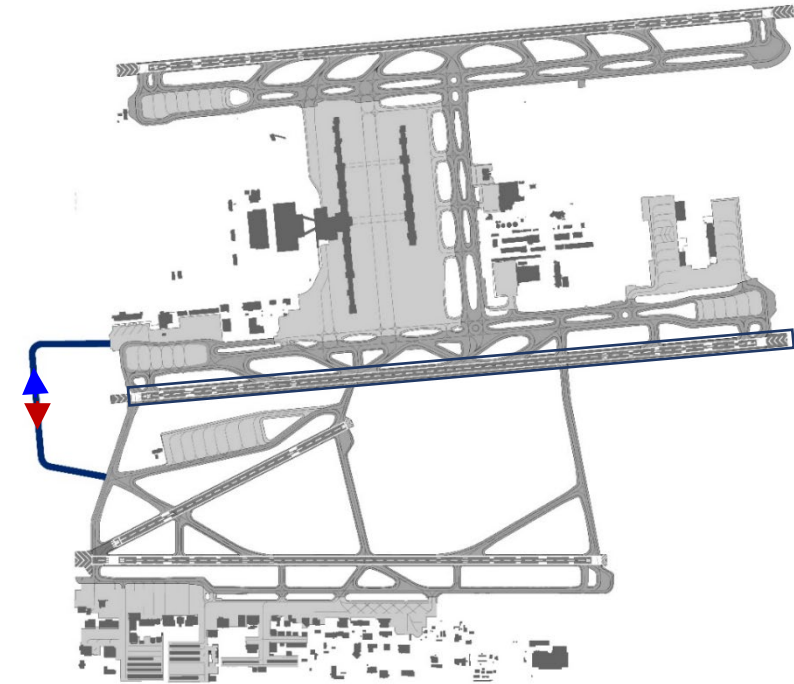
**A** EXISTING



**B** RUNWAY SHIFT



**C** END AROUND



# Runway Crossing Reduction Evaluation



**A** Existing

**B** RW Shift

**C** End Around

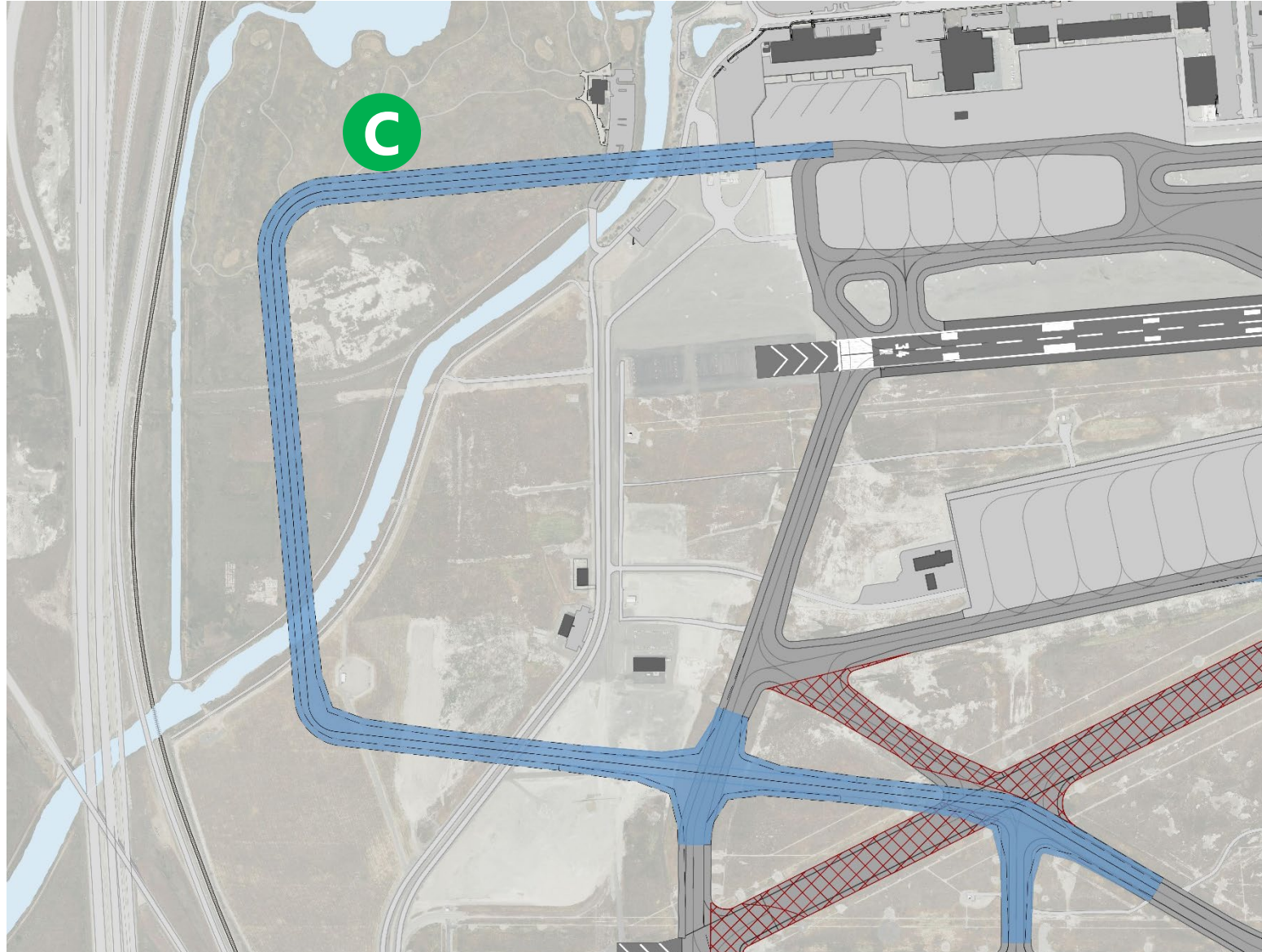
	A Existing	B RW Shift	C End Around
Safety – Runway Crossings	Fair	Good	Good
Efficiency – ATC Workload	Fair	Poor	Good
Efficiency - Delay Impacts	Fair	Fair	Good
Land and Wetland Impacts	Fair	Poor	Fair
Costs	Good	Poor	Fair

## Performance Legend



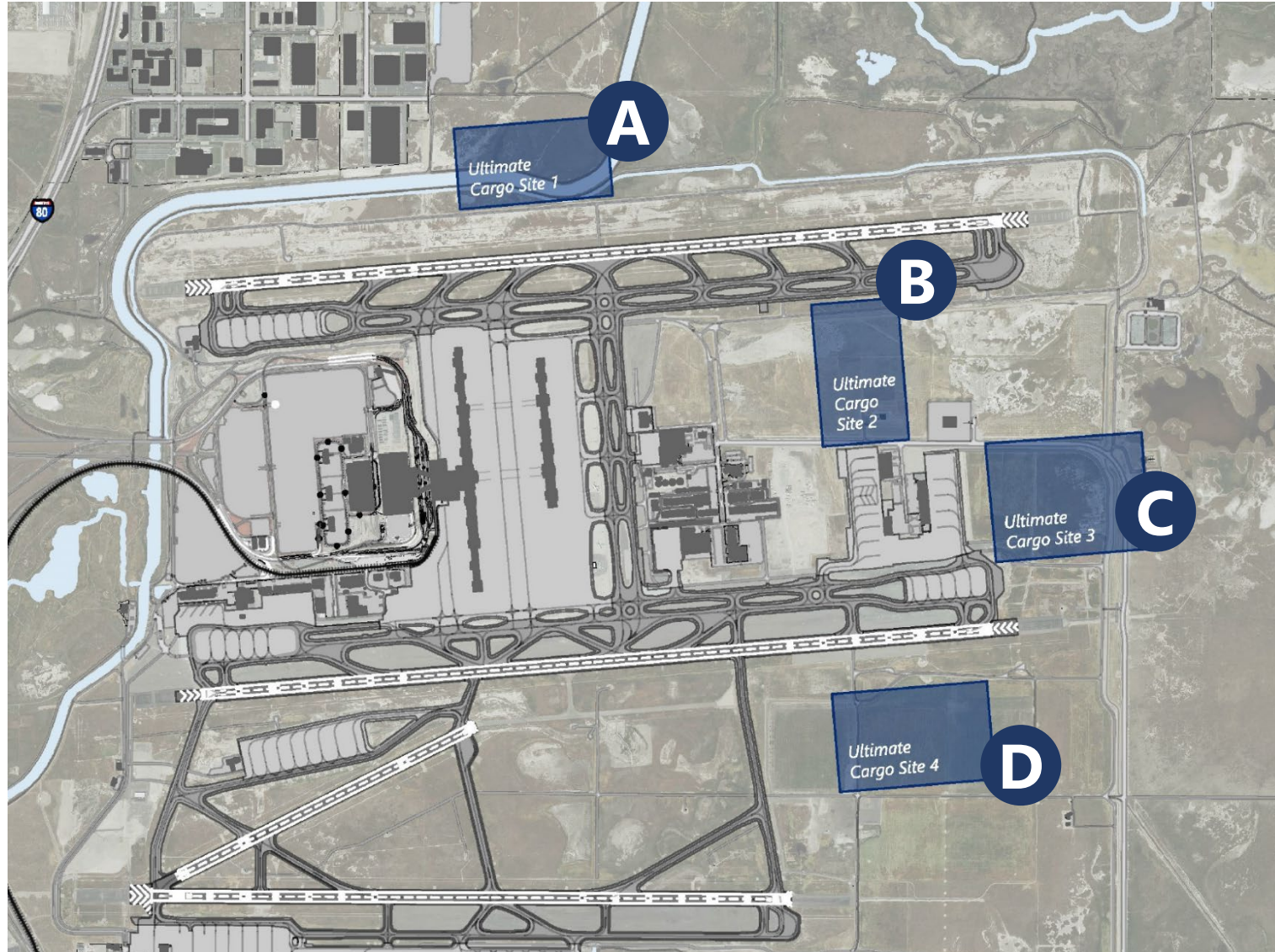


# Runway Crossing Preferred Alternative

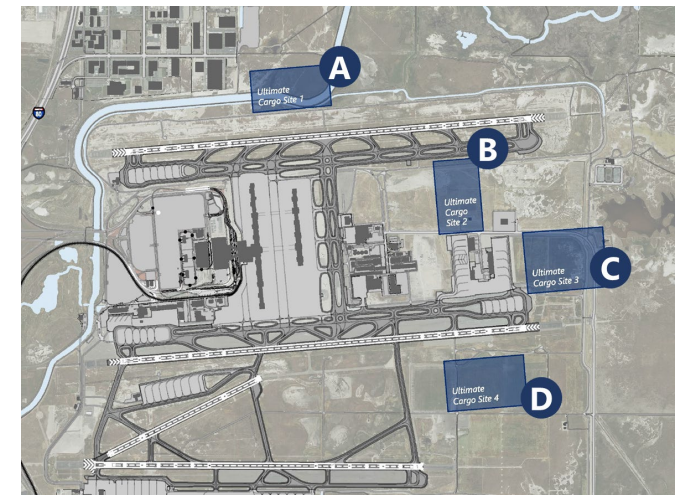




# North Air Cargo Alternatives



# North Air Cargo Evaluation



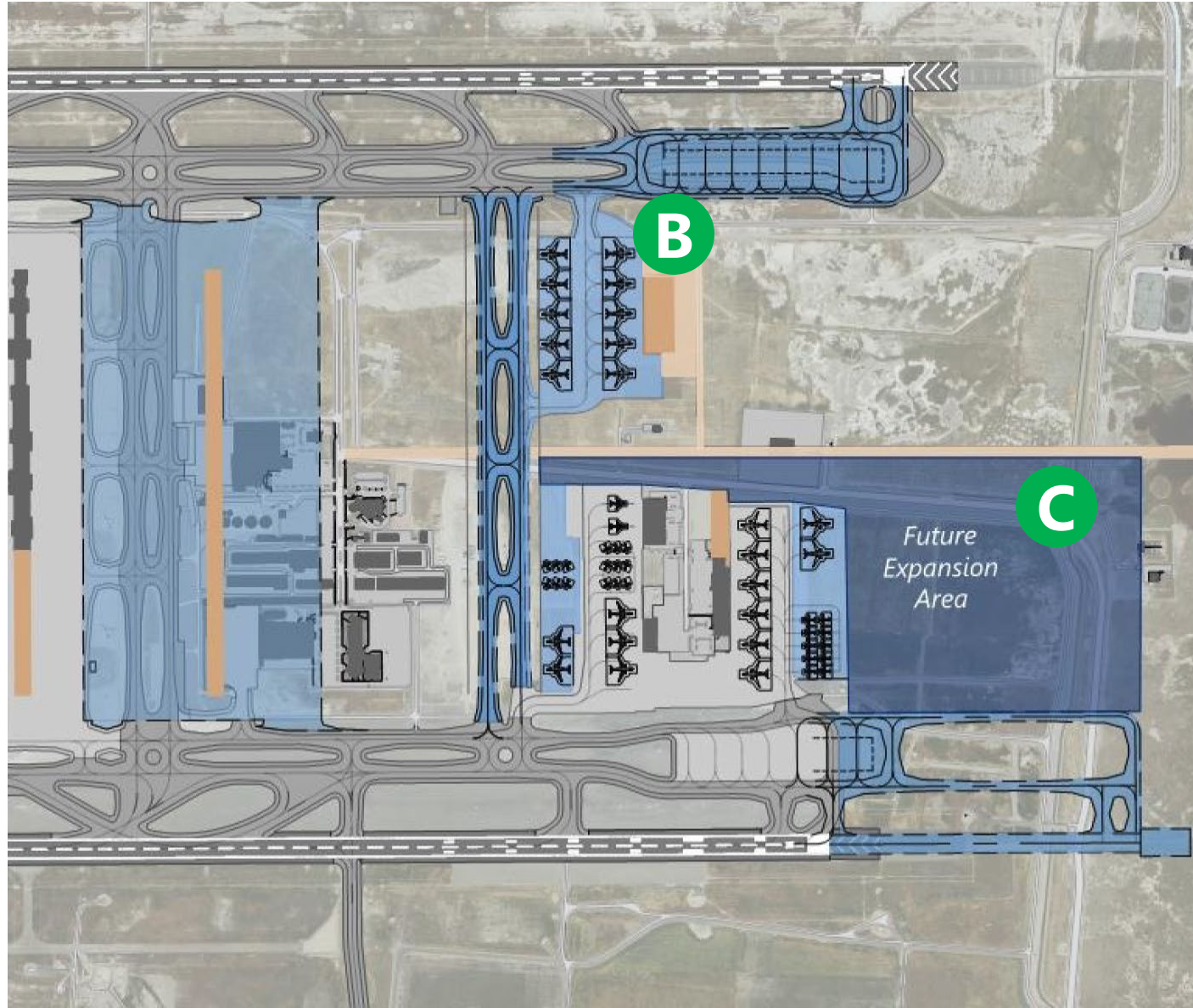
	<b>A</b> Site 1	<b>B</b> Site 2	<b>C</b> Site 3	<b>D</b> Site 4
<b>Operational Efficiency</b>	Fair	Good	Good	Fair
<b>Flexibility and Expansion</b>	Good	Fair	Fair	Good
<b>Financial Feasibility</b>	Poor	Good	Good	Fair
<b>Environmental and Sustainability</b>	Poor	Good	Good	Fair
<b>Ease of Implementation</b>	Poor	Good	Fair	Poor
<b>Meets near/long-term requirements</b>	Poor	Fair	Fair	Poor

## Performance Legend



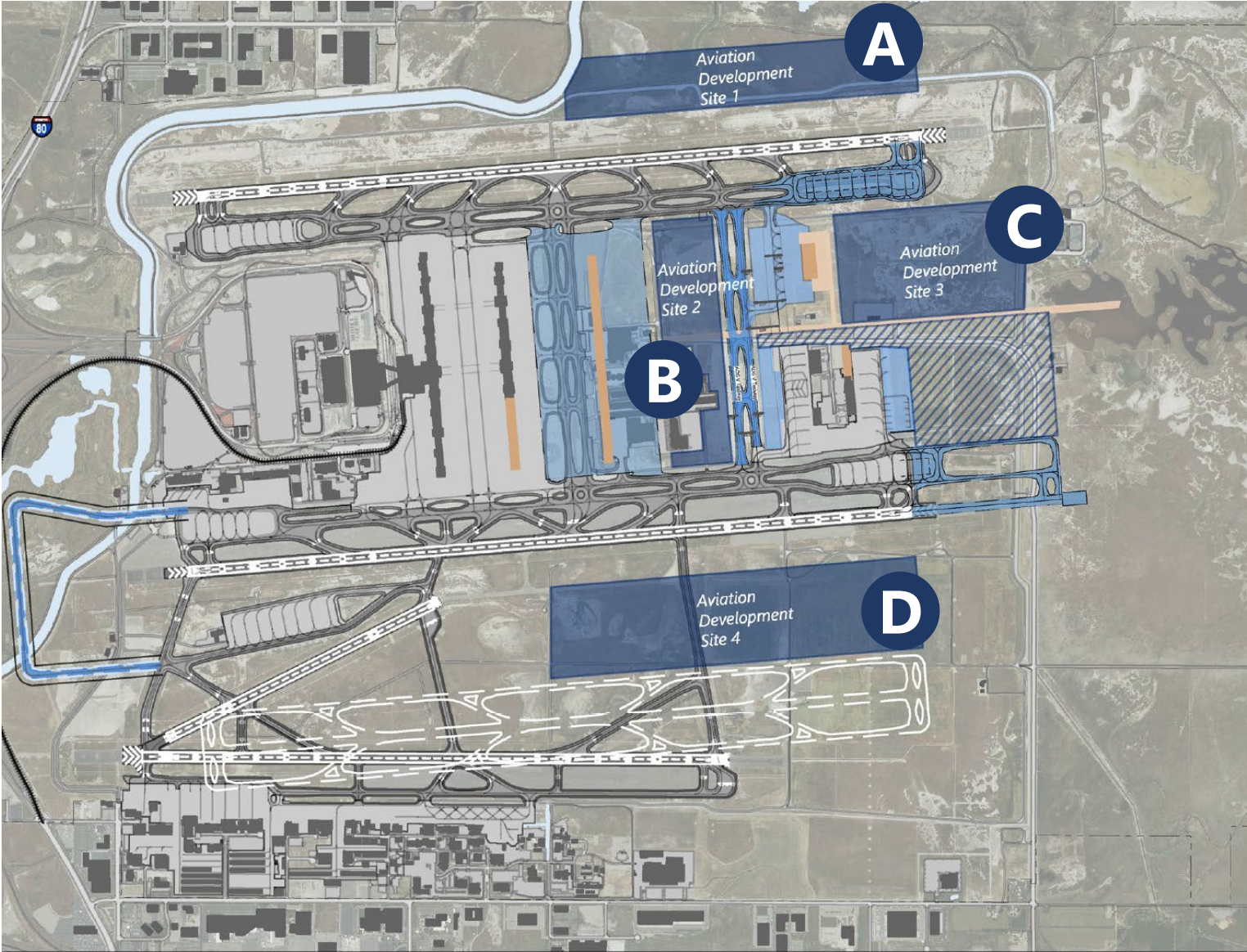


# North Air Cargo Preferred Alternative



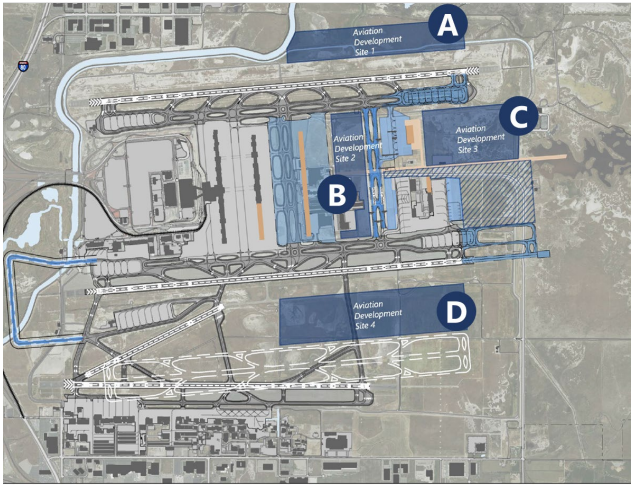


# Support Facility Site Alternatives





# Support Facility Site Evaluation



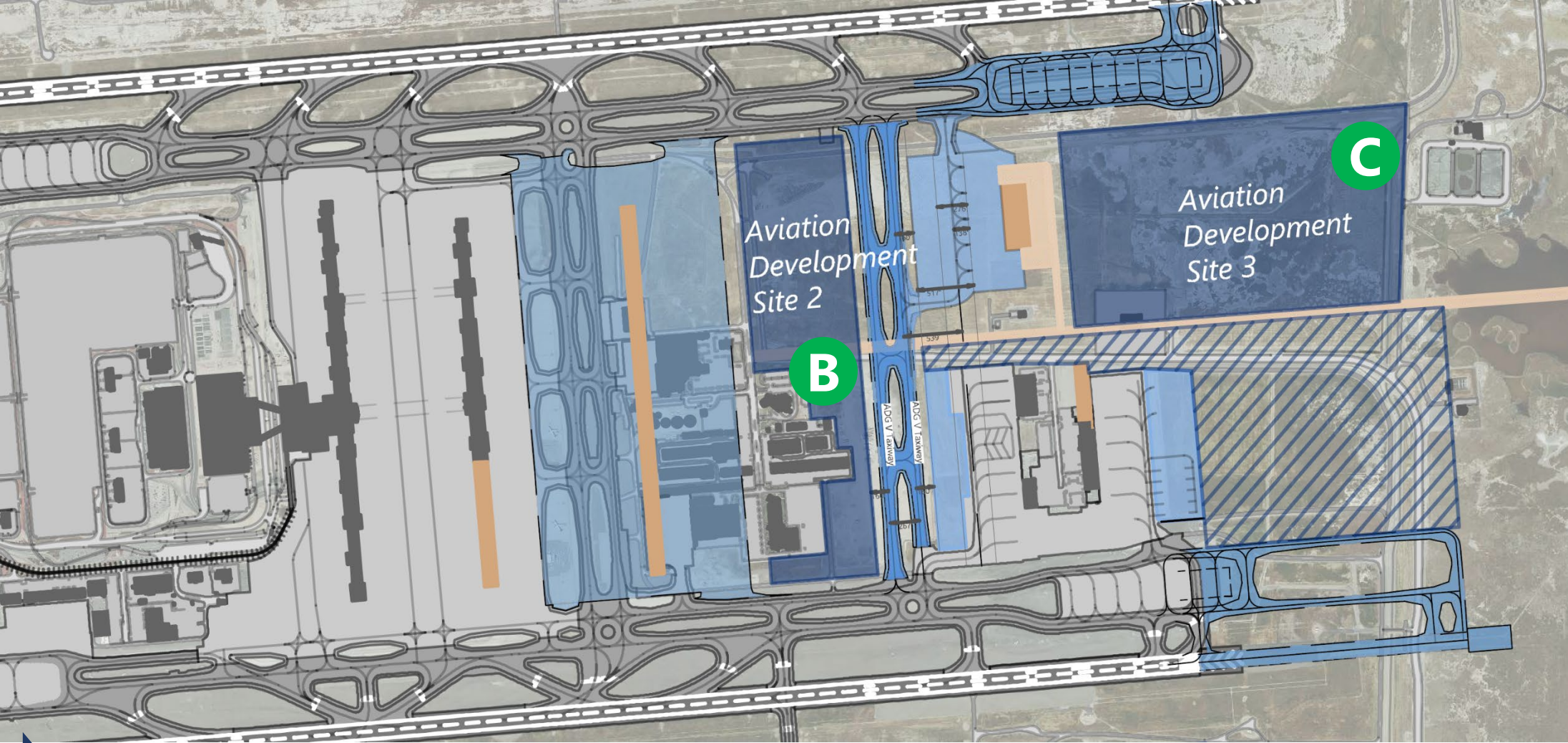
	<b>A</b> Site 1	<b>B</b> Site 2	<b>C</b> Site 3	<b>D</b> Site 4
<b>Operational Efficiency</b>	Red	Green	Green	Red
<b>Flexibility and Expansion</b>	Green	Yellow	Yellow	Green
<b>Financial Feasibility</b>	Red	Green	Green	Yellow
<b>Environmental and Sustainability</b>	Red	Green	Green	Yellow
<b>Ease of Implementation</b>	Red	Green	Green	Red
<b>Meets near/long-term requirements</b>	Red	Yellow	Green	Green

### Performance Legend



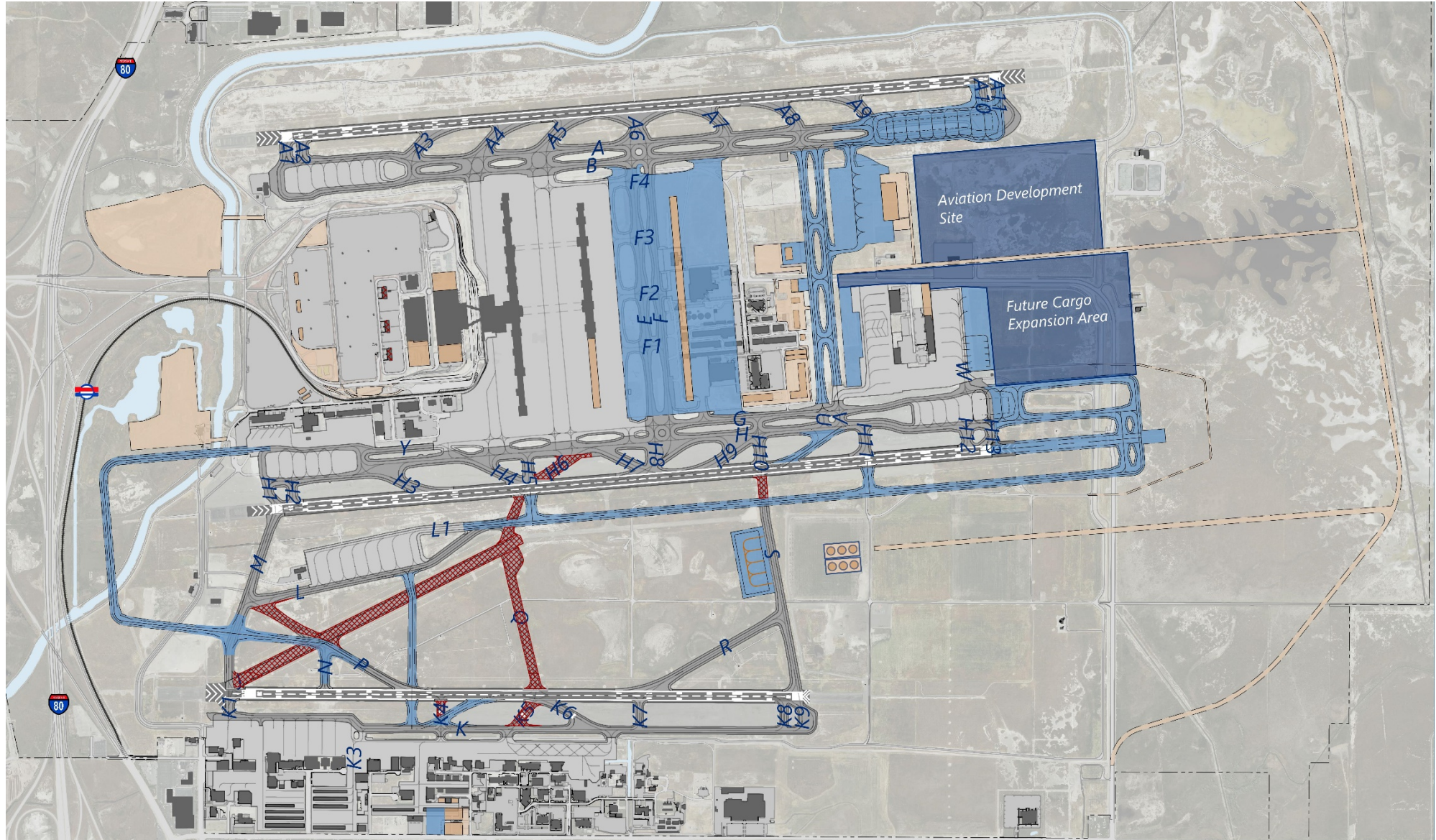


# Support Facility Preferred Alternative





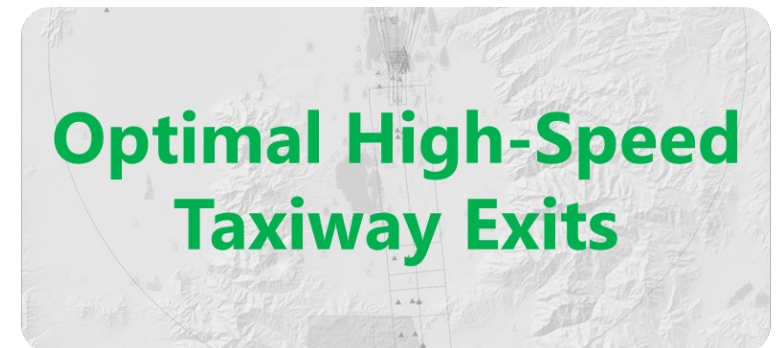
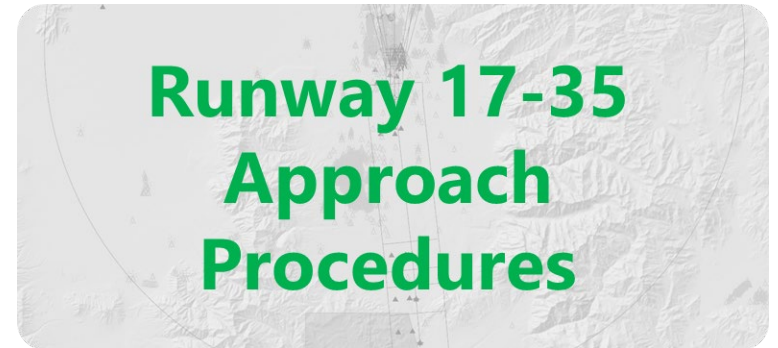
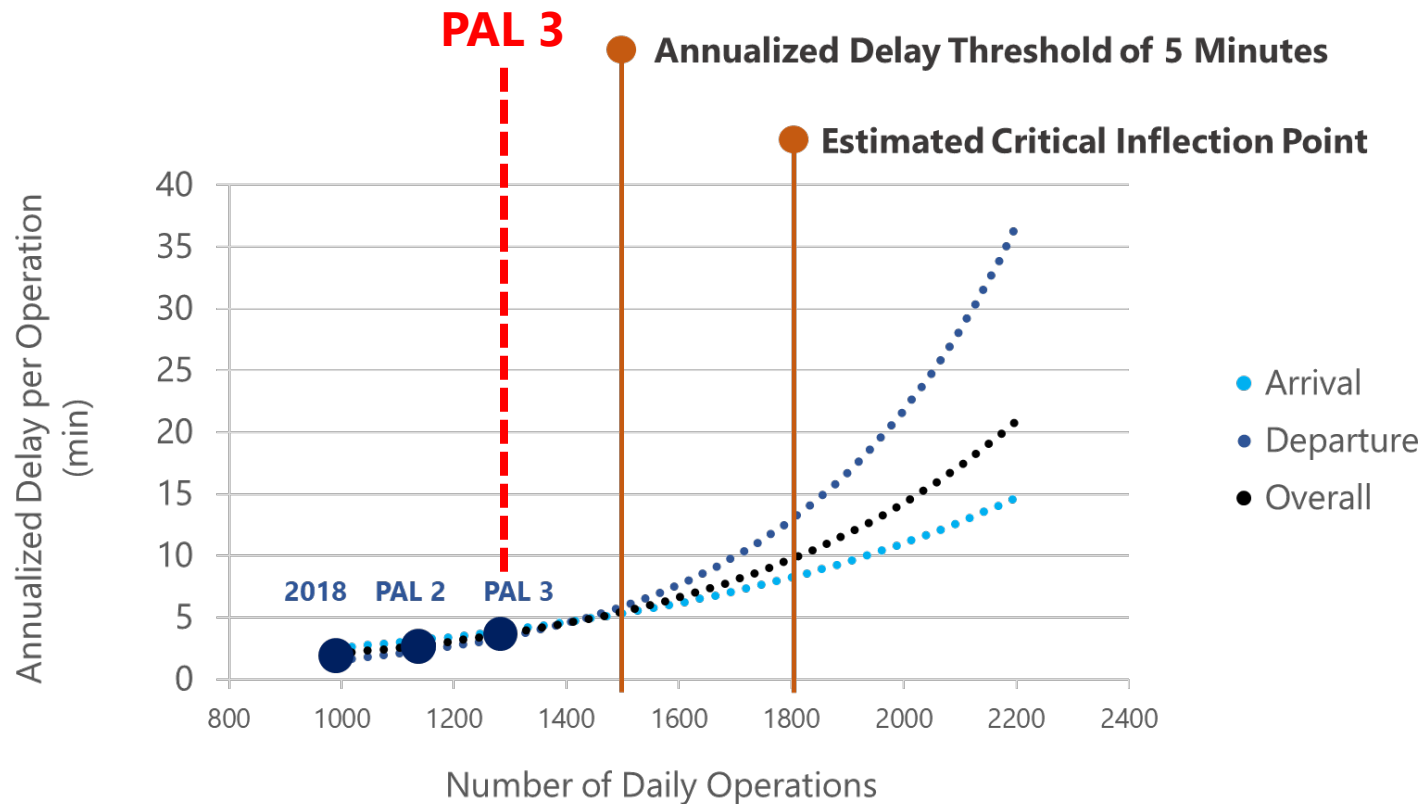
# Draft 20-Year Development Plan





# Runway 17-35

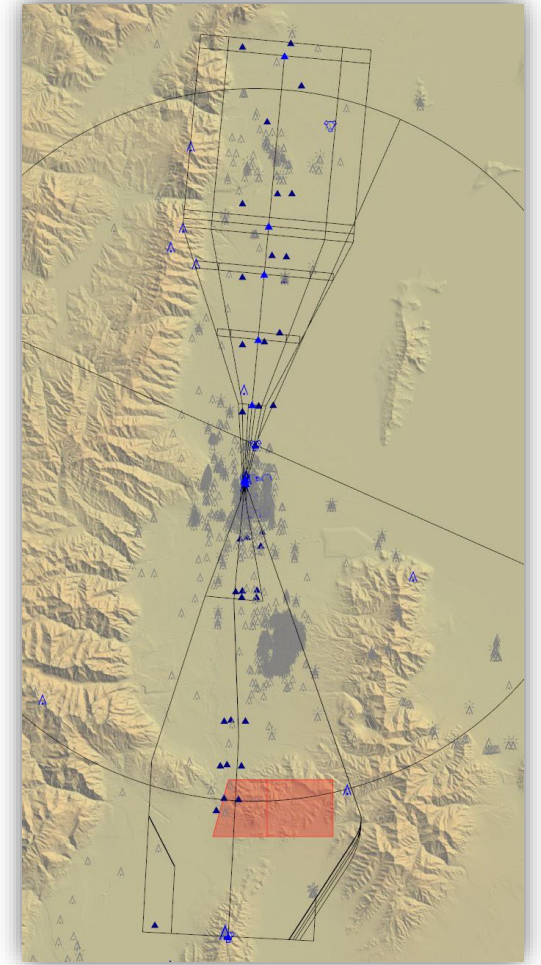
- » No capacity needed in planning period
- » Incremental strategic investment
- » Ultimate realignment of runway





# Runway 17-35 Realignment Analysis

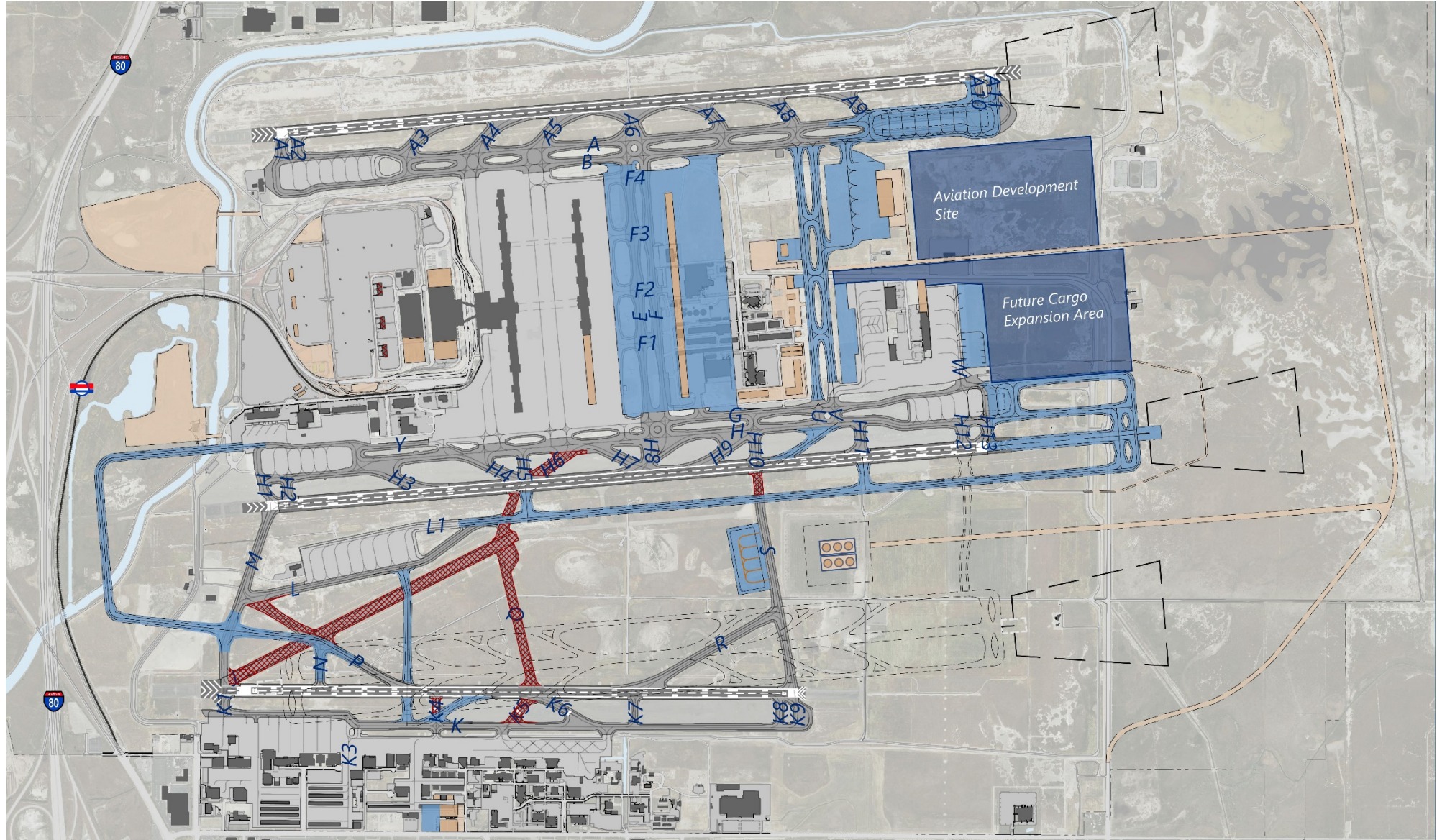
- » LEAN Engineering – provided detailed airspace study
- » Airspace redesign slated in the near term
  - Provides new opportunities
- » Concluded 3,000' separation allows:
  - ILS CAT III Capability
  - Dual simultaneous approaches
  - Simultaneous departures from two runways (three runways depending on safety study)
  - Potential for triple simultaneous arrivals in North Flow\*



\*CSPO – closely spaced runway operations



# Ultimate Runway 17-35 Realignment







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# Agenda

*Status Update*

*Facility Requirements Review*

*Solutions*

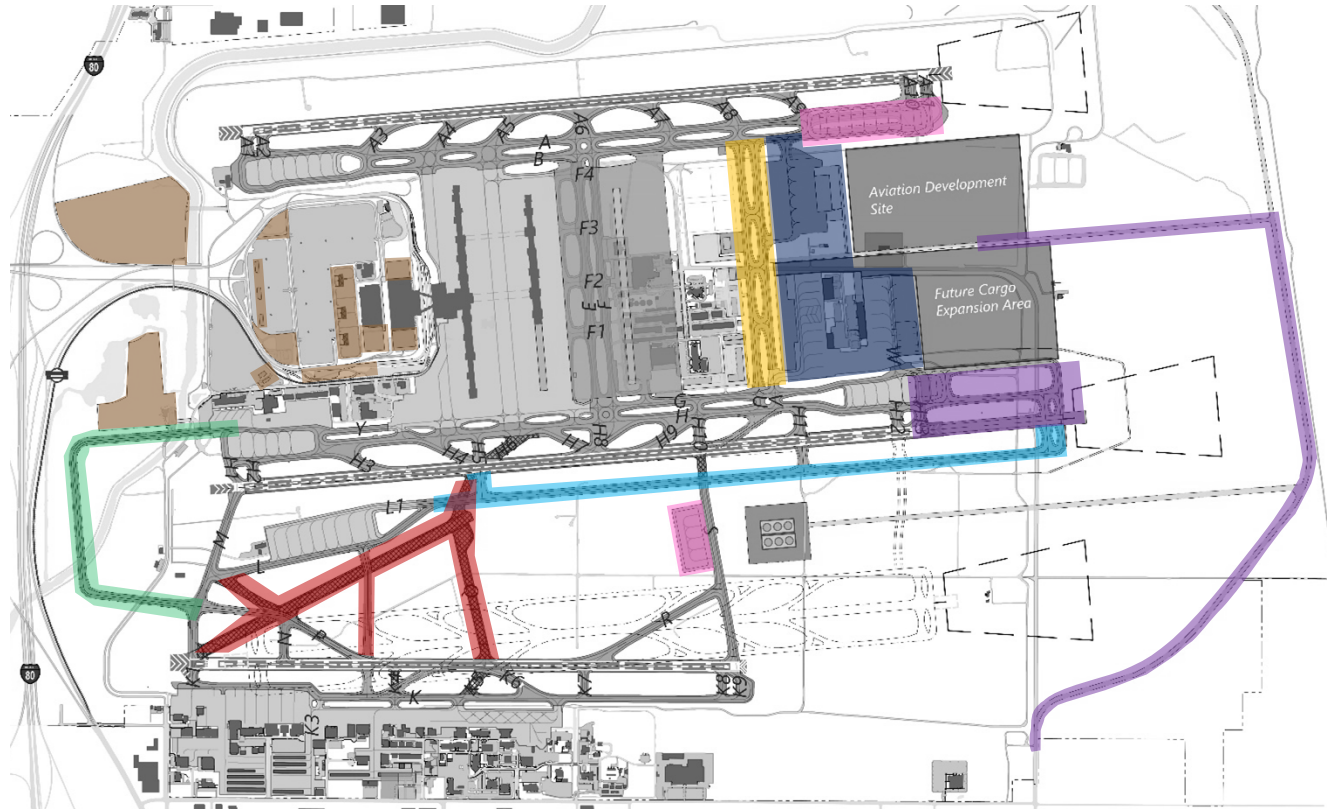
***Implementation***

*Next Steps*



# Implementation – Major Programs

	Taxiway U&V	\$80M
	Taxiway L Extension	\$70M
	Runway / Taxiway Safety	\$17M
	Runway 16L-34R Extension	\$135M
	South End Around Taxiway	\$105M
	Deicing Enhancement	\$160M
	Cargo Expansion	\$80M
	Landside	\$244M







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# Agenda

*Status Update*

*Facility Requirements Review*

*Solutions*

*Implementation*

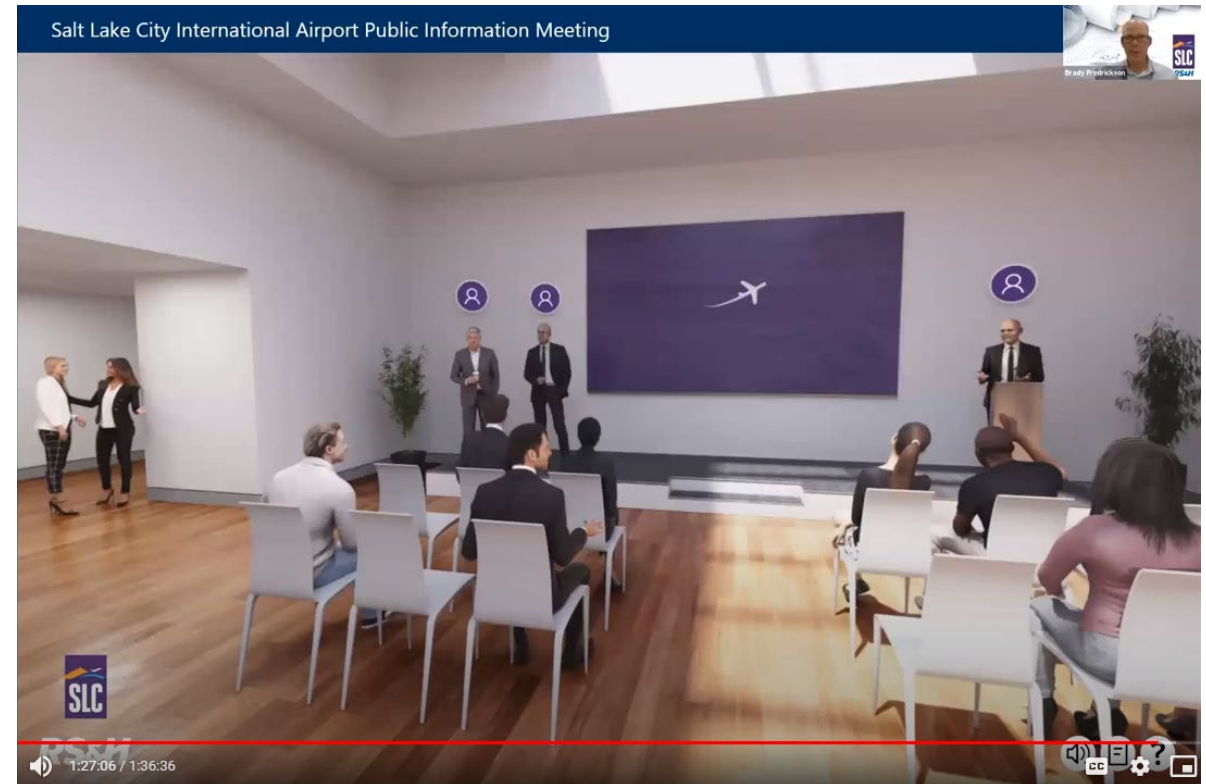
*Next Steps*



# Next Steps

## » Public Communication Program

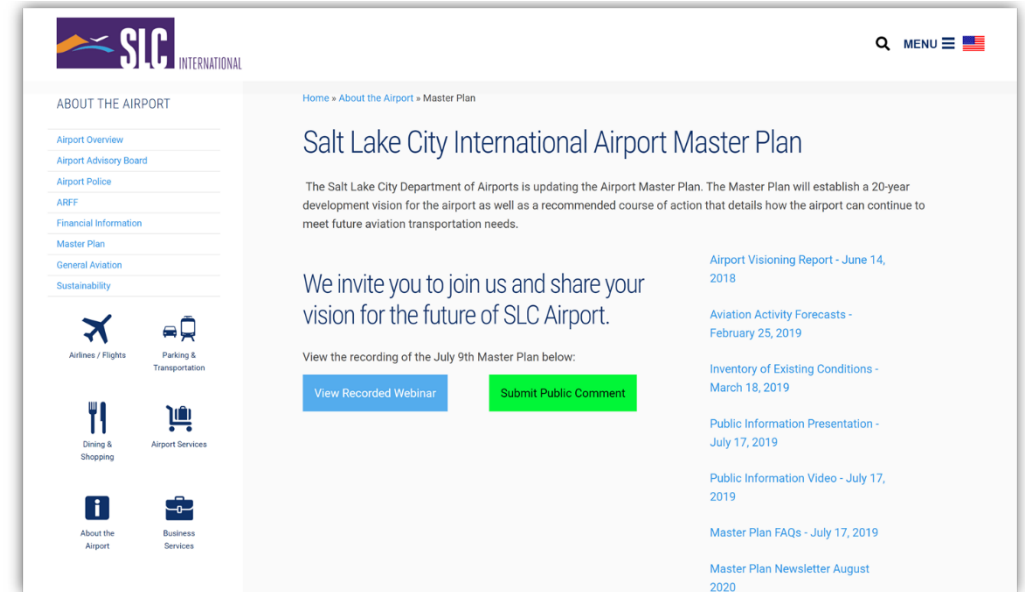
- Virtual technical meetings anticipated during the week of May 24<sup>th</sup>
  - *Airport Working Group*
  - *Board Advisory Group*
  - *Technical Advisory Committee*
  - *Policy Advisory Committee*
- Final virtual Public Involvement Meeting anticipated during the week of June 7<sup>th</sup>
- Next Airport Board update anticipated in July 2021.





# Next Steps

- » Complete Implementation Strategy
- » FAA review and approval of ALP
- » Final documentation
  - Will be available at [slcairport.com/masterplan](http://slcairport.com/masterplan)
- » Kickoff the next master plan studies.







Advisory Board  
Meeting

April 21, 2021

Information



**SALT LAKE CITY DEPARTMENT OF AIRPORTS**  
**(An Enterprise Fund of Salt Lake City Corporation)**  
**Statements of Net Position (Unaudited)**  
**(Amounts in Thousands)**

<i>As of February 28,</i>	<b>2021</b>	<b>2020</b>
<b>ASSETS</b>		
<b>Current Assets</b>		
Cash and cash equivalents	\$ 19,128	\$ 250,146
Restricted cash and cash equivalents	17,039	226,048
Restricted investments	29,901	283,664
Investments	-	14,172
Airline and rental fees receivable	20,955	17,902
Loans receivable	6,842	-
Other assets	(2,347)	4,787
<b>Total current assets</b>	<b>91,518</b>	<b>796,719</b>
<b>Noncurrent Assets</b>		
Restricted cash and cash equivalents	81,296	61,619
Restricted investments	55,987	62,315
Investments	921	32,299
Loans receivable	25,516	-
Other assets	9,726	1,573
<b>Total noncurrent assets and investments</b>	<b>173,446</b>	<b>157,806</b>
<b>Capital assets</b>		
Land	111,696	105,129
Building and improvements	1,419,993	1,415,726
Equipment	169,490	152,311
Construction in progress	2,764,308	2,096,641
<b>Total capital assets - at cost</b>	<b>4,465,487</b>	<b>3,769,807</b>
Less accumulated depreciation	1,118,953	1,077,563
<b>Net capital assets</b>	<b>3,346,534</b>	<b>2,692,244</b>
<b>Total noncurrent assets</b>	<b>3,519,980</b>	<b>2,850,050</b>
<b>Total Assets</b>	<b>3,611,498</b>	<b>3,646,769</b>
<b>Deferred Outflows of Resources</b>	<b>4,521</b>	<b>7,002</b>
<b>Total Assets and Deferred Outflows of Resources</b>	<b>\$ 3,616,019</b>	<b>\$ 3,653,771</b>



**SALT LAKE CITY DEPARTMENT OF AIRPORTS**  
**(An Enterprise Fund of Salt Lake City Corporation)**  
**Statements of Net Position (Unaudited)**  
**(Amounts in Thousands)**

<i>As of February 28,</i>	<b>2021</b>	<b>2020</b>
<b>LIABILITIES</b>		
<b>Current Liabilities</b>		
Accounts payable	\$ 16,969	\$ 46,309
Accrued compensation	2,054	1,750
Interest payable	15,463	15,463
Other accrued liabilities	49,306	11,254
<b>Total current liabilities</b>	<b>83,792</b>	<b>74,776</b>
<b>Noncurrent Liabilities</b>		
Revenue bonds payable	2,038,889	2,046,220
Noncurrent compensation liability	3,801	3,556
Net pension liability	8,431	17,737
Other accrued liabilities	51,128	60,518
<b>Total noncurrent liabilities</b>	<b>2,102,249</b>	<b>2,128,031</b>
<b>Total Liabilities</b>	<b>2,186,041</b>	<b>2,202,807</b>
<b>Deferred Inflows of Resources</b>		
Deferred inflows - revenue collected in advance	5,501	3,468
Deferred inflows - pension	4,993	652
<b>Total Deferred Inflows of Resources</b>	<b>10,494</b>	<b>4,120</b>
<b>NET POSITION</b>		
Net investment in capital assets	1,456,016	1,104,715
Restricted for		
Capital projects	35,840	82,181
Debt service	148,381	219,772
Unrestricted	(220,753)	40,176
<b>Net Position</b>	<b>1,419,484</b>	<b>1,446,844</b>
<b>Total Liabilities, Deferred Inflows of Resources, and Net Position</b>	<b>\$ 3,616,019</b>	<b>\$ 3,653,771</b>



**SALT LAKE CITY DEPARTMENT OF AIRPORTS**

(An Enterprise fund of Salt Lake City Corporation)

**Statements of Revenues, Expenses, and Changes in Fund Net Position (Unaudited)**

(Amounts in Thousands)

<i>for the Eight month period ended February,</i>	<b>2021</b>	<b>2020</b>
<b>Operating Revenues</b>		
Airline revenue	\$ 74,203	\$ 59,564
Terminal concessions	5,332	14,130
Landside concessions	25,600	50,494
Lease revenue	4,199	4,528
General aviation	1,926	2,046
State aviation tax	981	1,963
Other revenue	3,416	3,406
Operating revenues	115,657	136,131
Less airline revenue sharing	(3,826)	(9,754)
Total operating revenues	111,831	126,377
<b>Operating Expenses</b>		
Salaries and benefits	33,309	32,113
Materials and supplies	5,335	8,579
Maintenance contracts	6,986	7,471
Charges and services	14,848	7,098
Utilities	3,674	4,740
Inter-governmental	10,717	9,716
Other expenses	3,098	2,750
Total operating expenses before depreciation	77,967	72,467
<b>Operating Income Before Depreciation</b>	33,864	53,910
<b>Depreciation Expense</b>	38,198	44,120
<b>Operating Income (Loss)</b>	(4,334)	9,790
<b>Non-Operating Revenues (Expenses)</b>		
Passenger facility charges	15,045	33,878
Customer facility charges	4,665	10,663
Interest income	1,233	15,016
Interest expense	(66,590)	(60,728)
Bond issuance costs	(123)	-
Other revenue (expenses), net	122	1,823
Net non-operating income (loss)	(45,648)	652
<b>Capital Contributions</b>		
Contributions and grants	38,894	19,250
Total capital contributions	38,894	19,250
<b>Net Position</b>		
Increase (decrease) in net position	(11,088)	29,692
Net Position, beginning of period	1,430,572	1,417,152
Net Position, end of period	\$ 1,419,484	\$ 1,446,844



**SALT LAKE CITY DEPARTMENT OF AIRPORTS**

(An Enterprise fund of Salt Lake City Corporation)

**OPERATING REVENUES AND EXPENDITURES TO BUDGET (Unaudited)**

(Amounts in Thousands)

	<b>Jul 2020 - Feb 2021</b>	<b>Jul 2020 - Feb 2021</b>	<b>SURPLUS/ DEFICIT</b>	<b>PERCENT CHANGE</b>
	<b>ACTUALS</b>	<b>BUDGET</b>		
<b>Revenues</b>				
Landing Fees	\$ 32,093	\$ 39,332	\$ (7,239)	-18.4%
Fuel Farm	547	359	188	52.2%
Aircraft Remain Overnight Fees	316	159	157	98.7%
Cargo Bldg. & Ramp Use Fee	1,030	1,117	(87)	-7.8%
Security Charges to TSA	437	524	(87)	-16.5%
Extraordinary Service Charges	84	42	42	99.5%
Passenger Boarding Bridges	970	1,273	(303)	-23.8%
Tenant Telephone Fees	96	79	17	21.1%
Terminal Rents	37,282	61,969	(24,687)	-39.8%
General Aviation Hangars	807	836	(29)	-3.4%
FBO Hangars/Fuel Oil Royalty	378	332	46	13.8%
Flight Kitchens	664	778	(114)	-14.6%
Other Buildings & Office Space	3,426	3,703	(277)	-7.5%
Food Service & Vending	3,615	5,909	(2,294)	-38.8%
News/Gift Shop	1,448	3,400	(1,952)	-57.4%
Car Rental	12,783	14,107	(1,324)	-9.4%
Leased Site Areas	2,358	1,885	473	25.1%
Auto Parking/Ground Transportation	12,805	22,439	(9,634)	-42.9%
Advertising	269	506	(237)	-46.8%
State Aviation Fuel Tax	981	1,232	(251)	-20.3%
Military	118	105	13	12.5%
Glycol Recycling Sales	129	196	(67)	-34.4%
Auxiliary Airport Fuel Sales	741	888	(147)	-16.6%
Other	2,280	4,569	(2,289)	-50.1%
Less: Airline Revenue Sharing	(3,826)	(5,386)	1,560	-28.96%
<b>Total Operating Revenues</b>	<b>111,831</b>	<b>160,353</b>	<b>(48,522)</b>	<b>-30.3%</b>
<b>Expenses</b>				
Salary & Wages	23,619	25,253	1,634	6.5%
Employee Benefits	10,477	11,359	882	7.8%
Maintenance Supplies	3,034	6,399	3,365	52.6%
Automotive Supplies	1,620	2,944	1,324	45.0%
Other Supplies	681	2,780	2,099	75.5%
Insurance Premiums	2,520	2,536	16	0.6%
Janitorial Service	6,071	8,401	2,330	27.7%
Maintenance Contracts	915	2,177	1,262	58.0%
Other Contractual Services	6,664	12,162	5,498	45.2%
Professional & Tech Services	8,184	13,807	5,623	40.7%
Utilities	3,674	5,061	1,387	27.4%
Administrative Service Fee	1,676	1,225	(451)	-36.8%
Aircraft Rescue Fire Fighting	3,508	3,508	(0)	0.0%
Police Services	5,533	5,533	(0)	0.0%
Other Expenses	578	1,940	1,362	70.2%
Contingency Reserve	-	667	667	100.0%
Operating Expenses Before Capitalized Salaries	78,754	105,752	26,998	25.5%
Capitalized Salaries	787	787	-	0.0%
<b>Total Operating Expenses</b>	<b>77,967</b>	<b>104,965</b>	<b>26,998</b>	<b>25.7%</b>
<b>Operating Income</b>	<b>\$ 33,864</b>	<b>\$ 55,388</b>	<b>\$ (21,524)</b>	<b>-38.9%</b>

**SALT LAKE CITY DEPARTMENT OF AIRPORTS**

(An Enterprise fund of Salt Lake City Corporation)

**OPERATING REVENUES AND EXPENDITURES TO PRIOR YEAR (Unaudited)**

(Amounts in Thousands)

	<b>Jul 2020 - Feb 2021</b>	<b>Jul 2019 - Feb 2020</b>	<b>DOLLAR CHANGE</b>	<b>PERCENT CHANGE</b>
<b>Revenues</b>				
Landing Fees	\$ 32,093	\$ 28,075	\$ 4,018	14.3%
Fuel Farm	547	359	188	52.2%
Aircraft Remain Overnight Fees	316	158	158	99.9%
Cargo Bldg. & Ramp Use Fee	1,030	1,114	(84)	-7.6%
Security Charges to TSA	437	521	(84)	-16.1%
Extraordinary Service Charges	84	44	40	89.9%
Passenger Boarding Bridges	970	1,277	(307)	-24.0%
Tenant Telephone Fees	96	187	(91)	-48.7%
Terminal Rents	37,282	27,035	10,247	37.9%
General Aviation Hangars	807	861	(54)	-6.3%
FBO Hangars/Fuel Oil Royalty	378	337	41	12.2%
Flight Kitchens	664	1,225	(561)	-45.8%
Other Buildings & Office Space	3,426	3,674	(248)	-6.7%
Food Service & Vending	3,615	8,743	(5,128)	-58.7%
News/Gift Shops	1,448	4,661	(3,213)	-68.9%
Car Rental	12,783	20,522	(7,739)	-37.7%
Leased Site Areas	2,358	1,885	473	25.1%
Auto Parking/Ground Transportation	12,805	29,939	(17,134)	-57.2%
Advertising	269	726	(457)	-63.0%
State Aviation Fuel Tax	981	1,963	(982)	-50.0%
Military	118	115	3	2.7%
Glycol Recycling Sales	129	225	(96)	-42.8%
Auxiliary Airport Fuel Sales	741	848	(107)	-12.6%
Other	2,280	1,637	643	39.3%
Less: Airline Revenue Sharing	(3,826)	(9,754)	5,928	-60.8%
<b>Operating Revenues</b>	<b>111,831</b>	<b>126,377</b>	<b>(14,546)</b>	<b>-11.5%</b>
<b>Expenses</b>				
Salary & Wages	\$ 23,619	\$ 22,829	\$ 790	3.5%
Employee Benefits	10,477	10,101	376	3.7%
Maintenance Supplies	3,034	5,891	(2,857)	-48.5%
Automotive Supplies	1,620	1,873	(253)	-13.5%
Other Supplies	681	816	(135)	-16.5%
Insurance Premiums	2,520	1,479	1,041	70.4%
Janitorial Service	6,071	6,007	64	1.1%
Maintenance Contracts	915	1,464	(549)	-37.5%
Other Contractual Services	6,664	5,353	1,311	24.5%
Professional & Tech Service	8,184	1,745	6,439	369.0%
Utilities	3,674	4,740	(1,066)	-22.5%
Administrative Service Fee	1,676	777	899	115.8%
Aircraft Rescue Fire Fighting	3,508	3,406	102	3.0%
Police Services	5,533	5,533	0	0.0%
Other Expenses	578	1,271	(693)	-54.5%
<b>Operating Expenses Before Capitalized Salaries</b>	<b>78,754</b>	<b>73,285</b>	<b>5,469</b>	<b>7.5%</b>
Capitalized Salaries	787	818	(31)	-3.8%
<b>Total Operating Expenses</b>	<b>77,967</b>	<b>72,467</b>	<b>5,500</b>	<b>7.6%</b>
<b>Operating Income</b>	<b>\$ 33,864</b>	<b>\$ 53,910</b>	<b>\$ (20,046)</b>	<b>-37.2%</b>



**SALT LAKE CITY DEPARTMENT OF AIRPORTS**  
**(An Enterprise fund of Salt Lake City Corporation)**  
**Statements of Cash Flows (Unaudited)**  
**(Amounts in Thousands)**

<i>for the Six month period ended December,</i>	<b>2020</b>	<b>2019</b>
<b>Cash Flows from Operating Activities</b>		
Cash received from providing services	\$ 83,868	\$ 94,753
Cash paid for services for intra-governmental charges	(2,631)	(1,625)
Cash paid to suppliers	(35,587)	(28,319)
Cash paid to employees	(25,283)	(23,920)
<b>Net cash from operating activities</b>	<b>20,368</b>	<b>40,889</b>
<b>Cash Flows from Investing Activities</b>		
Cash paid for investments	(187,953)	(583,560)
Cash proceeds from investments	316,915	576,443
Interest received on investments	1,465	10,362
Payments for concession loans	(33,678)	-
<b>Net cash from (used for) investing activities</b>	<b>96,749</b>	<b>3,245</b>
<b>Cash Flows from Capital and Related Financing Activities</b>		
Purchase of capital equipment	(5,057)	(2,258)
Payments for acquisition and construction of capital assets	(350,536)	(370,313)
Interest paid on bonds	(46,389)	(53,637)
Passenger facility charges	9,258	25,620
Customer facility charges	4,239	9,271
Proceeds from sale of capital assets and equipment	(77)	44
Contributions and grants	30,783	25,677
Other financing	41	3,092
<b>Net cash from (used for) capital and related financing activities</b>	<b>(357,737)</b>	<b>(362,505)</b>
<b>Net (Decrease) in Cash and Cash Equivalents</b>	<b>(240,620)</b>	<b>(318,371)</b>
<b>Cash and Cash Equivalents - Beginning of Year</b>	<b>455,477</b>	<b>863,868</b>
<b>Cash and Cash Equivalents - End of Year</b>	<b>\$ 214,856</b>	<b>\$ 545,497</b>

**SALT LAKE CITY DEPARTMENT OF AIRPORTS**  
**(An Enterprise fund of Salt Lake City Corporation)**  
**Statements of Cash Flows (Unaudited)**  
**(Amounts in Thousands)**

<i>for the Six month period ended December,</i>	<b>2020</b>	<b>2019</b>
<b>Reconciliation of Operating Income to Net</b>		
<b>Cash from Operating Activities</b>		
Operating income (loss)	\$ (4,069)	\$ 6,789
Adjustments to reconcile operating income (loss) to net cash from operating activities		
Depreciation	28,649	33,090
Pension benefit	-	2,573
Increase (decrease) in assets and liabilities		
Airline and rental fee receivable	11,628	(2,023)
Other assets	(7,154)	(1,066)
Deferred outflows	-	(2,573)
Accounts payable	(9,155)	5,796
Other accrued liabilities	(266)	(2,061)
Deferred inflows	742	367
Deposits and advance rentals	(7)	(3)
<b>Net cash from operating activities</b>	<b>20,368</b>	<b>40,889</b>
<b>Schedule of Non-cash Transactions Affecting Net Position</b>		
Contributions and grants	(13,355)	(12,728)
Passenger facility charges (includes interest)	1	(471)
Customer facility charges (includes interest)	(1,234)	(1,536)
<b>Total Noncash Transactions Affecting Net Position</b>	<b>\$ (14,588)</b>	<b>\$ (14,734)</b>





**SALT LAKE CITY INTERNATIONAL AIRPORT  
AIR TRAFFIC STATISTICS AND ACTIVITY REPORT  
TWO MONTHS ENDED February 2021**

	February 2021	CHANGE	YTD 2021	CHANGE	12 MO ROLLING Ending 02/2021	CHANGE
<b>PASSENGERS</b>						
<i>DOMESTIC</i>						
Enplaned - Local	379,305	-46.80%	748,745	-47.64%	3,333,138	-60.30%
Enplaned - Connections	150,801	-53.57%	313,355	-54.33%	1,898,460	-63.17%
Less International Enplaned	-15,264		-32,587		-111,380	
	514,842	-48.46%	1,029,513	-49.40%	5,120,218	-60.58%
Deplaned - Local	385,475	-46.09%	757,248	-46.82%	3,335,738	-60.33%
Deplaned - Connection	150,801	-53.57%	313,355	-54.33%	1,898,460	-63.17%
Less International Deplaned	-15,801		-35,926		-124,434	
	520,475	-47.95%	1,034,677	-48.96%	5,109,764	-60.65%
<b>TOTAL DOMESTIC</b>	<b>1,035,317</b>	<b>-48.20%</b>	<b>2,064,190</b>	<b>-49.18%</b>	<b>10,229,982</b>	<b>-60.61%</b>
<i>INTERNATIONAL</i>						
Enplaned	15,264	-60.78%	32,587	-59.86%	111,380	-80.21%
Deplaned	15,801	-60.45%	35,926	-56.67%	124,434	-78.45%
<b>TOTAL INTERNATIONAL</b>	<b>31,065</b>	<b>-60.61%</b>	<b>68,513</b>	<b>-58.25%</b>	<b>235,814</b>	<b>-79.32%</b>
<b>TOTAL PASSENGERS</b>	<b>1,066,382</b>	<b>-48.67%</b>	<b>2,132,703</b>	<b>-49.53%</b>	<b>10,465,796</b>	<b>-61.40%</b>
<b>LANDED WEIGHT</b>						
Air Carriers	916,682,927	-22.35%	1,954,473,121	-19.92%	10,161,120,478	-31.06%
Cargo Carriers	94,878,768	2.39%	201,449,192	2.44%	1,340,932,224	10.97%
<b>TOTAL LANDED WEIGHT (LBS)</b>	<b>1,011,561,695</b>	<b>-20.55%</b>	<b>2,155,922,313</b>	<b>-18.25%</b>	<b>11,502,052,702</b>	<b>-27.88%</b>
<b>MAIL</b>						
Enplaned	2,416,767	-6.14%	5,571,405	6.61%	33,891,246	24.00%
Deplaned	1,482,392	0.82%	3,350,310	17.93%	20,760,260	37.89%
<b>TOTAL MAIL (LBS)</b>	<b>3,899,159</b>	<b>-3.61%</b>	<b>8,921,715</b>	<b>10.60%</b>	<b>54,651,506</b>	<b>28.93%</b>
<b>CARGO</b>						
Enplaned	14,172,465	-4.23%	31,328,582	-0.05%	210,732,578	7.73%
Deplaned	13,542,251	-7.96%	29,449,627	-4.77%	207,814,456	1.95%
<b>TOTAL CARGO (LBS)</b>	<b>27,714,716</b>	<b>-6.09%</b>	<b>60,778,209</b>	<b>-2.39%</b>	<b>418,547,034</b>	<b>4.78%</b>
<b>MAIL &amp; CARGO</b>						
Enplaned	7,086	-4.24%	15,664	-0.06%	105,366	7.73%
Deplaned	6,771	-7.95%	14,725	-4.77%	103,907	1.95%
<b>TOTAL MAIL &amp; CARGO (TONS)</b>	<b>13,857</b>	<b>-6.09%</b>	<b>30,389</b>	<b>-2.40%</b>	<b>209,273</b>	<b>4.78%</b>
<b>AIRCRAFT OPERATIONS</b>						
Passenger Aircraft	16,316	-19.85%	34,626	-18.08%	180,262	-30.27%
All-Cargo Aircraft	1,604	1.26%	3,132	-6.28%	20,496	0.52%
General Aviation	5,567	-8.00%	11,351	-3.03%	64,779	-1.36%
Military	203	11.54%	454	23.04%	3,069	-14.54%
<b>TOTAL AIRCRAFT OPERATIONS</b>	<b>23,690</b>	<b>-15.92%</b>	<b>49,563</b>	<b>-14.08%</b>	<b>268,606</b>	<b>-22.85%</b>

**SALT LAKE CITY INTERNATIONAL AIRPORT**  
**PASSENGER TRAFFIC REPORT**  
**TWO MONTHS ENDED February 2021**

	February 2020	February 2021	% CHANGE	YTD 2020	YTD 2021	% CHANGE	12 MO ROLLING Ending 02/2021	% CHANGE
<b>ENPLANED PASSENGERS</b>								
AEROMEXICO	2,827	-	-100.0%	7,079	-	-100.0%	4,357	-91.2%
ALASKA	18,533	2,229	-88.0%	32,812	3,987	-87.8%	19,384	-88.8%
Horizon Air / Alaska	715	5,245	633.6%	1,147	7,480	552.1%	18,199	104.3%
Skywest / Alaska	12,532	8,286	-33.9%	26,184	17,444	-33.4%	70,584	-54.1%
AMERICAN	51,964	29,522	-43.2%	107,603	60,219	-44.0%	294,958	-51.9%
Compass	3,111	-	-100.0%	5,301	-	-100.0%	1,262	-95.2%
Envoy Air	-	-	0.0%	-	-	0.0%	733	100.0%
American/Mesa Air	-	1,293	100.0%	-	3,129	100.0%	4,050	-35.5%
Republic	-	-	0.0%	-	-	0.0%	816	100.0%
SkyWest (American)	7,236	8,066	11.5%	15,227	15,941	4.7%	62,741	-22.3%
DELTA	560,737	272,474	-51.4%	1,141,760	547,789	-52.0%	2,788,660	-62.6%
SkyWest (Delta Connection)	157,863	95,814	-39.3%	333,436	192,493	-42.3%	1,001,764	-51.9%
Compass (Delta Connection)	-	-	0.0%	-	-	0.0%	-	-100.0%
FRONTIER	19,337	14,552	-24.7%	39,271	29,760	-24.2%	135,527	-45.4%
JETBLUE	31,125	9,684	-68.9%	63,170	15,412	-75.6%	68,839	-82.1%
KLM ROYAL DUTCH AIRLINES	-	-	0.0%	-	-	0.0%	-	-100.0%
SOUTHWEST	110,024	53,740	-51.2%	218,794	111,406	-49.1%	521,917	-59.8%
UNITED	35,881	11,073	-69.1%	70,232	22,725	-67.6%	86,358	-63.8%
GoJet Airlines	-	-	0.0%	-	-	0.0%	-	-100.0%
Express Jet	241	-	-100.0%	448	-	-100.0%	152	-97.7%
Mesa Airlines (United Express)	1,477	-	-100.0%	2,264	-	-100.0%	3,483	-83.7%
Republic Airways (United)	971	70	-92.8%	1,506	594	-60.6%	1,630	-96.9%
SkyWest (United Express)	23,161	17,978	-22.4%	49,632	33,641	-32.2%	145,937	-51.4%
Trans States	-	-	0.0%	-	-	0.0%	-	0.0%
Charters	58	80	37.9%	88	80	-9.1%	247	-77.7%
West Coast Charters	-	0	0.0%	-	0	0.0%	0	0.0%
<b>TOTAL ENPLANED PASSENGERS</b>	<b>1,037,793</b>	<b>530,106</b>	<b>-48.9%</b>	<b>2,115,954</b>	<b>1,062,100</b>	<b>-49.8%</b>	<b>5,231,598</b>	<b>-61.4%</b>
AeroMexico	3,250	-	-100.0%	6,897	-	-100.0%	4,496	-90.7%
ALASKA AIR	18,139	2,253	-87.6%	32,310	4,048	-87.5%	18,312	-89.0%
Horizon Air / Alaska	693	5,347	671.6%	1,080	7,366	582.0%	18,301	103.0%
Skywest / Alaska	12,817	8,385	-34.6%	26,207	18,386	-29.8%	74,888	-51.8%
AMERICAN	52,435	29,618	-43.5%	106,855	59,126	-44.7%	287,264	-54.3%
Compass	3,083	-	-100.0%	5,193	-	-100.0%	1,301	-95.2%
Envoy Air (American)	-	-	0.0%	-	-	0.0%	722	100.0%
Mesa Air	-	1,248	100.0%	-	3,288	100.0%	4,285	-20.6%
Republic	-	-	0.0%	-	-	0.0%	766	100.0%
SkyWest (American)	7,622	8,109	6.4%	15,815	16,200	2.4%	63,287	-25.2%
DELTA	562,368	275,548	-51.0%	1,138,059	553,251	-51.4%	2,804,700	-62.4%
SkyWest (Delta Connection)	156,619	96,174	-38.6%	332,141	190,520	-42.6%	996,595	-52.2%
Compass (Delta Connection)	-	-	0.0%	-	-	0.0%	-	-100.0%
FRONTIER	19,623	14,499	-26.1%	39,829	29,975	-24.7%	137,044	-45.0%
JETBLUE	32,018	10,586	-66.9%	64,362	16,898	-73.7%	71,510	-81.4%
KLM ROYAL DUTCH AIRLINES	-	-	0.0%	-	-	0.0%	-	-100.0%
SOUTHWEST	108,206	53,168	-50.9%	215,951	111,213	-48.5%	514,644	-60.1%
UNITED	36,761	11,797	-67.9%	72,430	23,160	-68.0%	81,897	-65.3%
GoJet Airlines	-	-	0.0%	-	-	0.0%	-	-100.0%
Express Jet	307	-	-100.0%	501	-	-100.0%	81	-98.7%
Mesa Airlines / United Express	1,409	-	-100.0%	2,200	-	-100.0%	3,510	-83.2%
Republic Airways (United)	1,042	64	-93.9%	1,596	657	-58.8%	1,863	-96.6%
SkyWest (United Express)	23,367	19,320	-17.3%	48,366	36,355	-24.8%	148,568	-49.8%
Trans States	-	-	0.0%	-	-	0.0%	-	0.0%
Charters	127	160	26.0%	187	160	-14.4%	164	-85.4%
West Coast Charters	-	-	0.0%	-	-	0.0%	-	0.0%
<b>TOTAL DEPLANED PASSENGERS</b>	<b>1,039,886</b>	<b>536,276</b>	<b>-48.4%</b>	<b>2,109,979</b>	<b>1,070,603</b>	<b>-49.3%</b>	<b>5,234,198</b>	<b>-61.4%</b>
<b>TOTAL PASSENGERS*</b>	<b>2,077,679</b>	<b>1,066,382</b>	<b>-48.7%</b>	<b>4,225,933</b>	<b>2,132,703</b>	<b>-49.5%</b>	<b>10,465,796</b>	<b>-61.4%</b>
<b>INTERNATIONAL - ENPLANED</b>								
AEROMEXICO	2,827	-	-100.0%	7,079	-	-100.0%	4,357	-91.2%
DELTA	34,050	15,264	-55.2%	69,407	32,587	-53.0%	105,908	-75.4%
SkyWest (Delta Connection)	2,046	-	-100.0%	4,703	-	-100.0%	1,033	-96.3%
Compass	-	-	0.0%	-	-	0.0%	-	-100.0%
KLM ROYAL DUTCH AIRLINES	-	-	0.0%	-	-	0.0%	-	-100.0%
Charters	-	-	0.0%	-	-	0.0%	82	100.0%
<b>TOTAL ENPLANED INTERNATIONAL</b>	<b>38,923</b>	<b>15,264</b>	<b>-60.8%</b>	<b>81,189</b>	<b>32,587</b>	<b>-59.9%</b>	<b>111,380</b>	<b>-80.2%</b>
AEROMEXICO	3,250	-	-100.0%	6,897	-	-100.0%	4,496	-90.7%
DELTA	34,764	15,801	-54.5%	71,539	35,926	-49.8%	115,132	-73.1%
SkyWest (Delta Connection)	1,937	-	-100.0%	4,483	-	-100.0%	4,806	-85.0%
Compass	-	-	0.0%	-	-	0.0%	-	-100.0%
KLM ROYAL DUTCH AIRLINES	-	-	0.0%	-	-	0.0%	-	-100.0%
Charters	-	-	0.0%	-	-	0.0%	-	0.0%
<b>TOTAL DEPLANED INTERNATIONAL</b>	<b>39,951</b>	<b>15,801</b>	<b>-60.4%</b>	<b>82,919</b>	<b>35,926</b>	<b>-56.7%</b>	<b>124,434</b>	<b>-78.5%</b>
<b>TOTAL INTERNATIONAL PASSENGERS</b>	<b>78,874</b>	<b>31,065</b>	<b>-60.6%</b>	<b>164,108</b>	<b>68,513</b>	<b>-58.3%</b>	<b>235,814</b>	<b>-79.3%</b>

\*Includes International



**SALT LAKE CITY INTERNATIONAL AIRPORT**  
**TWO MONTHS ENDED February 2021**  
Based on Total Enplanements

**MARKET SHARE**

	February 2020	MARKET SHARE	February 2021	MARKET SHARE	YTD 2020	MARKET SHARE	YTD 2021	MARKET SHARE	12 MO ROLLING Ending 02/2020	12 MO ROLLING Ending 02/2021	MARKET SHARE
AEROMEXICO	2,827	0.27%	-	0.00%	7,079	0.33%	-	0.00%	49,431	4,357	0.08%
ALASKA	31,780	3.06%	15,760	2.97%	60,143	2.84%	28,911	2.72%	336,515	108,167	2.07%
AMERICAN	62,311	6.00%	38,881	7.33%	128,131	6.06%	79,289	7.47%	726,538	364,560	6.97%
DELTA	718,600	69.24%	368,288	69.47%	1,475,196	69.72%	740,282	69.70%	9,849,794	3,790,424	72.45%
FRONTIER	19,337	1.86%	14,552	2.75%	39,271	1.86%	29,760	2.80%	248,279	135,527	2.59%
JETBLUE	31,125	3.00%	9,684	1.83%	63,170	2.99%	15,412	1.45%	384,779	68,839	1.32%
KLM ROYAL DUTCH	-	0.00%	-	0.00%	-	0.00%	-	0.00%	20,282	-	0.00%
SOUTHWEST	110,024	10.60%	53,740	10.14%	218,794	10.34%	111,406	10.49%	1,299,897	521,917	9.98%
UNITED	61,731	5.95%	29,121	5.49%	124,082	5.86%	56,960	5.36%	633,801	237,560	4.54%
Charters	58	0.01%	80	0.02%	88	0.00%	80	0.01%	1,108	247	0.00%
<b>TOTAL ENPLANEMENTS</b>	<b>1,037,793</b>	<b>100%</b>	<b>530,106</b>	<b>100%</b>	<b>2,115,954</b>	<b>100%</b>	<b>1,062,100</b>	<b>100%</b>	<b>13,550,424</b>	<b>5,231,598</b>	<b>100%</b>

**PERCENT CHANGE YOY**

	February 2020	February 2021	PERCENT CHANGE	YTD 2020	YTD 2021	PERCENT CHANGE	12 MO ROLLING Ending 02/2020	12 MO ROLLING Ending 02/2021	PERCENT CHANGE
AEROMEXICO	2,827	-	100.00%	7,079	-	100.00%	49,431	4,357	-91.19%
ALASKA	31,780	15,760	-50.41%	60,143	28,911	-51.93%	336,515	108,167	-67.86%
AMERICAN	62,311	38,881	-37.60%	128,131	79,289	-38.12%	726,538	364,560	-49.82%
DELTA	718,600	368,288	-48.75%	1,475,196	740,282	-49.82%	9,849,794	3,790,424	-61.52%
FRONTIER	19,337	14,552	-24.75%	39,271	29,760	-24.22%	248,279	135,527	-45.41%
JETBLUE	31,125	9,684	-68.89%	63,170	15,412	-75.60%	384,779	68,839	-82.11%
KLM ROYAL DUTCH	-	-	0.00%	-	-	0.00%	20,282	-	-100.00%
SOUTHWEST	110,024	53,740	-51.16%	218,794	111,406	-49.08%	1,299,897	521,917	-59.85%
UNITED	61,731	29,121	-52.83%	124,082	56,960	-54.09%	633,801	237,560	-62.52%
Charters	58	80	37.93%	88	80	-9.09%	1,108	247	-77.71%
<b>TOTAL ENPLANEMENTS</b>	<b>1,037,793</b>	<b>530,106</b>	<b>-48.9%</b>	<b>2,115,954</b>	<b>1,062,100</b>	<b>-49.8%</b>	<b>13,550,424</b>	<b>5,231,598</b>	<b>-61.4%</b>

**SALT LAKE CITY INTERNATIONAL AIRPORT  
LANDING ACTIVITY  
TWO MONTHS ENDED February 2021**

	February 2020	February 2021	CHANGE	YTD 2020	YTD 2021	CHANGE	12 MO ROLLING Ending 02/2021	% CHANGE
<b>TOTAL NUMBER OF LANDINGS</b>								
<b>SCHEDULED CARRIERS</b>								
AEROMEXICO	29	-	-100.0%	60	-	-100.0%	49	-86.6%
ALASKA	147	23	-84.4%	270	52	-80.7%	246	-80.8%
Horizon Air / Alaska	10	97	870.0%	16	158	887.5%	398	206.2%
Skywest / Alaska	195	184	-5.6%	408	434	6.4%	1,887	-19.1%
AMERICAN	356	196	-44.9%	746	423	-43.3%	2,388	-44.8%
Compass	44	-	-100.0%	77	-	-100.0%	25	-93.6%
American/Mesa Air	-	17	100.0%	-	44	100.0%	60	-29.4%
Envoy Air (American)	-	-	0.0%	1	-	-100.0%	13	550.0%
Republic/ (American)	-	-	0.0%	-	-	0.0%	12	100.0%
SkyWest (American)	130	143	10.0%	274	306	11.7%	1,301	-5.5%
DELTA	4,035	3,171	-21.4%	8,275	6,791	-17.9%	36,845	-28.8%
SkyWest (Delta Connection)	2,974	2,898	-2.6%	6,342	6,171	-2.7%	32,528	-12.9%
Compass (Delta Connection)	-	-	0.0%	1	-	-100.0%	-	-100.0%
FRONTIER	129	103	-20.2%	261	221	-15.3%	1,067	-30.1%
JETBLUE	231	85	-63.2%	483	150	-68.9%	896	-68.5%
KLM ROYAL DUTCH AIRLINES	-	-	0.0%	-	-	0.0%	-	-100.0%
SOUTHWEST	904	427	-52.8%	1,838	959	-47.8%	6,115	-42.9%
UNITED	290	99	-65.9%	592	221	-62.7%	812	-56.6%
GoJet	-	-	0.0%	-	-	0.0%	-	-100.0%
Express Jet	5	-	-100.0%	8	-	-100.0%	2	-98.0%
Mesa / United Express	21	-	-100.0%	32	-	-100.0%	68	-77.0%
Republic Airways Holdings	16	1	-93.8%	24	10	-58.3%	30	-96.3%
SkyWest (United Express)	381	341	-10.5%	799	673	-15.8%	3,099	-33.8%
Trans States	-	-	0.0%	-	-	0.0%	-	0.0%
<b>SUBTOTAL SCHEDULED CARRIERS:</b>	<b>9,897</b>	<b>7,785</b>	<b>-21.3%</b>	<b>20,507</b>	<b>16,613</b>	<b>-19.0%</b>	<b>87,841</b>	<b>-30.9%</b>
<b>CHARTER CARRIERS</b>								
ALLEGiant AIR	-	-	0.0%	-	-	0.0%	-	-100.0%
BOMBARDIER BUSINESS JETS	77	105	36.4%	161	179	11.2%	530	11.6%
BOUTIQUE AIR	-	-	0.0%	-	-	0.0%	-	0.0%
DELTA PRIVATE JETS	-	-	0.0%	-	-	0.0%	-	0.0%
EXECUTIVE JET MANAGEMENT	-	-	0.0%	-	-	0.0%	-	0.0%
FLIGHT OPTIONS	-	-	0.0%	-	-	0.0%	-	0.0%
KALITTA CHARTERS	4	20	400.0%	9	36	300.0%	93	43.1%
KEYLIME AIR	-	2	100.0%	-	2	100.0%	2	-83.3%
NETJETS	180	266	47.8%	418	471	12.7%	1,538	-0.4%
SUNSET AVIATION	-	-	0.0%	-	-	0.0%	-	0.0%
SWIFT AIR	-	-	0.0%	-	-	0.0%	-	0.0%
VIRGIN AMERICA	-	-	0.0%	-	-	0.0%	-	0.0%
XOJET	22	-	-100.0%	45	48	6.7%	216	27.1%
OTHER CHARTER	3	-	-100.0%	4	-	-100.0%	3	-40.0%
<b>SUBTOTAL CHARTER CARRIERS:</b>	<b>286</b>	<b>393</b>	<b>37.4%</b>	<b>637</b>	<b>736</b>	<b>15.5%</b>	<b>2,382</b>	<b>4.6%</b>
<b>CARGO CARRIERS</b>								
ABX AIR	-	-	0.0%	-	-	-	-	-100.0%
AERO CHARTER & TRANSPORT	-	-	0.0%	-	-	0.0%	-	0.0%
AIR TRANSPORT INTERNATIONAL	-	-	0.0%	-	-	0.0%	-	0.0%
ALPINE AVIATION	163	185	13.5%	347	255	-26.5%	1,964	-9.3%
AMERIFLIGHT	121	100	-17.4%	280	206	-26.4%	1,414	-23.6%
CORPORATE AIR (BILLINGS)	123	131	6.5%	252	267	6.0%	1,443	-7.0%
EMPIRE	16	11	-31.3%	34	28	-17.6%	184	-2.6%
FEDERAL EXPRESS	123	139	13.0%	275	303	10.2%	1,946	13.0%
GEM AIR	55	48	-12.7%	112	119	6.3%	721	7.1%
SOUTHERN AIR	20	-	-100.0%	41	-	-100.0%	96	-67.3%
UPS	143	145	1.4%	283	308	8.8%	2,073	30.5%
WESTERN AIR EXPRESS	23	22	-4.3%	32	43	34.4%	298	263.4%
OTHER CARGO	1	1	0.0%	6	1	-83.3%	17	-5.6%
<b>SUBTOTAL CARGO CARRIERS:</b>	<b>788</b>	<b>782</b>	<b>-0.8%</b>	<b>1,662</b>	<b>1,530</b>	<b>-7.9%</b>	<b>10,156</b>	<b>0.2%</b>
<b>TOTAL LANDINGS</b>	<b>10,971</b>	<b>8,960</b>	<b>-18.3%</b>	<b>22,806</b>	<b>18,879</b>	<b>-17.2%</b>	<b>100,379</b>	<b>-28.0%</b>
<b>TOTAL LANDED WEIGHT</b>								
<b>SCHEDULED CARRIERS</b>								
AEROMEXICO	2,755,000	-	-100.0%	5,700,000	-	-100.0%	4,655,000	-86.6%
ALASKA	21,808,538	3,501,000	-83.9%	41,051,228	8,051,700	-80.4%	37,390,596	-80.4%
Horizon Air / Alaska	749,570	7,270,829	870.0%	1,199,312	11,843,206	887.5%	29,832,886	206.2%
Skywest / Alaska	14,616,615	13,792,088	-5.6%	30,582,456	32,531,338	6.4%	141,443,859	-19.1%
AMERICAN	52,793,940	33,216,788	-37.1%	110,420,262	71,440,568	-35.3%	365,386,608	-42.3%
Compass	3,297,800	-	-100.0%	5,771,150	-	-100.0%	1,873,750	-93.6%
Envoy Air (American)	-	-	0.0%	74,950	-	-100.0%	974,350	550.0%
American/Mesa Air	-	1,252,700	100.0%	-	3,253,200	100.0%	4,446,800	-29.5%
Republic (American)	-	-	0.0%	-	-	0.0%	899,400	100.0%
SkyWest (American)	8,710,000	9,581,000	10.0%	18,358,000	20,502,000	11.7%	87,167,000	-5.5%
DELTA	638,715,451	521,506,441	-18.4%	1,313,458,771	1,116,307,374	-15.0%	5,788,148,951	-27.8%
SkyWest (Delta Connection)	189,527,982	193,293,430	2.0%	405,855,040	411,250,919	1.3%	2,204,540,386	-7.6%
Compass (Delta Connection)	-	-	0.0%	-	-	-100.0%	-	-100.0%
FRONTIER	18,158,310	14,998,234	-17.4%	36,750,932	31,865,558	-13.3%	152,407,302	-32.5%
JETBLUE	32,848,200	12,087,000	-63.2%	68,682,600	21,330,000	-68.9%	127,411,200	-68.5%



**SALT LAKE CITY INTERNATIONAL AIRPORT  
LANDING ACTIVITY  
TWO MONTHS ENDED February 2021**

	February 2020	February 2021	CHANGE	YTD 2020	YTD 2021	CHANGE	12 MO ROLLING Ending 02/2021	% CHANGE
KLM ROYAL DUTCH AIRLINES	-	-	0.0%	-	-	0.0%	-	-100.0%
SOUTHWEST	117,120,000	55,632,000	-52.5%	238,352,000	124,768,000	-47.7%	807,184,000	-42.2%
UNITED	41,341,600	13,949,220	-66.3%	84,310,980	31,212,280	-63.0%	115,112,260	-56.6%
GoJet	-	-	0.0%	-	-	0.0%	-	-100.0%
Express Jet	375,000	-	-100.0%	600,000	-	-100.0%	150,000	-98.0%
Mesa / United Express	1,575,000	-	-100.0%	2,400,000	-	-100.0%	5,100,000	-77.0%
Republic Airways Holdings	1,156,800	75,000	-93.5%	1,735,200	739,033	-57.4%	2,201,219	-96.2%
SkyWest (United Express)	25,880,121	24,083,347	-6.9%	54,473,436	46,673,586	-14.3%	212,575,388	-34.5%
Trans States	-	-	0.0%	-	-	0.0%	-	0.0%
<b>SUBTOTAL SCHEDULED CARRIERS:</b>	<b>1,171,429,927</b>	<b>904,239,077</b>	<b>-22.8%</b>	<b>2,419,851,494</b>	<b>1,931,768,762</b>	<b>-20.2%</b>	<b>10,088,900,955</b>	<b>-31.2%</b>
<b>CHARTER CARRIERS</b>								
ALLEGIAN AIR	-	-	0.0%	-	-	0.0%	-	-100.0%
BOMBARDIER	2,505,595	3,727,854	48.8%	5,529,286	6,152,840	11.3%	17,626,959	9.6%
BOUTIQUE AIR	-	-	0.0%	-	-	0.0%	-	0.0%
DELTA PRIVATE JETS	-	-	0.0%	-	-	0.0%	-	0.0%
EXECUTIVE JET MANAGEMENT	-	-	0.0%	-	-	0.0%	-	0.0%
FLIGHT OPTIONS	-	-	0.0%	-	-	0.0%	-	0.0%
KALITTA CHARTERS	61,900	311,600	403.4%	150,420	564,100	275.0%	2,100,220	42.3%
KEYLIME AIR	31,724	75,375	137.6%	63,448	75,375	18.8%	75,375	-80.2%
MIAMI AIR	292,600	-	-100.0%	292,600	-	-100.0%	146,300	-75.0%
NETJETS	5,378,675	8,640,621	60.6%	12,962,095	14,529,244	12.1%	46,169,389	-0.2%
SIERRA PACIFIC	-	-	0.0%	-	-	0.0%	220,000	100.0%
SUN COUNTRY	-	-	0.0%	-	-	0.0%	-	0.0%
SWIFT AIR	-	-	0.0%	-	-	0.0%	-	0.0%
VIRGIN AMERICA	-	-	0.0%	-	-	0.0%	-	0.0%
XOJET	853,700	-	-100.0%	1,835,900	1,946,900	6.0%	7,966,200	32.6%
OTHER CHARTER	-	-	0.0%	-	-	0.0%	-	0.0%
<b>SUBTOTAL CHARTER CARRIERS:</b>	<b>9,124,194</b>	<b>12,755,450</b>	<b>39.8%</b>	<b>20,833,749</b>	<b>23,268,459</b>	<b>11.7%</b>	<b>74,304,443</b>	<b>3.4%</b>
<b>CARGO CARRIERS</b>								
ALPINE AVIATION	2,291,500	2,588,500	13.0%	4,863,900	3,413,900	-29.8%	27,507,200	-9.6%
AMERIFLIGHT	1,913,250	1,327,700	-30.6%	4,279,412	2,752,888	-35.7%	19,557,426	-27.4%
AMERISTAR	-	-	0.0%	54,600	-	-100.0%	245,100	199.3%
ATLAS AIR	272,000	272,000	0.0%	1,142,000	272,000	-76.2%	4,111,000	-13.7%
CORPORATE AIR (BILLINGS)	1,045,500	1,113,500	6.5%	2,142,000	2,269,500	6.0%	12,265,500	-7.0%
EMPIRE	578,480	517,748	-10.5%	1,229,270	1,317,904	7.2%	7,372,778	4.8%
FEDEX EXPRESS	43,536,000	44,855,500	3.0%	95,441,900	98,243,300	2.9%	642,061,500	7.2%
GEM AIR	467,500	408,000	-12.7%	952,000	1,002,500	5.3%	6,037,000	5.9%
KALITTA AIR	-	-	0.0%	-	-	0.0%	-	0.0%
SOUTHERN AIR INC	2,428,697	-	-100.0%	5,018,980	-	-100.0%	11,616,000	-67.7%
UPS	39,768,300	43,194,220	8.6%	80,956,540	91,050,100	12.5%	604,190,600	25.1%
WESTERN AIR EXPRESS	299,000	290,000	-3.0%	416,000	563,000	35.3%	3,883,200	264.3%
OTHER CARGO	-	-	0.0%	-	-	0.0%	-	0.0%
<b>SUBTOTAL CARGO CARRIERS:</b>	<b>92,600,227</b>	<b>94,567,168</b>	<b>2.1%</b>	<b>196,496,602</b>	<b>200,885,092</b>	<b>2.2%</b>	<b>1,338,847,304</b>	<b>10.9%</b>
<b>TOTAL LANDED WEIGHT</b>	<b>1,273,154,348</b>	<b>1,011,561,695</b>	<b>-20.5%</b>	<b>2,637,181,845</b>	<b>2,155,922,313</b>	<b>-18.2%</b>	<b>11,502,052,702</b>	<b>-27.9%</b>

**SALT LAKE CITY INTERNATIONAL AIRPORT  
CARGO ACTIVITY REPORT  
TWO MONTHS ENDED February 2021**

	February 2020	February 2021	CHANGE	YTD 2020	YTD 2021	CHANGE	12 MO ROLLING Ending 02/2021	% CHANGE
<b>ENPLANED CARGO</b>								
<b>PASSENGER CARRIERS</b>								
ALASKA	20,081	8,054	-59.89%	40,060	12,483	-68.84%	85,675	-68.17%
Horizon Air / Alaska	191	3,838	1909.42%	191	5,303	2676.44%	23,268	1422.77%
Skywest / Alaska	663	1,560	135.29%	1,762	8,953	408.12%	133,400	566.90%
AMERICAN	10,398	4,280	-58.84%	64,748	8,254	-87.25%	47,443	-87.11%
American Eagle/Republic	-	-	0.00%	-	-	0.00%	-	0.00%
Compass	108	-	-100.00%	120	-	-100.00%	-	-100.00%
Envoy Air (American)	-	-	0.00%	-	-	0.00%	-	0.00%
Mesa	-	9	100.00%	-	9	100.00%	9	100.00%
SkyWest (American)	531	2,467	364.60%	1,742	3,627	108.21%	410,881	3808.69%
DELTA	810,104	632,530	-21.92%	1,543,415	1,099,425	-28.77%	4,012,401	-46.12%
KLM ROYAL DUTCH	-	-	0.00%	-	-	0.00%	-	-100.00%
SOUTHWEST	298,061	108,764	-63.51%	564,355	256,099	-54.62%	1,979,830	-44.85%
UNITED	4,563	6,038	32.33%	10,377	14,791	42.54%	68,711	-9.45%
Others	-	410	100.00%	-	720	100.00%	57,566	42.70%
<b>CARGO CARRIERS</b>								
FEDEX EXPRESS*	8,249,835	7,442,199	-9.79%	17,122,526	17,441,306	1.86%	120,448,095	13.04%
GEM AIR	60,792	61,323	0.87%	134,665	135,981	0.98%	974,878	26.55%
SOUTHERN AIR	33,950	-	-100.00%	60,226	-	-100.00%	190,774	-79.43%
UPS	4,527,852	4,907,250	8.38%	10,006,347	10,431,949	4.25%	70,325,769	12.29%
MISC CARGO	782,076	993,743	27.06%	1,794,556	1,909,682	6.42%	11,973,878	0.84%
ABX AIR	-	-	0.00%	-	-	0.00%	-	0.00%
<b>TOTAL ENPLANED CARGO</b>	<b>14,799,205</b>	<b>14,172,465</b>	<b>-4.23%</b>	<b>31,345,090</b>	<b>31,328,582</b>	<b>-0.05%</b>	<b>210,732,578</b>	<b>7.73%</b>
<b>DEPLANED CARGO</b>								
<b>PASSENGER CARRIERS</b>								
ALASKA	13,598	3,571	-73.74%	30,461	5,401	-82.27%	39,177	-85.39%
Horizon Air / Alaska	730	2,183	199.04%	1,020	3,026	196.67%	28,301	313.15%
Skywest / Alaska	4,831	6,857	41.94%	10,025	12,464	24.33%	97,325	60.39%
AMERICAN	19,318	20,595	6.61%	36,194	39,048	7.89%	282,666	7.39%
American Eagle/Republic	-	-	0.00%	-	-	0.00%	-	0.00%
Compass	187	-	-100.00%	187	-	-100.00%	-	-100.00%
Mesa (American)	-	100	100.00%	-	100	100.00%	100	100.00%
SkyWest (American)	305	1,312	330.16%	636	2,067	225.00%	14,486	212.06%
DELTA	1,339,905	739,592	-44.80%	2,131,565	1,254,135	-41.16%	5,170,424	-50.91%
KLM ROYAL DUTCH	-	-	0.00%	-	-	0.00%	-	-100.00%
SOUTHWEST	388,255	306,409	-21.08%	808,693	617,883	-23.59%	3,194,323	-34.83%
UNITED	35,389	19,864	-43.87%	67,521	38,356	-43.19%	121,130	-68.85%
Others	4,379	5,858	33.77%	11,592	11,580	-0.10%	242,808	124.99%
<b>CARGO CARRIERS</b>								
FEDEX EXPRESS*	7,051,098	6,827,735	-3.17%	14,775,601	15,765,923	6.70%	104,534,653	7.21%
GEM AIR	17,906	23,226	29.71%	42,083	46,333	10.10%	265,380	0.00%
SOUTHERN AIR	37,387	-	-100.00%	227,344	-	-100.00%	1,461,344	-38.53%
UPS	5,457,553	5,133,198	-5.94%	12,022,575	10,886,714	-9.45%	87,144,425	7.59%
MISC CARGO	341,888	451,751	32.13%	758,439	766,597	1.08%	5,217,914	6.53%
ABX AIR	-	-	0.00%	-	-	0.00%	-	0.00%
<b>TOTAL DEPLANED CARGO</b>	<b>14,712,729</b>	<b>13,542,251</b>	<b>-7.96%</b>	<b>30,923,936</b>	<b>29,449,627</b>	<b>-4.77%</b>	<b>207,814,456</b>	<b>1.95%</b>
<b>TOTAL CARGO</b>	<b>29,511,934</b>	<b>27,714,716</b>	<b>-6.09%</b>	<b>62,269,026</b>	<b>60,778,209</b>	<b>-2.39%</b>	<b>418,547,034</b>	<b>4.78%</b>

\*FEDEX EXPRESS includes mail





Salt Lake City  
Department of Airports

**COMPARISON OF ON TIME OPERATIONS**  
**January 2021**

**ARRIVALS**

Airport	Flights	% On Time	Rank
HNL HONOLULU	2,704	93.6	1
LAS LAS VEGAS MCCARRAN INTL	7,887	92.5	2
SAN SAN DIEGO LINDBERGH FIELD	3,536	92.1	3
ATL HARTSFIELD-JACKSON ATLANTA INTL	22,322	91.8	4
SEA SEATTLE-TACOMA INTL	10,673	91.8	5
SFO SAN FRANCISCO INTL	5,863	91.6	6
DEN DENVER INTL	17,148	91.5	7
MSP MINNEAPOLIS-ST. PAUL INTL	8,192	91.5	8
LAX LOS ANGELES INTL	9,945	91.4	9
<b>SLC SALT LAKE CITY INTL</b>	<b>8,529</b>	<b>91.3</b>	10
MIA MIAMI INTL	5,133	91.1	11
PDX PORTLAND INTL	3,761	91.1	12
PHX PHOENIX SKY HARBOR INTL	10,452	90.9	13
DTW DETROIT METRO WAYNE CNTY	9,050	90.5	14
IAH HOUSTON GEORGE BUSH	9,164	90.2	15
DCA RONALD REAGAN NATIONAL	3,051	89.6	16
EWB NEWARK LIBERTY INTERNATIONAL	5,017	89.6	17
LGA NEW YORK LAGUARDIA	3,390	89.5	18
PHL PHILADELPHIA INTL	6,021	89.3	19
BWI BALTIMORE/WASHINGTON INTL	4,814	89.1	20
IAD WASHINGTON DULLES	4,462	88.9	21
CLT CHARLOTTE DOUGLAS	14,927	88.3	22
MDW CHICAGO MIDWAY	3,902	88.0	23
MCO ORLANDO INTL	8,084	87.7	24
TPA TAMPA INTL	4,685	87.4	25
FLL FT. LAUDERDALE	5,848	86.4	26
BOS BOSTON LOGAN INTL	4,091	86.1	27
JFK NEW YORK JFK INTL	3,262	85.6	28
ORD CHICAGO O HARE	14,084	84.4	29
DFW DALLAS-FT. WORTH REGIONAL	19,748	79.9	30
<b>AVERAGES</b>	<b>7,992</b>	<b>89.4</b>	

**DEPARTURES**

Airport	Flights	% On Time	Rank
HNL HONOLULU	2,644	95.5	1
PDX PORTLAND INTERNATIONAL	3,762	94.8	2
SAN SAN DIEGO LINDBERGH FIELD	3,538	94.8	3
SEA SEATTLE-TACOMA INTL	10,689	94.0	4
SFO SAN FRANCISCO INTL	5,859	93.7	5
MSP MINNEAPOLIS-ST. PAUL INTL	8,187	92.9	6
LAS LAS VEGAS MCCARRAN INTL	7,887	92.7	7
LAX LOS ANGELES INTL	9,956	92.6	8
PHL PHILADELPHIA INTL	4,773	92.4	9
DCA RONALD REAGAN NATIONAL	2,720	92.3	10
PHX PHOENIX SKY HARBOR INTL	10,447	92.2	11
IAH HOUSTON GEORGE BUSH	7,432	92.1	12
DTW DETROIT METRO WAYNE CNTY	8,967	91.9	13
ATL HARTSFIELD-JACKSON ATLANTA INTL	22,313	91.6	14
DEN DENVER INTERNATIONAL	17,160	91.5	15
MIA MIAMI INTL	5,128	91.1	16
LGA NEW YORK LAGUARDIA	3,358	91.0	17
EWB NEWARK LIBERTY INTERNATIONAL	4,498	90.9	18
BOS BOSTON LOGAN INTERNATIONAL	4,095	90.7	19
CLT CHARLOTTE DOUGLAS	13,207	90.5	20
<b>SLC SALT LAKE CITY INTL</b>	<b>8,520</b>	<b>90.5</b>	21
JFK NEW YORK JFK INTL	3,260	89.7	22
MCO ORLANDO INTL	8,088	89.4	23
IAD WASHINGTON DULLES	3,109	88.6	24
TPA TAMPA INTERNATIONAL	4,694	88.4	25
FLL FT. LAUDERDALE	5,867	88.2	26
ORD CHICAGO O HARE	11,891	86.5	27
DFW DALLAS-FT. WORTH REGIONAL	19,775	86.0	28
BWI BALTIMORE/WASHINGTON INTL	4,814	85.1	29
MDW CHICAGO MIDWAY	3,903	83.4	30
<b>AVERAGES</b>	<b>7,685</b>	<b>90.8</b>	

**ON TIME ARRIVAL PERFORMANCE AT SLC**

By Carrier

Air Carrier	Flights	% On Time
F9 FRONTIER	118	99.2%
AS ALASKA	337	93.2%
UA UNITED	444	92.8%
DL DELTA	<b>6,628</b>	<b>91.9%</b>
WN SOUTHWEST	532	86.8%
AA AMERICAN	405	84.0%
B6 JETBLUE	65	81.5%
<b>AVERAGES</b>	<b>8,404</b>	<b>92.3%</b>

Source: DOT Air Travel Consumer Report

# **DESIGN AND CONSTRUCTION REPORT**

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Salt Lake City  
International Airport

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SALT LAKE CITY INTERNATIONAL AIRPORT  
CONSTRUCTION PROGRAM  
2020/2021 Construction Schedule

ID	Task Name	Start	Finish	Nov '20	Dec '20	Jan '21	Feb '21	Mar '21	Apr '21	May '21	Jun '21	Jul '21
1	<b>Project Title</b>	<b>Wed 2/5/20</b>	<b>Mon 10/18/21</b>									
2	(1) Pump House No. 1 Reconstruction	Wed 2/5/20	Sat 11/14/20									
3	(2) Airfield Lighting Wiring Phase 5	Mon 5/3/21	Mon 9/20/21									
4	(3) PCC Pavement Joint Seal-N. Cargo Apron Phase 2	Mon 5/17/21	Fri 6/11/21									
5	(4) Roof Replacement for NS Bldg. #3 & #15	Tue 4/6/21	Wed 8/18/21									
6	(5) T/W G Centerline PCC Panel Replacement	Mon 5/10/21	Mon 10/18/21									
7	(6) PCC Pavement Joint Seal Deicing Pad T/W L-L1	Mon 6/7/21	Tue 7/6/21									
8	(7) Parking Lot E Pedestrian Canopy	Fri 6/12/20	Fri 1/29/21									
9	(8) Quick Turn Around (QTA) Deck Coating	Thu 10/1/20	Fri 12/4/20									
10	(9) Glycol Plant & Wildlife Services Office Bldg.	Thu 9/17/20	Thu 4/29/21									
11	(10) North Cargo Parking Lot Expansion	Mon 4/12/21	Thu 6/10/21									

Project: Microsoft Project (latest) Date: Thu 4/15/21	DESIGN		Inactive Milestone		Manual Summary	
	CONSTRUCTION		Inactive Summary		Start-only	
	SCOPING		Manual Task		Finish-only	
	SUMMARY		Duration-only		Deadline	
	Inactive Task		Manual Summary Rollup			



SALT LAKE CITY DEPARTMENT OF AIRPORTS  
CONSTRUCTION PROJECT STATUS 2020 - 2021

#	PROJECT NAME	ENGINEER'S ESTIMATE	BID AMOUNT	APPROVED CHANGE ORDERS TO DATE	% OF COST INCREASE TO DATE	STATUS	CONTRACTOR
<b>CONSTRUCTION</b>							
1	Pump House No. 1 Reconstruction	\$ 1,331,479	\$ 1,980,000	\$ 7,129	0.36%	behind schedule	Pine Tree Construction
4	Roof Replacement for NS Building #3 & #15	\$ 1,133,446	\$ 617,758			on schedule	Conwest
7	Parking Lot E Pedestrian Canopy	\$ 1,054,886	\$ 1,304,933	\$ 77,903	5.97%	on schedule	Crescent Construction
8	Quick Turn Around (QTA) Deck Coating	\$ 1,500,000	\$ 1,080,628	\$ 33,464	3.10%	behind schedule*	Paulsen Construction
9	Glycol Plant & Wildlife Services Office Bldg.	\$ 3,106,683	\$ 3,335,000	\$ 76,139	2.28%	on schedule	Cal Wadsworth Construction
	<b>Sub-total</b>	<b>\$ 8,126,494</b>	<b>\$ 8,318,319</b>	<b>\$ 194,635</b>	<b>2.34%</b>		
<b>BID/AWARD</b>							
2	Airfield Lighting Wiring Phase 5	\$ 2,875,245	\$ 2,649,958			awarding	Cache Valley Electric
3	PCC Pavement Joint Seal - N. Cargo Apron Ph. 2	\$ 380,733	\$ 454,187			awarding	Granite Construction
5	Taxiway G Centerline PCC Panel Replacement	\$ 2,235,325	\$ 2,347,930			awarding	Ames Construction
6	PCC Pavement Joint Seal Deicing Pad T/W L-L1	\$ 361,075	\$ 463,733			awarding	Granite Construction
10	North Cargo Parking Lot Expansion	\$ 326,689	\$ 337,795			awarding	Staker & Parson Companies
	<b>Sub-total</b>	<b>\$ 6,179,067</b>	<b>\$ 6,253,603</b>				
	<b>Total</b>	<b>\$ 14,305,561</b>	<b>\$ 14,571,922</b>	<b>\$ 194,635</b>	<b>1.34%</b>		
* Waiting for warmer weather conditions to perform structural repairs.							
Budget amount, Engineer's estimate, and Bid amount is based on construction cost only.							

## CONSTRUCTION REPORT

### CONSTRUCTION

- (1) **Pump House No. 1 Reconstruction** - The Contractor has completed the punch list items and is finishing the testing and training on the various mechanical systems.
- (4) **Roof Replacement for NS Building #3 & #15** - The bid opening for this project was held on March 11, 2021. The low bidder Conwest was issued a notice to proceed on April 6, 2021. Submittals have been reviewed and approved. Material for the project has been ordered and construction is anticipated to begin on May 1, 2021.
- (7) **Parking Lot E Pedestrian Canopy** - Final painting of the underside of the canopy will be completed by April 30, 2021.
- (8) **Quick Turn Around (QTA) Deck Coating** - The structural consultant has determined that the structural repair work is more extensive than previously determined. SLCDA Engineering has received pricing for the repairs. The structural beams have been shored to prevent any additional damage and the Contractor will continue repair work in spring of 2021 as weather conditions allow.
- (9) **Glycol Plant and Wildlife Services Office Building** - The Contractor has completed approximately 85% of the project. All interior and exterior concrete work is completed as well as the interior drywall work. Rough-in plumbing, mechanical and electrical has been completed. Exterior site work is on-going with rough grading completed. Finish grading and asphalt work will start within the next few weeks. The electrical generator has been delivered to the site and installation will begin soon.

### BID/AWARD

- (2) **Airfield Lighting Wiring Phase 5** - This project will remove and replace existing underground airfield lighting circuit wiring, connectors, isolation transformers, and Airfield Lighting Control Systems components for runway and taxiway lighting and Navigation Aids (NAVAIDS). The bid opening for this project was held on February 11, 2021. The apparent low bidder is Cache Valley Electric. Contract documents have been executed. Submittals are being processed. Construction is scheduled to begin on May 3, 2021.
- (3) **PCC Pavement Joint Seal Program - North Cargo Apron Phase 2** - This project is part of an ongoing program to repair and reseal the joints in the portland cement concrete (PCC) pavement at various locations throughout the airfield. The bid opening for this project was held on February 25, 2021. The Contractor for this project is Granite Construction. Contract documents have been executed. Construction is anticipated to begin on May 17, 2021.
- (5) **Taxiway G Centerline PCC Panel Replacement** - This project is a continuing phase to maintain the Airport's infrastructure. The project will consist of replacing the centerline panels on Taxiway G between Taxiway S and the 16L deicing pad. Work will include demolition of existing concrete pavement and econcrete base, unclassified excavation, placement of engineered fill, placement of new econcrete base course and portland cement concrete paving. Also included is pavement marking and reinstalling in-pavement centerline lights complete with new underground cabling and connectors. The bid opening for this project was held on March 25, 2021. The apparent low bidder is Ames Construction. Contract documents are currently being prepared. Construction is anticipated to begin on May 10, 2021.
- (6) **PCC Pavement Joint Seal Program - Deicing Pad Taxiway L-L1** - This project is part of an ongoing program to repair and reseal the joints in the portland cement concrete pavement at various locations. Work will include removal of the existing joint seal material, cleaning of the joints, repairs to spalled or damaged concrete panels along the joints as needed and resealing the concrete joints. The bid opening for this project was held on March 18, 2021. The apparent low bidder is Granite Construction. Contract documents are currently being executed. Construction is anticipated to begin on June 7, 2021.



- (10) **North Cargo Parking Lot Expansion** - The existing parking in the North Cargo area at DHL is nearing capacity, requiring the construction of a new parking lot to meet the needs of the tenant. This project will construct a new parking lot that will be accessed from 4000 West via 1580 North. The new lot will be constructed directly east of the DHL Cargo building and be configured to provide approximately 105 additional stalls. The bid opening for this project was held on March 4, 2021. The Contractor for this project is Staker & Parson Companies. Contract documents have been executed. A pre-construction meeting will be held on April 15, 2021. Construction is scheduled to begin on April 26, 2021.



Advisory Board  
Meeting

April 21, 2021

Media Clippings

<https://slcairport.com/assets/pdfDocuments/AABoard/AprilClippingPacket2021.pdf>

Compiled by the Communication & Marketing Dept.